

Supplemental Information Package For Analysts and Investors (Unaudited)

Q4 2023





Cautionary Note regarding Non-GAAP Financial Measures and Ratios

This document contains some non-GAAP financial measures and non-GAAP ratios as defined in National Instrument 52-112 "Non-GAAP and Other Financial Measures Disclosure". Terms by which non-GAAP financial measures are identified include, but are not limited to, "base earnings (loss)", "base earnings - insurance service result", "base earnings - net investment result", "assets under management" and "assets under administration". Terms by which non-GAAP ratios are identified include, but are not limited to, "base earnings per common share (EPS)", "base dividend payout ratio" and "base return on equity (ROE)". Non-GAAP financial measures and ratios are used to provide management and investors with additional measures of performance to help assess results where no comparable GAAP (IFRS) measure exists. However, non-GAAP financial measures and ratios do not have standard meanings prescribed by GAAP (IFRS) and are not directly comparable to similar measures used by other companies. Additional information regarding these non-GAAP financial measures and non-GAAP financial ratios has been incorporated by reference and can be found in the Non-GAAP Financial Measures and Ratios section of the Company's Q4 2023 Management's Discussion and Analysis (MD&A), available for review on SEDAR at www.sedarplus.com.

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Lifeco Overview

Great-West Lifeco Inc. (GWO, Lifeco or the Company) is a financial services holding company with interests in the life insurance, health insurance, retirement savings, investment management, and reinsurance businesses, primarily in Canada, the United States, and Europe through its operating subsidiaries including The Canada Life Assurance Company, Empower Annuity Insurance Company of America and Irish Life Group Limited. Lifeco is a member of the Power Corporation group of companies. The results of Putnam Investments are classified as discontinued operations.

Subsequent to the fourth quarter of 2023, on January 1, 2024, Lifeco completed the previously announced sale of Putnam US Holdings I, LLC (Putnam Investments), excluding PanAgora Holdings Inc. and its subsidiary PanAgora Asset Management Inc. (collectively, PanAgora) to Franklin Resources, Inc., operating as Franklin Templeton. The net losses and cash flows of Putnam Investments have been classified as discontinued operations within the Company's United States operating segment for Q4 2023 and comparative periods, and the related assets and liabilities have been classified as held for sale for Q4 2023.

Investor Relations Contact Information

Deirdre Neary Assistant Vice-President, Investor Relations

Great-West Lifeco Inc. 330 University Avenue Toronto, ON M5G 1R8 Tel: (416) 552-5206 E-mail: deirdre.neary@canadalife.com



