



## Quarterly Report to Shareholders

### Second Quarter Results

For the period ended June 30, 2020

## **Quarterly Report to Shareholders**

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For cautionary notes regarding forward-looking information and non-IFRS financial measures, see page 1.

Copies of this report are available at [www.greatwestlifeco.com](http://www.greatwestlifeco.com) or by contacting the Corporate Secretary's Office at 204-946-4388.

## QUARTERLY REPORT TO THE SHAREHOLDERS

### January 1 to June 30, 2020 Six Months Results

The condensed consolidated interim unaudited financial statements including notes at June 30, 2020 were approved by the Board of Directors at a meeting held today.

Great-West Lifeco Inc. (Lifeco or the Company) today announced its second quarter 2020 results.

Net earnings attributable to common shareholders (net earnings) were \$863 million, or \$0.93 per common share (EPS), for the second quarter of 2020 compared to \$459 million, or \$0.49 per common share, for the same quarter last year. Base earnings for the second quarter of 2020 of \$706 million or \$0.76 per common share compared to \$627 million or \$0.67 per common share a year ago.

Common Shareholders	Q2 2020	Q2 2019
<b>Base earnings<sup>(1)</sup></b>		
Canada	\$315	\$292
United States	83	101
Europe	179	155
Capital and Risk Solutions	137	84
Lifeco Corporate	(8)	(5)
<b>Total base earnings<sup>(1)</sup></b>	<b>\$706</b>	<b>\$627</b>
<b>Items excluded from base earnings<sup>(2)</sup></b>	<b>157</b>	<b>(168)</b>
<b>Net earnings</b>	<b>\$863</b>	<b>\$459</b>
<b>Base EPS<sup>(1)</sup></b>	<b>\$0.76</b>	<b>\$0.67</b>
<b>Net EPS</b>	<b>\$0.93</b>	<b>\$0.49</b>
<b>Base return on equity<sup>(1)(3)</sup></b>	<b>13.7%</b>	<b>11.1%</b>
<b>Return on equity<sup>(1)(3)</sup></b>	<b>12.1%</b>	<b>12.0%</b>

<sup>(1)</sup>Represents a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of the Company's second quarter of 2020 interim MD&A for additional details.

<sup>(2)</sup>Items excluded from base earnings are actuarial assumption changes and management actions, market-related impacts and the net charge on sale of the U.S. Individual Markets business. Refer to the "Non-IFRS Financial Measures" section of the Company's second quarter of 2020 interim MD&A for additional details.

<sup>(3)</sup>Base return on equity and return on equity are calculated using the trailing four quarters of applicable earnings and common shareholders' equity.

Base EPS for the second quarter of 2020 of \$0.76, increased 13% from \$0.67 a year ago primarily due to business growth in the Capital and Risk Solutions segment and strong investment experience. Reported net EPS for the second quarter of 2020 was \$0.93, up from \$0.49 in 2019, primarily due to favourable contributions from insurance contract liability basis changes and market-related impacts, driven by equity market recoveries in-quarter. In addition, reported net EPS in the second quarter of 2019 included the net charge of \$199 million (US\$148 million) relating to the sale, via indemnity reinsurance, of the U.S. individual life insurance and annuity business to Protective Life Insurance Company.

## Highlights – In Quarter

### COVID-19 Pandemic Impacts

- The Company's second quarter 2020 financial results were positively impacted by market recoveries as markets rebounded from the significant declines in the first quarter of 2020 at the onset of the COVID-19 pandemic. The Company also experienced positive net cash inflows, particularly at Putnam during the second quarter. While equity and fixed income markets have improved since March 31, 2020, interest rates remain low and COVID-19 challenges had an impact on investment credit rating downgrades and real estate values, although modest in the second quarter of 2020. Investment related and premium deferrals were limited, partially as a result of continued government support in many jurisdictions. While the Company experienced lower sales in certain areas of its business, customer retention remained high.
- Assets under administration of \$1.7 trillion at June 30, 2020 increased compared to March 31, 2020 due to in-period market improvements and were comparable to December 31, 2019.

### Capital strength and financial flexibility maintained

- The Company's capital position remains strong at June 30, 2020, with a LICAT Ratio for Canada Life, Lifeco's major Canadian operating subsidiary, of 132% which is well above the Company's internal target range and the supervisory target.
- During the second quarter of 2020, in preparation for a \$500 million debt maturity in August, the Company issued \$600 million of debentures maturing in May 2030. Subsequent to the quarter, in July 2020, the Company issued an additional \$500 million of debentures maturing in July 2050.

## SEGMENTED OPERATING RESULTS

For reporting purposes, Lifeco's consolidated operating results are grouped into five reportable segments – Canada, United States, Europe, Capital and Risk Solutions and Lifeco Corporate – reflecting the management and corporate structure of the Company. For more information, refer to the Company's second quarter of 2020 interim Management's Discussion and Analysis (MD&A).

### CANADA

- **Q2 Canada segment base earnings of \$315 million and net earnings of \$353 million** – Base earnings for the second quarter of 2020 were \$315 million compared to \$292 million in the second quarter of 2019, an increase of 8%. The increase was primarily due to higher contributions from investment experience, changes in certain income tax estimates and strong underlying business results. Net earnings for the second quarter of 2020 were \$353 million, up from \$280 million in the second quarter of 2019, primarily due to an increase in contributions from insurance contract liabilities changes reflecting equity market recoveries during the quarter.
- **Delivering strong commercial results while supporting employees, customers, advisors and business partners** – The Canada segment continued to support employees, customers, advisors and business partners impacted by COVID-19 during the second quarter of 2020. Individual insurance sales remained as strong as the prior year. Other lines of businesses experienced net growth or only limited attrition despite lower sales. Expenses in the second quarter of 2020 were lower than the prior year while remaining focused on strategic investments, including a new capability allowing Group Customer members to submit any type of claim digitally and enhancements to improve non face-to-face capabilities for Individual Customer introduced in the second quarter of 2020.

## UNITED STATES

- **Q2 U.S. Financial Services base earnings of US\$53 million and net earnings of US\$49 million** – U.S. Financial Services (primarily Empower Retirement) base earnings for the second quarter of 2020 were US\$53 million, up from US\$46 million in the second quarter of 2019. The increase was primarily due to higher contributions from investment experience and net business growth, partially offset by waived fee income on retirement plan loans. Net earnings for the second quarter of 2020 were US\$49 million, up from US\$46 million in the second quarter of 2019, primarily due to the same reasons discussed for base earnings, partially offset by market volatility creating hedge ineffectiveness losses.
- **Q2 Putnam net earnings of US\$9 million** – Putnam net earnings for the second quarter of 2020 were US\$9 million compared to US\$5 million in the second quarter of 2019. The increase in net earnings was primarily due to higher net investment income on seed capital investments and lower volume-related expenses. For Putnam, there were no differences between net and base earnings.
- **Q2 Putnam sales up 63%** – Sales in the second quarter of 2020 were US\$15.1 billion compared to US\$9.3 billion for the same quarter last year, an increase of 63%, reflecting strong investment performance driving mutual fund and institutional sales. As of June 30, 2020, approximately 83% and 72% of Putnam's fund assets performed at levels above the Lipper median on a three-year and five-year basis, respectively.
- **Acquisition of Personal Capital Corporation** – On June 29, 2020, Empower Retirement announced it has entered into an agreement to purchase Personal Capital Corporation (Personal Capital), a hybrid wealth manager that combines a leading-edge digital experience with personalized advice delivered by human advisors. The combination will bring together Empower Retirement's leading retirement plan services and integrated financial tools, and Personal Capital's rapidly growing, digitally oriented personal wealth management platform. The transaction is expected to close in the second half of 2020, subject to required regulatory approvals and customary closing conditions.

## EUROPE

- **Q2 Europe segment base earnings of \$179 million and net earnings of \$253 million** – Base earnings for the second quarter of 2020 were \$179 million, up 15% compared to \$155 million in the second quarter of 2019. The increase was primarily due to higher contributions from investment experience due to prior year impairment charges and reductions in expected property cash flows primarily associated with a U.K. retail tenant entering a prepackaged administration and the impact of changes to certain tax estimates. The increase was partially offset by lower impact of new business. Net earnings for the second quarter of 2020 were \$253 million, up from \$193 million in the second quarter of 2019, primarily due to the same reasons discussed for base earnings as well as favourable market impacts, primarily associated with the impact of market recoveries on investment guarantees, and the favourable contribution from longevity actuarial assumption changes.
- **Sale of IPSI completed** – On August 4, 2020, Irish Life completed the previously announced sale of Irish Progressive Services International Limited (IPSI), a wholly owned subsidiary whose principal activity is the provision of outsourced administration services for life assurance companies, to a member of the FNZ group of companies. The Company expects to recognize a gain on this transaction in the third quarter of 2020. The carrying value and earnings of the business are not material to the Company.

CAPITAL AND RISK SOLUTIONS

- **Q2 Capital and Risk Solutions segment base earnings of \$137 million and net earnings of \$187 million** – Base earnings for the second quarter of 2020 were \$137 million, up 63% compared to \$84 million in the second quarter of 2019. The increase was primarily due to new business growth and favourable claims experience in the longevity business partially, offset by less favourable claims in the life business. Net earnings for the second quarter of 2020 were \$187 million, up from \$89 million in the second quarter of 2019, primarily due to the same reasons discussed for base earnings, the market-related impact on a legacy block of business as well as higher contributions from longevity actuarial assumption changes.
- **€5.3 billion long-term longevity reinsurance agreement** – On May 20, 2020, Canada Life announced it had entered into long-term longevity reinsurance agreement with an insurance company in the Netherlands. The agreement covers approximately €5.3 billion of pension liabilities and close to 82,000 in-payment pensioners. In exchange for ongoing premium payments, the Company will pay the actual benefit obligations incurred by the insurance company.

QUARTERLY DIVIDENDS

The Board of Directors approved a quarterly dividend of \$0.4380 per share on the common shares of Lifeco payable September 30, 2020 to shareholders of record at the close of business September 2, 2020.

In addition, the Directors approved quarterly dividends on Lifeco's preferred shares, as follows:

First Preferred Shares	Record Date	Payment Date	Amount, per share
Series F	September 2, 2020	September 30, 2020	\$0.36875
Series G	September 2, 2020	September 30, 2020	\$0.3250
Series H	September 2, 2020	September 30, 2020	\$0.30313
Series I	September 2, 2020	September 30, 2020	\$0.28125
Series L	September 2, 2020	September 30, 2020	\$0.353125
Series M	September 2, 2020	September 30, 2020	\$0.3625
Series N	September 2, 2020	September 30, 2020	\$0.1360
Series O	September 2, 2020	September 30, 2020	\$0.0979875
Series P	September 2, 2020	September 30, 2020	\$0.3375
Series Q	September 2, 2020	September 30, 2020	\$0.321875
Series R	September 2, 2020	September 30, 2020	\$0.3000
Series S	September 2, 2020	September 30, 2020	\$0.328125
Series T	September 2, 2020	September 30, 2020	\$0.321875

For purposes of the Income Tax Act (Canada), and any similar provincial legislation, the dividends referred to above are eligible dividends.



P. A. Mahon  
President and Chief Executive Officer

August 4, 2020

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**MANAGEMENT'S DISCUSSION AND ANALYSIS**  
**FOR THE PERIOD ENDED JUNE 30, 2020**  
**DATED: AUGUST 4, 2020**

This Management's Discussion and Analysis (MD&A) presents management's view of the financial condition, financial performance and cash flows of Great-West Lifeco Inc. (Lifeco or the Company) for the three and six months ended June 30, 2020 and includes a comparison to the corresponding periods in 2019, to the three months ended March 31, 2020, and to the Company's financial condition as at December 31, 2019. This MD&A provides an overall discussion, followed by analysis of the performance of Lifeco's four major reportable segments: Canada, United States (U.S.), Europe and Capital and Risk Solutions. Effective January 1, 2020, as a result of strategic operational changes, the Company has divided the previously reported Europe segment into two separate reporting segments - Europe and Capital and Risk Solutions.

**BASIS OF PRESENTATION AND SUMMARY OF ACCOUNTING POLICIES**

The condensed consolidated interim unaudited financial statements of Lifeco, which are the basis for data presented in this report, have been prepared in accordance with International Financial Reporting Standards (IFRS) unless otherwise noted and are presented in millions of Canadian dollars unless otherwise indicated. This MD&A should be read in conjunction with the Company's condensed consolidated interim unaudited financial statements for the periods ended June 30, 2020. Also refer to the 2019 Annual MD&A and audited consolidated financial statements in the Company's 2019 Annual Report.

**CAUTIONARY NOTE REGARDING FORWARD-LOOKING INFORMATION**

This MD&A may contain forward-looking information. Forward-looking information includes statements that are predictive in nature, depend upon or refer to future events or conditions, or include words such as "expects", "anticipates", "intends", "plans", "believes", "estimates" and other similar expressions or negative versions thereof. These statements include, without limitation, statements about the Company's operations, business, financial condition, expected financial performance (including revenues, earnings or growth rates), estimates of capital adequacy risk sensitivities, ongoing business strategies or prospects, the timing, cost (including deferred consideration) and expected benefits of the acquisition of Personal Capital Corporation and sources of funding therefor, the expected quantum of one-time integration expenses related to the acquisition of the Personal Capital Corporation and the timing thereof, and possible future actions by the Company, including statements made with respect to the expected benefits of acquisitions and divestitures, expected capital management activities and use of capital, expected dividend levels, expected cost reductions and savings, the impact of regulatory developments on the Company's business strategy and growth objectives and the expected impact of the current pandemic health event resulting from the novel coronavirus (COVID-19) and related economic and market impacts on the Company's business operations, financial results and financial condition. Forward-looking statements are based on expectations, forecasts, estimates, predictions, projections and conclusions about future events that were current at the time of the statements and are inherently subject to, among other things, risks, uncertainties and assumptions about the Company, economic factors and the financial services industry generally, including the insurance and mutual fund industries. They are not guarantees of future performance, and the reader is cautioned that actual events and results could differ materially from those expressed or implied by forward-looking statements. Whether or not actual results differ from forward-looking information may depend on numerous factors, developments and assumptions, including, without limitation, customer behaviour, the Company's reputation, market prices for products provided, sales levels, premium income, fee income, expense levels, mortality experience, morbidity experience, longevity experience, policy lapse rates, reinsurance arrangements, liquidity requirements, capital requirements, credit ratings, taxes, inflation, interest and foreign exchange rates, investment values, hedging activities, the effectiveness of processes for matching asset and liability cash flows, global equity and capital markets (including continued access to equity and debt markets), industry sector and individual debt issuers' financial conditions (including developments and volatility arising from the COVID-19 pandemic, particularly in certain industries that may comprise part of the Company's investment portfolio), business competition and other general economic, political and market factors in North America and internationally. Many of these assumptions are based on factors and events that are not within the control of the Company and there is no assurance that they will prove to be correct. Other important factors and assumptions that could cause actual results to differ materially from those contained in forward-looking statements include customer responses to new products, impairments of goodwill and other intangible assets, the Company's ability to execute strategic plans and changes to strategic plans, technological changes, breaches or failure of information systems and security (including cyber attacks), payments required under investment products, changes in local and international laws and regulations, changes in accounting policies and the effect of applying future accounting policy changes, unexpected judicial or regulatory proceedings, catastrophic events, continuity and availability of personnel and third party service providers, the Company's ability to complete strategic transactions and integrate acquisitions, achievement or waiver of conditions to closing of the acquisition of Personal Capital Corporation, unplanned material changes to the Company's facilities, customer and employee relations or credit arrangements, levels of administrative and operational efficiencies, and the severity, magnitude and impact of the COVID-19 pandemic (including the effects of the COVID-19 pandemic, and the effects of the governments' and other businesses' responses to the COVID-19 pandemic, on the economy and the Company's financial results, financial condition and operations). The reader is cautioned that the foregoing list of assumptions and factors is not exhaustive, and there may be other factors listed in other filings

with securities regulators, including factors set out in the Company's 2019 Annual MD&A under "Risk Management and Control Practices" and "Summary of Critical Accounting Estimates" and in the Company's annual information form dated February 12, 2020 under "Risk Factors", which, along with other filings, is available for review at [www.sedar.com](http://www.sedar.com). The reader is also cautioned to consider these and other factors, uncertainties and potential events carefully and not to place undue reliance on forward-looking information. Other than as specifically required by applicable law, the Company does not intend to update any forward-looking information whether as a result of new information, future events or otherwise.

**CAUTIONARY NOTE REGARDING NON-IFRS FINANCIAL MEASURES**

This MD&A contains some non-IFRS financial measures. Terms by which non-IFRS financial measures are identified include, but are not limited to, "base earnings (loss)", "base earnings (loss) (US\$)", "base earnings per common share", "return on equity", "base return on equity", "core net earnings (loss)", "constant currency basis", "impact of currency movement", "premiums and deposits", "pre-tax operating margin", "sales", "assets under management" and "assets under administration". Non-IFRS financial measures are used to provide management and investors with additional measures of performance to help assess results where no comparable IFRS measure exists. However, non-IFRS financial measures do not have standard meanings prescribed by IFRS and are not directly comparable to similar measures used by other companies. Refer to the "Non-IFRS Financial Measures" section in this MD&A for the appropriate reconciliations of these non-IFRS financial measures to measures prescribed by IFRS as well as additional details on each measure.



**CONSOLIDATED OPERATING RESULTS**

**Selected consolidated financial information**

(in Canadian \$ millions, except for per share amounts)

	As at or for the three months ended			For the six months ended	
	June 30 2020	March 31 2020	June 30 2019	June 30 2020	June 30 2019
<b>Earnings</b>					
Base earnings <sup>(1)(2)</sup>	\$ 706	\$ 543	\$ 627	\$ 1,249	\$ 1,196
Net earnings - common shareholders	863	342	459	1,205	1,116
<b>Per common share</b>					
Basic:					
Base earnings <sup>(1)(2)</sup>	0.761	0.585	0.668	1.347	1.241
Net earnings	0.930	0.369	0.489	1.299	1.159
Diluted net earnings	0.930	0.369	0.489	1.299	1.158
Dividends paid	0.438	0.438	0.413	0.876	0.826
Book value	21.98	22.34	20.84		
<b>Base return on equity<sup>(1)(2)(3)</sup></b>	<b>13.7%</b>	13.5%	11.1%		
<b>Return on equity<sup>(1)(3)</sup></b>	<b>12.1%</b>	10.3%	12.0%		
<b>Total premiums and deposits<sup>(1)</sup></b>	<b>\$ 43,076</b>	\$ 46,365	\$ 34,280	<b>\$ 89,441</b>	\$ 75,125
<b>Fee and other income</b>	<b>1,406</b>	1,441	2,591	<b>2,847</b>	4,070
<b>Net policyholder benefits, dividends and experience refunds</b>	<b>9,659</b>	9,429	8,957	<b>19,088</b>	17,944
<b>Total assets per financial statements</b>	<b>\$ 457,996</b>	\$ 436,903	\$ 441,897		
Proprietary mutual funds and institutional net assets <sup>(1)</sup>	315,326	288,309	305,252		
<b>Total assets under management<sup>(1)</sup></b>	<b>773,322</b>	725,212	747,149		
Other assets under administration <sup>(1)</sup>	889,929	798,847	820,808		
<b>Total assets under administration<sup>(1)</sup></b>	<b>\$ 1,663,251</b>	\$ 1,524,059	\$ 1,567,957		
<b>Total equity</b>	<b>\$ 26,109</b>	\$ 26,441	\$ 24,955		
<b>The Canada Life Assurance Company consolidated LICAT Ratio<sup>(4)</sup></b>	<b>132%</b>	133%	136%		

<sup>(1)</sup> This metric is a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional details.

<sup>(2)</sup> Effective the first quarter of 2020, the Company introduced an enhanced non-IFRS earnings measure. Base earnings (loss) are defined as net earnings excluding the impact of actuarial assumption changes and management actions, direct equity and interest rate market impacts on insurance and investment contract liabilities, net of hedging, and related deferred tax liabilities, and items that management believes are not indicative of the Company's underlying business results. These items would include restructuring costs, material legal settlements, material impairment charges related to goodwill and intangible assets, legislative tax changes and other tax impairments, and gains or losses related to the disposition of a business.

<sup>(3)</sup> Refer to the "Return on Equity" section of this document for additional details.

<sup>(4)</sup> The Life Insurance Capital Adequacy Test (LICAT) Ratio is based on the consolidated results of The Canada Life Assurance Company (Canada Life), Lifeco's major Canadian operating subsidiary. Refer to the "Capital Management and Adequacy" section of this document for additional details.

**COVID-19 PANDEMIC IMPACTS**

Beginning in January 2020, the outbreak of a virus known as COVID-19 and ensuing global pandemic have resulted in travel and border restrictions, self-imposed quarantine periods and physical distancing, supply chain disruptions, reduced consumer demand and significant market uncertainty. This has caused material disruption to businesses globally, resulting in an economic slowdown. In the first quarter of 2020, global financial markets experienced material and rapid declines and significant volatility; however, during the second quarter of 2020, the markets have experienced recoveries. Governments and central banks have reacted with significant monetary and fiscal interventions designed to stabilize economic conditions.

The duration and impact of the COVID-19 pandemic continues to be unknown at this time, as is the efficacy of the government and central bank interventions. While, due to the evolving and highly uncertain nature of this event, it is currently not possible to estimate its impact precisely, the COVID-19 pandemic could adversely impact the Company's business, financial condition, results of operations, liquidity or prospects in a number of ways. The Company is monitoring the situation closely, including carrying out stress and scenario testing, and has implemented processes for the continuation of operations and to support the well-being of customers, employees and broader communities. The risks associated with the COVID-19 pandemic (financial, operational and other risks) are being managed within the Company's existing risk management framework. Service continuity plans are in operation across the Company, with a significant majority of employees continuing to work remotely to provide service to customers and maintain operations and technology functions. In addition, the Company has provided support to communities through financial donations across the geographic regions in which the Company operates.

**Impact on Financial Results**Net Earnings

The Company's second quarter 2020 financial results were positively impacted by market recoveries as markets rebounded from the significant declines in the first quarter of 2020 at the onset of the COVID-19 pandemic. While equity and fixed income markets have improved since March 31, 2020, interest rates remain low and COVID-19 challenges have begun to manifest through investment credit rating downgrades and real estate values, although modest in the second quarter of 2020. Investment related and premium deferrals were limited, partially as a result of continued government support in many jurisdictions. While the Company experienced lower sales in certain areas of its business, customer retention remained high. These items are discussed in more detail throughout this MD&A including in the "Net Earnings" and "Invested Assets" sections of this document.

Liquidity and Capital Position

The Company's capital position remained strong at June 30, 2020, with a LICAT ratio for Canada Life, Lifeco's major Canadian operating subsidiary, of 132% which is well above the Company's internal target range and the supervisory target. Refer to the "Capital Management and Adequacy" section of this document for additional details on the LICAT Ratio.

The Company's liquidity requirements are largely self-funded, with short-term obligations being met by internal funds and maintaining levels of liquid investments adequate to meet anticipated liquidity needs. The Company holds cash, cash equivalents and short-term bonds at the Lifeco holding company level and with the Lifeco consolidated subsidiary companies. At June 30, 2020, the Company and its operating subsidiaries held cash, cash equivalents and short-term bonds of \$8.7 billion including \$1.7 billion held at the Lifeco holding company level which include the proceeds from the Company's \$600 million debenture issuance in May. Cash and cash equivalents do not include the \$500 million of proceeds from debentures issued in July 2020. The May and July debentures were issued to maintain liquidity, support continued strategic investment and fund the redemption of \$500 million of debentures maturing on August 13, 2020.

### Other Impacts

Assets under administration of \$1.7 trillion at June 30, 2020 increased compared to March 31, 2020 due to in-period market improvement and were comparable to December 31, 2019. During the second quarter of 2020, premium reductions were offered to group customers in Canada and health customers in Ireland, as the change in the environment due to the pandemic resulted in lower claims levels.

Many areas of the credit markets exhibited extreme volatility in March of 2020 with spreads widening in investment grade and high yield markets. In the second quarter of 2020, credit spreads narrowed significantly and some downgrades were seen across industries from the rating agencies, particularly to issuers in sectors most affected by economic shutdowns or perceived deterioration in future business models. The Company experienced some impact from the downgrades in period. Depending on the length of the shutdowns and recovery of the economy there could be a larger impact from downgrades in future periods.

### **Measurement Uncertainty**

The preparation of financial statements in conformity with International Financial Reporting Standards (IFRS) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the balance sheet date and the reported amounts of revenues and expenses during the reporting period. The results of the Company reflect management's judgments regarding the impact of prevailing market conditions related to global credit, equities, investment properties and foreign exchange. These estimates and judgments are more challenging in a period of uncertainty as is currently being experienced.

The provision for future credit losses within the Company's insurance contract liabilities relies upon investment credit ratings. The Company's practice is to use independent third party credit ratings where available as an input to its internal credit rating process. Investment properties, which are primarily held in the U.K. and Canada, rely upon independent third party appraisals for their valuation which impact the estimation of actuarial liabilities. Independent appraisals for the portfolio occur over the year with management adjustments for material changes in the interim periods. Credit rating changes for fixed income investments and market values for investment properties may lag developments in the current environment. Subsequent credit rating adjustments and market value adjustments on investment properties will impact actuarial liabilities.

The Company has maintained its temporary suspension of contributions, redemptions and transfers from its real estate segregated funds in Canada and Europe as the economic conditions caused by the COVID-19 situation continue to lead to valuation uncertainty in the real estate industry. Management determined the need to temporarily suspend withdrawals and transfers-out from the funds in order to protect the long term interests of unitholders. The suspension will remain in place until market conditions have stabilized enough to determine valuations with greater certainty and the Company is comfortable with the funds' liquidity position.

In addition, the fair value of portfolio investments, the valuation of goodwill and other intangible assets and the recoverability of deferred tax asset carrying values reflect management's judgement based on current expectations but could be impacted in the future depending on current market developments. Given the uncertainty surrounding the current environment, the actual financial results could differ from the estimates made in preparation of the Company's condensed consolidated interim unaudited financial statements.

### **Government and Regulatory Responses**

While conditions have become more stable, governments and central banks in the jurisdictions in which the Company's subsidiaries operate have implemented and extended many of the measures they introduced earlier this year to deal with the economic impacts of the COVID-19 pandemic, including emergency spending, interest rate cuts, wage subsidies and other supports for individuals and businesses. Prudential regulators of the Company's insurance subsidiaries have also continued to support initiatives by insurers to enhance liquidity for their customers and borrowers, including providing capital relief for loan and insurance premium payment deferrals.

The overall level of regulatory engagement with the Company's regulated subsidiaries has moderated somewhat to reflect the more stable conditions. However, regulators continue to monitor the impact of the pandemic to ensure that regulated companies maintain sufficient capital and liquidity. Regulators in Canada, the U.K. and Ireland, where some of the Company's regulated subsidiaries operate, have maintained the guidance they provided earlier this year on the payment of dividends and other shareholder distributions during the crisis.

On March 13, 2020, the Office of the Superintendent of Financial Institutions (OSFI) instructed Canadian banks and insurers to suspend share buybacks and not to increase dividend payments. The Company does not currently intend to increase dividends or engage in share repurchases.

In the U.K., the Prudential Regulatory Authority (PRA) wrote to all insurance companies in March and April 2020 to remind them to manage their financial resources prudently to ensure they are able to meet their commitments to policyholders and maintain safety and soundness and to satisfy themselves that any dividends are prudent, consistent with their risk appetite and informed by a range of scenarios including very severe ones. In July 2020, The Canada Life Group (U.K.) Limited (Canada Life U.K.), which is supervised by the PRA and is the holding company for the Company's subsidiaries in Europe that are subject to the Solvency II capital regime, paid a dividend in accordance with the PRA guidance.

In Ireland, the Central Bank of Ireland (CBI) issued a statement in April 2020 urging insurers to postpone dividends until they can forecast their costs and future revenues with a greater degree of certainty, noting that this direction was consistent with the guidance of the European Insurance and Occupational Pension Authority (EIOPA). While the position of different European country regulators has diverged since the EIOPA guidance, the CBI position remains for now that insurers and reinsurers authorized by it should not pay dividends.

The declaration and payment of dividends by the Company in future periods remains in the discretion of its directors and will depend among other things on the Company's financial position, which will in turn depend on the duration of the COVID-19 pandemic and the severity and duration of the financial impacts. Although there can be no assurance, to the extent that the pandemic abates and the actions taken by governments lead to a sustained global financial recovery within a reasonable time, the Company expects that its ability to pay dividends at current levels will not be adversely impacted.

### **Outlook**

*Refer to Cautionary Note regarding Forward-looking Information and Cautionary Note regarding non-IFRS Financial Measures at the beginning of this document.*

During the second quarter of 2020, equity markets rebounded from first quarter of 2020 levels resulting in an increase in earnings and net cash inflows, particularly in the Company's U.S. Asset Management business. While the second quarter of 2020 benefited from market recoveries, general market slowdown as a result of the outbreak could continue to impact total Company sales, net cash flows and net earnings. If this market uncertainty is sustained, or leads to adverse impacts on claims or sales, it will continue to adversely impact the Company's performance. These impacts will depend on future developments, which are highly uncertain. The Company has governance structures and processes in place which support regular monitoring of the Company's capital position based on current market information. The Company's financial outlook for the year will depend on the duration and intensity of COVID-19 pandemic impacts. Earnings are expected to be lower in future periods if lower markets and interest rates and sales activity persist, premium income reduces and if higher disability incidence occurs. Future market developments could also impact the fair value of portfolio investments, the valuation of goodwill and other intangible assets and the recoverability of deferred tax assets which reflect management's judgement based on current expectations.

While there is continued focus on supporting customers and employees through digital platforms to manage the challenges created by physical distancing, as restrictions are lifted in certain jurisdictions, plans are in place to begin to safely return employees to the workplace. The Company is following a cautious approach in line with local government guidance.

The Company expects to see continued reduced sales opportunities for certain products given client and prospect concerns about the breadth and severity of the pandemic and its longer-term effect on businesses. Sales teams and financial advisors have been adapting to the new remote environment and are adjusting processes going forward. If lower sales persist it could adversely impact asset, premiums and fee income levels. The reinsurance business, however, has a strong pipeline for new business and has currently not experienced any significant impacts from the COVID-19 pandemic.

The Company's asset liability management strategy is designed to mitigate interest rate risk; however while the Company has limited sensitivity to fluctuations in interest rates, a prolonged period of low interest rates may adversely impact the profitability of certain products the Company provides, and repricing actions have been, and will continue to be, undertaken as necessary. For a further description of the Company's sensitivity to interest rate and equity market fluctuations, including expanded sensitivity disclosures as a result of current market conditions, refer to note 6 "Financial Instruments Risk Management" in the Company's condensed consolidated interim unaudited financial statements for the period ended June 30, 2020.

The impact of the pandemic on mortality is also uncertain at this time. Changes to mortality and longevity rates impact the Company's results. The Company manages risks of changes to mortality and longevity rates by issuing a diversified range of insurance and annuity products along with using reinsurance and capital market solutions.

The shutdown of non-essential health service providers, such as dentists, during the latter part of the first quarter and majority of the second quarter of 2020, as well as physical distancing resulted in lower claims for group customers in the second quarter of 2020. As these businesses have started to re-open in most regions towards the end of the second quarter of 2020, there has been an increase in claims. Physical distancing and self-isolation requirements, as well as the restrictions on business and social activities and the adverse economic environment resulting from the pandemic, may cause disability claims experience to increase in future periods.

As a result of the COVID-19 pandemic, the Company may face increased costs associated with claims under their policies and/or an increased number of customers experiencing difficulty paying premiums. Further, from an operational perspective, the Company's employees, sales associates, brokers and distribution partners, as well as the workforce of vendors, services providers and counterparties with which the Company does business, may also be adversely affected by the COVID-19 pandemic or efforts to mitigate the pandemic, including government-mandated shutdowns, requests or orders for employees to work remotely, and other physical distancing measures, which could result in an adverse impact on the Company and its principal subsidiaries' ability to conduct their respective businesses, including the ability to sell its products, including products that are traditionally sold in person.

While governmental and non-governmental organizations are engaging in efforts to combat the spread and severity of COVID-19 and related public health issues, these measures may not be effective. It is not possible to predict how legal and regulatory responses to concerns about COVID-19 and related public health issues, including the possible extension of insurance coverage beyond policy language, will impact the Company and its principal subsidiaries' businesses. The extent to which COVID-19 impacts the Company's businesses, results of operations, financial condition, liquidity or prospects will depend on future developments which are highly uncertain and cannot be predicted, including new information which may emerge concerning the severity of COVID-19 and the actions taken to contain or treat its impact.

The Company's businesses are well-diversified. This diversity, combined with business strength, resilience and experience, puts the Company in a strong position to manage the current environment and leverage opportunities for the future. Lifeco's strategies are equally resilient and flexible, positioning the Company to manage through the recovery and continue to identify and pursue opportunities, including organic growth and acquisition activities, while supporting customers and employees in a new environment.

#### **NET EARNINGS**

Consolidated base earnings and net earnings of Lifeco include the base earnings and net earnings of The Canada Life Assurance Company (Canada Life) and its operating subsidiary, Irish Life Group Limited (Irish Life); Great-West Life & Annuity Insurance Company (GWL&A) and Putnam Investments, LLC (Putnam); together with Lifeco's Corporate operating results.

Effective January 1, 2020, as a result of strategic operational changes, the Company has divided the previously reported Europe segment into two separate reporting segments - Europe and Capital and Risk Solutions. The Company's other reportable segments - Canada, United States and Lifeco Corporate - are unchanged. Comparative figures have been reclassified to reflect the new composition of the reportable segments.

Effective the first quarter of 2020, the Company introduced an enhanced non-IFRS earnings measure to reflect management's view of the underlying business performance of the Company. The measure - base earnings (loss) - is being adopted to enhance comparability of results between reporting periods and in anticipation of the implementation of accounting changes related to IFRS 17, *Insurance Contracts*, on January 1, 2023. Refer to the "Non-IFRS Financial Measures" section in this MD&A for additional details.