Lifeco Financial Highlights

| (C\$MM, unless otherwise stated) | | 2023 | 3 | | | 2022 | 2 | | Fiscal | Fiscal |
|--|--------|--------|--------|--------|--------|--------------------|--------|--------|--------|--------|
| | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | 2023 | 2022 |
| Base earnings (loss) ¹ | | | | | | | | | | ı |
| Canada | 301 | 296 | 283 | 278 | 260 | 340 | 340 | 224 | 1,158 | 1,164 |
| U.S. ³ | 261 | 262 | 265 | 218 | 215 | 214 | 164 | 144 | 1,006 | 737 |
| Europe | 213 | 206 | 180 | 178 | 256 | 203 | 210 | 176 | 777 | 845 |
| Capital and Risk Solutions | 236 | 198 | 203 | 157 | 181 | 56 | 190 | 171 | 794 | 598 |
| Lifeco Corporate | (40) | (12) | (11) | (5) | (18) | (4) | (1) | (3) | (68) | (26) |
| Lifeco base earnings ¹ | 971 | 950 | 920 | 826 | 894 | 809 | 903 | 712 | 3,667 | 3,318 |
| Net earnings (loss) from continuing operations | | | | | | | | | | |
| Canada | 166 | 414 | 148 | 233 | 352 | 274 | 362 | 443 | 961 | 1,431 |
| U.S. | 194 | 244 | 161 | 170 | 168 | 154 | 30 | 112 | 769 | 464 |
| Europe | 217 | 25 | 102 | 40 | (25) | 433 | 250 | 544 | 384 | 1,202 |
| Capital and Risk Solutions | 215 | 265 | 169 | 184 | 3 | 126 | 179 | 234 | 833 | 542 |
| Lifeco Corporate | (49) | (12) | (11) | (13) | (20) | (1) | 9 | 1 | (85) | (11) |
| Lifeco net earnings from continuing operations | 743 | 936 | 569 | 614 | 478 | 986 | 830 | 1,334 | 2,862 | 3,628 |
| Net earnings (loss) from discontinued operations | (3) | (31) | (71) | (19) | (26) | 1 | (7) | _ | (124) | (32) |
| Lifeco net earnings - common shareholders | 740 | 905 | 498 | 595 | 452 | 987 | 823 | 1,334 | 2,738 | 3,596 |
| Earnings per common share | | | | | | | | | | |
| Base earnings (Basic) ² | \$1.04 | \$1.02 | \$0.99 | \$0.89 | \$0.96 | \$0.87 | \$0.97 | \$0.76 | \$3.94 | \$3.56 |
| Net earnings (Basic) from continuing operations | \$0.80 | \$1.01 | \$0.61 | \$0.66 | \$0.51 | \$1.06 | \$0.89 | \$1.43 | \$3.07 | \$3.89 |
| Net earnings (Basic) | \$0.79 | \$0.97 | \$0.53 | \$0.64 | \$0.48 | \$1.06 | \$0.88 | \$1.43 | \$2.94 | \$3.86 |
| Constant currency ³ | | | | | | | | | | |
| Base earnings (loss) | 952 | 921 | 890 | 811 | 894 | 809 | 903 | 712 | 3,574 | 3,318 |
| Net earnings (loss) from continuing operations | 721 | 919 | 550 | 595 | 478 | 986 | 830 | 1,334 | 2,785 | 3,628 |
| Net earnings (loss) | 718 | 889 | 482 | 577 | 452 | 987 | 823 | 1,334 | 2,666 | 3,596 |
| Currency translation rates | | | | | | | | | | |
| (C\$ / US\$) - Balance sheet | \$1.33 | \$1.36 | \$1.32 | \$1.35 | \$1.35 | \$1.38 | \$1.29 | \$1.25 | | |
| (C\$ / US\$) - Income and expenses | \$1.36 | \$1.34 | \$1.34 | \$1.35 | \$1.36 | \$1.31 | \$1.28 | \$1.27 | | |
| $(C \ / f)$ - Balance sheet | \$1.69 | \$1.66 | \$1.68 | \$1.67 | \$1.64 | \$1.54 | \$1.57 | \$1.64 | | |
| $(C \ / \)$ - Income and expenses | \$1.69 | \$1.70 | \$1.68 | \$1.64 | \$1.59 | \$1.54 | \$1.60 | \$1.70 | | |
| (C\$ / €) - Balance sheet | \$1.46 | \$1.44 | \$1.45 | \$1.47 | \$1.45 | \$1.3 4 | \$1.35 | \$1.38 | | |
| | | • | • | • | | | | | | |
| (C\$ / €) - Income and expenses | \$1.47 | \$1.46 | \$1.46 | \$1.45 | \$1.39 | \$1.31 | \$1.36 | \$1.42 | | |

¹ This metric is a non-GAAP financial measure. Additional information regarding this non-GAAP financial measure has been incorporated by reference and can be found in the Non-GAAP Financial Measures and Ratios section of the Company's Q4 2023 MD&A, available for review on SEDAR at www.sedarplus.com.

² This metric is a non-GAAP ratio. Additional information regarding this non-GAAP ratio has been incorporated by reference and can be found in the Non-GAAP Financial Measures and Ratios section of the Company's Q4 2023 MD&A, available for review on SEDAR at www.sedarplus.com.

³ Constant currency metrics are calculated using the average quarterly foreign exchange rates in effect for income and expenses at the date of the comparative period. These measures increase comparability of results between periods by removing the impacts of changes in foreign exchange rates.



Lifeco Financial Highlights - Continued

| | | 2023 | 6 | | 2022 | | | |
|---|----------|----------|----------|----------|----------|----------|----------|----------|
| | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 |
| Canada Life Assurance Company - LICAT Ratio | 128 % | 128 % | 126 % | 127 % | | | | |
| Canada Life Assurance Company - LICAT Ratio - proforma ¹ | | | | | 130 % | 129 % | 126 % | 127 % |
| Dividends | | | | | | | | |
| Common dividends declared / share | | \$0.520 | \$0.520 | \$0.520 | \$0.520 | \$0.490 | \$0.490 | \$0.490 |
| Common dividends paid / share | \$0.520 | \$0.520 | \$0.520 | \$0.520 | \$0.490 | \$0.490 | \$0.490 | \$0.490 |
| Base dividend payout ratio ² | 50.0 % | 51.0 % | 52.6 % | 58.7 % | 51.0 % | 56.5 % | 50.6 % | 64.1 % |
| Dividend payout ratio ³ | 65.6 % | 53.5 % | 97.4 % | 81.3 % | 102.1 % | 46.2 % | 55.7 % | 34.3 % |
| Dividend yield (annualized) ⁴ | 4.7 % | 5.4 % | 5.4 % | 5.8 % | 6.3 % | 6.6 % | 6.2 % | 5.3 % |
| Ratios | | | | | | | | |
| Return on equity (ROE) ⁵ | | | | | | | | |
| Base ROE ^{1,5} | 16.6 % | 16.4 % | 15.9 % | 16.1 % | 15.8 % | | | |
| ROE⁵ | 12.4 % | 11.2 % | 11.7 % | 13.4 % | 17.2 % | | | |
| Base P/E ratio (rolling 4 qtrs - base earnings) ² | 11.1X | 10.1X | 10.4X | 9.7X | 8.8X | | | |
| P/E ratio (rolling 4 qtrs - net earnings) ⁶ | 15.0X | 14.8X | 14.2X | 11.7X | 8.9X | | | |
| P/Book value ratio ⁷ | 1.8X | 1.6X | 1.7X | 1.5X | 1.3X | | | |
| Book value per common share ⁸ | \$24.26 | \$24.01 | \$23.22 | \$23.45 | \$23.28 | \$22.97 | \$22.11 | \$21.65 |
| Financial leverage ratio ⁹ | 30 % | 31 % | 31 % | 33 % | 33 % | 33 % | 33 % | 33 % |
| Share price | | | | | | | | |
| High | \$43.95 | \$41.19 | \$39.58 | \$37.51 | \$32.22 | \$33.27 | \$37.25 | \$41.35 |
| Low | \$37.19 | \$37.78 | \$36.00 | \$31.52 | \$28.66 | \$29.82 | \$30.56 | \$35.60 |
| Close | \$43.86 | \$38.86 | \$38.47 | \$35.82 | \$31.30 | \$29.82 | \$31.43 | \$36.84 |
| Share information | | | | | | | | |
| Total shares outstanding (mm) | 932.4 | 932.6 | 931.3 | 931.7 | 931.9 | 931.8 | 931.8 | 931.8 |
| Average common shares outstanding - basic | 932.1 | 931.2 | 931.2 | 932.0 | 931.8 | 931.8 | 931.8 | 931.3 |
| Majority shareholder beneficial ownership (mm) | 657.6 | 657.6 | 657.6 | 657.6 | 657.6 | 657.6 | 657.6 | 657.6 |
| Public float shares (mm) | 274.8 | 275.0 | 273.7 | 274.1 | 274.3 | 274.2 | 274.2 | 274.2 |
| Total market capitalization (mm) | \$40,895 | \$36,241 | \$35,827 | \$33,373 | \$29,167 | \$27,787 | \$29,286 | \$34,328 |
| Public float (mm) | \$12,053 | \$10,687 | \$10,530 | \$9,819 | \$8,585 | \$8,177 | \$8,618 | \$10,102 |

¹ Proforma estimates of the Canada Life Assurance Company consolidated LICAT ratio are estimated based on the retrospective application of the 2023 LICAT Guideline to 2022 financial results which have been restated to reflect the adoption of IFRS 17 and IFRS 9. Proforma LICAT ratios are intended only to provide an estimate of the direction and magnitude of the impact of adopting the 2023 LICAT Guideline under IFRS 17. Refer to the Cautionary Notes at the beginning of the Company's Q4 2023 MD&A for additional information on the use of proforma estimates.

² This metric is a non-GAAP ratio. Additional information regarding this non-GAAP ratio has been incorporated by reference and can be found in the Non-GAAP Financial Measures and Ratios section of the Company's Q4 2023 MD&A, available for review on SEDAR at www.sedarplus.com.