**Base earnings<sup>(1)</sup> and Net earnings - common shareholders**

	For the three months ended			For the six months ended	
	June 30 2020	March 31 2020	June 30 2019	June 30 2020	June 30 2019
<b>Base earnings (loss)<sup>(1)</sup></b>					
Canada	\$ 315	\$ 273	\$ 292	\$ 588	\$ 549
United States	83	17	101	100	182
Europe	179	132	155	311	318
Capital and Risk Solutions	137	119	84	256	158
Lifeco Corporate	(8)	2	(5)	(6)	(11)
<b>Lifeco base earnings<sup>(1)</sup></b>	<b>\$ 706</b>	<b>\$ 543</b>	<b>\$ 627</b>	<b>\$ 1,249</b>	<b>\$ 1,196</b>
Items excluded from base earnings <sup>(2)</sup>					
Actuarial assumption changes and management actions <sup>(2)</sup>	\$ 122	\$ (52)	\$ 38	\$ 70	\$ 167
Market-related impacts on liabilities <sup>(2)</sup>	35	(149)	(7)	(114)	(48)
Net charge on sale, via reinsurance, of a U.S. business <sup>(2)</sup>	—	—	(199)	—	(199)
<b>Items excluded from Lifeco base earnings<sup>(2)</sup></b>	<b>\$ 157</b>	<b>\$ (201)</b>	<b>\$ (168)</b>	<b>\$ (44)</b>	<b>\$ (80)</b>
<b>Net earnings (loss) - common shareholders</b>					
Canada	\$ 353	\$ 151	\$ 280	\$ 504	\$ 563
United States	78	5	(98)	83	(17)
Europe	253	91	193	344	387
Capital and Risk Solutions	187	93	89	280	194
Lifeco Corporate	(8)	2	(5)	(6)	(11)
<b>Lifeco net earnings - common shareholders</b>	<b>\$ 863</b>	<b>\$ 342</b>	<b>\$ 459</b>	<b>\$ 1,205</b>	<b>\$ 1,116</b>

<sup>(1)</sup> This metric is a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional details.

<sup>(2)</sup> Items excluded from base earnings, a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional information.

The information in the table above is a summary of results of the Company's base earnings and net earnings. Additional commentary is included in the "Segmented Operating Results" section.

Base earnings

Base earnings for the second quarter of 2020 of \$706 million (\$0.761 per common share) increased by \$79 million from \$627 million (\$0.668 per common share) a year ago. The increase was primarily due to business growth in the Capital and Risk Solutions segment and higher contributions from investment experience, including realized gains on available for sale assets and unrealized gains on seed capital investments held in the U.S. Asset Management and Canada Corporate business units. Base earnings in the second quarter of 2019 included \$30 million related to the Reinsured Insurance & Annuities business, which reflects substantially all of the individual life insurance and annuity business sold, through indemnity reinsurance, to Protective Life Insurance Company (Protective Life) effective June 1, 2019.

For the six months ended June 30, 2020, Lifeco's base earnings were \$1,249 million (\$1.347 per common share) compared to \$1,196 million (\$1.241 per common share) a year ago. The increase was primarily due to business growth in the Capital and Risk Solutions segment and higher contributions from investment experience. The increase was partially offset by lower base earnings in the U.S. Base earnings for the six months ended June 30, 2019 included \$63 million related to the Reinsured Insurance & Annuities business unit.

### Net earnings

Lifeco's net earnings for the three month period ended June 30, 2020 of \$863 million (\$0.930 per common share) increased by \$404 million or 88% compared to \$459 million (\$0.489 per common share) a year ago. The increase was primarily due to favourable contributions from insurance contract liability basis changes and market-related impacts on liabilities. In addition, Lifeco's net earnings for the second quarter of 2019 included a net charge of \$199 million (US\$148 million) relating to the sale, via indemnity reinsurance, of the U.S. individual life insurance and annuity business to Protective Life.

For the six months ended June 30, 2020, Lifeco's net earnings were \$1,205 million (\$1.299 per common share) compared to \$1,116 million (\$1.159 per common share) a year ago. The increase was primarily due to the net charge in 2019 discussed for the in-quarter results, partially offset by lower contributions from insurance contract liability basis changes and market-related impacts on liabilities due to significant market declines and volatility in the first quarter of 2020 driven by the COVID-19 pandemic.

### Actuarial Assumption Changes and Management Actions

For the three months ended June 30, 2020, actuarial assumption changes and management actions resulted in a positive net earnings impact of \$122 million compared to a positive net earnings impact of \$38 million for the same quarter last year and a negative impact of \$52 million for the previous quarter. During the second quarter of 2020, the Company updated economic assumptions following in-quarter equity market recoveries which had a positive impact of \$98 million, reversing the impact recorded in the first quarter of 2020. Updated economic assumptions on Canadian real estate returns had a negative impact of \$33 million. In addition, updates to mortality and morbidity assumptions and modeling refinements had a net positive impact of \$57 million. The positive impact of \$38 million for the same quarter last year excludes a negative impact of \$36 million relating to the reinsurance transaction with Protective Life, which is included in the net charge on sale, via reinsurance, of a U.S. business of \$199 million.

In Canada, net earnings were positively impacted by \$43 million and included a net positive \$65 million related to updated economic assumptions for products with long-tail cash flows due to the recovery of the Canadian equity markets, partially offset by updated real estate returns. The net positive impact was partially offset by updated morbidity assumptions. In Europe, net earnings were positively impacted by \$50 million, primarily due to updated annuitant mortality assumptions and modeling refinements. In Capital and Risk Solutions, net earnings were positively impacted by \$29 million, primarily due to updated annuitant mortality assumptions, partially offset by updated life mortality assumptions.

For the six months ended June 30, 2020, actuarial assumption changes and management actions resulted in a positive net earnings impact of \$70 million compared to \$167 million for the same period in 2019.

### Market-Related Impacts

In the regions where the Company operates, average equity market levels for the three months ended June 30, 2020 were higher in the U.S. and lower in Canada, the U.K. and broader Europe compared to the same period in 2019; however, ended the quarter at higher market levels compared to March 31, 2020. For the six months ended June 30, 2020, average equity market levels were higher in the U.S. and lower in Canada, the U.K. and broader Europe compared to the same period in 2019.

Comparing the second quarter of 2020 to the second quarter of 2019, average equity market levels were up by 2% in the U.S. (as measured by S&P 500), down 10% in Canada (measured by S&P TSX), down 19% in the U.K. (measured by FTSE 100) and down 12% in broader Europe (measured by EURO STOXX 50). The major equity indices finished the second quarter of 2020 up by 16% in Canada, up by 20% in the U.S., up by 9% in the U.K. and up by 16% in broader Europe compared to March 31, 2020.



In countries where the Company operates, government treasury rates for the most part declined, while credit spreads narrowed significantly during the quarter.

Market-related impacts on liabilities positively impacted net earnings by \$35 million in the second quarter of 2020 (negative impact of \$7 million in the second quarter of 2019), primarily reflecting the impact of equity market recoveries in-period which impacted the value of segregated fund and variable annuity guarantees, including related hedging ineffectiveness, as well as the valuation of insurance contract liabilities which are supported by equities and real estate. Included in the total positive impact of \$35 million in the second quarter of 2020 was a positive impact of \$45 million related to legacy block segregated fund guarantee business.

For the six months ended June 30, 2020, market-related impacts on liabilities negatively impacted net earnings by \$114 million (negative impact of \$48 million year-to-date in 2019). While equity markets rebounded in the second quarter of 2020, the year-to-date negative impact reflects the significant decline and volatility in equity markets and interest rates in the first quarter of 2020 which impacted the value of segregated fund and variable annuity guarantees, including related hedging ineffectiveness and was only partially recovered in-period. Included in the total negative impact of \$114 million year-to-date in 2020 was a negative impact of \$23 million related to legacy block segregated fund guarantee business.

In order to mitigate the Company's exposure to interest rate fluctuations, the Company follows disciplined processes for matching asset and liability cash flows. As a result, the impact of changing interest rates is mostly mitigated in the current period, including the impact of changes in fair values of bonds backing insurance contract liabilities recorded through profit or loss which was mostly offset by a corresponding change in the insurance contract liabilities.

For a further description of the Company's sensitivity to equity market and interest rate fluctuations, including expanded sensitivity disclosure as a result of current market conditions, refer to "Financial Instruments Risk Management", note 6 in the Company's condensed consolidated interim unaudited financial statements for the period ended June 30, 2020.

#### Foreign Currency

The average currency translation rate for the second quarter of 2020 increased for the U.S. dollar and the euro and was comparable for the British pound compared to the second quarter of 2019. The overall impact of currency movement on the Company's net earnings for the three months ended June 30, 2020 was an increase of \$8 million (\$6 million year-to-date) compared to translation rates a year ago.

From March 31, 2020 to June 30, 2020, the market rates at the end of the reporting period used to translate U.S. dollar, euro and British pound assets and liabilities to the Canadian dollar decreased. The movements in end-of-period exchange rates resulted in unrealized foreign exchange losses from the translation of foreign operations, including related hedging activities, of \$497 million in-quarter (\$208 million net unrealized gains year-to-date) recorded in other comprehensive income.

Throughout this document, a number of terms are used to highlight the impact of foreign exchange on results, such as: "constant currency basis" and "impact of currency movement". These non-IFRS measures have been calculated using the average or period-end rates, as appropriate, in effect at the date of the comparative period. These non-IFRS measures provide useful information as they facilitate the comparability of results between periods.

Translation rates for the reporting period and comparative periods are detailed in the "Translation of Foreign Currency" section.

#### INCOME TAXES

The Company's effective income tax rate is generally lower than the statutory income tax rate of 26.75% due to benefits related to non-taxable investment income and lower income tax in foreign jurisdictions.

In the second quarter of 2020, the Company had an effective income tax rate of 9.1%, which was comparable to 9.6% in the second quarter of 2019.

The Company had an effective income tax rate of 5.8% for the six months ended June 30, 2020, compared to 13.4% for the same period last year. The decrease in the effective income tax rate for the six months ended June 30, 2020 was primarily due to changes in certain tax estimates as well as an increase in the amount of income subject to lower tax rates in jurisdictions outside of Canada, partially offset by lower non-taxable investment income.

In the second quarter of 2020, the Company had an effective income tax rate of 9.1%, compared to a negative 3.5% in the first quarter of 2020. The increase in the effective income tax rate for the second quarter of 2020 was primarily due to a favourable tax item in the first quarter of 2020 in the U.K., driven by market movements, which contributed a 9.4 point decrease and did not occur in the second quarter of 2020.

Refer to note 15 in the Company's condensed consolidated interim unaudited financial statements for the period ended June 30, 2020 for further details.

The Company recognizes deferred income tax assets based on the probability that the entity will have taxable profits and/or tax planning opportunities available to allow the deferred income tax asset to be utilized. As at June 30, 2020, the Company has recognized a deferred income tax asset of \$1,104 million on tax loss carryforwards. While \$232 million pertains to losses with no expiry, \$32 million pertains to losses expiring in 2024, \$305 million to losses expiring between 2026 and 2030, \$393 million to losses expiring between 2031 and 2035 and \$142 million to losses expiring between 2036 and 2040. Included in the deferred income tax asset balance was \$735 million (US\$540 million) from one of the Company's subsidiaries with a history of losses, \$327 million (US\$241 million) of which relates to certain restricted losses with an expiry between 2029 and 2034.

Given the economic uncertainty resulting from the COVID-19 pandemic, the Company carried out a review of the recoverability of the deferred income tax asset and concluded that no change in the valuation was required at this time. The Company will continue to monitor market conditions to determine if any valuation adjustments may be required in the future.

## PREMIUMS AND DEPOSITS AND SALES

Premiums and deposits <sup>(1)</sup>	For the three months ended			For the six months ended	
	June 30	March 31	June 30	June 30	June 30
	2020	2020	2019	2020	2019
Canada	\$ 5,602	\$ 6,888	\$ 6,420	\$ 12,490	\$ 13,064
United States <sup>(2)</sup>	24,348	24,411	15,489	48,759	33,325
Europe	8,151	10,460	7,930	18,611	19,836
Capital and Risk Solutions	4,975	4,606	4,441	9,581	8,900
<b>Total premiums and deposits<sup>(1)</sup></b>	<b>\$ 43,076</b>	<b>\$ 46,365</b>	<b>\$ 34,280</b>	<b>\$ 89,441</b>	<b>\$ 75,125</b>
Sales <sup>(1)(3)</sup>	For the three months ended			For the six months ended	
	June 30	March 31	June 30	June 30	June 30
	2020	2020	2019	2020	2019
Canada	\$ 2,390	\$ 3,632	\$ 2,940	\$ 6,022	\$ 6,120
United States <sup>(4)</sup>	28,227	53,231	24,213	81,458	100,061
Europe	7,141	9,668	7,131	16,809	18,312
<b>Total sales<sup>(1)</sup></b>	<b>\$ 37,758</b>	<b>\$ 66,531</b>	<b>\$ 34,284</b>	<b>\$ 104,289</b>	<b>\$ 124,493</b>

<sup>(1)</sup> This metric is a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional details.

<sup>(2)</sup> Reinsured Insurance & Annuity Business reflects business transferred to Protective Life under an indemnity reinsurance agreement effective June 1, 2019. For the three and six months ended June 30, 2019, premiums and deposits exclude the initial ceded premium of \$13,889 million related to the transfer.

<sup>(3)</sup> Sales is not a relevant measure for the Capital and Risk Solutions segment due to the nature of operations.

<sup>(4)</sup> For the three and six months ended June 30, 2019, sales for the United States reflect \$0.1 billion and \$0.4 billion, respectively, related to the Reinsured Insurance & Annuity Business unit.

The information in the table above is a summary of results for the Company's total premiums and deposits and sales. Additional commentary regarding premiums and deposits and sales is included in the "Segmented Operating Results" section.

**NET INVESTMENT INCOME**

Net investment income	For the three months ended			For the six months ended	
	June 30 2020	March 31 2020	June 30 2019	June 30 2020	June 30 2019
Investment income earned (net of investment properties expenses)	\$ 1,546	\$ 1,318	\$ 1,629	\$ 2,864	\$ 3,107
Net allowances for credit losses on loans and receivables	—	(9)	(45)	(9)	(48)
Net realized gains	92	48	254	140	265
Regular investment income	1,638	1,357	1,838	2,995	3,324
Investment expenses	(42)	(43)	(41)	(85)	(77)
Regular net investment income	1,596	1,314	1,797	2,910	3,247
Changes in fair value through profit or loss	6,318	(3,388)	2,245	2,930	6,610
<b>Net investment income</b>	<b>\$ 7,914</b>	<b>\$ (2,074)</b>	<b>\$ 4,042</b>	<b>\$ 5,840</b>	<b>\$ 9,857</b>

Net investment income in the second quarter of 2020, which includes changes in fair value through profit or loss, increased by \$3,872 million compared to the same quarter last year. The changes in fair value in the second quarter of 2020 were an increase of \$6,318 million compared to \$2,245 million for the second quarter of 2019, primarily due to a greater decline in bond yields across all geographies compared to the same quarter last year and an increase in Canadian equity markets in the second quarter of 2020.

Regular net investment income in the second quarter of 2020 of \$1,596 million, which excludes changes in fair value through profit or loss, decreased by \$201 million compared to the same quarter last year. The decrease was primarily due to lower net realized gains as well as lower interest on bond and mortgage investments relating to U.S. segment assets transferred under the indemnity reinsurance agreement with Protective Life in the second quarter of 2019. Net realized gains include gains on available-for-sale securities of \$78 million for the second quarter of 2020 compared to \$22 million for the same quarter last year.

For the six months ended June 30, 2020, net investment income decreased by \$4,017 million compared to the same period last year. The changes in fair value for the six month period in 2020 were an increase of \$2,930 million compared to \$6,610 million during the same period in 2019. The changes in fair value were primarily due to a decline in bond yields across all geographies, partially offset by a decrease in Canadian equity markets in the first half of 2020, compared to a decline in bond yields across all geographies and an increase in Canadian equity markets during the first half of 2019.

Regular net investment income for the six months ended June 30, 2020 of \$2,910 million decreased by \$337 million compared to the same period last year. The decrease was primarily due to lower interest on bond and mortgage investments and lower net realized gains relating to the transaction with Protective Life discussed for the in-quarter results. Net realized gains include gains on available-for-sale securities of \$117 million for the six months ended June 30, 2020 compared to \$27 million for the same period last year.

Net investment income in the second quarter of 2020 increased by \$9,988 million compared to the previous quarter, primarily due to an increase in fair values of \$6,318 million in the second quarter of 2020 compared to a decrease of \$3,388 million in the previous quarter. In the second quarter of 2020, the net increase to fair values was primarily due to a decline in bond yields across all geographies and an increase in Canadian equity markets. In the first quarter of 2020, the net decrease to fair values was primarily due to an increase in corporate bond yields across all geographies and a decline in Canadian equity markets.

**Credit Markets**

In the second quarter of 2020, the Company experienced net charges on impaired investments, including dispositions, which negatively impacted common shareholders' net earnings by \$2 million (\$12 million negative impact in the second quarter of 2019). Net charges on impaired investments reflect net allowances for credit losses included in net investment income and the associated release of actuarial provisions for future credit losses, as applicable. Charges in the second quarter of 2019 were primarily driven by impairment charges on mortgage loans as a result of a U.K. retail tenant entering a prepackaged administration, which was followed by a Company Voluntary Arrangement (CVA). Changes in credit ratings in the Company's fixed income portfolio resulted in a net increase in provisions for future credit losses in insurance contract liabilities, which negatively impacted common shareholders' net earnings by \$25 million (\$1 million net positive impact in the second quarter of 2019), primarily due to downgrades of various corporate bond holdings.

The credit impacts in the second quarter of 2019 do not reflect the impact to insurance contract liabilities related to the decline in the expected cash flows relating to the mortgage loans and investment properties where certain U.K. retailers occupying the properties experienced financial difficulties in the second quarter of 2019. The related negative impact to the second quarter of 2019 common shareholders' net earnings was \$68 million.

For the six months ended June 30, 2020, the Company experienced net charges on impaired investments, including dispositions, which negatively impacted common shareholders' net earnings by \$4 million (\$22 million negative impact year-to-date in 2019). Charges for the six months ended June 30, 2019 were primarily driven by the same reasons discussed for the in-quarter results. Changes in credit ratings in the Company's fixed income portfolio resulted in a net increase in provisions for future credit losses in insurance contract liabilities, which negatively impacted common shareholders' net earnings by \$44 million year-to-date (\$15 million net positive impact year-to-date in 2019), primarily due to the same reasons discussed for the in-quarter results.

While the COVID-19 situation has continued to impact credit markets in the second quarter of 2020, it has resulted in relatively limited credit and impairment activity prior to the quarter end. As economic and market impacts continue to develop, it could lead to adverse impacts on credit ratings and impairment activity, which will in turn adversely impact the Company's results.

**FEE AND OTHER INCOME**

In addition to providing traditional risk-based insurance products, the Company also provides certain products on a fee-for-service basis. The most significant of these products are segregated funds and mutual funds, for which the Company earns investment management fees on assets managed and other fees, as well as administrative services only (ASO) contracts, under which the Company provides group benefit plan administration on a cost-plus basis.

**Fee and other income**

	For the three months ended			For the six months ended	
	June 30 2020	March 31 2020	June 30 2019	June 30 2020	June 30 2019
<b>Canada</b>					
Segregated funds, mutual funds and other	\$ 374	\$ 390	\$ 390	\$ 764	\$ 761
ASO contracts	36	50	50	86	101
	410	440	440	850	862
<b>United States</b>					
Segregated funds, mutual funds and other	654	665	684	1,319	1,343
Life insurance and annuity reinsurance ceding commission <sup>(1)</sup>	—	—	1,080	—	1,080
	654	665	1,764	1,319	2,423
<b>Europe</b>					
Segregated funds, mutual funds and other	340	333	385	673	780
<b>Capital and Risk Solutions</b>					
Reinsurance and other	2	3	2	5	5
<b>Total fee and other income</b>	\$ 1,406	\$ 1,441	\$ 2,591	\$ 2,847	\$ 4,070

<sup>(1)</sup> For the three and six months ended June 30, 2019, fee and other income included a ceding commission of \$1,080 million related to the Protective Life transaction.

The information in the table above is a summary of gross fee and other income for the Company. Excluding the ceding commission related to the Protective Life transaction, fee and other income for the three and six months ended June 30, 2019 was \$1,511 million and \$2,990 million, respectively. Additional commentary regarding fee and other income is included in the "Segmented Operating Results" section.

**NET POLICYHOLDER BENEFITS, DIVIDENDS AND EXPERIENCE REFUNDS**

**Net policyholder benefits, dividends and experience refunds**

	For the three months ended			For the six months ended	
	June 30 2020	March 31 2020	June 30 2019	June 30 2020	June 30 2019
Canada	\$ 2,264	\$ 2,232	\$ 2,416	\$ 4,496	\$ 4,842
United States	1,236	1,523	1,084	2,759	2,292
Europe	1,075	855	960	1,930	1,825
Capital and Risk Solutions	5,084	4,819	4,497	9,903	8,985
<b>Total</b>	\$ 9,659	\$ 9,429	\$ 8,957	\$ 19,088	\$ 17,944

Net policyholder benefits, dividends and experience refunds include life and health claims, policy surrenders, maturities, annuity payments, segregated fund guarantee payments, policyholder dividends and experience refund payments. The amounts do not include benefit payments for ASO contracts, segregated funds or mutual funds.

For the three months ended June 30, 2020, net policyholder benefits, dividends and experience refunds were \$9.7 billion, an increase of \$0.7 billion from the same quarter last year, driven by higher net policyholder benefits. The increase in benefit payments was primarily due to new reinsurance agreements, partially offset by lower volumes relating to existing business in the Capital and Risk Solutions business segment.

For the six months ended June 30, 2020, net policyholder benefits, dividends and experience refunds were \$19.1 billion, an increase of \$1.1 billion from the same period last year, primarily due to the same reasons discussed for the in-quarter results.

For the three months ended June 30, 2020, net policyholder benefits, dividends and experience refunds increased by \$0.2 billion compared to the previous quarter, primarily due to higher net policyholder benefits. The increase in benefit payments was primarily due to new reinsurance agreements in the Capital and Risk Solutions as well as lower ceded policyholder benefits in Europe, driven by claims adjustments in the U.K. The increase in benefit payments was partially offset by higher ceded policyholder benefits in the U.S. as a result of the sale, via indemnity reinsurance, on June 1, 2019 to Protective Life.

CONSOLIDATED FINANCIAL POSITION

ASSETS

	June 30, 2020				
	Canada	United States	Europe	Capital and Risk Solutions	Total
<b>Assets under administration<sup>(1)</sup></b>					
<b>Assets</b>					
Invested assets	\$ 85,133	\$ 36,112	\$ 48,573	\$ 6,309	\$ 176,127
Goodwill and intangible assets	5,578	2,061	2,959	—	10,598
Other assets	4,139	20,461	9,100	8,852	42,552
Investments on account of segregated fund policyholders	83,495	33,151	112,073	—	228,719
<b>Total assets</b>	<b>178,345</b>	<b>91,785</b>	<b>172,705</b>	<b>15,161</b>	<b>457,996</b>
Proprietary mutual funds and institutional net assets <sup>(1)</sup>	6,785	251,190	57,351	—	315,326
<b>Total assets under management<sup>(1)</sup></b>	<b>185,130</b>	<b>342,975</b>	<b>230,056</b>	<b>15,161</b>	<b>773,322</b>
Other assets under administration <sup>(1)</sup>	17,263	817,404	55,262	—	889,929
<b>Total assets under administration<sup>(1)</sup></b>	<b>\$ 202,393</b>	<b>\$ 1,160,379</b>	<b>\$ 285,318</b>	<b>\$ 15,161</b>	<b>\$ 1,663,251</b>
	December 31, 2019				
	Canada	United States	Europe	Capital and Risk Solutions	Total
<b>Assets</b>					
Invested assets	\$ 81,179	\$ 32,768	\$ 48,845	\$ 5,995	\$ 168,787
Goodwill and intangible assets	5,560	1,990	2,834	—	10,384
Other assets	3,953	19,421	8,465	9,135	40,974
Investments on account of segregated fund policyholders	85,612	31,433	113,977	—	231,022
<b>Total assets</b>	<b>176,304</b>	<b>85,612</b>	<b>174,121</b>	<b>15,130</b>	<b>451,167</b>
Proprietary mutual funds and institutional net assets <sup>(1)</sup>	6,986	257,301	56,261	—	320,548
<b>Total assets under management<sup>(1)</sup></b>	<b>183,290</b>	<b>342,913</b>	<b>230,382</b>	<b>15,130</b>	<b>771,715</b>
Other assets under administration <sup>(1)</sup>	17,118	792,110	48,738	—	857,966
<b>Total assets under administration<sup>(1)</sup></b>	<b>\$ 200,408</b>	<b>\$ 1,135,023</b>	<b>\$ 279,120</b>	<b>\$ 15,130</b>	<b>\$ 1,629,681</b>

<sup>(1)</sup> This metric is a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional details.

Total assets under administration at June 30, 2020 increased by \$33.6 billion to \$1.7 trillion compared to December 31, 2019, primarily due to the impact of currency movement and new business growth, partially offset by the impact of market movement. The increase in the Europe segment's other assets under administration was primarily due to the acquisitions of Conexim Advisors Limited and Acumen & Trust DAC during the first quarter of 2020, which added \$1.6 billion and \$1.4 billion, respectively, in other assets under administration as at June 30, 2020. In addition, the acquisition of APT Workplace Pensions Limited and APT Wealth Management Limited by the Irish business unit during the second quarter of 2020 added \$2.0 billion in other assets under administration as at June 30, 2020.



## INVESTED ASSETS

The Company manages its general fund assets to support the cash flow, liquidity and profitability requirements of the Company's insurance and investment products. The Company follows prudent and conservative investment policies, so that assets are not unduly exposed to concentration, credit or market risks. Within the framework of the Company's policies, the Company implements strategies and reviews and adjusts them on an ongoing basis considering liability cash flows and capital market conditions. The majority of investments of the general fund are in medium-term and long-term fixed-income investments, primarily bonds and mortgages, reflecting the characteristics of the Company's liabilities.

**Bond portfolio** – It is the Company's policy to acquire primarily investment grade bonds subject to prudent and well-defined investment policies. Modest investments in below investment grade rated securities may occur while not changing the overall discipline and conservative approach to the investment strategy. The total bond portfolio, including short-term investments, was \$120.3 billion or 68% of invested assets at June 30, 2020 compared to \$115.0 billion or 68% at December 31, 2019. The increase in the bond portfolio was primarily related to an increase in fair value due to a decline in bond yields across all geographies. The overall quality of the bond portfolio remained high, with 99% of the portfolio rated investment grade and 79% rated A or higher. Bond credit ratings reflect bond rating agency activity up to June 30, 2020. Management continues to closely monitor bond rating agency activity and general market conditions as the pandemic continues.

### Bond portfolio quality

	June 30, 2020		December 31, 2019	
AAA	\$ 21,540	18%	\$ 22,083	19%
AA	34,244	28	33,272	29
A	39,277	33	37,233	32
BBB	24,546	20	21,922	19
BB or lower	733	1	518	1
<b>Total</b>	<b>\$ 120,340</b>	<b>100%</b>	<b>\$ 115,028</b>	<b>100%</b>

At June 30, 2020, non-investment grade bonds were \$0.7 billion or 0.6% of the bond portfolio compared to \$0.5 billion or 0.5% of the bond portfolio at December 31, 2019. The increase in non-investment grade bonds was primarily due to corporate bond downgrades.



**Mortgage portfolio** – It is the Company's practice to acquire high quality commercial mortgages meeting strict underwriting standards and diversification criteria. The Company has a well-defined risk-rating system, which it uses in its underwriting and credit monitoring processes for commercial loans. Residential loans are originated by the Company's mortgage specialists in accordance with well-established underwriting standards and are well diversified across each geographic region, including specific diversification requirements for non-insured mortgages. Equity release mortgages are originated in the Europe segment following well-defined lending criteria and held in both the Canada and Europe segments. Equity release mortgages are loans provided to people who want to continue living in their homes while accessing some of the underlying equity value in their homes. Loans are typically repaid when the borrower dies or moves into long-term care.

**Mortgage portfolio**

Mortgage loans by type	June 30, 2020				December 31, 2019	
	Insured	Non-insured	Total		Total	
Single family residential	\$ 550	\$ 1,540	\$ 2,090	8%	\$ 2,069	9%
Multi-family residential	3,412	3,525	6,937	28	7,004	29
Equity release	—	1,708	1,708	7	1,314	5
Commercial	245	14,179	14,424	57	13,881	57
<b>Total</b>	<b>\$ 4,207</b>	<b>\$ 20,952</b>	<b>\$ 25,159</b>	<b>100%</b>	<b>\$ 24,268</b>	<b>100%</b>

The total mortgage portfolio was \$25.2 billion or 14% of invested assets at June 30, 2020, compared to \$24.3 billion or 14% of invested assets at December 31, 2019. The increase in the mortgage portfolio was primarily related to net commercial mortgage and equity release mortgage originations. Total insured loans were \$4.2 billion or 17% of the mortgage portfolio.

The current market environment has led to a small number of mortgage deferral requests during the quarter. Management is closely monitoring and evaluating these requests which are currently not material but may impact the Company's performance going forward.

**Provision for future credit losses**

As a component of insurance contract liabilities, the total actuarial provision for future credit losses is determined consistent with the Canadian Institute of Actuaries' Standards of Practice and includes provisions for adverse deviation. The provisions reflect the current credit ratings and potential future rating migration. No provision is held for government or government related debt rated A+ or higher where the issuer is monetarily sovereign.

At June 30, 2020, the total actuarial provision for future credit losses in insurance contract liabilities was \$2,696 million compared to \$2,575 million at December 31, 2019, an increase of \$121 million. The increase was primarily due to normal business activity and rating changes.

The aggregate of impairment provisions of \$52 million (\$51 million at December 31, 2019) and actuarial provision for future credit losses in insurance contract liabilities of \$2,696 million (\$2,575 million at December 31, 2019) represents 1.8% of bond and mortgage assets, including funds held by ceding insurers, at June 30, 2020 (1.8% at December 31, 2019).

**Energy Sector Related Exposures**

**Holdings of Energy Sector related Bonds, Mortgages and Investment Properties**

	June 30, 2020					December 31, 2019
	Canada	U.S.	Europe	Capital and Risk Solutions	Total	Total
Bonds <sup>(1)(2)(3)</sup>	\$ 2,396	\$ 1,294	\$ 768	\$ 485	\$ 4,943	\$ 4,407
Mortgages <sup>(4)</sup>	1,901	351	37	—	2,289	2,389
Investment properties	449	—	—	—	449	456
<b>Total</b>	<b>\$ 4,746</b>	<b>\$ 1,645</b>	<b>\$ 805</b>	<b>\$ 485</b>	<b>\$ 7,681</b>	<b>\$ 7,252</b>

<sup>(1)</sup> Energy sector bond holdings are a sub-category of certain industry sectors presented in note 9(a)(ii) in the Company's 2019 Annual audited consolidated financial statements.

<sup>(2)</sup> Amortized cost of these bonds is \$4,597 million at June 30, 2020 and \$4,133 million at December 31, 2019.

<sup>(3)</sup> Include certain funds held by ceding insurers with a carrying value of \$204 million and an amortized cost of \$191 million at June 30, 2020.

<sup>(4)</sup> Include \$582 million of insured mortgages at June 30, 2020 and \$615 million at December 31, 2019.

At June 30, 2020, the Company's holdings of energy sector related investments, including funds held by ceding insurers, were \$7.7 billion (\$7.3 billion at December 31, 2019). This included direct exposure of bond holdings of \$5.0 billion (\$4.4 billion at December 31, 2019), or 2.7% of invested assets including funds held by ceding insurers, and indirect exposure of commercial mortgages and investment properties of \$2.7 billion (\$2.9 billion at December 31, 2019), or 1.5% of invested assets including funds held by ceding insurers.

At June 30, 2020, the Company's energy sector related bond holdings were well diversified across multiple sub-sectors and were high quality with approximately 97% rated investment grade (100% at December 31, 2019). 58% of the portfolio was invested in Midstream and Refining entities and 42% in Integrated, Independent, Oil Field Services and Government Agency entities.

In addition, the Company's indirect exposure of energy sector related commercial mortgages and investment properties were concentrated in certain geographic regions where the economy is more dependent upon the energy sector and were well diversified across property type - Multi-family (37%), Industrial/Other (27%), Retail (19%) and Office (17%). 86% of the total portfolio was concentrated in the province of Alberta, with the remainder primarily in the state of Texas. The weighted average loan-to-value ratio of the commercial mortgages was 67% at June 30, 2020 (66% at December 31, 2019).

In March 2020, Moody's Investors Service and S&P Global Ratings revised their forecasts for crude oil downward for the remainder of 2020, due to decreased demand resulting from the COVID-19 pandemic. In June 2020, Moody's Investors Service further reduced its short and medium-term forecasts for crude oil downward due to potential longer lasting impacts to global demand for oil. Hydrocarbon price assumptions are a key input into cash flow forecasts and the resulting issuer and sector credit risk profile, particularly for the Integrated, Independent and Oil Field Services sub-sectors. Increases to provisions for future credit losses as a result of ratings downgrades specific to the energy sector were modest and there were no impairment charges incurred on energy sector holdings in the second quarter of 2020.

**United Kingdom Property Related Exposures**

**Holdings of United Kingdom Mortgages and Investment Properties**

	June 30, 2020							December 31, 2019
	Multi-family residential	Retail & shopping centres	Office buildings	Industrial	Equity release	Other	Total	Total
Mortgages	\$ 678	\$ 1,463	\$ 1,359	\$ 847	\$ 1,708	\$ 543	\$ 6,598	\$ 6,223
Investment properties	—	783	621	749	—	326	2,479	2,726
<b>Total</b>	<b>\$ 678</b>	<b>\$ 2,246</b>	<b>\$ 1,980</b>	<b>\$ 1,596</b>	<b>\$ 1,708</b>	<b>\$ 869</b>	<b>\$ 9,077</b>	<b>\$ 8,949</b>

At June 30, 2020, the Company's holdings of property related investments in the U.K. were \$9.1 billion, or 5.2% of invested assets, compared to \$8.9 billion at December 31, 2019. These holdings remain well diversified across property type - Industrial/Other (27%), Retail (25%), Office (22%), Equity Release (19%) and Multi-family (7%). Of the Retail sector holdings, 50% relate to warehouse/distribution and other retail, 29% relate to shopping centres and department stores and 21% relate to grocery retail sub-categories.