³Common dividends paid per share / net earnings per common share (basic)

⁴ Common dividends paid per share * 4 / quarterly closing share price

⁵ Base/net earnings (loss) for the trailing four quarters are divided by the average common shareholders' equity over the trailing four quarters. Accordingly, base and net ROEs for Q1 2022, Q2 2022 and Q3 2022 are not available on an IFRS17/9 basis.

⁶ Closing share price / Rolling 4 quarters net EPS

⁷ Closing share price / Book value per share

⁸ Additional information regarding the composition of this financial measure has been incorporated by reference and can be found in the Glossary section of the Company's Q4 2023 MD&A, available for review on SEDAR at www.sedarplus.com

⁹ The calculation of the financial leverage ratio includes the after-tax non-par CSM (excluding seg funds) balance in the denominator. This reflects that the CSM represents future profit and is considered available capital under LICAT. These ratios are estimates based on available data.



Lifeco Financial Highlights - Continued

| | | 202 | 23 | | 2022 | | | | Fiscal | Fiscal | |
|--|-----------|-----------|-----------|-----------|-----------|--------|---------|--------|--------|--------|--|
| | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | 2023 | 2022 | |
| Sales and net asset flows ¹ | | | | | | | | | | | |
| Workplace - Life & Health net sales | 148 | 1,947 | 155 | 222 | 144 | 144 | 143 | 253 | 2,472 | 684 | |
| Workplace - Retirement net asset flows ³ | 12,132 | (8,999) | 4,388 | 9,909 | 5,344 | 8,025 | (5,699) | 36,023 | 17,430 | 43,693 | |
| Individual Wealth & Asset Management net asset | 0 - 44 | 100 | 4 000 | 0.057 | 0.407 | 4 500 | | | 10.010 | 10 770 | |
| flows ⁴ | 3,711 | 466 | 1,882 | 6,257 | 3,127 | 1,538 | 717 | 5,396 | 12,316 | 10,778 | |
| Insurance & Annuities sales | 1,391 | 1,573 | 945 | 579 | 1,125 | 1,139 | 1,097 | 1,324 | 4,488 | 4,685 | |
| Fee and other income | | | | | | | | | | | |
| Workplace Solutions | 1,089 | 1,033 | 1,067 | 1,019 | 1,001 | 931 | 949 | 819 | 4,208 | 3,700 | |
| Individual Wealth & Asset Management | 456 | 407 | 384 | 372 | 366 | 342 | 358 | 363 | 1,619 | 1,429 | |
| Insurance & Annuities | 6 | 4 | 7 | 3 | — | — | 3 | — | 20 | 3 | |
| Corporate | 7 | 6 | 8 | 6 | 5 | 7 | 7 | 7 | 27 | 26 | |
| Total fee and other income | 1,558 | 1,450 | 1,466 | 1,400 | 1,372 | 1,280 | 1,317 | 1,189 | 5,874 | 5,158 | |
| Group Life & Health book premiums ¹ | 17,258 | 17,048 | 15,067 | 14,813 | 14,280 | 13,945 | 13,859 | 13,773 | | | |
| Assets under administration ² | | | | | | | | | | | |
| Total balance sheet assets | 713,230 | 680,010 | 690,003 | 691,853 | 672,206 | | | | | | |
| Total assets under management ² | 1,095,374 | 1,032,857 | 1,042,373 | 1,040,214 | 1,003,940 | | | | | | |
| Total assets under administration ² | 2,852,540 | 2,628,364 | 2,643,378 | 2,596,151 | 2,468,463 | | | | | | |
| Contractual Service Margin (CSM) | | | | | | | | | | | |
| Canada | 1,159 | 1,149 | 1,213 | 1,268 | 1,264 | 1,332 | 1,646 | 1,634 | | | |
| United States | 24 | 28 | 31 | 38 | 41 | 40 | 38 | 29 | | | |
| Europe | 3,255 | 3,104 | 2,943 | 2,837 | 2,771 | 2,584 | 2,467 | 2,482 | | | |
| Capital and Risk Solutions | 1,745 | 1,735 | 1,740 | 1,762 | 1,796 | 1,720 | 1,600 | 1,646 | | | |
| Total CSM, excluding participating and segregated fund products | 6,183 | 6,016 | 5,927 | 5,905 | 5,872 | 5,676 | 5,751 | 5,791 | | | |
| Total CSM, segregated fund products | 3,298 | 3,374 | 3,594 | 3,671 | 3,557 | 3,342 | 3,514 | 3,437 | | | |
| Total CSM, participating products | 3,154 | 3,664 | 3,537 | 3,467 | 3,694 | 3,582 | 3,551 | 3,021 | | | |
| Total CSM | 12,635 | 13,054 | 13,058 | 13,043 | 13,123 | 12,600 | 12,816 | 12,249 | | | |
| Select constant currency measures ⁵ | | | | | | | | | | | |
| Workplace - Retirement net asset flows ³ | 12,110 | (8,842) | 4,186 | 9,353 | 5,344 | 8,025 | (5,699) | 36,023 | 16,807 | 43,693 | |
| Individual Wealth & Asset Management net asset flows ⁴ | 3,526 | 418 | 1,758 | 5,996 | 3,127 | 1,538 | 717 | 5,396 | 11,698 | 10,778 | |
| Total fee and other income | 1,547 | 1,410 | 1,412 | 1,345 | 1,372 | 1,280 | 1,317 | 1,189 | 5,714 | 5,158 | |

¹ Additional information regarding the composition of this financial measure has been incorporated by reference and can be found in the Glossary section of the Company's Q4 2023 MD&A, available for review on SEDAR at www.sedarplus.com

² This metric is a non-GAAP financial measure. Additional information regarding this non-GAAP financial measure has been incorporated by reference and can be found in the Non-GAAP Financial Measures and Ratios section of the Company's Q4 2023 MD&A, available for review on SEDAR at www.sedarplus.com.

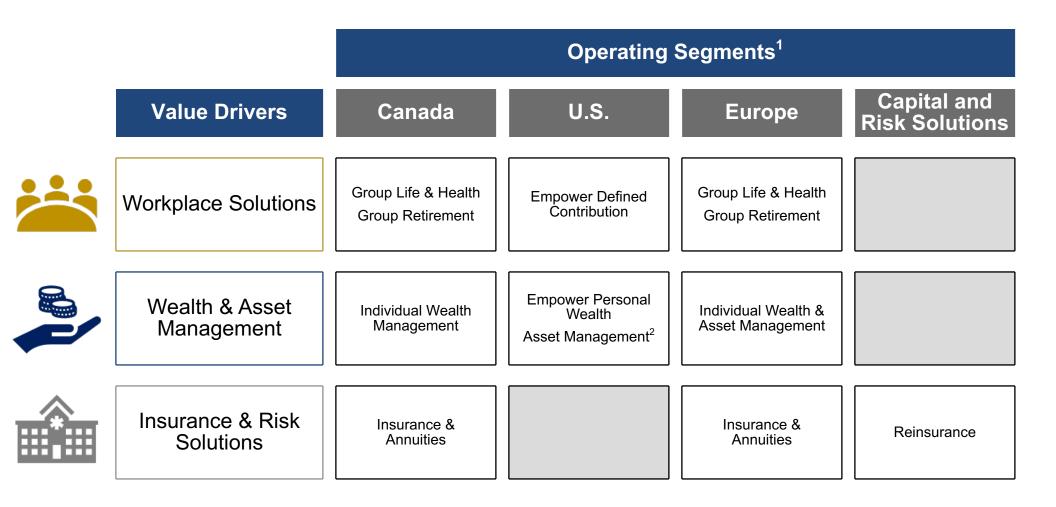
³ Comparative results for the period ended June 30, 2022 do not include \$403.3 billion (US\$315.1 billion) in transfers related to the Prudential acquisition.

⁴ Comparative results for the period ended June 30, 2022 do not include \$7.8 billion (US\$6.1 billion) in transfers related to the Prudential acquisition.

⁵ Constant currency metrics are calculated using the average quarterly foreign exchange rates in effect for income and expenses at the date of the comparative period. These measures increase comparability of results between periods by removing the impacts of changes in foreign exchange rates.



Lifeco Value Drivers



¹ Certain business units have been realigned within operating segments to map consistently to value drivers

² Includes results of PanAgora Asset Management which will be retained by the Company subsequent to the sale of Putnam Investments to Franklin Templeton on January 1, 2024.