**DERIVATIVE FINANCIAL INSTRUMENTS**

During the second quarter of 2020, there were no major changes to the Company's policies and procedures with respect to the use of derivative financial instruments. The Company's derivative transactions are generally governed by International Swaps and Derivatives Association, Inc. (ISDA) Master Agreements, which provide for legally enforceable set-off and close-out netting of exposure to specific counterparties in the event of an early termination of a transaction, which includes, but is not limited to, events of default and bankruptcy. In the event of an early termination, the Company is permitted to set off receivables from a counterparty against payables to the same counterparty, in the same legal entity, arising out of all included transactions. The Company's ISDA Master Agreements may include Credit Support Annex provisions, which require both the pledging and accepting of collateral in connection with its derivative transactions.

At June 30, 2020, total financial collateral, including initial margin and overcollateralization, received on derivative assets was \$387 million (\$156 million at December 31, 2019) and pledged on derivative liabilities was \$1,266 million (\$634 million at December 31, 2019). Collateral received on derivative assets increased, primarily driven by the impact of the U.S. dollar strengthening against the British pound on cross-currency swaps that pay British pounds and receive U.S. dollars. Collateral pledged on derivative liabilities increased, primarily driven by the impact of the U.S. dollar strengthening against the Canadian dollar on cross-currency swaps that pay U.S. and receive Canadian dollars.

During the six month period ended June 30, 2020, the outstanding notional amount of derivative contracts increased by \$2.7 billion to \$24.3 billion, primarily due to an increase in forward settling mortgage backed security transactions ("to-be-announced-securities") and regular hedging activities. During the second quarter of 2020, the Company entered into total return swaps, with a notional amount of \$119 million, to hedge the expected payouts under its employee performance share unit plan, which are driven by Lifeco's share price. The hedge has been designated as a cash flow hedge.

The Company's exposure to derivative counterparty credit risk, which reflects the current fair value of those instruments in a gain position, increased to \$863 million at June 30, 2020 from \$451 million at December 31, 2019. The increase was primarily driven by the impact of the U.S. dollar strengthening against the British pound on cross-currency swaps that pay British pounds and receive U.S. dollars. There were no changes to derivative counterparty ratings during the second quarter of 2020 and all had investment grade ratings as of June 30, 2020. Refer to "Financial Instruments Risk Management", note 9 in the Company's 2019 Annual audited consolidated financial statements for details of the Company's derivative counterparties' ratings.

## LIABILITIES

<b>Total liabilities</b>	<b>June 30 2020</b>	<b>December 31 2019</b>
Insurance and investment contract liabilities	\$ 183,963	\$ 176,177
Other general fund liabilities	19,205	18,425
Investment and insurance contracts on account of segregated fund policyholders	228,719	231,022
<b>Total</b>	<b>\$ 431,887</b>	<b>\$ 425,624</b>

Total liabilities increased by \$6.3 billion to \$431.9 billion at June 30, 2020 from December 31, 2019.

Insurance and investment contract liabilities increased by \$7.8 billion, primarily due to fair value adjustments, the impact of new business and the weakening of the Canadian dollar against the euro and U.S. dollar. Investment and insurance contracts on account of segregated fund policyholders decreased by \$2.3 billion, primarily due to the impact of net market value losses and investment income of \$7.3 billion, partially offset by the impact of currency movement of \$3.4 billion and net deposits of \$1.4 billion. Other general fund liabilities increased by \$0.8 billion, primarily due to an increase in derivative financial instruments and the \$600 million debt issuance in May, partially offset by lower accounts payable.

Insurance and investment contract liabilities represent the amounts that, together with estimated future premiums and investment income, will be sufficient to pay estimated future benefits, dividends and expenses on policies in-force. Insurance and investment contract liabilities are determined using generally accepted actuarial practices, according to standards established by the Canadian Institute of Actuaries. Also, refer to the "Summary of Critical Accounting Estimates" section of the 2019 Annual MD&A for further details.

### Segregated Fund and Variable Annuity Guarantees

The Company offers retail segregated fund products, unitized with profits (UWP) products and variable annuity products that provide for certain guarantees that are tied to the market values of the investment funds.

Guaranteed minimum withdrawal benefit (GMWB) products offered by the Company provide income guarantees and in addition, may provide death and maturity guarantees. The Company has a hedging program in place to manage certain risks associated with options embedded in its GMWB products. At June 30, 2020, the amount of GMWB products in-force in Canada, the U.S., Ireland and Germany were \$3,371 million (\$3,332 million at December 31, 2019).

**Segregated fund and variable annuity guarantee exposure**

	June 30, 2020					
	Market Value	Investment deficiency by benefit type				Total <sup>(1)</sup>
		Income	Maturity	Death	Total	
Canada	\$ 31,191	\$ 2	\$ 23	\$ 166	\$ 166	
United States	10,510	14	—	5	19	
Europe	9,795	12	—	992	992	
Capital and Risk Solutions <sup>(2)</sup>	825	478	—	—	478	
<b>Total</b>	<b>\$ 52,321</b>	<b>\$ 506</b>	<b>\$ 23</b>	<b>\$ 1,163</b>	<b>\$ 1,655</b>	

<sup>(1)</sup> A policy can only receive a payout from one of the three trigger events (income election, maturity or death). Total deficiency measures the point-in-time exposure assuming the most costly trigger event for each policy occurred on June 30, 2020.

<sup>(2)</sup> Capital and Risk Solutions exposure is to markets in Canada and the U.S.

Investment deficiency at June 30, 2020 increased by \$670 million to \$1,655 million compared to December 31, 2019. The increase was primarily due to declines in equity markets and higher value of annuitization benefit guarantee driven by lower interest rates in the U.S. The investment deficiency measures the point-in-time exposure to a trigger event (i.e., income election, maturity or death) assuming it occurred on June 30, 2020 and does not include the impact of the Company's hedging program for GMWB products. The actual cost to the Company will depend on the trigger event having occurred and the market values at that time. The actual claims before tax associated with these guarantees were \$4 million in-quarter (\$6 million for the second quarter of 2019) and \$12 million year-to-date (\$11 million year-to-date for 2019) with the majority arising in the Capital and Risk Solutions segment related to a legacy block of business.

**LIFECO CAPITAL STRUCTURE**

In establishing the appropriate mix of capital required to support the operations of the Company and its subsidiaries, management utilizes a variety of debt, equity and other hybrid instruments considering both the short and long-term capital needs of the Company.

**DEBENTURES AND OTHER DEBT INSTRUMENTS**

At June 30, 2020, debentures and other debt instruments increased by \$609 million to \$6,602 million compared to December 31, 2019.

On May 14, 2020, the Company issued \$600 million aggregate principal amount 2.379% debentures at par, maturing on May 14, 2030. Interest on the debentures is payable semi-annually in arrears on May 14 and November 14 in each year, commencing November 14, 2020 until the date on which the debentures are repaid. The debentures are redeemable at any time prior to February 14, 2030 in whole or in part at the greater of the Canada Yield Price (as defined in the trust indenture governing the debentures) and par, and on or after February 14, 2030 in whole or in part at par, together in each case with accrued and unpaid interest.

Subsequent to the second quarter of 2020, on July 8, 2020, the Company issued \$250 million aggregate principal amount 2.981% debentures at par, maturing on July 8, 2050. Interest on the debentures is payable semi-annually in arrears on January 8 and July 8 in each year, commencing January 8, 2021 until the date on which the debentures are repaid. The debentures are redeemable at any time prior to January 8, 2050 in whole or in part at the greater of the Canada Yield Price (as defined in the trust indenture governing the debentures) and par, and on or after January 8, 2050 in whole or in part at par, together in each case with accrued and unpaid interest.

On July 15, 2020, the Company reopened the 2.981% debentures due July 8, 2050 and issued an additional \$250 million aggregate principal amount. The July 15, 2020 debentures were issued at a price of \$986.31 per \$1,000 principle amount for an effective yield of 3.051%. Upon issuance of the July 15, 2020 debentures, \$500 million aggregate principal amount of 2.981% debentures were issued and outstanding. The July 15, 2020 debentures formed a single series with, were issued under the same Committee on Uniform Securities Identification Procedures (CUSIP) number as, and have the same terms as to status, redemption or otherwise as, the initial debentures issued on July 8, 2020.

The Company has a \$500 million aggregate principal amount of debentures maturing on August 13, 2020.

Refer to note 10 in the Company's condensed consolidated interim unaudited financial statements for the period ended June 30, 2020 for further details of the Company's debentures and other debt instruments.

### **SHARE CAPITAL AND SURPLUS**

Share capital outstanding at June 30, 2020 was \$8,360 million, which comprises \$5,646 million of common shares, \$2,464 million of non-cumulative First Preferred Shares, \$213 million of 5-year rate reset First Preferred Shares and \$37 million of floating rate First Preferred Shares.

The Company commenced a normal course issuer bid (NCIB) on January 22, 2020 for one year to purchase and cancel up to 20,000,000 of its common shares at market prices in order to mitigate the dilutive effect of stock options granted under the Company's Stock Option Plan and for other capital management purposes. During the six months ended June 30, 2020, the Company did not purchase any common shares under the current NCIB (2019 - nil). As a result of the COVID-19 pandemic impacts on markets, on March 13, 2020, OSFI instructed Canadian banks and insurers to suspend share buybacks until further notice.

### **LIQUIDITY AND CAPITAL MANAGEMENT AND ADEQUACY**

#### **LIQUIDITY**

The Company's liquidity requirements are largely self-funded, with short-term obligations being met by internal funds and maintaining levels of liquid investments adequate to meet anticipated liquidity needs. The Company holds cash, cash equivalents and short-term bonds at the Lifeco holding company level and with the Lifeco consolidated subsidiary companies. At June 30, 2020, the Company and its operating subsidiaries held cash, cash equivalents and short-term bonds of \$8.7 billion (\$8.9 billion at December 31, 2019) and other liquid assets and marketable securities of \$90.5 billion (\$86.6 billion at December 31, 2019). Included in the cash, cash equivalents and short-term bonds at June 30, 2020 was \$1.7 billion (\$0.7 billion at December 31, 2019) held at the Lifeco holding company level which includes cash at Great-West Lifeco U.S. LLC, the Company's U.S. holding company. Cash and cash equivalents held at the Lifeco holding company level include the proceeds from the Company's \$600 million debt issuance in May but do not include the \$500 million of proceeds from debentures issued in July 2020. The May and July 2020 debentures were issued to maintain liquidity, support continued strategic investment and fund the redemption of \$500 million of debentures maturing on August 13, 2020. In addition, the Company maintains committed lines of credit with Canadian chartered banks for unanticipated liquidity needs, if required.

The Company does not have a formal common shareholder dividend policy. Dividends on outstanding common shares of the Company are declared and paid at the sole discretion of the Board of Directors of the Company. The decision to declare a dividend on the common shares of the Company takes into account a variety of factors including the level of earnings, adequacy of capital and availability of cash resources.



As a holding company, the Company's ability to pay dividends and, in part, its ability to deploy capital is dependent upon the Company receiving dividends from its operating subsidiaries. The Company's operating subsidiaries are subject to regulation in a number of jurisdictions, each of which maintains its own regime for determining the amount of capital that must be held in connection with the different businesses carried on by the operating subsidiaries. The requirements imposed by the regulators in any jurisdiction may change from time to time, and thereby impact the ability of the operating subsidiaries to pay dividends to the Company. Refer to "COVID-19 Pandemic Impact, Government and Regulatory Responses" section for additional discussion of the impact of the current environment.

## CASH FLOWS

Cash flows	For the three months ended June 30		For the six months ended June 30	
	2020	2019	2020	2019
<b>Cash flows relating to the following activities:</b>				
Operations	\$ 1,458	\$ 2,739	\$ 3,388	\$ 3,548
Financing	40	(2,394)	(427)	(2,799)
Investment	(1,107)	(895)	(1,818)	(938)
	<u>391</u>	<u>(550)</u>	<u>1,143</u>	<u>(189)</u>
Effects of changes in exchange rates on cash and cash equivalents	(157)	(96)	98	(144)
Increase (decrease) in cash and cash equivalents in the period	234	(646)	1,241	(333)
Cash and cash equivalents, beginning of period	5,635	4,481	4,628	4,168
<b>Cash and cash equivalents, end of period</b>	<u><u>\$ 5,869</u></u>	<u><u>\$ 3,835</u></u>	<u><u>\$ 5,869</u></u>	<u><u>\$ 3,835</u></u>

The principal source of funds for the Company on a consolidated basis is cash provided by operating activities, including premium income, net investment income and fee income. These funds are used primarily to pay policy benefits, policyholder dividends and claims, as well as operating expenses and commissions. Cash flows generated by operations are mainly invested to support future liability cash requirements. Cash flows related to financing activities include the issuance and repayment of capital instruments, and associated dividends and interest payments.

In the second quarter of 2020, cash and cash equivalents increased by \$234 million from March 31, 2020. Cash flows provided by operations during the second quarter of 2020 were \$1,458 million, a decrease of \$1,281 million compared to the second quarter of 2019. Included in the second quarter of 2019 was \$1.0 billion of cash received as a result of the indemnity reinsurance agreement with Protective Life. Cash flows provided by financing of \$40 million were primarily provided by a net issuance in debentures and senior notes of \$597 million, partially offset by the payments of dividends to common and preferred shareholders of \$440 million and a decrease in line of credit of subsidiary of \$117 million. For the three months ended June 30, 2020, cash flows were used by the Company to acquire an additional \$1,107 million of investment assets.

For the six months ended June 30, 2020, cash and cash equivalents increased by \$1,241 million from December 31, 2019. Cash flows provided by operations were \$3,388 million, a decrease of \$160 million compared to the same period in 2019. Cash flows used in financing were \$427 million, primarily used for the payment of dividends to common and preferred shareholders of \$880 million and a decrease in line of credit of subsidiary of \$156 million, partially offset by a net issuance in debentures and senior notes of \$596 million. For the six months ended June 30, 2020, cash flows were used by the Company to acquire an additional \$1,818 million of investment assets.

## COMMITMENTS/CONTRACTUAL OBLIGATIONS

Commitments/contractual obligations have not changed materially from December 31, 2019.

## CAPITAL MANAGEMENT AND ADEQUACY

At the holding company level, the Company monitors the amount of consolidated capital available and the amounts deployed in its various operating subsidiaries. The amount of capital deployed in any particular company or country is dependent upon local regulatory requirements, as well as the Company's internal assessment of capital requirements in the context of its operational risks and requirements and strategic plans. The Company's practice is to maintain the capitalization of its regulated operating subsidiaries at a level that will exceed the relevant minimum regulatory capital requirements in the jurisdictions in which they operate. The capitalization decisions of the Company and its operating subsidiaries also give consideration to the impact such actions may have on the opinions expressed by various credit rating agencies that provide financial strength and other ratings to the Company.

In Canada, the Office of the Superintendent of Financial Institutions (OSFI) has established a regulatory capital adequacy measurement for life insurance companies incorporated under the Insurance Companies Act (Canada) and their subsidiaries, known as the Life Insurance Capital Adequacy Test (LICAT).

The LICAT Ratio compares the regulatory capital resources of a company to its required capital. The required capital is calibrated so that a life insurer can both withstand severe stress events and support the continuity of existing business. The LICAT guideline uses a risk-based approach for measuring specific life insurer risks and for aggregating the results to calculate the amount of a life insurer's capital requirements.

OSFI has established a Supervisory Target Total Ratio of 100%, and a Supervisory Minimum Total Ratio of 90%. The internal target range of the LICAT Ratio for Lifeco's major Canadian operating subsidiary is 110% to 120% (on a consolidated basis).

Canada Life's consolidated LICAT Ratio at June 30, 2020 was 132% (The Great-West Life Assurance Company consolidated LICAT Ratio of 135% at December 31, 2019). The LICAT Ratio does not take into account any impact from \$1.7 billion of liquidity at the Lifeco holding company level at June 30, 2020 (\$0.7 billion at December 31, 2019).

The following provides a summary of the LICAT information and ratios for Canada Life:

LICAT Ratio	June 30 2020	Dec. 31 2019
Tier 1 Capital	\$ 11,330	\$ 11,952
Tier 2 Capital	4,709	3,637
Total Available Capital	16,039	15,589
Surplus Allowance & Eligible Deposits	13,341	12,625
<b>Total Capital Resources</b>	<b>\$ 29,380</b>	<b>\$ 28,214</b>
<b>Required Capital</b>	<b>\$ 22,296</b>	<b>\$ 20,911</b>
<b>Total LICAT Ratio (OSFI Supervisory Target = 100%)<sup>(1)</sup></b>	<b>132%</b>	<b>135%</b>

<sup>(1)</sup> Total Ratio (%) = (Total Capital Resources / Required Capital)



## LICAT Sensitivities

### Caution Related to Risk Sensitivities

This section includes estimates of sensitivities and risk exposure measures for certain risks. Actual results can differ significantly from these estimates for a variety of reasons including:

- Assessment of the circumstances that led to the scenario may lead to changes in (re)investment approaches and interest rate scenarios considered;
- Actual experience differing from the assumptions;
- Changes in business mix, effective income tax rates and other market factors;
- Interactions among these factors and assumptions when more than one changes; and
- The general limitations of the Company's internal models.

For these reasons, the sensitivities should only be viewed as directional estimates of the underlying sensitivities for the respective factors based on the assumptions outlined above. Given the nature of these calculations, the Company cannot provide assurance that the actual impact on the Canada Life consolidated LICAT Ratio will be as indicated.

### Publicly Traded Common Stocks

The following table sets out the estimated immediate impact to the Canada Life's consolidated LICAT Ratio of certain instantaneous changes in publicly traded common stock values as at June 30, 2020. These sensitivity estimates assume instantaneous shocks, returning to historical average growth levels for broader equity markets. The sensitivity estimates relate to publicly traded common stocks and do not cover other non-fixed income assets. These estimates are illustrative as actual equity exposures may vary due to active management of the public stock portfolios.

Immediate change in publicly traded common stock values	June 30, 2020			
	20% increase	10% increase	10% decrease	20% decrease
Potential increase (decrease) on LICAT Ratio	2 points	1 point	(0 point)	(1 point)

### Interest Rates

Sensitivity to interest rates is dependent on many factors and may result in non-linear impacts to the LICAT Ratio. The Canada Life's consolidated LICAT Ratio will generally increase in an environment of declining interest rates and vice-versa. Lower interest rates will increase the value of the Company's surplus assets and other regulatory capital resources. These sensitivity estimates are illustrative. Actual movement in credit spreads or government treasury rates may produce different movements in the Canada Life's consolidated LICAT Ratio. These sensitivities do not include a change in the ultimate interest rates outlined in Actuarial Standards.

Immediate parallel shift in yield curve	June 30, 2020	
	50 bps increase	50 bps decrease
Potential increase (decrease) on LICAT Ratio	(2 points)	2 points

Impact of a LICAT interest rate risk scenario shift is not included in the sensitivity estimates.

**LICAT Interest Rate Scenario Shift**

The LICAT interest rate requirements are based on one of four scenarios. The determination of the relevant scenario is dependent on government treasury rates and credit spreads, as well as the position of the Company's assets and liabilities. A change in the level and term structure of interest rates used can cause a shift in the interest rate scenario applied in the LICAT calculation. This results in a discontinuity where capital requirements can change materially. During the first quarter, OSFI introduced a temporary smoothing calculation to address potential volatility in the interest rate requirement for participating insurance products. The temporary smoothing calculation averages the participating interest rate risk requirements over the trailing six quarters, thereby reducing unwarranted volatility. A shift to a more adverse scenario is estimated to decrease the Canada Life's consolidated LICAT Ratio by 5.5 points over the following six-quarter period, should there be no further shift back to a more beneficial scenario over the remainder of the six-quarter period.

**COVID-19 OSFI Regulatory Measures**

OSFI is providing capital relief for insurance companies due to the COVID-19 economic environment. OSFI announced that loan payment deferrals for up to six months will not increase capital requirements on mortgages, leases and other loans. Deferrals for up to six months for premium payments will also not result in increased capital requirements. The capital relief provided by this temporary measure is not material to the Company.

**OSFI Regulatory Capital Initiatives**

The Company will continue to work with OSFI, the Canadian Institute of Actuaries, and other industry participants, as the LICAT guideline further evolves to allow for any future development including adaptations relating to the IFRS 17 accounting standard and developments relating to Segregated Fund Guarantee Risk requirements.

The International Accounting Standards Board (IASB) has issued IFRS 17, *Insurance Contracts*, which will replace IFRS 4, *Insurance Contracts* with an effective date of January 1, 2023. IFRS 17 includes new requirements for the recognition, measurement, presentation and disclosure of insurance contracts the Company issues and reinsurance contracts it holds. The new standard is expected to have a significant impact for insurers related to the timing of earnings recognition and on the presentation and disclosure of results. Adoption of the standard is expected to lead to further review and possible amendments to the OSFI LICAT Guideline. Refer to the "Accounting Policies - International Financial Reporting Standards" section for further details.

RETURN ON EQUITY (ROE)<sup>(1)</sup>

Base Return on Equity <sup>(1)</sup>	June 30 2020	March 31 2020	June 30 2019
Canada	17.7 %	17.2 %	15.3 %
U.S. Financial Services	9.1 %	9.9 %	11.1 %
U.S. Asset Management (Putnam)	(0.3)%	(0.5)%	(1.5)%
Europe	12.5 %	12.1 %	9.2 %
Capital and Risk Solutions	38.8 %	36.9 %	39.7 %
<b>Total Lifeco Base Earnings Basis<sup>(1)</sup></b>	<b>13.7 %</b>	<b>13.5 %</b>	<b>11.1 %</b>
Return on Equity <sup>(1)</sup>	June 30 2020	March 31 2020	June 30 2019
Canada	14.4 %	13.2 %	16.6 %
U.S. Financial Services	9.3 %	3.4 %	5.8 %
U.S. Asset Management (Putnam)	(11.3)%	(12.0)%	(1.6)%
Europe	15.2 %	14.2 %	12.9 %
Capital and Risk Solutions	36.7 %	31.0 %	41.7 %
<b>Total Lifeco Net Earnings Basis</b>	<b>12.1 %</b>	<b>10.3 %</b>	<b>12.0 %</b>

<sup>(1)</sup> This metric is a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional details.

The Company reported base return on equity was 13.7% at June 30, 2020, compared to 13.5% at March 31, 2020 and 11.1% at June 30, 2019. The Company reported return on equity was 12.1% at June 30, 2020, compared to 10.3% at March 31, 2020 and 12.0% at June 30, 2019.

**RATINGS**

Lifeco maintains ratings from five independent ratings companies. Credit ratings are intended to provide investors with an independent measure of the credit quality of the securities of a corporation and are indicators of the likelihood of payment and the capacity of a corporation to meet its obligations in accordance with the terms of each obligation. In the second quarter of 2020, the credit ratings for Lifeco and its major operating subsidiaries were unchanged (set out in table below). The Company continued to receive strong ratings relative to its North American peer group resulting from its conservative risk profile, stable net earnings and consistent dividend track record. These ratings are not a recommendation to buy, sell or hold the securities of the Company or its subsidiaries and do not address market price or other factors that might determine suitability of a specific security for a particular investor. The ratings also may not reflect the potential impact of all risks on the value of securities and are subject to revision or withdrawal at any time by the rating agency.

Lifeco's operating companies are assigned a group rating from each rating agency. This group rating is predominantly supported by the Company's leading position in the Canadian insurance market and competitive positions in the U.S. and European markets. Each of Lifeco's operating companies benefits from the strong implicit financial support and collective ownership by Lifeco. There were no changes to the Company's group credit ratings in second quarter of 2020.

Rating agency	Measurement	Lifeco	Canada Life	Irish Life	GWL&A
A.M. Best Company	Financial Strength		A+		A+
DBRS Morningstar	Issuer Rating	A (high)	AA		NR
	Financial Strength		AA		
	Senior Debt	A (high)			
	Subordinated Debt		AA (low)		
Fitch Ratings	Insurer Financial Strength		AA	AA	AA
	Senior Debt	A			
	Subordinated Debt		A+		
Moody's Investors Service	Insurance Financial Strength		Aa3		Aa3
Standard & Poor's Ratings Services	Insurer Financial Strength		AA		AA
	Senior Debt	A+			
	Subordinated Debt		AA-		

### SEGMENTED OPERATING RESULTS

The consolidated operating results of Lifeco, including the comparative figures, are presented on an IFRS basis after capital allocation. Consolidated operating results for Lifeco comprise the net earnings of Canada Life and its operating subsidiaries, Irish Life; GWL&A and Putnam; together with Lifeco's Corporate results.

Effective January 1, 2020, as a result of strategic operational changes, the Company has divided the previously reported Europe segment into two separate reporting segments - Europe and Capital and Risk Solutions. The Company's other reportable segments - Canada, United States and Lifeco Corporate - are unchanged. Comparative figures have been reclassified to reflect the new composition of the reportable segments.

### CANADA

The Canada segment of Lifeco includes the operating results of the Canadian businesses operated by Canada Life, together with an allocation of a portion of Lifeco's corporate results. There are two primary business units included in this segment. Through the Individual Customer business unit, the Company provides life, disability and critical illness insurance products as well as wealth savings and income products to individual clients. Through the Group Customer business unit, the Company provides life, accidental death and dismemberment, critical illness, health and dental protection, creditor insurance as well as retirement savings and income products and other specialty products to group clients in Canada.

Selected consolidated financial information - Canada

	For the three months ended			For the six months ended	
	June 30 2020	March 31 2020	June 30 2019	June 30 2020	June 30 2019
Premiums and deposits <sup>(1)</sup>	\$ 5,602	\$ 6,888	\$ 6,420	\$ 12,490	\$ 13,064
Sales <sup>(1)</sup>	2,390	3,632	2,940	6,022	6,120
Fee and other income	410	440	440	850	862
Base earnings <sup>(1)</sup>	\$ 315	\$ 273	\$ 292	\$ 588	\$ 549
Items excluded from base earnings <sup>(2)</sup>					
Actuarial assumption changes and management actions <sup>(2)</sup>	43	(94)	(12)	(51)	16
Market-related impacts on liabilities <sup>(2)</sup>	(5)	(28)	—	(33)	(2)
Net earnings	\$ 353	\$ 151	\$ 280	\$ 504	\$ 563
Total assets	\$ 178,345	\$ 167,271	\$ 170,908		
Proprietary mutual funds and institutional net assets <sup>(1)</sup>	6,785	6,184	6,778		
Total assets under management <sup>(1)</sup>	185,130	173,455	177,686		
Other assets under administration <sup>(1)</sup>	17,263	16,379	16,756		
<b>Total assets under administration<sup>(1)</sup></b>	<b>\$ 202,393</b>	<b>\$ 189,834</b>	<b>\$ 194,442</b>		

<sup>(1)</sup> This metric is a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional details.

<sup>(2)</sup> Items excluded from base earnings, a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional information.

DEVELOPMENTS AND OUTLOOK

• COVID-19 Pandemic Impacts

The results of the Canada segment in the second quarter of 2020 reflect the positive impact of market recoveries, strong investment results as well as overall favourable business results considering the economic slowdown caused by the COVID-19 pandemic. The impact of lower sales due to the economic slowdown was mostly offset by lower redemptions or lower business attrition. Experience was generally neutral with lower claims experience and favourable mortality offsetting pressures on expense recoveries and on morbidity. Insurance premium deferrals for customers were limited in the second quarter of 2020. From April to June, group insurance premiums for non-refund plans were lowered to compensate plan sponsors and members for this new environment and lower claims levels. Physical distancing and self-isolation requirements as well as the restrictions on business and social activities and the adverse economic environment resulting from the pandemic may cause unfavourable disability experience in future periods. Pricing of disability coverage will be adjusted over time as experience emerges. Paramedical services started to return early in the third quarter of 2020; however, larger case insurance sales are expected to be affected for a period of time due to the absence of these services through the second quarter.

The Canada segment remains focused on supporting customers, communities and employees by providing Canadians with protection and wealth management solutions for their financial, physical and mental well-being during this unprecedented time. Products, services and support are being delivered digitally to promote physical distancing and help keep customers, advisors and employees safe. The Company has been supporting customers through digital solutions such as SimpleProtect, which provides online insurance policy application and approval, and Consult+, which provides group customers virtual health care access. Financial assistance is being provided to plan sponsors and members to help maintain and extend coverage for employees, and to the communities through donations to support crisis relief efforts.

The Canadian business is managing a slow and cautious return to the office, in line with the Company's principles and local government guidance. It is estimated that maximum occupancy will be approximately 25% by the end of the third quarter of 2020 and will not exceed 30% in 2020 with health and safety protocols recommended by public health authorities in place.

Canada Life continued its temporary suspension of contributions, redemptions and transfers for its real estate segregated funds, as the economic conditions caused by the COVID-19 situation continue to lead to valuation uncertainty in the real estate industry. The suspension will remain in place until market conditions have stabilized enough to determine valuations with greater certainty and the Company is comfortable with the funds' liquidity position. The Company, through its general account, has established a process to facilitate hardship and certain other withdrawals, including minimum registered retirement income fund payments.

- On May 11, 2020, Canada Life announced that it is strengthening its segregated fund shelf by adding nine new global funds. These new funds leverage strong global investment competencies of some of the world's largest investment fund managers, and capitalized on opportunities outside of Canada, offering customers' portfolio more diversification and stable returns throughout a full market cycle.
- On May 25, 2020, Canada Life introduced a term 20 critical illness insurance product to meet a growing need for affordable shorter term coverage.
- On August 4, 2020, the Company announced the proposed sale of GLC Asset Management Group Ltd. (GLC) to Mackenzie Financial Corporation (Mackenzie), an affiliate of the Company. GLC is a wholly-owned subsidiary of Canada Life whose principal activity is the provision of investment management services to Canada Life. Canada Life is also in the process of establishing its own fund management company, and subject to first obtaining all necessary registrations and regulatory approvals, is expected to commence operations in the fourth quarter of 2020. Subject to meeting regulatory and fund securityholder requirements, the fund management company will assume fund management responsibilities for the Quadrus Group of Funds, offered by Quadrus Investment Services Ltd., a subsidiary of Canada Life, and other Canada Life branded investment funds in 2021. The new fund management company will enter into a long-term administration agreement with Mackenzie and Canada Life, and the new fund management company and Canada Life will enter into a long-term distribution agreement with Mackenzie to provide them with access to Mackenzie's investment management services at preferred rates.

The Company will receive net cash consideration of \$145 million on the transaction and expects to recognize a gain. The carrying value and earnings of the business are immaterial to the Company. This is a related party transaction and additional governance and diligence was performed to ensure the transaction is occurring at market terms and conditions. The proposed transaction will be subject to customary closing conditions including receipt of required regulatory approvals and is expected to be completed in the fourth quarter of 2020.

**BUSINESS UNITS - CANADA**

**INDIVIDUAL CUSTOMER**

**OPERATING RESULTS**

	For the three months ended			For the six months ended	
	June 30 2020	March 31 2020	June 30 2019	June 30 2020	June 30 2019
Premiums and deposits <sup>(1)</sup>	\$ 2,232	\$ 2,672	\$ 2,511	\$ 4,904	\$ 5,019
Sales <sup>(1)</sup>	1,777	2,902	2,223	4,679	4,580
Fee and other income	233	246	248	479	485
Base earnings <sup>(1)</sup>	\$ 159	\$ 138	\$ 147	\$ 297	\$ 272
Items excluded from base earnings <sup>(2)</sup>					
Actuarial assumption changes and management actions <sup>(2)</sup>	41	(98)	(12)	(57)	(11)
Market-related impacts on liabilities <sup>(2)</sup>	(5)	(28)	—	(33)	(2)
Net earnings	\$ 195	\$ 12	\$ 135	\$ 207	\$ 259

<sup>(1)</sup> This metric is a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional details.

<sup>(2)</sup> Items excluded from base earnings, a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional information.

**Premiums and deposits**

Premiums and deposits for the second quarter of 2020 decreased by \$0.3 billion to \$2.2 billion compared to the same quarter last year, primarily due to a decrease in segregated fund and proprietary mutual fund deposits.

For the six months ended June 30, 2020, premiums and deposits decreased by \$0.1 billion to \$4.9 billion compared to the same period last year, primarily due to a decrease in segregated fund deposits, partially offset by an increase in participating life insurance premiums.

Premiums and deposits for the second quarter of 2020 decreased by \$0.4 billion compared to the previous quarter, primarily due to the same reasons discussed for the in-quarter results.

**Sales**

Sales for the second quarter of 2020 decreased by \$0.4 billion to \$1.8 billion compared to the same quarter last year, primarily due to a decrease in segregated fund, proprietary mutual fund and third party mutual fund sales.

For the six months ended June 30, 2020, sales increased by \$0.1 billion to \$4.7 billion compared to the same period last year, primarily due to an increase in third party mutual fund sales.

Sales for the second quarter of 2020 decreased by \$1.1 billion compared to the previous quarter, primarily due to the same reasons discussed for the in-quarter results.

For the individual wealth investment fund business, net cash outflows for the second quarter of 2020 were \$75 million compared to \$436 million for the same quarter last year and \$165 million for the previous quarter. Net cash outflows for the six months ended June 30, 2020 were \$240 million compared to \$796 million for the same period last year.

**Fee and other income**

Fee and other income for the second quarter of 2020 decreased by \$15 million to \$233 million compared to the same quarter last year, primarily due to lower average assets under administration and lower margins.



For the six months ended June 30, 2020, fee and other income decreased by \$6 million to \$479 million compared to the same period last year. The decrease was primarily due to lower average assets under administration and lower margins, partially offset by higher distributor fees.

Fee and other income for the second quarter of 2020 decreased by \$13 million compared to the previous quarter, primarily due to lower average assets under administration and lower distributor fees.

### **Base earnings**

In the second quarter of 2020, base earnings increased by \$12 million to \$159 million compared to the same quarter last year. The increase was primarily due to higher contributions from investment experience, changes in certain income tax estimates and more favourable mortality and policyholder behaviour experience. The increase was partially offset by less favourable impact of new business driven by lower interest rates, lower net fee income and less favourable morbidity experience.

For the six months ended June 30, 2020, base earnings increased by \$25 million to \$297 million compared to the same period last year. The increase was primarily due to the same reasons discussed for the in-quarter results.

Base earnings for the second quarter of 2020 increased by \$21 million compared to the previous quarter, primarily due to higher contributions from investment experience and favourable policyholder behaviour experience, partially offset by less favourable mortality experience.

### **Net earnings**

Net earnings for the second quarter of 2020 increased by \$60 million to \$195 million compared to the same quarter last year. The increase was primarily due to the same reasons discussed for base earnings for the same period as well as favourable contributions from insurance contract liability basis changes. The increase in insurance contract liability basis changes was primarily related to updated economic assumptions for products with long-tail cash flows, as a result of the recovery in equity markets in the quarter, partially offset by a decline in real estate returns.

For the six months ended June 30, 2020, net earnings decreased by \$52 million to \$207 million compared to the same period last year. The decrease was primarily due to unfavourable contributions from insurance contract liability basis changes related to updated economic and real estate assumptions for products with long-tail cash flows and updated morbidity assumptions, as well as other market related impacts. Other market-related impacts were primarily driven by the impact of the equity market declines and volatility in the first quarter of 2020 on segregated fund guarantees and their related hedging ineffectiveness.

Net earnings for the second quarter of 2020 increased by \$183 million compared to the previous quarter, primarily as a result of favourable contributions from insurance contract liability basis changes. The first quarter of 2020 included unfavourable contributions from insurance contract liability basis changes related to updated economic assumptions for products with long-tail cash flows, which reversed during the second quarter of 2020 as a result of improved equity markets, partially offset by lower expected real estate returns.

For the second quarter of 2020, net earnings attributable to the participating account were \$33 million compared to \$4 million for the same quarter last year, primarily due to favourable impact of new business and higher contributions from investment experience.

For the six months ended June 30, 2020, net earnings attributable to the participating account were \$44 million compared to net loss of \$4 million for the same period last year, primarily due to the same reasons discussed for the in-quarter results.

For the second quarter of 2020, net earnings attributable to the participating account increased by \$22 million compared to the previous quarter, primarily due to the same reasons discussed for the in-quarter results.



**GROUP CUSTOMER**

**OPERATING RESULTS**

	For the three months ended			For the six months ended	
	June 30 2020	March 31 2020	June 30 2019	June 30 2020	June 30 2019
Premiums and deposits <sup>(1)</sup>	\$ 3,370	\$ 4,216	\$ 3,909	\$ 7,586	\$ 8,045
Sales <sup>(1)</sup>	613	730	717	1,343	1,540
Fee and other income	163	179	175	342	345
Base earnings <sup>(1)</sup>	\$ 195	\$ 143	\$ 161	\$ 338	\$ 285
Items excluded from base earnings <sup>(2)</sup>					
Actuarial assumption changes and management actions <sup>(2)</sup>	2	4	—	6	27
Net earnings	<u>\$ 197</u>	<u>\$ 147</u>	<u>\$ 161</u>	<u>\$ 344</u>	<u>\$ 312</u>

<sup>(1)</sup> This metric is a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional details.

<sup>(2)</sup> Items excluded from base earnings, a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional information.

**Premiums and deposits**

Premiums and deposits for the second quarter of 2020 of \$3.4 billion decreased by \$0.5 billion compared to the same quarter last year, primarily due to lower ASO deposits for group insurance, lower insured life and health premiums and lower segregated fund deposits for group wealth. Lower ASO deposits were primarily related to the impact of the COVID-19 pandemic resulting in lower claims of approximately \$0.3 billion. Lower insured life and health premiums were primarily related to premium credits offered by the Company in response to the COVID-19 pandemic.

For the six months ended June 30, 2020, premiums and deposits decreased by \$0.5 billion to \$7.6 billion compared to the same period last year, primarily due to the same reasons discussed for the in-quarter results.

Premiums and deposits for the second quarter of 2020 of \$3.4 billion decreased by \$0.8 billion compared to the previous quarter, primarily due to lower ASO premiums and deposits for group insurance, as discussed for the in-quarter results, and lower segregated fund deposits for group wealth.

**Sales**

Sales for the second quarter of 2020 of \$0.6 billion decreased by \$0.1 billion compared to the same quarter last year, primarily due to lower sales of single premium group annuities. While there has been low market activity as a result of the COVID-19 pandemic, resulting in lower sales, the Company also experienced lower terminations.

For the six months ended June 30, 2020, sales decreased by \$0.2 billion to \$1.3 billion compared to the same period last year, primarily due to lower large group insurance sales and lower segregated fund deposits. Sales of large cases can be highly variable from quarter to quarter.

Sales for the second quarter of 2020 decreased by \$0.1 billion compared to the previous quarter, primarily due to lower segregated fund deposits.

For the group wealth segregated fund business, net cash inflows for the second quarter of 2020 were \$359 million, compared to net cash outflows of \$235 million for the same quarter last year and net cash outflows of \$98 million for the previous quarter. For the six months ended June 30, 2020, net cash inflows were \$261 million compared to \$165 million for the same period last year.

**Fee and other income**

Fee and other income for the second quarter of 2020 of \$163 million decreased by \$12 million compared to the same quarter last year and by \$16 million compared to the previous quarter, primarily due to lower ASO fee income.

Fee and other income for the six months ended June 30, 2020 decreased by \$3 million to \$342 million compared to the same period last year, primarily due to lower ASO fee income. The decrease was partially offset by higher fee income for group wealth primarily due to higher average assets under management driven by net cash inflows.

**Base earnings**

In the second quarter of 2020, base earnings increased by \$34 million to \$195 million compared to the same quarter last year, primarily due to changes in certain income tax estimates, partially offset by less favourable morbidity experience and lower expense recoveries.

For the six months ended June 30, 2020, base earnings increased by \$53 million to \$338 million compared to the same period last year, primarily due the same reasons discussed for the in-quarter results.

Base earnings for the second quarter of 2020 increased by \$52 million compared to the previous quarter, primarily due to changes in certain income tax estimates.

**Net earnings**

Net earnings in the second quarter of 2020 of \$197 million increased by \$36 million compared to the same quarter last year and by \$50 million compared to the previous quarter, primarily due to the same reasons discussed for base earnings for the same periods.

For the six months ended June 30, 2020, net earnings increased by \$32 million to \$344 million compared to the same period last year, primarily due to the same reasons discussed for base earnings for the same period.

**CANADA CORPORATE**

Canada Corporate consists of items not associated directly with or allocated to the Canadian business units.

For the second quarter of 2020, Canada Corporate had a net loss of \$39 million compared to \$16 million for the same quarter last year. The increase in net loss was primarily due to changes in certain income tax estimates, partially offset by higher net investment income on seed capital.

The net loss for the six months ended June 30, 2020 was \$47 million compared to \$8 million for the same period last year, primarily due to changes in certain income tax estimates and lower net investment income on seed capital.

In the second quarter of 2020, the net loss was \$39 million compared to \$8 million in the previous quarter. The increase in net loss was primarily due to changes in certain income tax estimates, partially offset by lower operating expenses and higher net investment income on seed capital.

**UNITED STATES**

The United States operating results for Lifeco include the results of GWL&A (which operates primarily as 'Empower Retirement'), Putnam and the results of the insurance businesses in the United States branch of Canada Life, together with an allocation of a portion of Lifeco's corporate results.

Through its Financial Services business unit, and specifically the Empower Retirement brand, the Company provides an array of financial security products, including employer-sponsored defined contribution plans, administrative and recordkeeping services, individual retirement accounts, fund management as well as investment and advisory services. Following the close of the reinsurance transaction with Protective Life in the second quarter of 2019, Financial Services also includes a retained block of life insurance, predominately participating policies, which are now administered by Protective Life, as well as a closed retrocession block of life insurance.

Following the close of the reinsurance transaction with Protective Life in the second quarter of 2019, the Reinsured Insurance & Annuity Business, which was previously reflected in Financial Services, is reported as a separate business unit. The Reinsured Insurance & Annuity Business unit reflects substantially all of the individual life insurance and annuity business which was sold, through indemnity reinsurance, to Protective Life effective June 1, 2019. These products include life insurance, annuity and executive benefits, which are no longer offered by the U.S. segment.

Through its Asset Management business unit, the Company provides investment management, certain administrative functions, distribution and related services, through a broad range of investment products.

#### **TRANSLATION OF FOREIGN CURRENCY**

Foreign currency assets and liabilities are translated into Canadian dollars at the market rate at the end of the financial period. All income and expense items are translated at an average rate for the period.

Impact of currency movement is a non-IFRS financial measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional details.

**Selected consolidated financial information - United States**

	For the three months ended			For the six months ended	
	June 30 2020	March 31 2020	June 30 2019	June 30 2020	June 30 2019
Premiums and deposits <sup>(1)(3)</sup>	\$ 24,348	\$ 24,411	\$ 15,489	\$ 48,759	\$ 33,325
Sales <sup>(1)(3)</sup>	28,227	53,231	24,213	81,458	100,061
Fee and other income <sup>(3)</sup>	654	665	1,764	1,319	2,423
Base earnings <sup>(1)(3)</sup>	\$ 83	\$ 17	\$ 101	\$ 100	\$ 182
Items excluded from base earnings <sup>(2)</sup>					
Market-related impact on liabilities <sup>(2)</sup>	(5)	(12)	—	(17)	—
Net charge on sale, via reinsurance, of a U.S. business <sup>(2)</sup>	—	—	(199)	—	(199)
Net earnings (loss) - common shareholders <sup>(3)</sup>	\$ 78	\$ 5	\$ (98)	\$ 83	\$ (17)
Base earnings (US\$) <sup>(1)(3)</sup>	\$ 61	\$ 13	\$ 75	\$ 74	\$ 136
Items excluded from base earnings (US\$) <sup>(2)</sup>					
Market-related impact on liabilities (US\$) <sup>(2)</sup>	(4)	(9)	—	(13)	—
Net charge on sale, via reinsurance, of a U.S. business (US\$) <sup>(2)</sup>	—	—	(148)	—	(148)
Net earnings (loss) (US\$) - common shareholders <sup>(3)</sup>	\$ 57	\$ 4	\$ (73)	\$ 61	\$ (12)
Total assets	\$ 91,785	\$ 88,398	\$ 86,126		
Proprietary mutual funds and institutional net assets <sup>(1)</sup>	251,190	228,058	248,253		
Total assets under management <sup>(1)</sup>	342,975	316,456	334,379		
Other assets under administration <sup>(1)</sup>	817,404	732,379	757,569		
<b>Total assets under administration<sup>(1)</sup></b>	<b>\$ 1,160,379</b>	<b>\$ 1,048,835</b>	<b>\$ 1,091,948</b>		

<sup>(1)</sup> This metric is a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional details.

<sup>(2)</sup> Items excluded from base earnings, a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional information.

<sup>(3)</sup> Included in the United States segment are the results of the Reinsured Insurance & Annuities business unit, which reflects substantially all of the individual life insurance and annuity business which was sold, through indemnity reinsurance, to Protective Life effective June 1, 2019. Following the sale there were no additional sales, fee and other income and net earnings related to this business unit and premiums and deposits primarily relate to deposits received on separate accounts, with the economics ceded to Protective Life, resulting in no net earnings impact. The following table includes the results for the Reinsured Insurance & Annuity business unit:

	For the three months ended			For the six months ended	
	June 30 2020	March 31 2020	June 30 2019	June 30 2020	June 30 2019
Premiums and deposits	\$ 242	\$ 53	\$ 293	\$ 295	\$ 807
Sales	—	—	87	—	408
Fee and other income	—	—	1,112	—	1,157
Base earnings	—	—	30	—	63
Net earnings (loss) - common shareholders	—	—	(169)	—	(136)
Base earnings (US\$)	—	—	22	—	47
Net earnings (loss) - common shareholders (US\$)	—	—	(126)	—	(101)

**Base earnings and Net earnings - common shareholders**

	For the three months ended			For the six months ended	
	June 30 2020	March 31 2020	June 30 2019	June 30 2020	June 30 2019
<b>Base earnings (loss)<sup>(1)</sup></b>					
Financial Services <sup>(2)</sup>	\$ 73	\$ 56	\$ 62	\$ 129	\$ 115
Asset Management	12	(42)	6	(30)	2
U.S. Corporate	(2)	3	3	1	2
Reinsured Insurance & Annuity Business <sup>(2)</sup>	—	—	30	—	63
<b>Base earnings (loss)<sup>(1)</sup></b>	<b>\$ 83</b>	<b>\$ 17</b>	<b>\$ 101</b>	<b>\$ 100</b>	<b>\$ 182</b>
Items excluded from base earnings (loss) <sup>(3)</sup>					
Market-related impact on liabilities <sup>(3)</sup>	(5)	(12)	—	(17)	—
Net charge on sale, via reinsurance, of a U.S. business <sup>(3)</sup>	—	—	(199)	—	(199)
<b>Net earnings (loss) - common shareholders</b>	<b>\$ 78</b>	<b>\$ 5</b>	<b>\$ (98)</b>	<b>\$ 83</b>	<b>\$ (17)</b>
<b>Base earnings (loss) (US\$)<sup>(1)</sup></b>					
Financial Services (US\$) <sup>(2)</sup>	\$ 53	\$ 42	\$ 46	\$ 95	\$ 86
Asset Management (US\$)	9	(31)	5	(22)	2
U.S. Corporate (US\$)	(1)	2	2	1	1
Reinsured Insurance & Annuity Business (US\$) <sup>(2)</sup>	—	—	22	—	47
<b>Base earnings (loss) (US\$)<sup>(1)</sup></b>	<b>\$ 61</b>	<b>\$ 13</b>	<b>\$ 75</b>	<b>\$ 74</b>	<b>\$ 136</b>
Items excluded from base earnings (loss) (US\$) <sup>(3)</sup>					
Market-related impact on liabilities (US\$) <sup>(3)</sup>	(4)	(9)	—	(13)	—
Net charge on sale, via reinsurance, of a U.S. business (US\$) <sup>(3)</sup>	—	—	(148)	—	(148)
<b>Net earnings (loss) (US\$) - common shareholders</b>	<b>\$ 57</b>	<b>\$ 4</b>	<b>\$ (73)</b>	<b>\$ 61</b>	<b>\$ (12)</b>

<sup>(1)</sup> This metric is a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional details.

<sup>(2)</sup> Reinsured Insurance & Annuity Business reflects business transferred to Protective Life Insurance on June 1, 2019. Comparative figures have been adjusted to reflect current presentation.

<sup>(3)</sup> Items excluded from base earnings, a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional information.

**DEVELOPMENTS**

• **COVID-19 Pandemic Impacts**

The Coronavirus Aid, Relief and Economic Security Act (the CARES Act) was enacted on March 27, 2020. Under the CARES Act, the U.S. Federal government authorized broad based economic relief and support for individuals and businesses, including changes to distribution and loan rules from employer retirement plans and Individual Retirement Accounts (IRAs) which are similar to the relief offered in prior disaster relief laws. The Company implemented the distribution and loan changes. The Internal Revenue Service and the U.S. Department of Labor (DOL) subsequently issued an interpretive guidance on the CARES Act and the Company updated its CARES Act distribution and loan processes and procedures accordingly. The CARES Act will not prevent the Company from executing on its overall business strategy and growth objectives.

The U.S. businesses are managing a slow and cautious return to the office, in line with the Company's principles and local government guidance. Health and safety protocols recommended by public health authorities are in place; however, occupancy is expected to remain at minimal levels throughout the remainder of 2020.

- On June 5, 2019, the Securities and Exchange Commission adopted and released Regulation Best Interest (the SEC Rule). The SEC Rule establishes a new standard of conduct requiring broker-dealers to satisfy a higher standard of care and disclosure when recommending securities and investment strategies, including rollovers and account recommendations, to retail clients and retirement plan participants. The SEC Rule does not apply to discussions with plan sponsors. The SEC Rule became effective on June 30, 2020 and the Company implemented changes to fully comply with the SEC Rule by the effective date. In addition to the SEC Rule, on February 1, 2020, Massachusetts adopted its own broker-dealer conduct rule to be enforced beginning on September 1, 2020 (the MA Rule). The Company has evaluated the MA Rule and will be in compliance with the MA Rule by the enforcement date. Management does not expect that either the SEC Rule or the MA Rule will prevent the Company from executing on its overall business strategy and growth objectives. Other states may adopt similar conduct rules in the future and the Company will evaluate those rules accordingly.
- Subsequent to the second quarter of 2020, on July 7, 2020, the DOL published a new proposed prohibited transaction exemption covering investment advice provided to retirement plan participants and IRA customers. The proposal would provide financial institutions with a structure to provide investment advice to plan participants and IRA customers without violating the Employee Retirement Income Security Act of 1974 (ERISA) and the Internal Revenue Code's self-dealing rules including satisfaction of the DOL's Impartial Conduct Standards and conflict of interest disclosures to the plan participants and IRA customers. The Company is evaluating the proposal and intends to file a comment letter with the DOL by end of the comment period on August 6, 2020.

## **BUSINESS UNITS – UNITED STATES**

### ***FINANCIAL SERVICES***

#### **DEVELOPMENTS AND OUTLOOK**

- **COVID-19 Pandemic Impacts**

During the quarter, Empower Retirement operations and technology functions maintained full execution as the market disruption created by the COVID-19 pandemic subsided. The Company maintained a nearly full work-at-home status across the entire enterprise throughout the quarter, including associates in North America and India. Call volumes and web traffic returned to normal levels. For the most part, retirement investors have not engaged in reactive selling with a significant majority of Empower Retirement plan participants making no change to their investments. The Company continued to see increased levels of interest in advisory and financial wellness offerings.

Empower Retirement and others in the retirement industry lobbied for, and received, relief from federal government regulators to help individuals who needed to access their retirement savings in the event of financial hardships. Following the law's passage, Empower Retirement implemented new processes and is waiving fees on all new retirement plan loans and hardship withdrawals to support these needs. Empower Retirement will not charge origination fee on any new plans and will suspend charges for all hardship withdrawals. These changes cover all tax-qualified workplace retirement plans administered by Empower Retirement that permit such distributions, and include new provisions allowed for under the CARES Act. The fee waiver will remain in place until further notice, depending on circumstances in the economy and financial markets.

- On June 29, 2020, Empower Retirement announced it had entered into an agreement to purchase Personal Capital Corporation (Personal Capital), a hybrid wealth manager that combines a leading-edge digital experience with personalized advice delivered by human advisors. Under the terms of the agreement, Empower Retirement will acquire Personal Capital for US\$825 million on closing and deferred consideration of up to US\$175 million subject to achievement of target growth objectives. The upfront consideration is expected to be funded with cash on hand and US\$500 million in debt financing. Empower Retirement expects to incur one-time integration expenses of US \$57 million with the integration expected to be completed in 18 months. In addition, Empower Retirement expects to incur transaction expenses of US\$28 million. The combination will bring together Empower Retirement's leading retirement plan services and integrated financial tools, and Personal Capital's rapidly growing, digitally oriented personal wealth management platform. The transaction is expected to close in the second half of 2020, subject to required regulatory approvals and customary closing conditions.
- Empower Retirement participant accounts have grown to 9.7 million at June 30, 2020, up from 9.4 million at December 31, 2019.
- Empower Retirement assets under administration were US\$667 billion at June 30, 2020, down from US\$673 billion at December 31, 2019, primarily due to lower end of period equity market levels.
- Subsequent to the second quarter of 2020, in July 2020, Empower Retirement was named the 2020 Retirement Leader of the Year in the annual Mutual Fund Industry Awards, organized by Pageant Media. Retirement Leader of the Year is awarded to a firm that has made a key impact on growing retirement assets through unique retirement solutions, marketing campaigns and significant contributions to the retirement industry at large.



**OPERATING RESULTS**

	For the three months ended			For the six months ended	
	June 30 2020	March 31 2020	June 30 2019	June 30 2020	June 30 2019
Premiums and deposits <sup>(1)(2)(3)</sup>	\$ 3,101	\$ 4,708	\$ 2,790	\$ 7,809	\$ 5,562
Sales <sup>(1)(2)(4)</sup>	7,222	33,581	11,720	40,803	72,697
Fee and other income <sup>(2)</sup>	370	374	354	744	683
Base earnings <sup>(1)(2)</sup>	\$ 73	\$ 56	\$ 62	\$ 129	\$ 115
Items excluded from base earnings <sup>(5)</sup>					
Market-related impact on liabilities <sup>(5)</sup>	(5)	(12)	—	(17)	—
Net earnings - common shareholders <sup>(2)(6)</sup>	\$ 68	\$ 44	\$ 62	\$ 112	\$ 115
Premiums and deposits (US\$) <sup>(1)(2)(3)</sup>	\$ 2,231	\$ 3,514	\$ 2,081	\$ 5,745	\$ 4,164
Sales (US\$) <sup>(1)(2)(4)</sup>	5,196	25,060	8,746	30,256	54,593
Fee and other income (US\$) <sup>(2)</sup>	266	279	264	545	511
Base earnings (US\$) <sup>(1)(2)</sup>	\$ 53	\$ 42	\$ 46	\$ 95	\$ 86
Items excluded from base earnings (US\$) <sup>(5)</sup>					
Market-related impact on liabilities (US\$) <sup>(5)</sup>	(4)	(9)	—	(13)	—
Net earnings - common shareholders (US\$) <sup>(2)(6)</sup>	\$ 49	\$ 33	\$ 46	\$ 82	\$ 86

<sup>(1)</sup> This metric is a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional details.

<sup>(2)</sup> The operating results of Financial Services have been restated for comparative periods to reflect the impact of the reinsurance transaction with Protective Life, which closed on June 1, 2019.

<sup>(3)</sup> For the three and six months ended June 30, 2020, premiums and deposits included US\$38 million and US\$71 million, respectively, relating to the retained policies (US\$36 million and US\$79 million for the three and six months ended June 30, 2019 and US\$33 million for the three months ended March 31, 2020).

<sup>(4)</sup> For the three and six months ended June 30, 2020, sales included US\$0.6 billion and US\$0.9 billion, respectively, relating to Putnam managed funds sold on the Empower Retirement platform (US\$0.2 billion and US\$0.5 billion for the three and six months ended June 30, 2019 and US\$0.3 billion for the three months ended March 31, 2020).

<sup>(5)</sup> Items excluded from base earnings, a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional information.

<sup>(6)</sup> For the three and six months ended June 30, 2020, net earnings included US\$6 million and US\$9 million, respectively, relating to the retained policies (US\$7 million and US\$19 million for the three and six months ended June 30, 2019 and US\$3 million for the three months ended March 31, 2020).

**Premiums and deposits**

Premiums and deposits for the second quarter of 2020 of US\$2.2 billion increased by US\$0.2 billion compared to the same quarter last year, primarily due to higher deposits from existing Empower Retirement participants.

For the six months ended June 30, 2020, premiums and deposits increased by US\$1.6 billion to US\$5.7 billion compared to the same period last year, primarily due to higher premiums transferred in from assets under administration and higher deposits from existing Empower Retirement participants.

Premiums and deposits for the second quarter of 2020 decreased by US\$1.3 billion compared to the previous quarter, primarily due to lower premiums transferred in from assets under administration.

**Sales**

Sales in the second quarter of 2020 of US\$5.2 billion decreased by US\$3.6 billion compared to the same quarter last year, primarily due to a decrease in Empower Retirement sales across all plan sizes. Large plan sales can be highly variable from period to period and tend to be lower margin; however, these sales contribute to lowering overall unit costs.

For the six months ended June 30, 2020, sales decreased by US\$24.3 billion to US\$30.3 billion compared to the same period last year. Included in sales for the six months ended June 30, 2019 was one large sale relating to a new client with approximately 200,000 participants. Excluding the impact of this sale, Empower Retirement's large plan sales increased.

Sales in the second quarter of 2020 decreased by US\$19.9 billion compared to the previous quarter, primarily due to the same reasons discussed for the in-quarter results.

#### **Fee and other income**

Fee income is derived primarily from assets under management, assets under administration, shareholder servicing fees, administration and recordkeeping services and investment advisory services. Generally, fees are earned based on assets under management, assets under administration or the number of plans and participants for which services are provided.

Fee and other income for the second quarter of 2020 of US\$266 million increased by US\$2 million compared to the same quarter last year, primarily due to growth in participants and higher average equity markets.

For the six months ended June 30, 2020, fee and other income increased by US\$34 million to US\$545 million compared to the same period last year, primarily due to the same reasons discussed for the in-quarter results.

Fee and other income for the second quarter of 2020 decreased by US\$13 million compared to the previous quarter, primarily due to lower average equity markets and waived fee income on retirement plan loans.

#### **Base earnings**

Base earnings for the second quarter of 2020 increased by US\$7 million to US\$53 million compared to the same quarter last year. The increase was primarily due to higher contributions from investment experience and net business growth, partially offset by waived fee income on retirement plan loans.

For the six months ended June 30, 2020, base earnings increased by US\$9 million to US\$95 million compared to the same period last year. The increase was primarily due to higher contributions from investment experience and net business growth, partially offset by less favourable mortality experience.

Base earnings for the second quarter of 2020 increased by US\$11 million compared to the previous quarter, primarily due to higher contributions from investment experience and favourable mortality experience.

#### **Net earnings**

Net earnings for the second quarter of 2020 increased by US\$3 million to US\$49 million compared to the same quarter last year. The increase was primarily due to the same reasons discussed for base earnings, partially offset by market volatility creating hedge ineffectiveness losses related to guaranteed lifetime withdrawal benefits.

For the six months ended June 30, 2020, net earnings decreased by US\$4 million to US\$82 million compared to the same period last year. The decrease was primarily due to market volatility creating hedge ineffectiveness losses related to guaranteed lifetime withdrawal benefits, partially offset by the same reasons discussed for base earnings.

Net earnings for the second quarter of 2020 increased by US\$16 million compared to the previous quarter. The increase was primarily due to the same reasons discussed for base earnings and less market volatility compared to the first quarter of 2020 which created lower hedge ineffectiveness losses related to guaranteed lifetime withdrawal benefits.

## **ASSET MANAGEMENT**

### **DEVELOPMENTS AND OUTLOOK**

- **COVID-19 Pandemic Impacts**

At Putnam and across the broader asset management industry during the first quarter of 2020, client channels saw reduced gross sales and elevated redemptions given concerns about the breadth and severity of the pandemic and its longer-term effect on an array of economic factors, including corporate earnings. On the investment management front, Putnam's work on risk profiles and portfolio construction has led to solid relative performance across asset classes. During the second quarter of 2020, redemptions slowed and turned back into positive net flows, which positioned the Company well for the market recovery that occurred during the quarter. Activity levels remain high on the distribution side, with a focus on value-add service and communications with clients.

- Putnam's average assets under management (AUM) for the three months ended June 30, 2020 were US\$160.2 billion, a decrease of US\$11.8 billion compared to the same quarter last year and a decrease of US\$12.2 billion compared to the previous quarter. For the three months ended June 30, 2020, sales increased by US\$5.9 billion compared to the same quarter last year, driven by a US\$5.0 billion increase in institutional sales.
- Putnam continues to sustain strong investment performance relative to its peers. As of June 30, 2020, approximately 83% and 72% of Putnam's fund assets performed at levels above the Lipper median on a three-year and five-year basis, respectively.

**OPERATING RESULTS**

	For the three months ended			For the six months ended	
	June 30 2020	March 31 2020	June 30 2019	June 30 2020	June 30 2019
Sales <sup>(1)</sup>	\$ 21,005	\$ 19,650	\$ 12,406	\$ 40,655	\$ 26,956
Fee income					
Investment management fees	\$ 193	\$ 199	\$ 204	\$ 392	\$ 402
Performance fees	(2)	(2)	(3)	(4)	(9)
Service fees	38	37	38	75	75
Underwriting & distribution fees	55	57	59	112	115
Fee income	\$ 284	\$ 291	\$ 298	\$ 575	\$ 583
Core net earnings (loss) <sup>(1)</sup>	\$ 26	\$ (32)	\$ 20	\$ (6)	\$ 28
Less: Financing and other expenses <sup>(1)</sup>	(14)	(10)	(14)	(24)	(26)
Net earnings (loss) <sup>(2)</sup>	\$ 12	\$ (42)	\$ 6	\$ (30)	\$ 2
Sales (US\$) <sup>(1)</sup>	\$ 15,111	\$ 14,664	\$ 9,258	\$ 29,775	\$ 20,198
Fee income (US\$)					
Investment management fees (US\$)	\$ 138	\$ 149	\$ 152	\$ 287	\$ 301
Performance fees (US\$)	(1)	(2)	(2)	(3)	(6)
Service fees (US\$)	27	28	28	55	56
Underwriting & distribution fees (US\$)	39	43	44	82	86
Fee income (US\$)	\$ 203	\$ 218	\$ 222	\$ 421	\$ 437
Core net earnings (loss) (US\$) <sup>(1)</sup>	\$ 19	\$ (24)	\$ 15	\$ (5)	\$ 21
Less: Financing and other expenses (US\$) <sup>(1)</sup>	(10)	(7)	(10)	(17)	(19)
Net earnings (loss) (US\$) <sup>(2)</sup>	\$ 9	\$ (31)	\$ 5	\$ (22)	\$ 2
Pre-tax operating margin <sup>(1)</sup>	11.7%	(16.1)%	9.1%	(1.0)%	7.9%
Average assets under management (US\$) <sup>(1)</sup>	\$ 160,198	\$ 172,403	\$ 172,040	\$ 166,251	\$ 170,076

<sup>(1)</sup> This metric is a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional details.

<sup>(2)</sup> For the Asset Management business unit, there were no differences between net earnings (loss) and base earnings (loss) in the periods presented.

**Sales**

Sales in the second quarter of 2020 increased by US\$5.9 billion to US\$15.1 billion compared to the same quarter last year, due to an increase in institutional sales of US\$5.0 billion and an increase in mutual fund sales of US\$0.9 billion.

For the six months ended June 30, 2020, sales increased by US\$9.6 billion to US\$29.8 billion compared to the same period last year, due to an increase in institutional sales of US\$6.3 billion and an increase in mutual fund sales of US\$3.3 billion.

Sales in the second quarter of 2020 increased by US\$0.4 billion compared to the previous quarter, due to a US\$2.6 billion increase in institutional sales, partially offset by a US\$2.2 billion decrease in mutual fund sales.

**Fee income**

Fee income is derived primarily from investment management fees, performance fees, transfer agency and other service fees, as well as underwriting and distribution fees. Generally, fees are earned based on AUM and may depend on financial markets, the relative performance of Putnam's investment products, the number of retail accounts and sales. Performance fees are generated on certain mutual funds and institutional portfolios and are generally based on a rolling 36-month performance period for mutual funds and a 12-month performance period for institutional portfolios. Performance fees on mutual funds are symmetric, and as a result, can be positive or negative.

Fee income for the second quarter of 2020 decreased by US\$19 million to US\$203 million compared to the same quarter last year. The decrease was primarily due to lower investment management fees, driven by lower average AUM, as well as lower underwriting and distribution fees.

For the six months ended June 30, 2020, fee income of US\$421 million decreased by US\$16 million compared to the same period last year. The decrease was primarily due to lower investment management fees, driven by lower average AUM, and lower underwriting and distribution fees, partially offset by improved mutual fund performance fees.

Fee income for the second quarter of 2020 decreased by US\$15 million compared to the previous quarter. The decrease was primarily due to the same reasons discussed for the in-quarter results.

**Core earnings and Net earnings**

Core net earnings for the second quarter of 2020 increased by US\$4 million to US\$19 million compared to the same quarter last year, primarily due to higher net investment income on seed capital driven by in-period market recoveries and lower operating expenses. In the second quarter of 2020, net earnings, including financing and other expenses, were US\$9 million compared to US\$5 million for the same quarter last year. Financing and other expenses for the second quarter of 2020 of US\$10 million were comparable to the same quarter last year.

For the six months ended June 30, 2020, the core net loss was US\$5 million compared to core net earnings of US\$21 million for the same period last year. The core net loss increased by US\$26 million primarily due to lower net investment income on seed capital, driven by the decline in markets during the first quarter of 2020, as well as lower fee income, driven by lower average AUM and underwriting and distribution fees. The net loss, including financing and other expenses, for the six months ended June 30, 2020 was US\$22 million compared to net earnings of US\$2 million for the same period last year. Financing and other expenses for the six months ended June 30, 2020 decreased by US\$2 million to US\$17 million compared to the same period last year, primarily due to lower net financing costs.

Core net earnings for the second quarter of 2020 were US\$19 million compared to a core net loss of US\$24 million for the previous quarter. Core net earnings increased by US\$43 million primarily due to higher net investment income on seed capital driven by higher market levels compared to the first quarter of 2020. Net earnings, including financing and other expenses, for the second quarter of 2020 were US\$9 million compared to a net loss of US\$31 million for the previous quarter. Financing and other expenses for the second quarter of 2020 increased by US\$3 million compared to the previous quarter, primarily due to higher other expenses.

**ASSETS UNDER MANAGEMENT<sup>(1)</sup>**

Assets under management (US\$) <sup>(1)</sup>	For the three months ended			For the six months ended	
	June 30 2020	March 31 2020	June 30 2019	June 30 2020	June 30 2019
<b>Beginning assets</b>	<b>\$ 148,912</b>	<b>\$ 181,724</b>	<b>\$ 170,580</b>	<b>\$ 181,724</b>	<b>\$ 160,200</b>
Sales - Mutual funds	7,012	9,211	6,113	16,223	12,973
Redemptions - Mutual funds	(6,036)	(14,091)	(6,214)	(20,127)	(13,073)
Net asset flows - Mutual funds	976	(4,880)	(101)	(3,904)	(100)
Sales - Institutional	8,099	5,453	3,145	13,552	7,225
Redemptions - Institutional	(5,695)	(11,707)	(3,614)	(17,402)	(9,710)
Net asset flows - Institutional	2,404	(6,254)	(469)	(3,850)	(2,485)
Net asset flows - Total	3,380	(11,134)	(570)	(7,754)	(2,585)
Impact of market/performance	16,234	(21,678)	4,651	(5,444)	17,046
<b>Ending assets</b>	<b>\$ 168,526</b>	<b>\$ 148,912</b>	<b>\$ 174,661</b>	<b>\$ 168,526</b>	<b>\$ 174,661</b>
<u>Average assets under management</u>					
Mutual funds	79,341	86,356	81,951	82,820	80,738
Institutional assets	80,857	86,047	90,089	83,431	89,338
<b>Total average assets under management</b>	<b>\$ 160,198</b>	<b>\$ 172,403</b>	<b>\$ 172,040</b>	<b>\$ 166,251</b>	<b>\$ 170,076</b>

<sup>(1)</sup> This metric is a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional details.