Lifeco Base Earnings



| (C\$MM) | | 2023 | 3 | | | 2022 | | | Fiscal | Fiscal |
|--|--------------------|-------------|--------------------|------------|----------|------------|------------|------------|--------|--------|
| | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | 2023 | 2022 |
| Canada | | | | | | | | | | |
| Workplace Solutions | 192 | 191 | 164 | 159 | 141 | 167 | 213 | 110 | 706 | 631 |
| Individual Wealth Management | 46 | 49 | 46 | 61 | 44 | 60 | 52 | 43 | 202 | 199 |
| Insurance & Annuities | 60 | 58 | 63 | 43 | 120 | 110 | 65 | 63 | 224 | 358 |
| Corporate | 3 | (2) | 10 | 15 | (45) | 3 | 10 | 8 | 26 | (24) |
| | 301 | 296 | 283 | 278 | 260 | 340 | 340 | 224 | 1,158 | 1,164 |
| U.S. | | | | | | | | | | |
| Empower Defined Contribution | 210 | 219 | 234 | 224 | 183 | 203 | 156 | 142 | 887 | 684 |
| Empower Personal Wealth | 55 | 51 | 51 | 27 | 40 | 36 | 17 | 10 | 184 | 103 |
| Asset Management | — | (2) | (1) | (5) | 6 | (5) | (2) | 1 | (8) | — |
| Corporate | (4) | (6) | (19) | (28) | (14) | (20) | (7) | (9) | (57) | (50) |
| | 261 | 262 | 265 | 218 | 215 | 214 | 164 | 144 | 1,006 | 737 |
| Europe | | | | | | | | | | |
| Workplace Solutions | 87 | 53 | 56 | 62 | 33 | 70 | 74 | 58 | 258 | 235 |
| Individual Wealth & Asset Managment | 43 | 59 | 23 | 36 | 63 | 65 | 67 | 60 | 161 | 255 |
| Insurance & Annuities | 91 | 93 | 116 | 96 | 163 | 68 | 68 | 57 | 396 | 356 |
| Corporate | (8) | 1 | (15) | (16) | (3) | | 1 | 1 | (38) | (1) |
| | 213 | 206 | 180 | 178 | 256 | 203 | 210 | 176 | 777 | 845 |
| Capital and Risk Solutions | | | | | | | | | | |
| Reinsurance | 232 | 195 | 198 | 153 | 179 | 65 | 189 | 174 | 778 | 607 |
| Corporate | 4 | 3 | 5 | 4 | 2 | (9) | 1 | (3) | 16 | (9) |
| | 236 | 198 | 203 | 157 | 181 | 56 | 190 | 171 | 794 | 598 |
| Lifeco Corporate | | | | | | | | | | |
| Corporate | (40) | (12) | (11) | (5) | (18) | (4) | (1) | (3) | (68) | (26) |
| Lifeco base earnings ¹ | 971 | 950 | 920 | 826 | 894 | 809 | 903 | 712 | 3,667 | 3,318 |
| Lifeco | | | | | | | | | | |
| Workplace Solutions | 489 | 463 | 454 | 445 | 357 | 440 | 443 | 310 | 1,851 | 1,550 |
| Wealth & Asset Management | 469 | 463 157 | 454 119 | 445 119 | 153 | 440 156 | 443 134 | 114 | 539 | 557 |
| Insurance & Risk Solutions | 383 | 346 | 377 | 292 | 462 | 243 | 322 | 294 | 1,398 | 1,321 |
| Corporate | (45) | 346 (16) | (30) | (30) | (78) | (30) | 322 | 294 (6) | (121) | (110) |
| Lifeco base earnings ¹ | <u>(43)</u> 971 | 950 | <u>(30)</u> 920 | <u> </u> | <u> </u> | 809 | 903 | 712 | 3,667 | 3,318 |
| Lifeco base earnings | 971 | 950 | 920 | 020 | 094 | 009 | 903 | / 12 | 3,007 | 3,310 |
| Total items excluded from base earnings | (228) | (14) | (351) | (212) | (416) | 177 | (73) | 622 | (805) | 310 |
| Lifeco net earnings from continuing operations | 743 | 936 | 569 | 614 | 478 | 986 | 830 | 1,334 | 2,862 | 3,628 |
| Net earnings (loss) from discontinued operations | (3) | (31) | (71) | (19) | (26) | 1 | (7) | ., | (124) | (32) |
| Lifeco net earnings - common shareholders | 740 | 905 | 498 | 595 | 452 | 987 | 823 | 1,334 | 2,738 | 3,596 |
| | | | | | | | | ., | | |