Average AUM for the three months ended June 30, 2020 were US\$160.2 billion, a decrease of US\$11.8 billion compared to the same quarter last year, primarily due to the cumulative impact of negative markets and net asset outflows over the twelve month period. Net asset inflows for the second quarter of 2020 were US\$3.4 billion compared to net asset outflows of US\$0.6 billion in the same quarter last year. In-quarter mutual fund net asset inflows were US\$1.0 billion and institutional net asset inflows were US\$2.4 billion.

Average AUM for the six months ended June 30, 2020 were US\$166.3 billion, a decrease of US\$3.8 billion compared to the same period last year, primarily due to the cumulative net asset outflows and the impact of market movements. Net asset outflows for the six months ended June 30, 2020 were US\$7.8 billion compared to US\$2.6 billion in the same period last year. Year-to-date mutual fund net asset outflows were US\$3.9 billion and institutional net asset outflows were US\$3.9 billion. Within the institutional category, Putnam's valuation oriented quantitative manager has been experiencing outflows for several quarters. While their performance in this category has been comparable to peers, this style of investing has been in outflows across the industry. During these same time periods, Putnam's active institutional mandates have experienced positive flows.

Average AUM for the three months ended June 30, 2020 decreased by US\$12.2 billion compared to the previous quarter, primarily due to the impact of market movements.

**UNITED STATES CORPORATE**

U.S. Corporate consists of items not associated directly with or allocated to the United States business units, including the impact of certain non-continuing items related to the U.S. segment.

In the second quarter of 2020, the net loss was US\$1 million compared to net earnings of US\$2 million for the same quarter last year and for the previous quarter. The net loss increased by US\$3 million primarily due to lower net investment income and higher operating expenses.

For the six months ended June 30, 2020, net earnings of US\$1 million were comparable to the same period last year.

## **EUROPE**

The Europe segment comprises three distinct business units: United Kingdom, Ireland and Germany, together with an allocation of a portion of Lifeco's corporate results.

The core products offered in the U.K. are bulk and individual payout annuities, equity release mortgages, investments (including life bonds, retirement drawdown and pension), individual protection and group insurance. These products are distributed through independent financial advisors and employee benefit consultants.

The core products offered by Irish Life in Ireland are savings and investments, individual and group life insurance, health insurance and pension products. These products are distributed through independent brokers, a direct sales force and tied agent bank branches. Irish Life Health offers individual and corporate health plans, distributed through independent brokers and direct channels. Irish Life Investment Managers (ILIM) is one of the Company's fund management operations in Ireland with approximately €85 billion of assets under management. In addition to managing assets on behalf of companies in the Lifeco group, ILIM also manages assets for a wide range of institutional and retail clients, occupational defined benefit and defined contribution pension schemes, large multinational corporations, charities and domestic companies.

The German business unit offers pension, lifetime GMWB and individual protection products that are distributed through independent brokers and multi-tied agents.

## **TRANSLATION OF FOREIGN CURRENCY**

Foreign currency assets and liabilities are translated into Canadian dollars at the market rate at the end of the financial period. All income and expense items are translated at an average rate for the period.

Impact of currency movement is a non-IFRS financial measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional details.



Selected consolidated financial information - Europe

	For the three months ended			For the six months ended	
	June 30 2020	March 31 2020	June 30 2019	June 30 2020	June 30 2019
Premiums and deposits <sup>(1)</sup>	\$ 8,151	\$ 10,460	\$ 7,930	\$ 18,611	\$ 19,836
Sales <sup>(1)</sup>	7,141	9,668	7,131	16,809	18,312
Fee and other income	340	333	385	673	780
Base earnings <sup>(1)</sup>	\$ 179	\$ 132	\$ 155	\$ 311	\$ 318
Items excluded from base earnings <sup>(2)</sup>					
Actuarial assumption changes and management actions <sup>(2)</sup>	50	38	45	88	115
Market-related impact on liabilities <sup>(2)</sup>	24	(79)	(7)	(55)	(46)
Net earnings	\$ 253	\$ 91	\$ 193	\$ 344	\$ 387
Total assets	\$ 172,705	\$ 165,903	\$ 169,578		
Proprietary mutual funds and institutional net assets <sup>(1)</sup>	57,351	54,067	50,221		
Total assets under management <sup>(1)</sup>	230,056	219,970	219,799		
Other assets under administration <sup>(1)</sup>	55,262	50,089	46,483		
<b>Total assets under administration<sup>(1)(3)</sup></b>	<b>\$ 285,318</b>	<b>\$ 270,059</b>	<b>\$ 266,282</b>		

<sup>(1)</sup> This metric is a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional details.

<sup>(2)</sup> Items excluded from base earnings, a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional information.

<sup>(3)</sup> At June 30, 2020, total assets under administration excludes \$7.5 billion of assets managed for other business units within the Lifeco group of companies (\$6.8 billion at March 31, 2020 and \$8.4 billion at June 30, 2019).

DEVELOPMENTS AND OUTLOOK

• COVID-19 Pandemic Impacts

The European businesses in the U.K., Ireland and Germany remain focused on supporting customers, communities and employees by providing pensions, protection and wealth management solutions for their financial, physical and mental well-being during this unprecedented time. Products, services and support are being delivered digitally to promote physical distancing and help keep customers, advisors and employees safe.

The European businesses are managing a slow and cautious return to the office, in line with the Company's principles and local government guidance. It is estimated that maximum occupancy will be approximately 30% by the end of the third quarter of 2020 with health and safety protocols recommended by public health authorities in place.

In response to the Irish government's agreement with private hospitals to provide extra beds to Ireland's Health Service Executive (HSE) in preparation for the COVID-19 pandemic during the second quarter of 2020, Irish Life Health reduced health insurance premiums by between 36% to 60% for customers with advanced plans that include private hospital cover and by 17% to 21% for customers with non-advanced plans that include largely public hospital cover for the same period. The agreement between the Irish government and private hospitals ended on June 30, 2020 and the hospitals returned to the private sector.

Canada Life U.K. and Irish Life continued the deferral period of up to 6 months for redemptions and transfers from their Real Estate Unit Linked Life and Pension Funds, as the economic conditions caused by the COVID-19 situation continue to cause valuation uncertainty in the real estate industry. The deferral will remain in place until market conditions have stabilized enough to determine valuations with greater certainty and the Company is comfortable with the funds' liquidity positions. All the European businesses have established processes in place to facilitate hardship, death claims and certain other withdrawals as required.

On April 30, 2020, Canada Life U.K. announced the launch of a new range of support services, 'WeCare'. Provided in partnership with virtual care provider Teladoc Health, WeCare provides extensive range of virtual services that covers health, mental health and wellbeing support, and includes virtual GP consultations, second medical opinion services, smoking cessation support, mental health support, life event counseling, burnout prevention, diet support and fitness programs. The services have been developed to provide support and guidance through the COVID-19 pandemic and are available to all new and existing customers on CLASS, the online group insurance platform.

- On January 31, 2020, the U.K. left the European Union (EU) and entered a transition arrangement that will last until the end of 2020. The Company's U.K. and other European businesses have taken the necessary steps to handle the immediate impacts of Brexit and will continue to monitor any further steps that may become necessary as the U.K. and the EU negotiate their future relationship.
- On February 10, 2020, Irish Life announced the sale of Irish Progressive Services International Limited, a wholly-owned subsidiary whose principal activity is the provision of outsourced administration services for life assurance companies, to a member of the FNZ group of companies. The transaction was completed on August 4, 2020. The net gain resulting from the transaction is expected to be approximately \$85 million pre-tax. The carrying value and earnings of the business are immaterial to the Company.
- On May 1, 2020, Irish Life completed the acquisition of APT Workplace Pensions Limited, which specializes in corporate pension consultancy for multi-national and indigenous corporate clients, and APT Wealth Management Limited, which provides private wealth management to individuals. The transaction is not expected to have a material impact on the Company's financial results.
- As of June 30, 2020, £15 million of pre-tax annualized expense reductions have been achieved relating to the Canada Life U.K. restructuring program, compared to £14 million as of December 31, 2019. The Company remains committed to achieving targeted annual expense reductions of £20 million pre-tax; however, due to the COVID-19 pandemic and other factors, this target is now expected to be achieved in 2021. The expense reductions are expected to come from various sources, including systems and process improvements and a reduction in headcount.
- Subsequent to the second quarter of 2020, on July 1, 2020, Irish Life completed the acquisition of Clearview Investments & Pensions Limited, which provides private wealth management to individuals. The transaction is not expected to have a material impact on the Company's financial results.

**BUSINESS UNITS – EUROPE**

**UNITED KINGDOM**

**OPERATING RESULTS**

	For the three months ended			For the six months ended	
	June 30 2020	March 31 2020	June 30 2019	June 30 2020	June 30 2019
Premiums and deposits <sup>(1)</sup>	\$ 1,125	\$ 1,028	\$ 1,827	\$ 2,153	\$ 3,060
Sales <sup>(1)</sup>	1,059	1,102	1,748	2,161	2,964
Fee and other income	44	39	52	83	108
Base earnings <sup>(1)</sup>	\$ 88	\$ 72	\$ 69	\$ 160	\$ 165
Items excluded from base earnings <sup>(2)</sup>					
Actuarial assumption changes and management actions <sup>(2)</sup>	39	22	13	61	78
Market-related impact on liabilities <sup>(2)</sup>	(18)	(3)	(11)	(21)	(50)
Net earnings	\$ 109	\$ 91	\$ 71	\$ 200	\$ 193

<sup>(1)</sup> This metric is a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional details.

<sup>(2)</sup> Items excluded from base earnings, a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional information.

**Premiums and deposits**

Premiums and deposits for the second quarter of 2020 decreased by \$0.7 billion to \$1.1 billion compared to the same quarter last year, primarily due to lower bulk and individual annuity and wealth management sales.

For the six months ended June 30, 2020, premiums and deposits decreased by \$0.9 billion to \$2.2 billion compared to the same period last year, primarily due to the same reasons discussed for the in-quarter results.

Premiums and deposits for the second quarter of 2020 increased by \$0.1 billion compared to the previous quarter, primarily due to higher bulk annuity sales, partially offset by lower wealth management sales.

**Sales**

Sales for the second quarter of 2020 decreased by \$0.7 billion to \$1.1 billion compared to the same period last year, primarily due to the same reasons discussed for premiums and deposits for the same period.

For the six months ended June 30, 2020, sales decreased by \$0.8 billion to \$2.2 billion compared to the same period last year. The decrease was primarily due to lower bulk and individual annuity and wealth management sales, partially offset by higher equity release mortgage sales.

Sales for the second quarter of 2020 of \$1.1 billion were comparable to the previous quarter, as higher bulk annuity sales were mostly offset by lower wealth management sales.

**Fee and other income**

Fee and other income for the second quarter of 2020 decreased by \$8 million to \$44 million compared to the same quarter last year, primarily due to lower management fees as a result of the unit-linked policies sold to Scottish Friendly in the fourth quarter of 2019.

For the six months ended June 30, 2020, fee and other income decreased by \$25 million to \$83 million compared to the same period last year, primarily due to the same reasons discussed for the in-quarter results.

Fee and other income for the second quarter of 2020 increased by \$5 million compared to the previous quarter, primarily due to higher management and policy fees driven by in-period market recoveries.

**Base earnings**

Base earnings for the second quarter of 2020 increased by \$19 million to \$88 million compared to the same quarter last year. The increase was primarily due to favourable group morbidity and longevity experience as well as higher contributions from investment experience primarily due to prior year impairment charges on mortgage loans and reductions in expected property cash flows primarily associated with a U.K. retail tenant entering a prepackaged administration. The increase was partially offset by lower impact of new business.

Base earnings for the six months ended June 30, 2020 decreased by \$5 million to \$160 million compared to the same period last year. The decrease was primarily due to lower impact of new business and group mortality experience, partially offset by favourable group morbidity and longevity experience.

Base earnings for the second quarter of 2020 increased by \$16 million compared to the previous quarter, primarily due to favourable group morbidity experience and the impact of changes to certain tax estimates.

**Net earnings**

Net earnings for the second quarter of 2020 increased by \$38 million to \$109 million compared to the same quarter last year. The increase was primarily due to the same reasons discussed for base earnings as well as favourable contributions from insurance contract liability basis changes as well as the base earnings impacts, partially offset by the impact of lower property valuations.

Net earnings for the six months ended June 30, 2020 increased by \$7 million to \$200 million compared to the same period last year, primarily due to the favourable impact of changes to certain tax estimates driven by a decline in equity markets year-to-date. The increase was partially offset by lower contributions from insurance contract liability basis changes which included an equity release mortgages basis review and Group Health protection changes as well as the same reasons discussed for base earnings.

Net earnings for the second quarter of 2020 increased by \$18 million compared to the previous quarter. The increase was primarily due to favourable contributions from insurance contract liability basis changes as well as the same reasons discussed for base earnings. The increase was partially offset by the unfavourable impact of changes to certain tax estimates, driven by equity market recoveries, and lower property valuations.

**IRELAND**

**OPERATING RESULTS**

	For the three months ended			For the six months ended	
	June 30 2020	March 31 2020	June 30 2019	June 30 2020	June 30 2019
Premiums and deposits <sup>(1)(2)</sup>	\$ 6,729	\$ 9,142	\$ 5,841	\$ 15,871	\$ 16,251
Sales <sup>(1)(2)</sup>	6,001	8,480	5,313	14,481	15,201
Fee and other income	185	189	225	374	460
Base earnings <sup>(1)</sup>	\$ 53	\$ 27	\$ 54	\$ 80	\$ 85
Items excluded from base earnings <sup>(3)</sup>					
Actuarial assumption changes and management actions <sup>(3)</sup>	11	16	17	27	21
Market-related impact on liabilities <sup>(3)</sup>	37	(59)	4	(22)	2
Net earnings (loss)	\$ 101	\$ (16)	\$ 75	\$ 85	\$ 108

<sup>(1)</sup> This metric is a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional details.

<sup>(2)</sup> For the three and six months ended June 30, 2020, premiums and deposits and sales exclude \$0.2 billion and \$0.8 billion, respectively, of assets managed for other business units within the Lifeco group of companies (\$0.2 billion and \$0.4 billion for the three and six months ended June 30, 2019 and \$0.6 billion three months ended March 31, 2020).

<sup>(3)</sup> Items excluded from base earnings, a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional information.

**Premiums and deposits**

Premiums and deposits for the second quarter of 2020 increased by \$0.9 billion to \$6.7 billion compared to the same quarter last year, primarily due to higher fund management sales and the impact of currency movement.

For the six months ended June 30, 2020, premiums and deposits decreased by \$0.4 billion to \$15.9 billion compared to the same period last year, primarily due to the arrangement with NN Investment Partners that was entered into in the first quarter of 2019 and the impact of currency movement, partially offset by higher pension sales.

Premiums and deposits for the second quarter of 2020 decreased by \$2.4 billion compared to the previous quarter, primarily due to lower fund management and pension sales, partially offset by the impact of currency movement.

**Sales**

Sales for the second quarter of 2020 of \$6.0 billion increased by \$0.7 billion compared to the same period last year, primarily due to the same reasons discussed for premiums and deposits for the same period.

For the six months ended June 30, 2020, sales decreased by \$0.7 billion to \$14.5 billion compared to the same period last year, primarily due to the same reasons discussed for premiums and deposits for the same period.

Sales for the second quarter of 2020 decreased by \$2.5 billion compared to the previous quarter, primarily due to the same reasons discussed for premiums and deposits for the same period.

**Fee and other income**

Fee and other income for the second quarter of 2020 of \$185 million decreased by \$40 million compared to the same quarter last year and by \$4 million compared to the previous quarter, primarily due to a new reinsurance treaty.

For the six months ended June 30, 2020, fee and other income decreased by \$86 million to \$374 million compared to the same period last year, primarily due to the same reasons discussed for the in-quarter results.

### Base earnings

Base earnings for the second quarter of 2020 of \$53 million were comparable to the same quarter last year.

Base earnings for the six months ended June 30, 2020 decreased by \$5 million to \$80 million compared to the same period last year. The decrease was primarily due to higher expenses and lower contributions from investment experience, partially offset by favourable health claims experience.

Base earnings for the second quarter of 2020 increased by \$26 million compared to the previous quarter. The increase was primarily due to lower expenses as well as favourable mortality and morbidity experience, partially offset by lower impact of new business.

### Net earnings

Net earnings for the second quarter of 2020 increased by \$26 million to \$101 million compared to the same quarter last year. The increase was primarily due to favourable market related impacts associated with investment guarantee and premium deficiency reserves driven by market recoveries, partially offset by less favourable contributions from insurance contract liability basis changes.

Net earnings for the six months ended June 30, 2020 decreased by \$23 million to \$85 million compared to the same period last year. The decrease was primarily due to unfavourable market related impacts related to unhedged market movements in the first quarter of 2020, partially offset by more favourable contributions from insurance contract liability basis changes. Market impacts were primarily driven by the impact of the equity market declines and volatility and lower interest rates in the first quarter of 2020 on segregated fund guarantees and their related hedging ineffectiveness.

Net earnings for the second quarter of 2020 were \$101 million compared to a net loss of \$16 million for the previous quarter. The increase in net earnings was primarily due to favourable impacts from equity market recoveries related to investment guarantee and premium deficiency reserves as well as the base earnings impacts, partially offset by less favourable contributions from insurance contract liability basis changes. Market related impacts in the first quarter of 2020 were primarily driven by the impact of the equity market declines and volatility and lower interest rates in-quarter on segregated fund guarantees and their related hedging ineffectiveness.

## GERMANY

### OPERATING RESULTS

	For the three months ended			For the six months ended	
	June 30 2020	March 31 2020	June 30 2019	June 30 2020	June 30 2019
Premiums and deposits <sup>(1)</sup>	\$ 297	\$ 290	\$ 262	\$ 587	\$ 525
Sales <sup>(1)</sup>	81	86	70	167	147
Fee and other income	111	105	108	216	212
Base earnings <sup>(1)</sup>	\$ 41	\$ 36	\$ 34	\$ 77	\$ 71
Items excluded from base earnings <sup>(2)</sup>					
Actuarial assumption changes and management actions <sup>(2)</sup>	—	—	15	—	16
Market-related impact on liabilities <sup>(2)</sup>	5	(17)	—	(12)	2
Net earnings	\$ 46	\$ 19	\$ 49	\$ 65	\$ 89

<sup>(1)</sup> This metric is a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional information.

<sup>(2)</sup> Items excluded from base earnings, a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional information.

**Premiums and deposits**

Premiums and deposits for the second quarter of 2020 of \$297 million increased by \$35 million compared to the same quarter last year, primarily due to higher pension sales.

For the six months ended June 30, 2020, premiums and deposits increased by \$62 million to \$587 million compared to the same period last year, primarily due to the same reasons discussed for the in-quarter results.

Premiums and deposits for the second quarter of 2020 increased by \$7 million compared to the previous quarter, primarily due to the impact of currency movement.

**Sales**

Sales for the second quarter of 2020 increased by \$11 million to \$81 million compared to the same period last year, primarily due to the same reasons discussed for premiums and deposits for the same period.

For the six months ended June 30, 2020, sales increased by \$20 million to \$167 million compared to the same period last year, primarily due to the same reasons discussed for premiums and deposits for the same period.

Sales for the second quarter of 2020 decreased by \$5 million compared to the previous quarter, primarily due to lower pension sales.

**Fee and other income**

Fee and other income for the second quarter of 2020 of \$111 million increased by \$3 million compared to the same quarter last year and by \$6 million compared to the previous quarter, primarily due to higher management fees on segregated fund assets.

For the six months ended June 30, 2020, fee and other income increased by \$4 million to \$216 million compared to the same period last year, primarily due to the same reasons discussed for the in-quarter results.

**Base earnings**

Base earnings for the second quarter of 2020 of \$41 million increased by \$7 million compared to the same quarter last year and by \$5 million compared to the previous quarter. The increase was primarily due to the impact of changes to certain tax estimates.

Base earnings for the six months ended June 30, 2020 increased by \$6 million to \$77 million compared to the same period last year, primarily due to the same reasons discussed for the in-quarter results.

**Net earnings**

Net earnings for the second quarter of 2020 decreased by \$3 million to \$46 million compared to the same quarter last year. The decrease was primarily driven by lower contributions from insurance contract liability basis changes, partially offset by the same reasons discussed for base earnings as well as favourable equity market impacts related to variable annuity guarantees.

For the six months ended June 30, 2020, net earnings decreased by \$24 million to \$65 million compared to the same period last year. The decrease was primarily due to lower contributions from insurance contract liability basis changes and unfavourable equity market impacts related to variable annuity guarantees and related hedge ineffectiveness.

Net earnings for the second quarter of 2020 increased by \$27 million compared to the previous quarter, primarily due to favourable equity market impacts related to variable annuity guarantees. The first quarter of 2020 included unfavourable equity market impacts related to variable annuity guarantees and related hedge ineffectiveness.



### EUROPE CORPORATE

The Europe Corporate account consists of items not associated directly with or allocated to the Europe business units and the impact of certain non-continuing items.

In the second quarter of 2020, Europe Corporate had a net loss of \$3 million compared to \$2 million in the same quarter last year, primarily due to higher expenses.

For the six months ended June 30, 2020, Europe Corporate had a net loss of \$6 million compared to \$3 million for the same period last year, primarily due to the same reasons discussed for the in-quarter results.

The net loss for the three months ended June 30, 2020 of \$3 million was comparable to the previous quarter.

### CAPITAL AND RISK SOLUTIONS

The Capital and Risk Solutions segment of Lifeco includes the operating results of the reinsurance business unit which operates primarily in the U.S., Barbados and Ireland, together with an allocation of a portion of Lifeco's corporate results. Capital and Risk Solutions Corporate consists of items not associated directly with or allocated to the Reinsurance business unit as well as the results for the legacy international businesses.

### TRANSLATION OF FOREIGN CURRENCY

Foreign currency assets and liabilities are translated into Canadian dollars at the market rate at the end of the financial period. All income and expense items are translated at an average rate for the period.

Impact of currency movement is a non-IFRS financial measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional details.

### Selected consolidated financial information - Capital and Risk Solutions

	For the three months ended			For the six months ended	
	June 30 2020	March 31 2020	June 30 2019	June 30 2020	June 30 2019
Premiums and deposits <sup>(1)</sup>	\$ 4,975	\$ 4,606	\$ 4,441	\$ 9,581	\$ 8,900
Fee and other income	2	3	2	5	5
Base earnings <sup>(1)</sup>	\$ 137	\$ 119	\$ 84	\$ 256	\$ 158
Items excluded from base earnings <sup>(2)</sup>					
Actuarial assumption changes and management actions <sup>(2)</sup>	29	4	5	33	36
Market-related impact on liabilities <sup>(2)</sup>	21	(30)	—	(9)	—
Net earnings	\$ 187	\$ 93	\$ 89	\$ 280	\$ 194
Total assets	\$ 15,161	\$ 15,331	\$ 15,285		
Proprietary mutual funds and institutional net assets <sup>(1)</sup>	—	—	—		
Total assets under management <sup>(1)</sup>	15,161	15,331	15,285		
Other assets under administration <sup>(1)</sup>	—	—	—		
<b>Total assets under administration<sup>(1)</sup></b>	<b>\$ 15,161</b>	<b>\$ 15,331</b>	<b>\$ 15,285</b>		

<sup>(1)</sup> This metric is a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional details.

<sup>(2)</sup> Items excluded from base earnings, a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional information.

## DEVELOPMENTS AND OUTLOOK

### • COVID-19 Pandemic Impacts

The Capital and Risk Solutions segment continues to have a strong new business pipeline and has not seen a material impact as a result of the COVID-19 pandemic year-to-date in 2020. Capital and Risk Solutions will continue to focus on meeting market demand for life reinsurance involving capital solutions in the U.S. and Europe.

In Europe, low interest rates and the associated financial impact on reserve and capital positions under Solvency II is a key market dynamic. Capital and Risk Solutions continues to help European clients and other affiliated companies meet these capital challenges through innovative reinsurance solutions. Demand for longevity reinsurance remains very strong and will continue to be a focus for 2020.

While it is too soon to assess the longer-term impacts of the COVID-19 pandemic, at this point, Capital and Risk Solutions does not expect a material change in new business expectations for fiscal 2020. Market volatility and increased mortality rates may impact results throughout the year.

- On May 20, 2020, the Company announced it had entered into a long-term longevity reinsurance agreement with an insurance company in the Netherlands. The agreement covers approximately €5.3 billion of pension liabilities and close to 82,000 in-payment pensioners. In exchange for ongoing premium payments, the Company will pay the actual benefit obligations incurred by the insurance company.
- Subsequent to the second quarter of 2020, on July 7, 2020, the Company announced it had entered into a long-term longevity reinsurance agreement with an insurance company in the U.K. The agreement covers approximately £1.4 billion of pension liabilities and approximately 2,700 in-payment pensioners. In exchange for ongoing premium payments, the Company will pay the actual benefit obligations incurred by the insurance company.

## BUSINESS UNITS – CAPITAL AND RISK SOLUTIONS

### REINSURANCE

#### OPERATING RESULTS

	For the three months ended			For the six months ended	
	June 30 2020	March 31 2020	June 30 2019	June 30 2020	June 30 2019
Premiums and deposits <sup>(1)</sup>	\$ 4,970	\$ 4,601	\$ 4,436	\$ 9,571	\$ 8,890
Fee and other income	2	3	2	5	5
Base earnings <sup>(1)</sup>	\$ 138	\$ 120	\$ 84	\$ 258	\$ 158
Items excluded from base earnings <sup>(2)</sup>					
Actuarial assumption changes and management actions <sup>(2)</sup>	29	4	5	33	36
Market-related impact on liabilities <sup>(2)</sup>	21	(30)	—	(9)	—
Net earnings	\$ 188	\$ 94	\$ 89	\$ 282	\$ 194

<sup>(1)</sup> This metric is a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional details.

<sup>(2)</sup> Items excluded from base earnings, a non-IFRS measure. Refer to the "Non-IFRS Financial Measures" section of this document for additional information.

### Premiums and deposits

Reinsurance premiums can vary significantly from period to period depending on the terms of underlying treaties. For certain life reinsurance transactions, premiums will vary based on the form of the transaction. Treaties where insurance contract liabilities are assumed on a proportionate basis will typically have significantly higher premiums than treaties where claims are not incurred by the reinsurer until a threshold is exceeded. Earnings are not directly correlated to premiums received.

Premiums and deposits for the second quarter of 2020 of \$5.0 billion increased by \$0.5 billion compared to the same quarter last year and by \$0.4 billion compared to the previous quarter, primarily due to new reinsurance agreements, partially offset by lower volumes relating to existing business.

For the six months ended June 30, 2020, premiums and deposits increased by \$0.7 billion to \$9.6 billion compared to the same period last year, primarily due to the same reasons discussed for the in-quarter results.

#### **Fee and other income**

Fee and other income for the second quarter of 2020 of \$2 million was comparable to the same quarter last year and to the previous quarter.

For the six months ended June 30, 2020, fee and other income of \$5 million was comparable to the same period last year.

#### **Base earnings**

Base earnings for the second quarter of 2020 increased by \$54 million to \$138 million compared to the same quarter last year. The increase was primarily due to favourable impacts from new business, favourable claims experience in the longevity business and higher business volumes, partially offset by less favourable claims experience in the life business.

For the six months ended June 30, 2020, base earnings increased by \$100 million to \$258 million compared to the same period last year, primarily due to the same reasons discussed for the in-quarter results.

Base earnings for the second quarter of 2020 increased by \$18 million compared to the previous quarter. The increase was primarily due to favourable impacts from new business and favourable claims experience in the longevity business, partially offset by less favourable claims experience in the life business.

#### **Net earnings**

Net earnings for the second quarter of 2020 increased by \$99 million to \$188 million compared to the same quarter last year. The increase was primarily due to the same reasons discussed for base earnings and market-related impacts on a legacy block of business as well as higher contributions from longevity insurance contract liability basis changes.

For the six months ended June 30, 2020, net earnings increased by \$88 million to \$282 million compared to the same period last year. The increase was primarily due to the same reasons discussed for base earnings and market-related impacts on a legacy block of business as well as higher contributions from longevity insurance contract liability basis changes.

Net earnings for the second quarter of 2020 increased by \$94 million compared to the previous quarter. The increase was primarily due to a reversal of an increase in actuarial liabilities on a legacy block of business with investment performance guarantees recorded in the first quarter of 2020, reflecting market recoveries in the second quarter of 2020. In addition, the increase was driven by higher contributions from insurance contract liability basis changes and base earnings impacts.

#### ***CAPITAL AND RISK SOLUTIONS CORPORATE***

For the three months ended June 30, 2020, Capital and Risk Solutions Corporate had a net loss of \$1 million compared to net earnings of nil for the same quarter last year, primarily due to higher expenses.

For the six months ended June 30, 2020, Capital and Risk Solutions Corporate had a net loss of \$2 million compared to net earnings of nil for the same period last year, primarily due to the same reasons discussed for the in-quarter results.

The net loss for the three months ended June 30, 2020 of \$1 million was comparable to the previous quarter.

### **LIFECO CORPORATE OPERATING RESULTS**

The Lifeco Corporate segment includes operating results for activities of Lifeco that are not associated with the major business units of the Company.

For the three months ended June 30, 2020, Lifeco Corporate had a net loss of \$8 million compared to a net loss of \$5 million for the same quarter last year, primarily due to lower net investment income, partially offset by lower operating expenses.

For the six months ended June 30, 2020, Lifeco Corporate had a net loss of \$6 million compared to a net loss of \$11 million for the same period last year, primarily due to higher net investment income and lower operating expenses.

The net loss for the three months ended June 30, 2020 of \$8 million decreased from net earnings of \$2 million in the previous quarter. The decrease was primarily due to lower net investment income and higher operating expenses.

### **RISK MANAGEMENT AND CONTROL PRACTICES**

The Company's Enterprise Risk Management (ERM) Framework facilitates the alignment of business strategy with risk appetite, informs and improves the deployment of capital; and supports the identification, mitigation and management of exposure to risk and potential losses. The Company's Risk Function is responsible for establishing and maintaining the Risk Appetite Framework (RAF), the supporting risk policies and risk limit structure, and provides independent risk oversight across the Company's operations. The Board of Directors is ultimately responsible for the Company's risk governance and associated risk policies. These include the ERM Policy, which establishes the guiding principles of risk management, and the RAF, which reflects the levels and types of risk that the Company is willing to accept to achieve its business objectives. During the second quarter of 2020, there were no significant changes to the Company's risk management and control practices. Refer to the Company's 2019 Annual MD&A for a detailed description of the Company's risk management and control practices.

### **ACCOUNTING POLICIES**

#### **INTERNATIONAL FINANCIAL REPORTING STANDARDS**

Due to the evolving nature of IFRS, there are a number of IFRS changes impacting the Company in 2020, as well as standards that could impact the Company in future reporting periods. The Company actively monitors future IFRS changes proposed by the International Accounting Standards Board (IASB) to assess if the changes to the standards may have an impact on the Company's results or operations.

The Company adopted the narrow scope amendments to International Financial Reporting Standards (IFRS) for IFRS 3, *Business Combinations*; IAS 1, *Presentation of Financial Statements*; IAS 8, *Accounting Policies, Changes in Accounting Estimates and Errors*; IAS 39, *Financial Instruments: Recognition and Measurement* and IFRS 7, *Financial Instruments: Disclosures*, effective January 1, 2020. The adoption of these narrow scope amendments did not have a significant impact on the Company's financial statements.

In June 2020, the IASB issued amendments to IFRS 17, *Insurance Contracts*. The amended standard confirmed the effective date for the standard of January 1, 2023. In addition, the IASB confirmed the extension to January 1, 2023 of the exemption for insurers to apply the financial instruments standard, IFRS 9, *Financial Instruments*, keeping the alignment of the effective dates for IFRS 9 and IFRS 17.

IFRS 17 will affect how the Company accounts for its insurance contracts and how it reports financial performance in the Consolidated Statement of Earnings, in particular the timing of earnings recognition for insurance contracts. As a result of the new valuation methodologies required under IFRS 17, the Company expects its insurance contract liabilities to increase upon adoption. The adoption of IFRS 17 will also have a significant impact on how insurance contract results are presented and disclosed in the consolidated financial statements and on regulatory and tax regimes that are dependent upon IFRS accounting values. The Company is also actively monitoring potential impacts on regulatory capital and associated ratios and disclosures. The Company continues to assess all these impacts through its global implementation plan.

In May 2020, the IASB issued amendments to IAS 37, *Provisions, Contingent Liabilities, and Contingent Assets*. The amendments specify which costs should be included when assessing whether a contract will be loss-making. These amendments are effective for annual reporting periods beginning on or after January 1, 2022, with earlier application permitted. The Company is evaluating the impact for the adoption of these amendments.

In May 2020, the IASB issued *Annual Improvements 2018-2020 Cycle* as part of its ongoing process to efficiently deal with non-urgent narrow scope amendments to IFRS. Two amendments were included in this issue that are applicable for the Company relating to IFRS 9, *Financial Instruments* and IFRS 16, *Leases*. The amendments are effective January 1, 2022. The Company is evaluating the impact of the adoption of these amendments.

In May 2020, the IASB published amendments to IFRS 16, *Leases*, amending the standard to provide lessees with an optional exemption from assessing whether a COVID-19-related rent concession is a lease modification. The amendments are effective for annual reporting periods beginning on or after June 1, 2020, with earlier application permitted. The Company does not anticipate a significant impact on its consolidated financial statements as a result of this amendment.

For a further description of the impact of the accounting policy change, refer to note 2 of the Company's condensed consolidated interim unaudited financial statements for the period ended June 30, 2020.

There have been no other significant changes to the future accounting policies that could impact the Company, in addition to the disclosure in the December 31, 2019 Annual MD&A.

## **OTHER INFORMATION**

### **NON-IFRS FINANCIAL MEASURES**

The Company uses several non-IFRS measures to measure overall performance of the Company and to assess each of its business units. A financial measure is considered a non-IFRS measure for Canadian securities law purposes if it is presented other than in accordance with generally accepted accounting principles used for the Company's consolidated financial statements. The consolidated financial statements of the Company have been prepared in compliance with IFRS as issued by the IASB. Non-IFRS measures do not have a standardized meaning under IFRS and may not be comparable to similar financial measures presented by other issuers.

**Base earnings and base earnings per common share**

Base earnings (loss) and financial measures based on base earnings (loss), including base earnings per common share and base return on equity, are non-IFRS financial measures. Base earnings reflect management's view of the underlying business performance of the Company and provides an alternate measure to understand the underlying business performance compared to IFRS net earnings. Base earnings (loss) exclude:

- The impact of actuarial assumption changes and management actions;
- The net earnings impact related to the direct equity and interest rate market impacts on insurance and investment contract liabilities, net of hedging, and related deferred tax liabilities, which includes:
  - the impact of hedge ineffectiveness related to segregated fund guarantee liabilities that are hedged and the performance of the related hedge assets;
  - the impact on segregated fund guarantee liabilities not hedged;
  - the impact on general fund equity and investment properties supporting insurance contract liabilities;
  - other market impacts on insurance and investment contract liabilities and deferred tax liabilities, including those arising from the difference between actual and expected market movements; and
- Certain items that management believes are not indicative of the Company's underlying business results including restructuring costs, material legal settlements, material impairment charges related to goodwill and intangible assets, impact of substantially enacted income tax rate changes and other tax impairments and gains or losses related to the disposition of a business.

**Base earnings**

	For the three months ended			For the six months ended	
	June 30 2020	March 31 2020	June 30 2019	June 30 2020	June 30 2019
<b>Base earnings</b>	<b>\$ 706</b>	<b>\$ 543</b>	<b>\$ 627</b>	<b>\$ 1,249</b>	<b>\$ 1,196</b>
Items excluded from Lifeco base earnings:					
Actuarial assumption changes and management actions	122	(52)	38	70	167
Market-related impact on liabilities	35	(149)	(7)	(114)	(48)
Net charge on sale, via reinsurance, of a U.S. business	—	—	(199)	—	(199)
<b>Net earnings - common shareholders</b>	<b>\$ 863</b>	<b>\$ 342</b>	<b>\$ 459</b>	<b>\$ 1,205</b>	<b>\$ 1,116</b>
<b>Base earnings per common share - basic</b>	<b>\$ 0.761</b>	<b>\$ 0.585</b>	<b>\$ 0.668</b>	<b>\$ 1.347</b>	<b>\$ 1.241</b>
Items excluded from Lifeco base earnings:					
Actuarial assumption changes and management actions	0.131	(0.056)	0.040	0.075	0.174
Market-related impact on liabilities	0.038	(0.160)	(0.007)	(0.123)	(0.049)
Net charge on sale, via reinsurance, of a U.S. business	—	—	(0.212)	—	(0.207)
<b>Net earnings per common share - basic</b>	<b>\$ 0.930</b>	<b>\$ 0.369</b>	<b>\$ 0.489</b>	<b>\$ 1.299</b>	<b>\$ 1.159</b>

**Return on equity (ROE)**

The Company has a capital allocation methodology, which allocates financing costs in proportion to allocated capital. For the Canadian, European and Capital and Risk Solutions segments (essentially Canada Life), this allocation method generally tracks the regulatory capital requirements, while for U.S. Financial Services and U.S. Asset Management (Putnam), it tracks the financial statement carrying value of the business units. Total leverage capital is consistently allocated across all business units in proportion to total capital resulting in a debt-to-equity ratio in each business unit mirroring the consolidated Company.



The capital allocation methodology allows the Company to calculate comparable ROE for each business unit. These ROEs are therefore based on the capital the business unit has been allocated and the financing charges associated with that capital. IFRS does not prescribe the calculation of ROE and therefore a comparable measure under IFRS is not available. To determine ROE and base ROE, respectively, net earnings (loss) and base net earnings (loss) for the trailing four quarters are divided by the average common shareholders' equity over the trailing four quarters. This measure provides an indicator of business unit profitability.

### Premiums and deposits

Total premiums and deposits include premiums on risk-based insurance and annuity products net of ceded reinsurance (as defined under IFRS), premium equivalents on self-funded group insurance ASO contracts, deposits on individual and group segregated fund products as well as deposits on proprietary mutual funds and institutional accounts. Total premiums and deposits exclude the initial ceded premium related to the sale, via indemnity reinsurance, of the U.S. individual life insurance and annuity business. This measure provides an indicator of top-line growth.

### Premiums and deposits

	For the three months ended			For the six months ended	
	June 30 2020	March 31 2020	June 30 2019	June 30 2020	June 30 2019
<b>Amounts reported in the financial statements</b>					
Net premium income (Life insurance, guaranteed annuities and insured health products)	\$ 10,390	\$ 10,906	\$ (3,887)	\$ 21,296	\$ 5,708
Policyholder deposits (segregated funds):					
Individual products	3,098	4,226	3,723	7,324	7,355
Group products	1,597	2,068	1,732	3,665	3,826
<b>Premiums and deposits reported in the financial statements</b>	<b>\$ 15,085</b>	<b>\$ 17,200</b>	<b>\$ 1,568</b>	<b>\$ 32,285</b>	<b>\$ 16,889</b>
Self-funded premium equivalents (ASO contracts)	520	812	830	1,332	1,641
Proprietary mutual funds and institutional deposits	27,471	28,353	17,993	55,824	42,706
Add back: U.S. Individual Life Insurance & Annuity Business - initial reinsurance ceded premiums	—	—	13,889	—	13,889
<b>Total premiums and deposits</b>	<b>\$ 43,076</b>	<b>\$ 46,365</b>	<b>\$ 34,280</b>	<b>\$ 89,441</b>	<b>\$ 75,125</b>

### Assets under management (AUM) and assets under administration (AUA)

Assets under management and assets under administration are non-IFRS measures that provide an indicator of the size and volume of the Company's overall business.

Assets under management include internally and externally managed funds where the Company has oversight of the investment policies. Services provided in respect of assets under management include the selection of investments, the provision of investment advice and discretionary portfolio management on behalf of clients.

Other assets under administration includes assets where the Company only provides administration services for which the Company earns fees and other income. These assets are beneficially owned by the clients and the Company does not direct the investing activities. Services provided relating to assets under administration include recordkeeping, safekeeping, collecting investment income, settling of transactions or other administrative services. Administrative services are an important aspect of the overall business of the Company and should be considered when comparing volumes, size and trends.



**Assets under administration**

	June 30 2020	March 31 2020	June 30 2019
<b>Total assets per financial statements</b>	<b>\$ 457,996</b>	<b>\$ 436,903</b>	<b>\$ 441,897</b>
Proprietary mutual funds and institutional net assets	315,326	288,309	305,252
<b>Total assets under management</b>	<b>773,322</b>	<b>725,212</b>	<b>747,149</b>
Other assets under administration	889,929	798,847	820,808
<b>Total assets under administration</b>	<b>\$ 1,663,251</b>	<b>\$ 1,524,059</b>	<b>\$ 1,567,957</b>

**Sales**

Sales is a non-IFRS measure for which there is no comparable measure in IFRS and is an indicator of new business growth. Sales are measured according to product type:

- For risk-based insurance and annuity products, sales include 100% of single premium and annualized premiums expected in the first twelve months of the plan.
- Group insurance and ASO sales reflect annualized premiums and premium equivalents for new policies and new benefits covered or expansion of coverage on existing policies.
- For individual wealth management products, sales include deposits on segregated fund products, proprietary mutual funds and institutional accounts as well as deposits on non-proprietary mutual funds.
- For group wealth management products, sales include assets transferred from previous plan providers and the expected annual contributions from the new plan.

**Impact of currency movement**

Items impacting the Company's Consolidated Statements of Earnings, such as income and benefits and expenses and net earnings, are translated into Canadian dollars at an average rate for the period. For items impacting the Company's Consolidated Balance Sheets, such as assets and liabilities, period end rates are used for currency translation purposes.

Throughout this document a number of terms are used to highlight the impact of foreign exchange on results, such as: "constant currency basis" and "impact of currency movement". These measures highlight the impact of changes in currency translation rates on Canadian dollar equivalent IFRS results and have been calculated using the average or period end rates, as appropriate, in effect at the date of the comparative period. These measures provide useful information as it facilitates the comparability of results between periods.

**Pre-tax operating margin**

For the Company's Asset Management business unit in the U.S. segment, this ratio provides measure of the profitability of the business unit. It is based on the business unit's pre-tax core net earnings (loss) divided by the sum of fee income and net investment income. There is no directly comparable IFRS measure.

**Core net earnings (loss)**

For its Asset Management business unit in the U.S segment, the Company discloses core net earnings (loss), which is a measure of the business unit's performance. Core net earnings (loss) includes the impact of dealer commissions and software amortization and excludes the impact of certain corporate financing charges and allocations, certain tax adjustments and other non-recurring transactions.

**Core net earnings<sup>(1)</sup>**

	For the three months ended			For the six months ended	
	June 30 2020	March 31 2020	June 30 2019	June 30 2020	June 30 2019
Core net earnings (loss)	\$ 26	\$ (32)	\$ 20	\$ (6)	\$ 28
Less: Financing and other expenses	(14)	(10)	(14)	(24)	(26)
Net earnings (loss)	<u>\$ 12</u>	<u>\$ (42)</u>	<u>\$ 6</u>	<u>\$ (30)</u>	<u>\$ 2</u>
Core net earnings (loss) (US\$)	\$ 19	\$ (24)	\$ 15	\$ (5)	\$ 21
Less: Financing and other expenses (US\$)	(10)	(7)	(10)	(17)	(19)
Net earnings (loss) (US\$)	<u>\$ 9</u>	<u>\$ (31)</u>	<u>\$ 5</u>	<u>\$ (22)</u>	<u>\$ 2</u>

<sup>(1)</sup> For the Asset Management business unit, there were no differences between net earnings (loss) and base earnings (loss) in the periods presented.

**DISCLOSURE CONTROLS AND PROCEDURES**

The Company's disclosure controls and procedures are designed to provide reasonable assurance that information relating to the Company which is required to be disclosed in reports filed under provincial and territorial securities legislation is: (a) recorded, processed, summarized and reported within the time periods specified in the provincial and territorial securities legislation, and (b) accumulated and communicated to the Company's senior management, including the President and Chief Executive Officer and the Executive Vice-President and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure.

**INTERNAL CONTROL OVER FINANCIAL REPORTING**

The Company's internal control over financial reporting is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS. The Company's management is responsible for establishing and maintaining effective internal control over financial reporting. All internal control systems have inherent limitations and may become ineffective because of changes in conditions. Therefore, even those systems determined to be effective can provide only reasonable assurance with respect to financial statement preparation and presentation.

There have been no changes during the six month period ended June 30, 2020 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

**TRANSACTIONS WITH RELATED PARTIES**

On August 4, 2020, the Company announced the proposed sale of GLC Asset Management Group Ltd. (GLC) to Mackenzie Financial Corporation (Mackenzie), an affiliate of the Company. This is a related party transaction and additional governance and diligence was performed to ensure the transaction is occurring at market terms and conditions. The proposed transaction will be subject to customary closing conditions including receipt of required regulatory approvals and is expected to be completed in the fourth quarter of 2020.

No other related party transactions have changed materially from December 31, 2019.

**QUARTERLY FINANCIAL INFORMATION**

<b>Quarterly financial information</b> (in Canadian \$ millions, except per share amounts)									
		<b>2020</b>		<b>2019</b>				<b>2018</b>	
		<b>Q2</b>	<b>Q1</b>	<b>Q4</b>	<b>Q3</b>	<b>Q2<sup>(2)</sup></b>	<b>Q1</b>	<b>Q4</b>	<b>Q3</b>
<b>Total revenue<sup>(1)</sup></b>		<b>\$ 19,710</b>	\$ 10,273	\$ 10,689	\$ 14,374	\$ 2,746	\$ 16,889	\$ 11,699	\$ 12,027
<b>Common shareholders</b>									
<b>Base earnings<sup>(2)(3)</sup></b>									
Total		<b>\$ 706</b>	\$ 543	\$ 831	\$ 677	\$ 627	\$ 569	\$ 630	\$ 509
Basic - per share		<b>0.761</b>	0.585	0.895	0.729	0.668	0.576	0.638	0.515
Diluted - per share		<b>0.761</b>	0.585	0.894	0.728	0.667	0.576	0.638	0.515
<b>Net earnings</b>									
Total		<b>\$ 863</b>	\$ 342	\$ 513	\$ 730	\$ 459	\$ 657	\$ 710	\$ 689
Basic - per share		<b>0.930</b>	0.369	0.552	0.786	0.489	0.665	0.719	0.697
Diluted - per share		<b>0.930</b>	0.369	0.552	0.785	0.489	0.665	0.719	0.697

<sup>(1)</sup> Revenue includes the changes in fair value through profit or loss on investment assets, an initial premium ceded to Protective Life (\$13,889 million for the three months ended June 30, 2019) and a ceding commission received from Protective Life (\$1,080 million for the three months ended June 30, 2019) related to the sale, via indemnity reinsurance, of the individual life insurance and annuity business.

<sup>(2)</sup> Comparative figures have been reclassified to reflect presentation adjustments.

<sup>(3)</sup> Base earnings attributable to common shareholders and base earnings per common share are non-IFRS measures of earnings performance. The following items were excluded from base earnings in each quarter:

<b>Items excluded from base earnings</b>		<b>2020</b>		<b>2019</b>				<b>2018</b>	
		<b>Q2</b>	<b>Q1</b>	<b>Q4</b>	<b>Q3</b>	<b>Q2</b>	<b>Q1</b>	<b>Q4</b>	<b>Q3</b>
Actuarial assumption changes and management actions		<b>\$ 122</b>	\$ (52)	\$ (78)	\$ 81	\$ 38	\$ 129	\$ 83	\$ 203
Market-related impact on liabilities		<b>35</b>	(149)	(13)	(28)	(7)	(41)	(3)	33
Net charge on the sale, via indemnity reinsurance, of the U.S. individual life insurance and annuity business		—	—	—	—	(199)	—	—	—
Restructuring costs		—	—	(36)	—	—	—	—	(56)
Revaluation of a deferred tax asset		—	—	(199)	—	—	—	—	—
Net gain on Scottish Friendly transaction		—	—	8	—	—	—	—	—
Total		<b>\$ 157</b>	\$ (201)	\$ (318)	\$ 53	\$ (168)	\$ 88	\$ 80	\$ 180

Lifeco's consolidated net earnings attributable to common shareholders were \$863 million for the second quarter of 2020 compared to \$459 million reported a year ago. On a per share basis, this represents \$0.930 per common share (\$0.930 diluted) for the second quarter of 2020 compared to \$0.489 per common share (\$0.489 diluted) a year ago.

Total revenue for the second quarter of 2020 was \$19,710 million and comprises premium income of \$10,390 million, regular net investment income of \$1,596 million, a positive change in fair value through profit or loss on investment assets of \$6,318 million and fee and other income of \$1,406 million.

**TRANSLATION OF FOREIGN CURRENCY**

Through its operating subsidiaries, Lifeco conducts business in multiple currencies. The four primary currencies are the Canadian dollar, U.S. dollar, British pound and the euro. Throughout this document, foreign currency assets and liabilities are translated into Canadian dollars at the market rate at the end of the reporting period. All income and expense items are translated at an average rate for the period. The rates employed are:

<b>Translation of foreign currency</b>						
<b>Period ended</b>	<b>June 30 2020</b>	<b>Mar. 31 2020</b>	<b>Dec. 31 2019</b>	<b>Sept. 30 2019</b>	<b>June 30 2019</b>	<b>Mar. 31 2019</b>
<b>United States dollar</b>						
Balance sheet	\$ 1.36	\$ 1.40	\$ 1.30	\$ 1.32	\$ 1.31	\$ 1.34
Income and expenses	\$ 1.39	\$ 1.34	\$ 1.32	\$ 1.32	\$ 1.34	\$ 1.33
<b>British pound</b>						
Balance sheet	\$ 1.68	\$ 1.74	\$ 1.72	\$ 1.63	\$ 1.66	\$ 1.74
Income and expenses	\$ 1.72	\$ 1.72	\$ 1.70	\$ 1.63	\$ 1.72	\$ 1.73
<b>Euro</b>						
Balance sheet	\$ 1.52	\$ 1.55	\$ 1.46	\$ 1.44	\$ 1.49	\$ 1.50
Income and expenses	\$ 1.53	\$ 1.48	\$ 1.46	\$ 1.47	\$ 1.50	\$ 1.51

Additional information relating to Lifeco, including Lifeco's most recent consolidated financial statements, CEO/CFO certification and Annual Information Form are available at [www.sedar.com](http://www.sedar.com).

**CONSOLIDATED STATEMENTS OF EARNINGS** *(unaudited)*  
*(in Canadian \$ millions except per share amounts)*

	For the three months ended			For the six months ended	
	June 30 2020	March 31 2020	June 30 2019	June 30 2020	June 30 2019
<b>Income</b>					
Premium income					
Gross premiums written	\$ 11,494	\$ 12,165	\$ 11,148	\$ 23,659	\$ 21,851
Ceded premiums	(1,104)	(1,259)	(15,035)	(2,363)	(16,143)
Total net premiums	<u>10,390</u>	<u>10,906</u>	<u>(3,887)</u>	<u>21,296</u>	<u>5,708</u>
Net investment income (note 5)					
Regular net investment income	1,596	1,314	1,797	2,910	3,247
Changes in fair value through profit or loss	6,318	(3,388)	2,245	2,930	6,610
Total net investment income (loss)	<u>7,914</u>	<u>(2,074)</u>	<u>4,042</u>	<u>5,840</u>	<u>9,857</u>
Fee and other income	1,406	1,441	2,591	2,847	4,070
	<u>19,710</u>	<u>10,273</u>	<u>2,746</u>	<u>29,983</u>	<u>19,635</u>
<b>Benefits and expenses</b>					
Policyholder benefits					
Gross	9,777	10,035	9,214	19,812	18,378
Ceded	(618)	(977)	(672)	(1,595)	(1,289)
Total net policyholder benefits	<u>9,159</u>	<u>9,058</u>	<u>8,542</u>	<u>18,217</u>	<u>17,089</u>
Changes in insurance and investment contract liabilities					
Gross	8,575	(2,634)	4,151	5,941	9,159
Ceded	(1,675)	910	(13,138)	(765)	(13,221)
Total net changes in insurance and investment contract liabilities	<u>6,900</u>	<u>(1,724)</u>	<u>(8,987)</u>	<u>5,176</u>	<u>(4,062)</u>
Policyholder dividends and experience refunds	500	371	415	871	855
Total paid or credited to policyholders	<u>16,559</u>	<u>7,705</u>	<u>(30)</u>	<u>24,264</u>	<u>13,882</u>
Commissions	565	625	598	1,190	1,208
Operating and administrative expenses	1,294	1,335	1,374	2,629	2,675
Premium taxes	121	116	125	237	255
Financing charges	69	65	72	134	144
Amortization of finite life intangible assets	61	56	54	117	107
<b>Earnings before income taxes</b>	<u>1,041</u>	<u>371</u>	<u>553</u>	<u>1,412</u>	<u>1,364</u>
Income taxes (recovery) (note 15)	95	(13)	53	82	183
<b>Net earnings before non-controlling interests</b>	<u>946</u>	<u>384</u>	<u>500</u>	<u>1,330</u>	<u>1,181</u>
Attributable to non-controlling interests	49	9	7	58	(2)
<b>Net earnings</b>	<u>897</u>	<u>375</u>	<u>493</u>	<u>1,272</u>	<u>1,183</u>
Preferred share dividends (note 12)	34	33	34	67	67
<b>Net earnings - common shareholders</b>	<u>\$ 863</u>	<u>\$ 342</u>	<u>\$ 459</u>	<u>\$ 1,205</u>	<u>\$ 1,116</u>
<b>Earnings per common share (note 12)</b>					
Basic	\$ 0.930	\$ 0.369	\$ 0.489	\$ 1.299	\$ 1.159
Diluted	<u>\$ 0.930</u>	<u>\$ 0.369</u>	<u>\$ 0.489</u>	<u>\$ 1.299</u>	<u>\$ 1.158</u>

**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME** *(unaudited)*  
*(in Canadian \$ millions)*

	For the three months ended			For the six months ended	
	June 30	March 31	June 30	June 30	June 30
	2020	2020	2019	2020	2019
<b>Net earnings</b>	<b>\$ 897</b>	<b>\$ 375</b>	<b>\$ 493</b>	<b>\$ 1,272</b>	<b>\$ 1,183</b>
<b>Other comprehensive income (loss)</b>					
<b>Items that may be reclassified subsequently to Consolidated Statements of Earnings</b>					
Unrealized foreign exchange gains (losses) on translation of foreign operations	(523)	783	(466)	260	(680)
Unrealized foreign exchange gains (losses) on euro debt designated as hedges of the net investment in foreign operations	30	(90)	10	(60)	70
Income tax (expense) benefit	(4)	12	(1)	8	(9)
Unrealized gains (losses) on available-for-sale assets	228	22	93	250	252
Income tax (expense) benefit	(40)	(4)	(16)	(44)	(45)
Realized (gains) losses on available-for-sale assets	(78)	(38)	(23)	(116)	(28)
Income tax expense (benefit)	9	3	3	12	3
Unrealized gains (losses) on cash flow hedges	(3)	5	1	2	2
Income tax (expense) benefit	1	(1)	—	—	—
Realized (gains) losses on cash flow hedges	1	—	—	1	—
Non-controlling interests	(6)	(77)	(12)	(83)	(78)
Income tax (expense) benefit	6	18	4	24	16
<b>Total items that may be reclassified</b>	<b>(379)</b>	<b>633</b>	<b>(407)</b>	<b>254</b>	<b>(497)</b>
<b>Items that will not be reclassified to Consolidated Statements of Earnings</b>					
Re-measurements on defined benefit pension and other post-employment benefit plans (note 14)	(629)	327	(184)	(302)	(298)
Income tax (expense) benefit	159	(84)	41	75	67
Non-controlling interests	64	(38)	16	26	27
Income tax (expense) benefit	(15)	9	(4)	(6)	(7)
<b>Total items that will not be reclassified</b>	<b>(421)</b>	<b>214</b>	<b>(131)</b>	<b>(207)</b>	<b>(211)</b>
<b>Total other comprehensive income (loss)</b>	<b>(800)</b>	<b>847</b>	<b>(538)</b>	<b>47</b>	<b>(708)</b>
<b>Comprehensive income (loss)</b>	<b>\$ 97</b>	<b>\$ 1,222</b>	<b>\$ (45)</b>	<b>\$ 1,319</b>	<b>\$ 475</b>

**CONSOLIDATED BALANCE SHEETS** *(unaudited)*  
*(in Canadian \$ millions)*

	June 30 2020	December 31 2019
<b>Assets</b>		
Cash and cash equivalents	\$ 5,869	\$ 4,628
Bonds (note 5)	120,340	115,028
Mortgage loans (note 5)	25,159	24,268
Stocks (note 5)	10,075	10,375
Investment properties (note 5)	5,616	5,887
Loans to policyholders	9,068	8,601
	<u>176,127</u>	<u>168,787</u>
Funds held by ceding insurers	8,404	8,714
Reinsurance assets (note 8)	22,221	20,707
Goodwill	6,600	6,505
Intangible assets	3,998	3,879
Derivative financial instruments	863	451
Owner occupied properties	752	727
Fixed assets	443	455
Other assets	3,230	3,110
Premiums in course of collection, accounts and interest receivable	5,756	5,881
Current income taxes	256	236
Deferred tax assets	627	693
Investments on account of segregated fund policyholders (note 9)	228,719	231,022
<b>Total assets</b>	<u>\$ 457,996</u>	<u>\$ 451,167</u>
<b>Liabilities</b>		
Insurance contract liabilities (note 8)	\$ 182,201	\$ 174,521
Investment contract liabilities (note 8)	1,762	1,656
Debentures and other debt instruments	6,602	5,993
Funds held under reinsurance contracts	1,499	1,433
Derivative financial instruments	2,090	1,381
Accounts payable	2,684	3,352
Other liabilities	4,995	4,689
Current income taxes	382	461
Deferred tax liabilities	953	1,116
Investment and insurance contracts on account of segregated fund policyholders (note 9)	228,719	231,022
<b>Total liabilities</b>	<u>431,887</u>	<u>425,624</u>
<b>Equity</b>		
Non-controlling interests		
Participating account surplus in subsidiaries	2,850	2,759
Non-controlling interests in subsidiaries	152	107
Shareholders' equity		
Share capital		
Preferred shares	2,714	2,714
Common shares (note 11)	5,646	5,633
Accumulated surplus	14,045	13,660
Accumulated other comprehensive income	542	495
Contributed surplus	160	175
<b>Total equity</b>	<u>26,109</u>	<u>25,543</u>
<b>Total liabilities and equity</b>	<u>\$ 457,996</u>	<u>\$ 451,167</u>



# GREAT-WEST LIFECO INC.

## CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY *(unaudited)* *(in Canadian \$ millions)*

	June 30, 2020					
	Share capital	Contributed surplus	Accumulated surplus	Accumulated other comprehensive income	Non-controlling interests	Total equity
<b>Balance, beginning of year</b>	\$ 8,347	\$ 175	\$ 13,660	\$ 495	\$ 2,866	\$ 25,543
Net earnings	—	—	1,272	—	58	1,330
Other comprehensive income	—	—	—	47	39	86
	<b>8,347</b>	<b>175</b>	<b>14,932</b>	<b>542</b>	<b>2,963</b>	<b>26,959</b>
Dividends to shareholders						
Preferred shareholders (note 12)	—	—	(67)	—	—	(67)
Common shareholders	—	—	(813)	—	—	(813)
Shares exercised and issued under share-based payment plans (note 11)	13	(49)	—	—	49	13
Share-based payment plans expense	—	32	—	—	—	32
Equity settlement of Putnam share-based plans	—	—	—	—	(15)	(15)
Shares cancelled under Putnam share-based plans	—	2	—	—	(2)	—
Dilution loss on non-controlling interests	—	—	(7)	—	7	—
<b>Balance, end of period</b>	<b>\$ 8,360</b>	<b>\$ 160</b>	<b>\$ 14,045</b>	<b>\$ 542</b>	<b>\$ 3,002</b>	<b>\$ 26,109</b>

  

	June 30, 2019					
	Share capital	Contributed surplus	Accumulated surplus	Accumulated other comprehensive income (loss)	Non-controlling interests	Total equity
Balance, beginning of year	\$ 9,997	\$ 139	\$ 13,342	\$ 1,045	\$ 2,875	\$ 27,398
Change in accounting policy	—	—	(109)	—	—	(109)
Revised balance, beginning of year	9,997	139	13,233	1,045	2,875	27,289
Net earnings (loss)	—	—	1,183	—	(2)	1,181
Other comprehensive income (loss)	—	—	—	(708)	42	(666)
	<b>9,997</b>	<b>139</b>	<b>14,416</b>	<b>337</b>	<b>2,915</b>	<b>27,804</b>
Dividends to shareholders						
Preferred shareholders (note 12)	—	—	(67)	—	—	(67)
Common shareholders	—	—	(791)	—	—	(791)
Shares exercised and issued under share-based payment plans (note 11)	25	(32)	—	—	29	22
Share-based payment plans expense	—	20	—	—	—	20
Equity settlement of Putnam share-based plans	—	—	—	—	(26)	(26)
Shares purchased and cancelled under Substantial Issuer Bid (note 11)	(2,000)	—	—	—	—	(2,000)
Excess of redemption proceeds over stated capital per Substantial Issuer Bid (note 11)	1,628	—	(1,628)	—	—	—
Common share carrying value adjustment per Substantial Issuer Bid (note 11)	(1,304)	—	1,304	—	—	—
Substantial Issuer Bid transaction costs (note 11)	—	—	(3)	—	—	(3)
Shares cancelled under Putnam share-based plans	—	33	—	—	(37)	(4)
<b>Balance, end of period</b>	<b>\$ 8,346</b>	<b>\$ 160</b>	<b>\$ 13,231</b>	<b>\$ 337</b>	<b>\$ 2,881</b>	<b>\$ 24,955</b>

**CONSOLIDATED STATEMENTS OF CASH FLOWS** *(unaudited)*  
*(in Canadian \$ millions)*

	For the six months ended June 30	
	2020	2019
<b>Operations</b>		
Earnings before income taxes	\$ 1,412	\$ 1,364
Income taxes paid, net of refunds received	(216)	(144)
Adjustments:		
Change in insurance and investment contract liabilities	5,954	9,169
Change in funds held by ceding insurers	328	97
Change in funds held under reinsurance contracts	61	76
Change in reinsurance assets	(733)	(798)
Changes in fair value through profit or loss	(2,930)	(6,610)
Other	(488)	394
	<u>3,388</u>	<u>3,548</u>
<b>Financing Activities</b>		
Issue of common shares (note 11)	13	25
Purchased and cancelled common shares (note 11)	—	(2,000)
Substantial issuer bid transaction costs (note 11)	—	(3)
Issue of debentures (note 10)	597	—
Decrease in credit line of subsidiary	(156)	(87)
Increase (decrease) in debentures and other debt instruments	(1)	124
Dividends paid on common shares	(813)	(791)
Dividends paid on preferred shares	(67)	(67)
	<u>(427)</u>	<u>(2,799)</u>
<b>Investment Activities</b>		
Bond sales and maturities	10,737	13,067
Mortgage loan repayments	1,026	1,161
Stock sales	1,981	1,397
Investment property sales	67	8
Change in loans to policyholders	(206)	(262)
Business acquisitions, net of cash and cash equivalents acquired	(43)	—
Change in cash and cash equivalents classified as assets held for sale	—	30
Investment in bonds	(10,945)	(13,073)
Investment in mortgage loans	(1,764)	(2,004)
Investment in stocks	(2,642)	(986)
Investment in investment properties	(29)	(276)
	<u>(1,818)</u>	<u>(938)</u>
Effect of changes in exchange rates on cash and cash equivalents	98	(144)
<b>Increase (decrease) in cash and cash equivalents</b>	<b>1,241</b>	<b>(333)</b>
<b>Cash and cash equivalents, beginning of period</b>	<b>4,628</b>	<b>4,168</b>
<b>Cash and cash equivalents, end of period</b>	<b><u>\$ 5,869</u></b>	<b><u>\$ 3,835</u></b>
<b>Supplementary cash flow information</b>		
Interest income received	\$ 2,342	\$ 2,821
Interest paid	145	155
Dividend income received	159	144

**CONDENSED NOTES TO CONSOLIDATED INTERIM FINANCIAL STATEMENTS** *(unaudited)*

*(in Canadian \$ millions except per share amounts)*

**1. Corporate Information**

Great-West Lifeco Inc. (Lifeco or the Company) is a publicly listed company (Toronto Stock Exchange: GWO), incorporated and domiciled in Canada. The registered address of the Company is 100 Osborne Street North, Winnipeg, Manitoba, Canada, R3C 1V3. Lifeco is a member of the Power Corporation of Canada (Power Corporation) group of companies and is a subsidiary of Power Corporation.

Lifeco is a financial services holding company with interests in the life insurance, health insurance, retirement savings, investment management and reinsurance businesses, primarily in Canada, the United States and Europe through its operating subsidiaries including The Canada Life Assurance Company (Canada Life), Great-West Life & Annuity Insurance Company (GWL&A) and Putnam Investments, LLC (Putnam).

The condensed consolidated interim unaudited financial statements (financial statements) of the Company as at and for the three and six months ended June 30, 2020 were approved by the Board of Directors on August 4, 2020.

**2. Basis of Presentation and Summary of Accounting Policies**

These financial statements should be read in conjunction with the Company's December 31, 2019 consolidated annual audited financial statements and notes thereto.

The financial statements of the Company at June 30, 2020 have been prepared in compliance with the requirements of International Accounting Standard (IAS) 34, *Interim Financial Reporting* as issued by the International Accounting Standards Board (IASB) using the same accounting policies and methods of computation followed in the consolidated annual audited financial statements for the year ended December 31, 2019 except as described below.

Operating segments have been identified based on internal reports that are regularly reviewed by the Company's Chief Executive Officer to allocate resources and assess performance of segments and for which discrete financial information is available. Effective January 1, 2020, as a result of strategic operational changes, the Company has divided the Europe segment into two separate reporting segments - Europe and Capital and Risk Solutions. The realignment resulted in a change to comparative figures within these operating segments (note 16). The Company's other reportable segments - Canada, United States and Lifeco Corporate - are unchanged. The Company's operating segments include Canada, United States, Europe, Capital and Risk Solutions, and Lifeco Corporate. The Canada segment comprises the Individual Customer and Group Customer business units. GWL&A and Putnam are included in the United States segment. The Europe segment comprises United Kingdom, Ireland, and Germany. Reinsurance, which had previously been reported as part of the Europe segment, is reported in the Capital and Risk Solutions segment. The Lifeco Corporate segment represents activities and transactions that are not directly attributable to the measurement of the operating segments of the Company.

Changes in Accounting Policies

The Company adopted the narrow scope amendments to International Financial Reporting Standards (IFRS) for IFRS 3, *Business Combinations*; IAS 1, *Presentation of Financial Statements* and IAS 8, *Accounting Policies, Changes in Accounting Estimates and Errors*; and IAS 39, *Financial Instruments: Recognition and Measurement* and IFRS 7, *Financial Instruments: Disclosures*, effective January 1, 2020. The adoption of these narrow scope amendments did not have a significant impact on the Company's financial statements.