Lifeco - Items Excluded from Base Earnings Summary

| (C\$MM) | 2023 | | | | 2022 | Fiscal | Fiscal |
|---|-------|-------|-------|-------|-------|--------|--------|
| | Q4 | Q3 | Q2 | Q1 | Q4 | 2023 | 2022 |
| Items excluded from base earnings | | | | | | | |
| Market experience relative to expectations | (213) | 153 | (79) | (168) | (386) | (307) | 530 |
| Public equity market impacts | 27 | (15) | (2) | 4 | 20 | 14 | (83) |
| Real estate and other non-fixed income asset impacts | (62) | (129) | (69) | (111) | (298) | (371) | (223) |
| Interest rate and other impacts | (178) | 297 | (8) | (61) | (108) | 50 | 836 |
| Realized OCI losses from asset rebalancing | _ | _ | (121) | _ | _ | (121) | _ |
| Assumption changes and management actions ¹ | 83 | (106) | (4) | 7 | (5) | (20) | 47 |
| Business transformation impacts ¹ | (67) | (25) | (111) | (19) | (61) | (222) | (204) |
| Amortization of acquisition-related finite life intangibles | (31) | (36) | (36) | (32) | (27) | (135) | (126) |
| Tax legislative changes impact | _ | _ | _ | _ | 63 | _ | 63 |
| Total items excluded from base earnings | (228) | (14) | (351) | (212) | (416) | (805) | 310 |

¹ Following internal reviews, the mapping of certain assumption changes and management actions and business transformation impacts has been modified to reflect current presentation and comparative results for the periods ended December 31, 2022 have been restated, as applicable.



The Canada Life Assurance Company - LICAT

LICAT ratio for the Canada Life Assurance Company is disclosed according to OSFI's LICAT 2023 Guideline effective January 1, 2023. The 2023 Guideline specifies that Available Capital for LICAT purposes includes the Contractual Service Margin (CSM).

| (C\$MM unless otherwise stated) | | IFRS 1 | 7 | | IFRS 4 | | | |
|--|---------|---------|---------|---------|---------|---------|---------|---------|
| | | 2023 | | , _ | | 2022 | 2 | |
| - | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 |
| Available Capital: | | | | | | | | |
| Tier 1 Capital | | | | | | | | |
| Common shares | 7,994 | 7,994 | 7,884 | 7,884 | 7,884 | 7,884 | 7,884 | 7,884 |
| Adjusted Retained Earnings (including CSM) | 21,057 | 21,236 | 20,913 | 21,084 | 14,684 | 14,418 | 14,026 | 13,593 |
| Other Tier 1 | 2,889 | 2,667 | 2,624 | 2,719 | 2,913 | 2,123 | 2,322 | 2,675 |
| Less: Goodwill & Intangibles | (8,566) | (8,676) | (8,565) | (8,580) | (8,518) | (8,410) | (8,389) | (8,441) |
| Less: Other Deductions | (5,089) | (4,701) | (4,828) | (4,584) | (3,762) | (3,816) | (3,852) | (3,673) |
| Total Tier 1 Capital | 18,285 | 18,520 | 18,028 | 18,523 | 13,201 | 12,199 | 11,991 | 12,038 |
| Tier 2 Capital | 5,223 | 5,292 | 5,433 | 5,225 | 4,644 | 4,624 | 4,554 | 4,484 |
| Available Capital | 23,508 | 23,812 | 23,461 | 23,748 | 17,845 | 16,823 | 16,545 | 16,522 |
| Surplus Allowance and Eligible Deposits | 5,406 | 4,793 | 5,176 | 5,322 | 10,531 | 10,297 | 10,626 | 11,790 |
| Total Capital Resources | 28,914 | 28,605 | 28,637 | 29,070 | 28,376 | 27,120 | 27,171 | 28,312 |
| Base Solvency Buffers | | | | | | | | |
| Non-Participating Business: | | | | | | | | |
| Credit Risk | 2,939 | 2,688 | 2,777 | 2,794 | 2,776 | 2,729 | 2,796 | 2,981 |
| Market Risk | 3,330 | 3,308 | 3,464 | 3,490 | 2,867 | 2,738 | 2,684 | 2,582 |
| Insurance Risk, Net of Adjustable Credits | 14,033 | 13,852 | 13,941 | 13,829 | 13,567 | 12,968 | 13,071 | 13,169 |
| - | 20,302 | 19,848 | 20,182 | 20,113 | 19,210 | 18,435 | 18,551 | 18,732 |
| Participating Business Total Risk | 3,761 | 3,852 | 3,832 | 3,897 | 4,099 | 4,201 | 4,606 | 4,767 |
| Less: Diversification & Other Credits | (4,231) | (4,256) | (4,258) | (4,241) | (4,055) | (3,918) | (4,086) | (4,099) |
| Segregated Fund Guarantee Risk | 269 | 444 | 410 | 449 | 375 | 357 | 310 | 361 |
| Operational Risk | 2,424 | 2,476 | 2,625 | 2,708 | 2,830 | 2,748 | 2,795 | 2,854 |
| Solvency Buffers prior to OSFI scalar | 22,525 | 22,364 | 22,791 | 22,926 | 22,459 | 21,823 | 22,176 | 22,615 |
| Base Solvency Buffer | 22,525 | 22,364 | 22,791 | 22,926 | 23,582 | 22,914 | 23,285 | 23,745 |
| * OSFI scalar = 1.0 for 2023 and later; 1.05 for periods prior to 2023 | | | | | | | | |
| LICAT Ratios: | | | | | | | | |
| Total Ratio ¹ (OSFI Supervisory Target = 100%) | 128 % | 128 % | 126 % | 127 % | 120 % | 118 % | 117 % | 119 % |
| Core Ratio ² (OSFI Supervisory Target = 70%) | 98 % | 98 % | 95 % | 97 % | 87 % | 85 % | 83 % | 85 % |
| Proforma IFRS 17 Total Ratio ³ | | | | | 130 % | 129 % | 126 % | 127 % |
| | | | | | | // | | ,, |