2. Basis of Presentation and Summary of Accounting Policies (cont'd)

The Company actively monitors changes in IFRS, both proposed and released, by the IASB for potential impact on the Company. The following sets out standards released and updates to the Company's analysis since the year ended December 31, 2019:

New Standard	Summary of Future Changes
IFRS 17 - <i>Insurance Contracts</i>	<p>In June 2020, the IASB issued amendments to IFRS 17, <i>Insurance Contracts</i> (IFRS 17). The amended standard confirmed the effective date for the standard of January 1, 2023. In addition, the IASB confirmed the extension to January 1, 2023 of the exemption for insurers to apply the financial instruments standard, IFRS 9, <i>Financial Instruments</i> (IFRS 9), keeping the alignment of the effective dates for IFRS 9 and IFRS 17.</p> <p>IFRS 17 will affect how the Company accounts for its insurance contracts and how it reports financial performance in the Consolidated Statement of Earnings, in particular the timing of earnings recognition for insurance contracts. As a result of the new valuation methodologies required under IFRS 17, the Company expects its insurance contract liabilities to increase upon adoption. The adoption of IFRS 17 will also have a significant impact on how insurance contract results are presented and disclosed in the consolidated financial statements and on regulatory and tax regimes that are dependent upon IFRS accounting values. The Company is also actively monitoring potential impacts on regulatory capital and associated ratios and disclosures. The Company continues to assess all these impacts through its global implementation plan.</p>
IAS 37 - <i>Provisions, Contingent Liabilities, and Contingent Assets</i>	<p>In May 2020, the IASB issued amendments to IAS 37, <i>Provisions, Contingent Liabilities, and Contingent Assets</i>. The amendments specify which costs should be included when assessing whether a contract will be loss-making.</p> <p>These amendments are effective for annual reporting periods beginning on or after January 1, 2022, with earlier application permitted. The Company is evaluating the impact for the adoption of these amendments.</p>
<i>Annual Improvements 2018-2020 Cycle</i>	<p>In May 2020, the IASB issued <i>Annual Improvements 2018-2020 Cycle</i> as part of its ongoing process to efficiently deal with non-urgent narrow scope amendments to IFRS. Two amendments were included in this issue that are applicable for the Company relating to IFRS 9, <i>Financial Instruments</i> and IFRS 16, <i>Leases</i>.</p> <p>The amendments are effective January 1, 2022. The Company is evaluating the impact for the adoption of these amendments.</p>
IFRS 16 - <i>Leases</i>	<p>In May 2020, the IASB published amendments to IFRS 16, <i>Leases</i> amending the standard to provide lessees with an optional exemption from assessing whether a COVID-19-related rent concession is a lease modification.</p> <p>The amendments are effective for annual reporting periods beginning on or after June 1, 2020, with earlier application permitted. The Company does not anticipate a significant impact on its consolidated financial statements as a result of this amendment.</p>

2. *Basis of Presentation and Summary of Accounting Policies (cont'd)*

Use of Significant Judgments, Estimates and Assumptions

In preparation of these financial statements, management is required to make significant judgments, estimates and assumptions that affect the reported amounts of assets, liabilities, net earnings and related disclosures. Although some uncertainty is inherent in these judgments and estimates, management believes that the amounts recorded are reasonable. Key sources of estimation uncertainty and areas where significant judgments have been made are further described in the relevant accounting policies as described in note 2 of the Company's December 31, 2019 consolidated annual audited financial statements and notes thereto.

Impact of COVID-19 on Significant Judgments, Estimates and Assumptions

Beginning in January 2020, the outbreak of a virus known as COVID-19 and ensuing global pandemic have resulted in travel and border restrictions, quarantines, supply chain disruptions, lower consumer demand and significant market uncertainty. In the first quarter of 2020, global financial markets experienced material and rapid declines and significant volatility; however, during the second quarter of 2020, the markets have experienced recoveries. Governments and central banks have reacted with significant monetary and fiscal interventions designed to stabilize economic conditions. The duration and impact of the COVID-19 pandemic continues to be unknown at this time, as is the efficacy of the government and central bank interventions.

The results of the Company reflect management's judgments regarding the impact of prevailing global credit, equity and foreign exchange market conditions.

The provision for future credit losses within the Company's insurance contract liabilities relies upon investment credit ratings. The Company's practice is to use third party independent credit ratings where available. Management judgment is required when setting credit ratings for instruments that do not have a third party credit rating. Given rapid market changes, third party credit rating changes may lag developments in the current environment.

The fair value of portfolio investments (note 5), the valuation of goodwill and other intangible assets and the recoverability of deferred tax asset carrying values reflect management's judgment.

Given the uncertainty surrounding the current environment, the actual financial results could differ from the estimates made in preparation of these financial statements.

### **3. Business Acquisitions, Disposals and Other Transactions**

#### **(a) Acquisition of Personal Capital Corporation**

On June 29, 2020, GWL&A entered into an agreement to purchase Personal Capital Corporation (Personal Capital) for upfront cash consideration of U.S. \$825, and deferred consideration of up to U.S. \$175 subject to achievement of target growth objectives. Personal Capital is a hybrid wealth manager that combines a leading-edge digital experience with personalized advice delivered by human advisors. The combination will bring together GWL&A's leading retirement plan services and integrated financial tools, and Personal Capital's rapidly growing, digitally oriented personal wealth management platform. The upfront consideration is expected to be funded with cash on hand and U.S. \$500 in debt financing. The transaction is expected to close in the second half of 2020, subject to regulatory and customary closing conditions.

#### **(b) U.S. Individual Life Insurance and Annuity Business Reinsurance Agreement**

On January 24, 2019, GWL&A announced that it had entered into an agreement with Protective Life Insurance Company (Protective Life) to sell, via indemnity reinsurance, substantially all of its individual life insurance and annuity business in its United States segment. The transaction was completed on June 1, 2019.

The liabilities transferred and ceding commission received at the closing of this transaction are subject to future adjustments. In October 2019, Protective Life provided the Company with its listing of proposed adjustments with respect to the liabilities transferred. In December 2019, the Company formally objected to these proposed adjustments. The Master Transaction Agreement requires the parties to attempt to resolve these differences in an informal manner and that process is ongoing. Based on the information presently known, it is difficult to predict the outcome of this matter with certainty, but this matter is not expected to materially impact the consolidated financial position of the Company.

#### **(c) Sale of Irish Progressive Services International Limited**

On February 10, 2020, Irish Life announced the sale of Irish Progressive Services International Limited, a wholly-owned subsidiary whose principal activity is the provision of outsourced administration services for life assurance companies, to a member of the FNZ group of companies. The transaction was completed on August 4, 2020. The net gain resulting from the transaction is expected to be approximately \$85 pre-tax. The carrying value and earnings of the business are immaterial to the Company.

#### 4. Restructuring Expenses

##### Putnam Restructuring

At June 30, 2020, the Company has a restructuring provision of \$22 remaining in other liabilities. The change in the restructuring provision for the Putnam restructuring is set out below:

	June 30 2020	December 31 2019
<b>Balance, beginning of year</b>	\$ 37	\$ —
Restructuring expenses	—	52
Amounts used	(16)	(15)
Changes in foreign exchange rates	1	—
<b>Balance, end of period</b>	<b>\$ 22</b>	<b>\$ 37</b>

##### United Kingdom Business Transformation

At June 30, 2020, the Company has a restructuring provision of \$31 remaining in other liabilities. The change in the restructuring provision for the United Kingdom Business Transformation is set out below:

	June 30 2020	December 31 2019
<b>Balance, beginning of year</b>	\$ 39	\$ 61
Amounts used	(7)	(21)
Changes in foreign exchange rates	(1)	(1)
<b>Balance, end of period</b>	<b>\$ 31</b>	<b>\$ 39</b>



**5. Portfolio Investments**

(a) Carrying values and estimated fair values of portfolio investments are as follows:

	June 30, 2020		December 31, 2019	
	Carrying value	Fair value	Carrying value	Fair value
<b>Bonds</b>				
Designated fair value through profit or loss <sup>(1)</sup>	\$ 89,159	\$ 89,159	\$ 84,229	\$ 84,229
Classified fair value through profit or loss <sup>(1)</sup>	1,849	1,849	1,717	1,717
Available-for-sale	11,773	11,773	11,710	11,710
Loans and receivables	17,559	20,352	17,372	19,344
	<b>120,340</b>	<b>123,133</b>	115,028	117,000
<b>Mortgage loans</b>				
Residential				
Designated fair value through profit or loss <sup>(1)</sup>	1,708	1,708	1,314	1,314
Loans and receivables	9,027	9,496	9,073	9,347
	<b>10,735</b>	<b>11,204</b>	10,387	10,661
Commercial				
	14,424	15,317	13,881	14,485
	<b>25,159</b>	<b>26,521</b>	24,268	25,146
<b>Stocks</b>				
Designated fair value through profit or loss <sup>(1)</sup>	9,464	9,464	9,752	9,752
Available-for-sale	12	12	16	16
Available-for-sale, at cost <sup>(2)</sup>	174	174	189	189
Equity method	425	376	418	410
	<b>10,075</b>	<b>10,026</b>	10,375	10,367
<b>Investment properties</b>				
	5,616	5,616	5,887	5,887
<b>Total</b>	<b>\$ 161,190</b>	<b>\$ 165,296</b>	\$ 155,558	\$ 158,400

<sup>(1)</sup> A financial asset is designated as fair value through profit or loss on initial recognition if it eliminates or significantly reduces an accounting mismatch. Changes in the fair value of financial assets designated as fair value through profit or loss are generally offset by changes in insurance contract liabilities, since the measurement of insurance contract liabilities is determined with reference to the assets supporting the liabilities.

A financial asset is classified as fair value through profit or loss on initial recognition if it is part of a portfolio that is actively traded for the purpose of earning investment income.

<sup>(2)</sup> Fair value cannot be reliably measured, therefore the investments are held at cost.

GREAT-WEST  
**LIFECO** INC.

5. Portfolio Investments (cont'd)

**(b) Included in portfolio investments are the following:**

Carrying amount of impaired investments

	June 30 2020	December 31 2019
Impaired amounts by classification		
Fair value through profit or loss	\$ 24	\$ 21
Available-for-sale	16	16
Loans and receivables	26	29
<b>Total</b>	<b>\$ 66</b>	<b>\$ 66</b>

The carrying amount of impaired investments includes \$40 bonds and \$26 mortgage loans at June 30, 2020 (\$37 bonds and \$29 mortgage loans at December 31, 2019). The above carrying values for loans and receivables are net of allowances of \$48 at June 30, 2020 and \$51 at December 31, 2019.

**(c) Net investment income comprises the following:**

For the three months ended June 30, 2020	Bonds	Mortgage loans	Stocks	Investment properties	Other	Total
Regular net investment income:						
Investment income earned	\$ 922	\$ 222	\$ 84	\$ 96	\$ 252	\$ 1,576
Net realized gains						
Available-for-sale	78	—	—	—	—	78
Other classifications	2	12	—	—	—	14
Net allowances for credit losses on loans and receivables	—	—	—	—	—	—
Other income (expenses)	—	—	—	(30)	(42)	(72)
	1,002	234	84	66	210	1,596
Changes in fair value through profit or loss assets:						
Classified fair value through profit or loss	58	—	—	—	—	58
Designated fair value through profit or loss	5,402	205	808	—	(80)	6,335
Recorded at fair value through profit or loss	—	—	—	(75)	—	(75)
	5,460	205	808	(75)	(80)	6,318
<b>Total</b>	<b>\$ 6,462</b>	<b>\$ 439</b>	<b>\$ 892</b>	<b>\$ (9)</b>	<b>\$ 130</b>	<b>\$ 7,914</b>

# GREAT-WEST LIFECO INC.

## 5. Portfolio Investments (cont'd)

For the three months ended June 30, 2019	Bonds	Mortgage loans	Stocks	Investment properties	Other	Total
Regular net investment income:						
Investment income earned	\$ 1,100	\$ 230	\$ 77	\$ 92	\$ 156	\$ 1,655
Net realized gains						
Available-for-sale	14	—	8	—	—	22
Other classifications	147	85	—	—	—	232
Net allowances for credit losses on loans and receivables	—	(45)	—	—	—	(45)
Other income (expenses)	—	—	—	(26)	(41)	(67)
	<u>1,261</u>	<u>270</u>	<u>85</u>	<u>66</u>	<u>115</u>	<u>1,797</u>
Changes in fair value through profit or loss assets:						
Classified fair value through profit or loss	20	—	—	—	—	20
Designated fair value through profit or loss	2,135	23	157	—	(124)	2,191
Recorded at fair value through profit or loss	—	—	—	34	—	34
	<u>2,155</u>	<u>23</u>	<u>157</u>	<u>34</u>	<u>(124)</u>	<u>2,245</u>
<b>Total</b>	<u>\$ 3,416</u>	<u>\$ 293</u>	<u>\$ 242</u>	<u>\$ 100</u>	<u>\$ (9)</u>	<u>\$ 4,042</u>

For the six months ended June 30, 2020	Bonds	Mortgage loans	Stocks	Investment properties	Other	Total
Regular net investment income:						
Investment income earned	\$ 1,826	\$ 441	\$ 163	\$ 201	\$ 294	\$ 2,925
Net realized gains						
Available-for-sale	116	—	1	—	—	117
Other classifications	4	19	—	—	—	23
Net allowances for credit losses on loans and receivables	—	(9)	—	—	—	(9)
Other income (expenses)	—	—	—	(61)	(85)	(146)
	<u>1,946</u>	<u>451</u>	<u>164</u>	<u>140</u>	<u>209</u>	<u>2,910</u>
Changes in fair value through profit or loss assets:						
Classified fair value through profit or loss	72	—	—	—	—	72
Designated fair value through profit or loss	3,834	106	(1,005)	—	108	3,043
Recorded at fair value through profit or loss	—	—	—	(185)	—	(185)
	<u>3,906</u>	<u>106</u>	<u>(1,005)</u>	<u>(185)</u>	<u>108</u>	<u>2,930</u>
<b>Total</b>	<u>\$ 5,852</u>	<u>\$ 557</u>	<u>\$ (841)</u>	<u>\$ (45)</u>	<u>\$ 317</u>	<u>\$ 5,840</u>

GREAT-WEST  
LIFECO INC.

5. Portfolio Investments (cont'd)

For the six months ended June 30, 2019	Bonds	Mortgage loans	Stocks	Investment properties	Other	Total
Regular net investment income:						
Investment income earned	\$ 2,127	\$ 465	\$ 143	\$ 179	\$ 247	\$ 3,161
Net realized gains						
Available-for-sale	15	—	12	—	—	27
Other classifications	151	87	—	—	—	238
Net allowances for credit losses on loans and receivables						
	—	(48)	—	—	—	(48)
Other income (expenses)						
	—	—	—	(54)	(77)	(131)
	2,293	504	155	125	170	3,247
Changes in fair value through profit or loss assets:						
Classified fair value through profit or loss						
	58	—	—	—	—	58
Designated fair value through profit or loss						
	5,411	78	1,031	—	3	6,523
Recorded at fair value through profit or loss						
	—	—	—	29	—	29
	5,469	78	1,031	29	3	6,610
Total	\$ 7,762	\$ 582	\$ 1,186	\$ 154	\$ 173	\$ 9,857

Investment income earned comprises income from investments that are classified as available-for-sale, loans and receivables and investments classified or designated as fair value through profit or loss. Investment income from bonds and mortgages includes interest income and premium and discount amortization. Income from stocks includes dividends, distributions from private equity and equity income from the investment in IGM Financial Inc., an affiliated company controlled by Power Corporation. Investment properties income includes rental income earned on investment properties, ground rent income earned on leased and sub-leased land, fee recoveries, lease cancellation income, and interest and other investment income earned on investment properties. Other income includes policyholder loan income, foreign exchange gains and losses, income earned from derivative financial instruments and other miscellaneous income.

## 6. Financial Instruments Risk Management

The Company has policies relating to the identification, measurement, management, monitoring and reporting of risks associated with financial instruments. The key risks related to financial instruments are credit risk, liquidity risk and market risk (currency, interest rate and equity). The Risk Committee of the Board of Directors is responsible for the oversight of the Company's key risks. The Company's approach to risk management has not substantially changed from that described in the Company's 2019 Annual Report. Certain risks have been outlined below. For a discussion of the Company's risk governance structure and risk management approach, see the "Financial Instruments Risk Management" note in the Company's December 31, 2019 consolidated annual audited financial statements.

The Company has also established policies and procedures designed to identify, measure and report all material risks. Management is responsible for establishing capital management procedures for implementing and monitoring the capital plan. The Board of Directors reviews and approves all capital transactions undertaken by management.

### (a) Credit Risk

Credit risk is the risk of financial loss resulting from the failure of debtors to make payments when due.

#### Concentration of Credit Risk

Concentrations of credit risk arise from exposures to a single debtor, a group of related debtors or groups of debtors that have similar credit risk characteristics in that they operate in the same geographic region or in similar industries. No significant changes have occurred from the year ended December 31, 2019.

### (b) Liquidity Risk

Liquidity risk is the risk that the Company will not be able to meet all cash outflow obligations as they come due. The following policies and procedures are in place to manage this risk:

- The Company closely manages operating liquidity through cash flow matching of assets and liabilities and forecasting earned and required yields, to ensure consistency between policyholder requirements and the yield of assets.
- Management closely monitors the solvency and capital positions of its principal subsidiaries opposite liquidity requirements at the holding company. Additional liquidity is available through established lines of credit or via capital market transactions. The Company maintains committed lines of credit with Canadian chartered banks.

### (c) Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of changes in market factors which include three types: currency risk, interest rate (including related inflation) risk and equity risk.

#### Caution Related to Risk Sensitivities

These financial statements include estimates of sensitivities and risk exposure measures for certain risks, such as the sensitivity due to specific changes in interest rate levels projected and market prices as at the valuation date. Actual results can differ significantly from these estimates for a variety of reasons including:

- Assessment of the circumstances that led to the scenario may lead to changes in (re)investment approaches and interest rate scenarios considered,
- Changes in actuarial, investment return and future investment activity assumptions,
- Actual experience differing from the assumptions,
- Changes in business mix, effective income tax rates and other market factors,
- Interactions among these factors and assumptions when more than one changes, and
- The general limitations of the Company's internal models.

6. *Financial Instruments Risk Management (cont'd)*

For these reasons, the sensitivities should only be viewed as directional estimates of the underlying sensitivities for the respective factors based on the assumptions outlined above. Given the nature of these calculations, the Company cannot provide assurance that the actual impact on net earnings attributed to shareholders will be as indicated.

(i) **Currency Risk**

Currency risk relates to the Company operating and holding financial instruments in different currencies. For the assets backing insurance and investment contract liabilities that are not matched by currency, changes in foreign exchange rates can expose the Company to the risk of foreign exchange losses not offset by liability decreases. The Company has net investments in foreign operations. The Company's debt obligations are denominated in Canadian dollars, euros and U.S. dollars. In accordance with IFRS, foreign currency translation gains and losses from net investments in foreign operations, net of related hedging activities and tax effects, are recorded in accumulated other comprehensive income. Strengthening or weakening of the Canadian dollar spot rate compared to the U.S. dollar, British pound and euro spot rates impacts the Company's total equity. Correspondingly, the Company's book value per share and capital ratios monitored by rating agencies are also impacted.

- A 10% weakening of the Canadian dollar against foreign currencies would be expected to increase non-participating insurance and investment contract liabilities and their supporting assets by approximately the same amount resulting in an immaterial change to net earnings. A 10% strengthening of the Canadian dollar against foreign currencies would be expected to decrease non-participating insurance and investment contract liabilities and their supporting assets by approximately the same amount resulting in an immaterial change in net earnings.

(ii) **Interest Rate Risk**

Interest rate risk exists if asset and liability cash flows are not closely matched and interest rates change causing a difference in value between the asset and liability.

Projected cash flows from the current assets and liabilities are used in the Canadian Asset Liability Method to determine insurance contract liabilities. Valuation assumptions have been made regarding rates of returns on supporting assets, fixed income, equity and inflation. The valuation assumptions use best estimates of future reinvestment rates and inflation assumptions with an assumed correlation together with margins for adverse deviation set in accordance with professional standards. These margins are necessary to provide for possibilities of misestimation and/or future deterioration in the best estimate assumptions and provide reasonable assurance that insurance contract liabilities cover a range of possible outcomes. Margins are reviewed periodically for continued appropriateness.

Testing under a number of interest rate scenarios (including increasing, decreasing and fluctuating rates) is done to assess reinvestment risk.

The total provision for interest rate risk considers the Canadian Institute of Actuaries prescribed scenarios:

- At June 30, 2020 and December 31, 2019, the effect of an immediate 1% parallel increase in the yield curve on the prescribed scenarios results in interest rate changes to assets and liabilities that will offset each other with no impact to net earnings.
- At June 30, 2020 and December 31, 2019, the effect of an immediate 1% parallel decrease in the yield curve on the prescribed scenarios results in interest rate changes to assets and liabilities that will offset each other with no impact to net earnings.

6. Financial Instruments Risk Management (cont'd)

The total provision for interest rates is sufficient to cover a broader or more severe set of risks than the minimum arising from the current Canadian Institute of Actuaries prescribed scenarios. The range of interest rates covered by these provisions is set in consideration of long-term historical results and is monitored quarterly with a full review annually.

An immediate 1% parallel shift in the yield curve would not have a material impact on the Company's view of the range of interest rates to be covered by the provisions.

If sustained however, the parallel shift could impact the Company's range of scenarios covered. The following table provides information on the effect of an immediate 1% increase or 1% decrease in the interest rates at both the low and high end of the range of interest rates recognized in the provisions.

The sensitivities in the table include the impact of a parallel shift in ultimate interest rates outlined in actuarial standards.

	June 30, 2020		December 31, 2019	
	1% increase	1% decrease	1% increase	1% decrease
<b>Change in interest rates</b>				
Increase (decrease) in non-participating insurance and investment contract liabilities	\$ (283)	\$ 763	\$ (230)	\$ 811
Increase (decrease) in net earnings	\$ 216	\$ (580)	\$ 175	\$ (619)

(iii) Equity Risk

Equity risk is the uncertainty associated with the valuation of assets and liabilities arising from changes in equity markets and other pricing risk. To mitigate pricing risk, the Company has investment policy guidelines in place that provide for prudent investment in equity markets within clearly defined limits. The risks associated with segregated fund guarantees on lifetime Guaranteed Minimum Withdrawal Benefits have been mitigated through a hedging program using equity futures, currency forwards, and interest rate derivatives.

Some insurance and investment contract liabilities with long-tail cash-flows are supported by publicly traded common stocks and investments in other non-fixed income assets, primarily comprised of investment properties, real estate funds, private stocks, and equity release mortgages. The value of the liabilities may fluctuate with changes in the value of the supporting assets. The liabilities for other products such as segregated fund products with guarantees also fluctuate with equity values.

There may be additional market and liability impacts as a result of changes in the value of publicly traded common stocks and other non-fixed income assets that will cause the liabilities to fluctuate differently than the equity values. This means that the relative impact on liabilities of falls in market values increases with larger falls.

The following table provides information on the expected impacts of an immediate 10% or 20% increase or decrease in the value of publicly traded common stocks on insurance and investment contract liabilities and on the shareholders' net earnings of the Company. The expected impacts take into account the expected change in hedge assets.



# GREAT-WEST LIFECO INC.

## 6. Financial Instruments Risk Management (cont'd)

	June 30, 2020				December 31, 2019			
	20% increase	10% increase	10% decrease	20% decrease	20% increase	10% increase	10% decrease	20% decrease
<b>Change in publicly traded common stock values</b>								
Increase (decrease) in non-participating insurance and investment contract liabilities	\$ (41)	\$ (28)	\$ 140	\$ 342	\$ (63)	\$ (33)	\$ 45	\$ 223
Increase (decrease) in net earnings	\$ 36	\$ 24	\$ (110)	\$ (270)	\$ 54	\$ 27	\$ (39)	\$ (182)

The following table provides information on the expected impacts of an immediate 10% increase or decrease in the value of other non-fixed income assets on insurance and investment contract liabilities and on the shareholders' net earnings of the Company:

	June 30, 2020		December 31, 2019	
	10% increase	10% decrease	10% increase	10% decrease
<b>Change in other non-fixed income asset values</b>				
Increase (decrease) in non-participating insurance and investment contract liabilities	\$ (42)	\$ 171	\$ (74)	\$ 117
Increase (decrease) in net earnings	\$ 34	\$ (129)	\$ 60	\$ (90)

The Canadian Institute of Actuaries Standards of Practice for the valuation of insurance contract liabilities establish limits on the investment return assumptions for publicly traded common stocks and other non-fixed income assets which are generally based on historical returns on market indices. The sensitivities shown in the tables above allow for the impact of changes in these limits following market falls.

The best estimate return assumptions for publicly traded common stocks and other non-fixed income assets are primarily based on long-term historical averages. The following provides information on the expected impacts of a 1% increase or 1% decrease in the best estimate assumptions:

	June 30, 2020		December 31, 2019	
	1% increase	1% decrease	1% increase	1% decrease
<b>Change in best estimate return assumptions</b>				
Increase (decrease) in non-participating insurance contract liabilities	\$ (689)	\$ 875	\$ (645)	\$ 752
Increase (decrease) in net earnings	\$ 547	\$ (685)	\$ 509	\$ (585)

## 7. Fair Value Measurement

The Company's assets and liabilities recorded at fair value have been categorized based upon the following fair value hierarchy:

Level 1: Fair value measurements utilize observable, quoted prices (unadjusted) in active markets for identical assets or liabilities that the Company has the ability to access. Assets and liabilities utilizing Level 1 inputs include actively exchange-traded equity securities, exchange-traded futures, and mutual and segregated funds which have available prices in an active market with no redemption restrictions.

Level 2: Fair value measurements utilize inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly. Level 2 inputs include quoted prices for similar assets and liabilities in active markets, and inputs other than quoted prices that are observable for the asset or liability, such as interest rates and yield curves that are observable at commonly quoted intervals. The fair values for some Level 2 securities were obtained from a pricing service. The pricing service inputs include, but are not limited to, benchmark yields, reported trades, broker/dealer quotes, issuer spreads, two-sided markets, benchmark securities, offers and reference data. Level 2 assets and liabilities include those priced using a matrix which is based on credit quality and average life, government and agency securities, restricted stock, some private bonds and investment funds, most investment-grade and high-yield corporate bonds, most asset-backed securities, most over-the-counter derivatives, and mortgage loans. Investment contracts that are measured at fair value through profit or loss are mostly included in the Level 2 category.

Level 3: Fair value measurements utilize one or more significant inputs that are not based on observable market inputs and include situations where there is little, if any, market activity for the asset or liability. The values of the majority of Level 3 securities were obtained from single broker quotes, internal pricing models, or external appraisers. Assets and liabilities utilizing Level 3 inputs generally include certain bonds, certain asset-backed securities, some private equities, investments in mutual and segregated funds where there are redemption restrictions, certain over-the-counter derivatives, investment properties and equity release mortgages.

# GREAT-WEST LIFECO<sub>INC.</sub>

## 7. Fair Value Measurement (cont'd)

The following presents the Company's assets and liabilities measured at fair value on a recurring basis by hierarchy level:

<b>Assets measured at fair value</b>	<b>June 30, 2020</b>			
	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
Cash and cash equivalents	\$ 5,869	\$ —	\$ —	\$ 5,869
Financial assets at fair value through profit or loss				
Bonds	—	90,938	70	91,008
Mortgage loans	—	—	1,708	1,708
Stocks	8,322	53	1,089	9,464
Total financial assets at fair value through profit or loss	8,322	90,991	2,867	102,180
Available-for-sale financial assets				
Bonds	—	11,773	—	11,773
Stocks	6	—	6	12
Total available-for-sale financial assets	6	11,773	6	11,785
Investment properties	—	—	5,616	5,616
Funds held by ceding insurers	59	6,210	—	6,269
Derivatives <sup>(1)</sup>	1	862	—	863
Reinsurance assets	—	149	—	149
Other assets:				
Trading account assets	374	509	—	883
Other <sup>(2)</sup>	4	45	—	49
<b>Total assets measured at fair value</b>	<b>\$ 14,635</b>	<b>\$ 110,539</b>	<b>\$ 8,489</b>	<b>\$ 133,663</b>
<b>Liabilities measured at fair value</b>				
Derivatives <sup>(3)</sup>	\$ 7	\$ 2,083	\$ —	\$ 2,090
Investment contract liabilities	—	1,762	—	1,762
Other liabilities	4	45	—	49
<b>Total liabilities measured at fair value</b>	<b>\$ 11</b>	<b>\$ 3,890</b>	<b>\$ —</b>	<b>\$ 3,901</b>

<sup>(1)</sup> Excludes collateral received from counterparties of \$386.

<sup>(2)</sup> Includes collateral received under securities lending agreements.

<sup>(3)</sup> Excludes collateral pledged to counterparties of \$1,131.

There were no transfers of the Company's assets and liabilities between Level 1 and Level 2 in the period.

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7. Fair Value Measurement (cont'd)

Assets measured at fair value	December 31, 2019			
	Level 1	Level 2	Level 3	Total
Cash and cash equivalents	\$ 4,628	\$ —	\$ —	\$ 4,628
Financial assets at fair value through profit or loss				
Bonds	—	85,879	67	85,946
Mortgage loans	—	—	1,314	1,314
Stocks	8,956	118	678	9,752
Total financial assets at fair value through profit or loss	8,956	85,997	2,059	97,012
Available-for-sale financial assets				
Bonds	—	11,710	—	11,710
Stocks	12	—	4	16
Total available-for-sale financial assets	12	11,710	4	11,726
Investment properties	—	—	5,887	5,887
Funds held by ceding insurers	216	6,445	—	6,661
Derivatives <sup>(1)</sup>	—	451	—	451
Reinsurance assets	—	127	—	127
Other assets:				
Trading account assets	332	760	—	1,092
Other <sup>(2)</sup>	43	355	—	398
Total assets measured at fair value	<u>\$ 14,187</u>	<u>\$ 105,845</u>	<u>\$ 7,950</u>	<u>\$ 127,982</u>
Liabilities measured at fair value				
Derivatives <sup>(3)</sup>	\$ 3	\$ 1,378	\$ —	\$ 1,381
Investment contract liabilities	—	1,656	—	1,656
Other liabilities	43	355	—	398
Total liabilities measured at fair value	<u>\$ 46</u>	<u>\$ 3,389</u>	<u>\$ —</u>	<u>\$ 3,435</u>

<sup>(1)</sup> Excludes collateral received from counterparties of \$155.

<sup>(2)</sup> Includes collateral received under securities lending arrangements.

<sup>(3)</sup> Excludes collateral pledged to counterparties of \$580.

There were no transfers of the Company's assets and liabilities between Level 1 and Level 2 in the period.

# GREAT-WEST LIFECO INC.

## 7. Fair Value Measurement (cont'd)

The following presents additional information about assets and liabilities measured at fair value on a recurring basis and for which the Company has utilized Level 3 inputs to determine fair value:

	June 30, 2020					
	Fair value through profit or loss bonds	Fair value through profit or loss mortgage loans	Fair value through profit or loss stocks <sup>(3)</sup>	Available- for-sale stocks	Investment properties	Total Level 3 assets
<b>Balance, beginning of year</b>	\$ 67	\$ 1,314	\$ 678	\$ 4	\$ 5,887	\$ 7,950
Total gains (losses)						
Included in net earnings	—	83	(20)	—	(185)	(122)
Included in other comprehensive income <sup>(1)</sup>	3	(26)	—	—	(48)	(71)
Purchases	—	—	111	2	29	142
Issues	—	367	—	—	—	367
Sales	—	—	(37)	—	(67)	(104)
Settlements	—	(30)	—	—	—	(30)
Transfers into Level 3 <sup>(2)</sup>	—	—	357	—	—	357
Transfers out of Level 3 <sup>(2)</sup>	—	—	—	—	—	—
<b>Balance, end of period</b>	<b>\$ 70</b>	<b>\$ 1,708</b>	<b>\$ 1,089</b>	<b>\$ 6</b>	<b>\$ 5,616</b>	<b>\$ 8,489</b>
<b>Total gains (losses) for the period included in net investment income</b>	<b>\$ —</b>	<b>\$ 83</b>	<b>\$ (20)</b>	<b>\$ —</b>	<b>\$ (185)</b>	<b>\$ (122)</b>
<b>Change in unrealized gains (losses) for the period included in earnings for assets held at June 30, 2020</b>	<b>\$ —</b>	<b>\$ 83</b>	<b>\$ (20)</b>	<b>\$ —</b>	<b>\$ (185)</b>	<b>\$ (122)</b>

(1) Other comprehensive income includes unrealized gains (losses) on foreign exchange.

(2) Transfers into Level 3 are due primarily to decreased observability of inputs in valuation methodologies or the placement of redemption restrictions on investments in mutual and segregated funds. Transfers out of Level 3 are due primarily to increased observability of inputs in valuation methodologies as evidenced by corroboration of market prices with multiple pricing vendors or the lifting of redemption restrictions on investments in mutual and segregated funds.

(3) Includes investments in mutual and segregated funds where there are redemption restrictions. The fair value is based on observable, quoted prices.

# GREAT-WEST LIFECO INC.

## 7. Fair Value Measurement (cont'd)

December 31, 2019

	Fair value through profit or loss bonds	Fair value through profit or loss mortgage loans	Fair value through profit or loss stocks <sup>(3)</sup>	Available-for-sale stocks	Investment properties	Assets held for sale	Total Level 3 assets	Liabilities held for sale	Total Level 3 liabilities
Balance, beginning of year	\$ 67	\$ 813	\$ 404	\$ 2	\$ 5,218	\$ 29	\$ 6,533	\$ 26	\$ 26
Change in accounting policy	—	—	—	—	29	—	29	—	—
Revised balance, beginning of year	67	813	404	2	5,247	29	6,562	26	26
Total gains (losses)									
Included in net earnings	4	109	40	—	37	(2)	188	—	—
Included in other comprehensive income <sup>(1)</sup>	(4)	(5)	—	—	(36)	(1)	(46)	—	—
Purchases	—	—	299	2	644	—	945	—	—
Issues	—	469	—	—	—	—	469	—	—
Sales	—	—	(65)	—	(5)	(26)	(96)	—	—
Settlements	—	(72)	—	—	—	—	(72)	—	—
Other	—	—	—	—	—	—	—	(26)	(26)
Transfers into Level 3 <sup>(2)</sup>	—	—	—	—	—	—	—	—	—
Transfers out of Level 3 <sup>(2)</sup>	—	—	—	—	—	—	—	—	—
Balance, end of year	\$ 67	\$ 1,314	\$ 678	\$ 4	\$ 5,887	\$ —	\$ 7,950	\$ —	\$ —
Total gains (losses) for the year included in net investment income	\$ 4	\$ 109	\$ 40	\$ —	\$ 37	\$ (2)	\$ 188	\$ —	\$ —
Change in unrealized gains for the year included in earnings for assets held at December 31, 2019	\$ 4	\$ 105	\$ 38	\$ —	\$ 37	\$ —	\$ 184	\$ —	\$ —

(1) Other comprehensive income includes unrealized gains (losses) on foreign exchange.

(2) Transfers into Level 3 are due primarily to decreased observability of inputs in valuation methodologies or the placement of redemption restrictions on investments in mutual and segregated funds. Transfers out of Level 3 are due primarily to increased observability of inputs in valuation methodologies as evidenced by corroboration of market prices with multiple pricing vendors or the lifting of redemption restrictions on investments in mutual and segregated funds.

(3) Includes investments in mutual and segregated funds where there are redemption restrictions. The fair value is based on observable, quoted prices.

7. Fair Value Measurement (cont'd)

The following sets out information about significant unobservable inputs used at period-end in measuring assets categorized as Level 3 in the fair value hierarchy:

Type of asset	Valuation approach	Significant unobservable input	Input value	Inter-relationship between key unobservable inputs and fair value measurement
Investment properties	Investment property valuations are generally determined using property valuation models based on expected capitalization rates and models that discount expected future net cash flows. The determination of the fair value of investment property requires the use of estimates such as future cash flows (such as future leasing assumptions, rental rates, capital and operating expenditures) and discount, reversionary and overall capitalization rates applicable to the asset based on current market rates.	Discount rate	Range of 2.8% - 12.0%	A decrease in the discount rate would result in an increase in fair value. An increase in the discount rate would result in a decrease in fair value.
		Reversionary rate	Range of 4.0% - 6.8%	A decrease in the reversionary rate would result in an increase in fair value. An increase in the reversionary rate would result in a decrease in fair value.
		Vacancy rate	Weighted average of 2.3%	A decrease in the expected vacancy rate would generally result in an increase in fair value. An increase in the expected vacancy rate would generally result in a decrease in fair value.
Mortgage loans - equity release mortgages (fair value through profit or loss)	The valuation approach for equity release mortgages is to use an internal valuation model to determine the projected asset cash flows, including the stochastically calculated cost of the no negative-equity guarantee for each individual loan, to aggregate these across all loans and to discount those cash flows back to the valuation date. The projection is done monthly until expected redemption of the loan either voluntarily or on the death/entering into long term care of the loanholders.	Discount rate	Range of 3.3% - 4.2%	A decrease in the discount rate would result in an increase in fair value. An increase in the discount rate would result in a decrease in fair value.

8. Insurance and Investment Contract Liabilities

June 30, 2020			
	Gross liability	Reinsurance assets	Net
Insurance contract liabilities	\$ 182,201	\$ 22,072	\$ 160,129
Investment contract liabilities	1,762	149	1,613
<b>Total</b>	<b>\$ 183,963</b>	<b>\$ 22,221</b>	<b>\$ 161,742</b>
December 31, 2019			
	Gross liability	Reinsurance assets	Net
Insurance contract liabilities	\$ 174,521	\$ 20,580	\$ 153,941
Investment contract liabilities	1,656	127	1,529
<b>Total</b>	<b>\$ 176,177</b>	<b>\$ 20,707</b>	<b>\$ 155,470</b>



**9. Segregated Funds**

The following presents details of the investments, determined in accordance with the relevant statutory reporting requirements of each region of the Company's operations, on account of segregated fund policyholders:

**(a) Investments on account of segregated fund policyholders**

	<b>June 30 2020</b>	December 31 2019
Cash and cash equivalents	\$ 15,181	\$ 12,501
Bonds	48,034	44,973
Mortgage loans	2,649	2,670
Stocks and units in unit trusts	99,415	104,330
Mutual funds	53,839	55,779
Investment properties <sup>(1)</sup>	12,535	12,986
	<b>231,653</b>	<b>233,239</b>
Accrued income	379	373
Other liabilities	(4,344)	(3,737)
Non-controlling mutual funds interest	1,031	1,147
<b>Total</b>	<b>\$ 228,719</b>	<b>\$ 231,022</b>

<sup>(1)</sup> Since March 20, 2020, Canada Life has temporarily suspended contributions to, and redemptions and transfers from, its real estate investment funds as the COVID-19 virus has impacted the global property market and made it difficult to value the properties with the same degree of certainty as usual.

**(b) Investment and insurance contracts on account of segregated fund policyholders**

	<b>For the six months ended June 30</b>	
	<b>2020</b>	2019
<b>Balance, beginning of year</b>	<b>\$ 231,022</b>	<b>\$ 209,527</b>
Additions (deductions):		
Policyholder deposits	10,989	11,181
Net investment income	998	862
Net realized capital gains on investments	604	1,169
Net unrealized capital (losses) gains on investments	(8,921)	16,458
Unrealized gains (losses) due to changes in foreign exchange rates	3,422	(6,092)
Policyholder withdrawals	(9,556)	(12,119)
Change in Segregated Fund investment in General Fund	35	(13)
Change in General Fund investment in Segregated Fund	237	(11)
Net transfer from General Fund	5	13
Non-controlling mutual funds interest	(116)	76
Assets held for sale	—	41
<b>Total</b>	<b>(2,303)</b>	<b>11,565</b>
<b>Balance, end of period</b>	<b>\$ 228,719</b>	<b>\$ 221,092</b>

# GREAT-WEST LIFECO<sub>INC.</sub>

9. Segregated Funds (cont'd)

**(c) Investments on account of segregated fund policyholders by fair value hierarchy level (note 7)**

	June 30, 2020			
	Level 1	Level 2	Level 3	Total
<b>Investments on account of segregated fund policyholders</b> <sup>(1)</sup>	<b>\$ 141,433</b>	<b>\$ 77,234</b>	<b>\$ 13,607</b>	<b>\$ 232,274</b>

<sup>(1)</sup> Excludes other liabilities, net of other assets, of \$3,555.

	December 31, 2019			
	Level 1	Level 2	Level 3	Total
Investments on account of segregated fund policyholders <sup>(1)</sup>	\$ 146,861	\$ 73,173	\$ 13,988	\$ 234,022

<sup>(1)</sup> Excludes other liabilities, net of other assets, of \$3,000.

During the first six months of 2020, certain foreign stock holdings valued at \$2,433 have been transferred from Level 1 to Level 2 (\$153 were transferred from Level 1 to Level 2 at December 31, 2019) primarily based on the Company's change in use of inputs in addition to quoted prices in active markets for certain foreign stock holdings. Level 2 assets include those assets where fair value is not available from normal market pricing sources, where inputs are utilized in addition to quoted prices in active markets and where the Company does not have access to the underlying asset details within an investment fund.

The following presents additional information about the Company's investments on account of segregated fund policyholders for which the Company has utilized Level 3 inputs to determine fair value:

	June 30, 2020		December 31, 2019	
	Total <sup>(1)</sup>	Investments on account of segregated fund policyholders	Investments on account of segregated fund policyholders held for sale	Total
<b>Balance, beginning of year</b>	<b>\$ 13,988</b>	<b>\$ 13,235</b>	<b>\$ 9</b>	<b>\$ 13,244</b>
Change in accounting policy	—	136	—	136
Revised balance, beginning of year	<b>13,988</b>	13,371	9	13,380
Total gains (losses) included in segregated fund investment income	<b>(123)</b>	141	(1)	140
Purchases	<b>103</b>	760	—	760
Sales	<b>(396)</b>	(284)	(8)	(292)
Transfers into Level 3	<b>35</b>	—	—	—
Transfers out of Level 3	—	—	—	—
<b>Balance, end of period</b>	<b>\$ 13,607</b>	<b>\$ 13,988</b>	<b>\$ —</b>	<b>\$ 13,988</b>

<sup>(1)</sup> At June 30, 2020, there were no investments on account of segregated fund policyholders held for sale.

Transfers into Level 3 are due primarily to decreased observability of inputs in valuation methodologies. Transfers out of Level 3 are due primarily to increased observability of inputs in valuation methodologies as evidenced by corroboration of market prices with multiple pricing vendors.

## 10. Debentures and Other Debt Instruments

On May 14, 2020, the Company issued \$600 aggregate principal amount 2.379% debentures at par, maturing on May 14, 2030. Interest on the debentures is payable semi-annually in arrears on May 14 and November 14 in each year, commencing November 14, 2020 until the date on which the debentures are repaid. The debentures are redeemable at any time prior to February 14, 2030 in whole or in part at the greater of the Canada Yield Price (as defined in the trust indenture governing the debentures) and par, and on or after February 14, 2030 in whole or in part at par, together in each case with accrued and unpaid interest.

## 11. Share Capital

### Common Shares

	<b>For the six months ended June 30</b>			
	<b>2020</b>		<b>2019</b>	
	<b>Number</b>	<b>Carrying value</b>	<b>Number</b>	<b>Carrying value</b>
<b>Common shares</b>				
<b>Balance, beginning of year</b>	<b>927,281,186</b>	<b>\$ 5,633</b>	987,739,408	\$ 7,283
Purchased and cancelled under Substantial Issuer Bid	—	—	(59,700,974)	(2,000)
Excess of redemption proceeds over stated capital per Substantial Issuer Bid	—	—	—	1,628
Share issuance - Qualifying Holdco Alternative per Substantial Issuer Bid	—	—	595,747,641	2,306
Cancellation of Shares - Qualifying Holdco Alternative per Substantial Issuer Bid	—	—	(595,747,641)	(3,610)
Exercised and issued under stock option plan	<b>403,720</b>	<b>13</b>	808,486	25
<b>Balance, end of period</b>	<b>927,684,906</b>	<b>\$ 5,646</b>	<b>928,846,920</b>	<b>\$ 5,632</b>

During the six months ended June 30, 2020, 403,720 common shares were exercised under the Company's stock plan with a carrying value of \$13, including \$2 from contributed surplus transferred upon exercise (808,486 with a carrying value of \$25, including \$4 from contributed surplus transferred upon exercise during the six months ended June 30, 2019).

On January 17, 2020, the Company announced a normal course issuer bid commencing January 22, 2020 and terminating January 21, 2021 to purchase for cancellation up to but not more than 20,000,000 of its common shares at market prices.

During the six months ended June 30, 2020, the Company did not purchase any common shares under the current normal course issuer bid (nil during the six months ended June 30, 2019 under the previous normal course issuer bid).

As a result of the COVID-19 pandemic impact on markets, on March 13, 2020, OSFI instructed Canadian banks and insurers to suspend share buybacks until further notice.

On March 4, 2019, the Company announced a substantial issuer bid (the Offer) pursuant to which the Company offered to purchase for cancellation up to \$2,000 of its common shares from shareholders for cash. The Offer commenced on March 8, 2019 and expired on April 12, 2019. On April 17, 2019, the Company purchased and subsequently cancelled 59,700,974 common shares under the Offer at a price of \$33.50 per share for an aggregate purchase price of \$2,000. The excess paid over the average carrying value under the Offer was \$1,628 and was recognized as a reduction to accumulated surplus. Transaction costs of \$3 were incurred in connection with the Offer and charged to accumulated surplus.

11. Share Capital (cont'd)

Related Party Transaction

As part of the substantial issuer bid, Power Financial Corporation (Power Financial) and IGM participated in the Offer. IGM tendered its Lifeco shares proportionately. Power Financial tendered a portion of its Lifeco common shares on a proportionate basis and all remaining Lifeco common shares on a non-proportionate basis and this did not impact Power Financial's voting control of the Company. Power Financial and IGM effected their tender offers through a Qualifying Holdco Alternative, which the Company also offered to other shareholders, to assist them in achieving certain Canadian tax objectives. Under the Qualifying Holdco Alternative, the Corporation issued and subsequently cancelled 595,747,641 shares which resulted in a net decrease in share capital of \$1,304 with a corresponding increase in accumulated surplus.

12. Earnings per Common Share

	<b>For the three months ended June 30</b>		<b>For the six months ended June 30</b>	
	<b>2020</b>	2019	<b>2020</b>	2019
<b>Earnings</b>				
Net earnings	\$ 897	\$ 493	\$ 1,272	\$ 1,183
Preferred share dividends	(34)	(34)	(67)	(67)
<b>Net earnings - common shareholders</b>	<b>\$ 863</b>	<b>\$ 459</b>	<b>\$ 1,205</b>	<b>\$ 1,116</b>
<b>Number of common shares</b>				
Average number of common shares outstanding	<b>927,680,346</b>	939,293,994	<b>927,610,227</b>	963,428,142
Add: Potential exercise of outstanding stock options	—	701,145	<b>108,290</b>	546,230
<b>Average number of common shares outstanding - diluted basis</b>	<b>927,680,346</b>	939,995,139	<b>927,718,517</b>	963,974,372
<b>Basic earnings per common share</b>	<b>\$ 0.930</b>	\$ 0.489	<b>\$ 1.299</b>	\$ 1.159
<b>Diluted earnings per common share</b>	<b>\$ 0.930</b>	\$ 0.489	<b>\$ 1.299</b>	\$ 1.158
<b>Dividends per common share</b>	<b>\$ 0.4380</b>	\$ 0.4130	<b>\$ 0.8760</b>	\$ 0.8260

13. Capital Management

(a) Policies and Objectives

Managing capital is the continual process of establishing and maintaining the quantity and quality of capital appropriate for the Company and ensuring capital is deployed in a manner consistent with the expectations of the Company's stakeholders. For these purposes, the Board considers the key stakeholders to be the Company's shareholders, policyholders and holders of subordinated liabilities in addition to the relevant regulators in the various jurisdictions where the Company and its subsidiaries operate.

13. Capital Management (cont'd)

The Company manages its capital on both a consolidated basis as well as at the individual operating subsidiary level. The primary objectives of the Company's capital management strategy are:

- to maintain the capitalization of its regulated operating subsidiaries at a level that will exceed the relevant minimum regulatory capital requirements in the jurisdictions in which they operate;
- to maintain strong credit and financial strength ratings of the Company ensuring stable access to capital markets; and
- to provide an efficient capital structure to maximize shareholders' value in the context of the Company's operational risks and strategic plans.

The capital planning process is the responsibility of the Company's Chief Financial Officer. The capital plan is approved by the Company's Board of Directors on an annual basis. The Board of Directors reviews and approves all capital transactions undertaken by management.

The target level of capitalization for the Company and its subsidiaries is assessed by considering various factors such as the probability of falling below the minimum regulatory capital requirements in the relevant operating jurisdiction, the views expressed by various credit rating agencies that provide financial strength and other ratings to the Company, and the desire to hold sufficient capital to be able to honour all policyholder and other obligations of the Company with a high degree of confidence.

**(b) Regulatory Capital**

In Canada, the Office of the Superintendent of Financial Institutions (OSFI) has established a regulatory capital adequacy measurement for life insurance companies incorporated under the Insurance Companies Act (Canada) and their subsidiaries.

The Life Insurance Capital Adequacy Test (LICAT) Ratio compares the regulatory capital resources of a company to its required capital, defined by OSFI, as the aggregate of all defined capital requirements. The total capital resources are provided by the sum of Available Capital, Surplus Allowance and Eligible Deposits. The following provides a summary of the LICAT information and ratios for Canada Life:

	<b>June 30</b>	<b>December 31</b>
	<b>2020</b>	<b>2019</b>
<b>Tier 1 Capital</b>	<b>\$ 11,330</b>	\$ 11,952
<b>Tier 2 Capital</b>	<b>4,709</b>	3,637
<b>Total Available Capital</b>	<b>16,039</b>	15,589
<b>Surplus Allowance &amp; Eligible Deposits</b>	<b>13,341</b>	12,625
<b>Total Capital Resources</b>	<b>\$ 29,380</b>	\$ 28,214
<b>Required Capital</b>	<b>\$ 22,296</b>	\$ 20,911
<b>Total LICAT Ratio (OSFI Supervisory Target = 100%) <sup>(1)</sup></b>	<b>132%</b>	135%

<sup>(1)</sup> Total Ratio (%) = (Total Capital Resources / Required Capital)

Other foreign operations and foreign subsidiaries of the Company are required to comply with local capital or solvency requirements in their respective jurisdictions.

**14. Pension Plans and Other Post-Employment Benefits**

The total pension plans and other post-employment benefits expense included in operating expenses and other comprehensive income are as follows:

	For the three months ended June 30		For the six months ended June 30	
	2020	2019	2020	2019
Pension plans				
Service costs	\$ 56	\$ 50	\$ 116	\$ 104
Net interest costs	8	7	14	14
Curtailment	—	(1)	(1)	(1)
	<u>64</u>	<u>56</u>	<u>129</u>	<u>117</u>
Other post-employment benefits				
Service costs	—	—	1	1
Net interest costs	3	4	6	7
	<u>3</u>	<u>4</u>	<u>7</u>	<u>8</u>
Pension plans and other post-employment benefits expense - Consolidated Statements of Earnings	<u>67</u>	<u>60</u>	<u>136</u>	<u>125</u>
Pension plans - re-measurements				
Actuarial loss	1,209	325	249	820
Return on assets (greater) less than assumed	(580)	(141)	20	(524)
Administrative expenses less than assumed	(1)	(1)	(2)	(2)
Change in the asset ceiling	(53)	(11)	16	(29)
Pension plans re-measurement loss	<u>575</u>	<u>172</u>	<u>283</u>	<u>265</u>
Other post-employment benefits - re-measurements				
Actuarial loss	<u>54</u>	<u>12</u>	<u>19</u>	<u>33</u>
Pension plans and other post-employment benefits re-measurements - other comprehensive loss	<u>629</u>	<u>184</u>	<u>302</u>	<u>298</u>
<b>Total pension plans and other post- employment benefits expense including re-measurements</b>	<u>\$ 696</u>	<u>\$ 244</u>	<u>\$ 438</u>	<u>\$ 423</u>

The following sets out the weighted average discount rate used to re-measure the defined benefit obligation for pension plans and other post-employment benefits at the following dates:

	June 30		March 31		December 31	
	2020	2019	2020	2019	2019	2018
Weighted average discount rate	2.4%	2.6%	3.3%	2.9%	2.6%	3.4%

## 15. Income Taxes

### (a) Income Tax Expense

Income tax expense (recovery) consists of the following:

	For the three months ended June 30		For the six months ended June 30	
	2020	2019	2020	2019
Current income taxes	\$ 10	\$ 83	\$ 53	\$ 154
Deferred income taxes	85	(30)	29	29
<b>Total income tax expense</b>	<b>\$ 95</b>	<b>\$ 53</b>	<b>\$ 82</b>	<b>\$ 183</b>

### (b) Effective Income Tax Rate

The effective income tax rates are generally lower than the Company's statutory income tax rate of 26.75% due to benefits related to non-taxable investment income and lower income tax in certain foreign jurisdictions.

The overall effective income tax rate for the three months ended June 30, 2020 was 9.1% which is comparable to 9.6% for the three months ended June 30, 2019.

The overall effective income tax rate for the six months ended June 30, 2020 was 5.8% compared to 13.4% for the six months ended June 30, 2019. The effective income tax rate for the six months ended June 30, 2020 is lower than the effective income tax rate for the six months ended June 30, 2019 primarily due to changes in certain tax estimates as well as an increase in the amount of income subject to lower rates in jurisdictions outside of Canada partially offset by lower non-taxable investment income.

The overall effective income tax rate for the three months ended June 30, 2020 was 9.1% compared to negative 3.5% for the three months ended March 31, 2020. The effective income tax rate for the three months ended June 30, 2020 is higher than the effective income tax rate for the three months ended March 31, 2020 primarily due to a favourable tax item in the first quarter of 2020 in the U.K., driven by market movements, which contributed a 9.4 point decrease and did not occur in the second quarter of 2020.



**16. Segmented Information**

**(a) Consolidated Net Earnings**

For the three months ended June 30, 2020

	Canada	United States	Europe <sup>(1)</sup>	Capital and Risk Solutions <sup>(1)</sup>	Lifeco Corporate	Total
<b>Income</b>						
Total net premiums	\$ 3,083	\$ 1,403	\$ 929	\$ 4,975	\$ —	\$ 10,390
Net investment income						
Regular net investment income	807	343	357	88	1	1,596
Changes in fair value through profit or loss	3,290	943	1,641	444	—	6,318
Total net investment income	4,097	1,286	1,998	532	1	7,914
Fee and other income	410	654	340	2	—	1,406
	<u>7,590</u>	<u>3,343</u>	<u>3,267</u>	<u>5,509</u>	<u>1</u>	<u>19,710</u>
<b>Benefits and expenses</b>						
Paid or credited to policyholders	6,251	2,517	2,534	5,257	—	16,559
Other <sup>(2)</sup>	832	665	422	54	7	1,980
Financing charges	32	25	7	3	2	69
Amortization of finite life intangible assets	27	22	12	—	—	61
<b>Earnings (loss) before income taxes</b>	<b>448</b>	<b>114</b>	<b>292</b>	<b>195</b>	<b>(8)</b>	<b>1,041</b>
Income taxes (recovery)	65	17	11	4	(2)	95
<b>Net earnings (loss) before non-controlling interests</b>	<b>383</b>	<b>97</b>	<b>281</b>	<b>191</b>	<b>(6)</b>	<b>946</b>
Non-controlling interests	33	16	1	(1)	—	49
<b>Net earnings (loss)</b>	<b>350</b>	<b>81</b>	<b>280</b>	<b>192</b>	<b>(6)</b>	<b>897</b>
Preferred share dividends	29	—	5	—	—	34
<b>Net earnings (loss) before capital allocation</b>	<b>321</b>	<b>81</b>	<b>275</b>	<b>192</b>	<b>(6)</b>	<b>863</b>
Impact of capital allocation	32	(3)	(22)	(5)	(2)	—
<b>Net earnings (loss) - common shareholders</b>	<b>\$ 353</b>	<b>\$ 78</b>	<b>\$ 253</b>	<b>\$ 187</b>	<b>(8)</b>	<b>\$ 863</b>

<sup>(1)</sup> Effective January 1, 2020, the Company divided its Europe operating segment into two operating segments: Europe, and Capital and Risk Solutions (note 2).

<sup>(2)</sup> Includes commissions, operating and administrative expenses, and premium taxes.

# GREAT-WEST LIFECO INC.

## 16. Segmented Information (cont'd)

For the three months ended June 30, 2019

	Canada	United States	Europe <sup>(1)</sup>	Capital and Risk Solutions <sup>(1)</sup>	Lifeco Corporate	Total
<b>Income</b>						
Total net premiums	\$ 3,225	\$ (12,879)	\$ 1,326	\$ 4,441	\$ —	\$ (3,887)
<b>Net investment income</b>						
Regular net investment income	717	644	335	98	3	1,797
Changes in fair value through profit or loss	954	567	571	153	—	2,245
Total net investment income	1,671	1,211	906	251	3	4,042
Fee and other income	440	1,764	385	2	—	2,591
	<u>5,336</u>	<u>(9,904)</u>	<u>2,617</u>	<u>4,694</u>	<u>3</u>	<u>2,746</u>
<b>Benefits and expenses</b>						
Paid or credited to policyholders	4,118	(10,630)	1,945	4,537	—	(30)
Other <sup>(2)</sup>	843	791	401	54	8	2,097
Financing charges	32	29	6	3	2	72
Amortization of finite life intangible assets	22	20	12	—	—	54
Earnings (loss) before income taxes	321	(114)	253	100	(7)	553
Income taxes (recovery)	36	(23)	34	8	(2)	53
Net earnings (loss) before non-controlling interests	285	(91)	219	92	(5)	500
Non-controlling interests	4	3	—	—	—	7
Net earnings (loss)	281	(94)	219	92	(5)	493
Preferred share dividends	29	—	5	—	—	34
Net earnings (loss) before capital allocation	252	(94)	214	92	(5)	459
Impact of capital allocation	28	(4)	(21)	(3)	—	—
Net earnings (loss) - common shareholders	<u>\$ 280</u>	<u>\$ (98)</u>	<u>\$ 193</u>	<u>\$ 89</u>	<u>\$ (5)</u>	<u>\$ 459</u>

<sup>(1)</sup> Effective January 1, 2020, the Company divided its Europe operating segment into two operating segments: Europe, and Capital and Risk Solutions. The realignment resulted in a change to comparative figures within these operating segments. The adjustment had no impact on the net earnings or cash flows of the Company (note 2).

<sup>(2)</sup> Includes commissions, operating and administrative expenses, and premium taxes.

# GREAT-WEST LIFECO INC.

## 16. Segmented Information (cont'd)

### For the six months ended June 30, 2020

	Canada	United States	Europe <sup>(1)</sup>	Capital and Risk Solutions <sup>(1)</sup>	Lifeco Corporate	Total
<b>Income</b>						
Total net premiums	\$ 6,330	\$ 3,665	\$ 1,720	\$ 9,581	\$ —	\$ 21,296
Net investment income						
Regular net investment income	1,423	655	650	172	10	2,910
Changes in fair value through profit or loss	1,084	633	977	236	—	2,930
Total net investment income	2,507	1,288	1,627	408	10	5,840
Fee and other income	850	1,319	673	5	—	2,847
	<b>9,687</b>	<b>6,272</b>	<b>4,020</b>	<b>9,994</b>	<b>10</b>	<b>29,983</b>
<b>Benefits and expenses</b>						
Paid or credited to policyholders	7,203	4,723	2,758	9,580	—	24,264
Other <sup>(2)</sup>	1,747	1,339	852	107	11	4,056
Financing charges	64	49	13	6	2	134
Amortization of finite life intangible assets	50	43	24	—	—	117
<b>Earnings (loss) before income taxes</b>	<b>623</b>	<b>118</b>	<b>373</b>	<b>301</b>	<b>(3)</b>	<b>1,412</b>
Income taxes (recovery)	82	15	(25)	11	(1)	82
<b>Net earnings (loss) before non-controlling interests</b>	<b>541</b>	<b>103</b>	<b>398</b>	<b>290</b>	<b>(2)</b>	<b>1,330</b>
Non-controlling interests	44	14	1	(1)	—	58
<b>Net earnings (loss)</b>	<b>497</b>	<b>89</b>	<b>397</b>	<b>291</b>	<b>(2)</b>	<b>1,272</b>
Preferred share dividends	57	—	10	—	—	67
<b>Net earnings (loss) before capital allocation</b>	<b>440</b>	<b>89</b>	<b>387</b>	<b>291</b>	<b>(2)</b>	<b>1,205</b>
Impact of capital allocation	64	(6)	(43)	(11)	(4)	—
<b>Net earnings (loss) - common shareholders</b>	<b>\$ 504</b>	<b>\$ 83</b>	<b>\$ 344</b>	<b>\$ 280</b>	<b>\$ (6)</b>	<b>\$ 1,205</b>

<sup>(1)</sup> Effective January 1, 2020, the Company divided its Europe operating segment into two operating segments: Europe, and Capital and Risk Solutions (note 2).

<sup>(2)</sup> Includes commissions, operating and administrative expenses, and premium taxes.

# GREAT-WEST LIFECO INC.

## 16. Segmented Information (cont'd)

For the six months ended June 30, 2019

	Canada	United States	Europe <sup>(1)</sup>	Capital and Risk Solutions <sup>(1)</sup>	Lifeco Corporate	Total
<b>Income</b>						
Total net premiums	\$ 6,312	\$ (11,613)	\$ 2,109	\$ 8,900	\$ —	\$ 5,708
<b>Net investment income</b>						
Regular net investment income	1,373	1,113	587	172	2	3,247
Changes in fair value through profit or loss	3,236	1,233	1,687	454	—	6,610
Total net investment income	4,609	2,346	2,274	626	2	9,857
Fee and other income	862	2,423	780	5	—	4,070
	<u>11,783</u>	<u>(6,844)</u>	<u>5,163</u>	<u>9,531</u>	<u>2</u>	<u>19,635</u>
<b>Benefits and expenses</b>						
Paid or credited to policyholders	9,290	(8,411)	3,799	9,204	—	13,882
Other <sup>(2)</sup>	1,720	1,477	817	111	13	4,138
Financing charges	64	60	12	6	2	144
Amortization of finite life intangible assets	43	40	24	—	—	107
Earnings (loss) before income taxes	666	(10)	511	210	(13)	1,364
Income taxes (recovery)	106	(3)	72	11	(3)	183
Net earnings (loss) before non-controlling interests	560	(7)	439	199	(10)	1,181
Non-controlling interests	(4)	3	(1)	—	—	(2)
Net earnings (loss)	564	(10)	440	199	(10)	1,183
Preferred share dividends	57	—	10	—	—	67
Net earnings (loss) before capital allocation	507	(10)	430	199	(10)	1,116
Impact of capital allocation	56	(7)	(43)	(5)	(1)	—
Net earnings (loss) - common shareholders	<u>\$ 563</u>	<u>\$ (17)</u>	<u>\$ 387</u>	<u>\$ 194</u>	<u>\$ (11)</u>	<u>\$ 1,116</u>

<sup>(1)</sup> Effective January 1, 2020, the Company divided its Europe operating segment into two operating segments: Europe, and Capital and Risk Solutions. The realignment resulted in a change to comparative figures within these operating segments. The adjustment had no impact on the net earnings or cash flows of the Company (note 2).

<sup>(2)</sup> Includes commissions, operating and administrative expenses, and premium taxes.

16. Segmented Information (cont'd)

**(b) Consolidated Total Assets and Liabilities**

	June 30, 2020				
	Canada	United States	Europe <sup>(1)</sup>	Capital and Risk Solutions <sup>(1)</sup>	Total
<b>Assets</b>					
Invested assets	\$ 85,133	\$ 36,112	\$ 48,573	\$ 6,309	\$ 176,127
Goodwill and intangible assets	5,578	2,061	2,959	—	10,598
Other assets	4,139	20,461	9,100	8,852	42,552
Investments on account of segregated fund policyholders	83,495	33,151	112,073	—	228,719
<b>Total</b>	<b>\$ 178,345</b>	<b>\$ 91,785</b>	<b>\$ 172,705</b>	<b>\$ 15,161</b>	<b>\$ 457,996</b>
	June 30, 2020				
	Canada	United States	Europe <sup>(1)</sup>	Capital and Risk Solutions <sup>(1)</sup>	Total
<b>Liabilities</b>					
Insurance and investment contract liabilities	\$ 77,878	\$ 48,295	\$ 46,040	\$ 11,750	\$ 183,963
Other liabilities	9,686	4,661	3,698	1,160	19,205
Investment and insurance contracts on account of segregated fund policyholders	83,495	33,151	112,073	—	228,719
<b>Total</b>	<b>\$ 171,059</b>	<b>\$ 86,107</b>	<b>\$ 161,811</b>	<b>\$ 12,910</b>	<b>\$ 431,887</b>

<sup>(1)</sup> Effective January 1, 2020, the Company divided its Europe operating segment into two operating segments: Europe, and Capital and Risk Solutions (note 2).

# GREAT-WEST LIFECO<sub>INC.</sub>

## 16. Segmented Information (cont'd)

	December 31, 2019				
	Canada	United States	Europe <sup>(1)</sup>	Capital and Risk Solutions <sup>(1)</sup>	Total
<b>Assets</b>					
Invested assets	\$ 81,179	\$ 32,768	\$ 48,845	\$ 5,995	\$ 168,787
Goodwill and intangible assets	5,560	1,990	2,834	—	10,384
Other assets	3,953	19,421	8,465	9,135	40,974
Investments on account of segregated fund policyholders	85,612	31,433	113,977	—	231,022
<b>Total</b>	<b>\$ 176,304</b>	<b>\$ 85,612</b>	<b>\$ 174,121</b>	<b>\$ 15,130</b>	<b>\$ 451,167</b>
<b>Liabilities</b>					
Insurance and investment contract liabilities	\$ 74,939	\$ 43,689	\$ 45,662	\$ 11,887	\$ 176,177
Other liabilities	8,448	5,035	3,653	1,289	18,425
Investment and insurance contracts on account of segregated fund policyholders	85,612	31,433	113,977	—	231,022
<b>Total</b>	<b>\$ 168,999</b>	<b>\$ 80,157</b>	<b>\$ 163,292</b>	<b>\$ 13,176</b>	<b>\$ 425,624</b>

<sup>(1)</sup> Effective January 1, 2020, the Company divided its Europe operating segment into two operating segments: Europe, and Capital and Risk Solutions. The realignment resulted in a change to comparative figures within these operating segments. The adjustment had no impact on the net earnings or cash flows of the Company (note 2).

## 17. Subsequent Events

### (a) Debentures and Other Debt Instruments

On July 8, 2020, the Company issued \$250 aggregate principal amount 2.981% debentures at par, maturing on July 8, 2050. Interest on the debentures is payable semi-annually in arrears on January 8 and July 8 in each year, commencing January 8, 2021 until the date on which the debentures are repaid. The debentures are redeemable at any time prior to January 8, 2050 in whole or in part at the greater of the Canada Yield Price (as defined in the trust indenture governing the debentures) and par, and on or after January 8, 2050 in whole or in part at par, together in each case with accrued and unpaid interest.

On July 13, 2020, the Company announced the re-opening of the 2.981% debentures due July 8, 2050, and on July 15, 2020 issued an additional \$250 aggregate principal amount. The July 15, 2020 debentures were issued at a price of \$986.31 per \$1,000 par value for an effective yield of 3.051%. Upon issuance of the July 15, 2020 debentures, \$500 aggregate principal amount of 2050 debentures was issued and outstanding. The July 15, 2020 debentures form a single series with, are issued under the same Committee on Uniform Securities Identification Procedures (CUSIP) number as, and have the same terms as to status, redemption or otherwise as, the initial debentures issued on July 8, 2020.

### (b) Sale of GLC Asset Management and Proposed Assumption of Management of Quadrus Group of Funds

On August 4, 2020, the Company announced the proposed sale of GLC Asset Management Group Ltd. (GLC) to Mackenzie Financial Corporation (Mackenzie), an affiliate of the Company. GLC is a wholly-owned subsidiary of Canada Life whose principal activity is the provision of investment management services to Canada Life. Canada Life is also in the process of establishing its own fund management company, and subject to first obtaining all necessary registrations and regulatory approvals, is expected to commence operations in the fourth quarter of 2020. Subject to meeting regulatory and fund securityholder requirements, the fund management company will assume fund management responsibilities for the Quadrus Group of Funds, offered by Quadrus Investment Services Ltd., a subsidiary of Canada Life, and other Canada Life branded investment funds in 2021. The new fund management company will enter into a long-term administration agreement with Mackenzie and Canada Life, and the new fund management company and Canada Life will enter into a long-term distribution agreement with Mackenzie to provide them with access to Mackenzie's investment management services at preferred rates.

The Company will receive net cash consideration of \$145 as a result of the transaction and expects to recognize a gain. The carrying value and earnings of the business are immaterial to the Company. This is a related party transaction and additional governance and diligence was performed to ensure the transaction is occurring at market terms and conditions. The proposed transaction will be subject to customary closing conditions including receipt of required regulatory approvals and is expected to be completed in the fourth quarter of 2020.



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