¹ Total Ratio = Total Capital Resources / Base Solvency Buffer (incl Scalar)

² Core Ratio = [Total Tier 1 Capital + 70% (Surplus Allowance and Eligible Deposits)] / Base Solvency Buffer (incl Scalar)

³ Proforma estimates of the Canada Life Assurance Company consolidated LICAT ratio are estimated based on the retrospective application of the 2023 LICAT Guideline to 2022 financial results which have been restated to reflect the adoption of IFRS 17 and IFRS 9. Proforma LICAT ratios are intended only to provide an estimate of the direction and magnitude of the impact of adopting the 2023 LICAT Guideline under IFRS 17. Refer to the Cautionary Notes at the beginning of the Company's Q4 2023 MD&A for additional information on the use of proforma estimates.



The Canada Life Assurance Company - LICAT - 2023 vs. 2022

| (C\$MM, unless otherwise stated) | IFRS 17 2023 | IFRS 4 2022 | Change | In-year movement |
|--|-----------------|----------------|--------|--|
| | Q4 | Q4 | (Y/Y) | |
| The Canada Life Assurance Company | | | | |
| Tier 1 | 18,285 | 13,201 | | |
| Tier 2 | 5,223 | 4,644 | | |
| Available Capital | 23,508 | 17,845 | 32% | Available Capital increased due to the transition to IFRS 17 reporting and the 2023 OSFI LICAT Guideline. Tier 1 capital increased for inclusion of the Contractual Service Margin under the 2023 Guideline. |
| Surplus Allowance and Eligible Deposits | 5,406 | 10,531 | (49)% | Surplus Allowance decreased mainly due to the transition to IFRS 17 reporting and the 2023 LICAT Guideline. |
| Total Capital Resources | 28,914 | 28,376 | 2% | |
| Base Solvency Buffer (includes OSFI scalar 1.05) | 22,525 | 23,582 | (4)% | The OSFI scalar applied to the BSB decreased from 1.05 in 2022 to 1.0 in 2023. |
| Total Ratio ¹ | 128% | 120% | 8 pts | IFRS17 transition LICAT impact (Q4 2022) was estimated to be +10pts. |
| Core Ratio ² | 98% | 87% | 11 pts | |

LICAT Ratios:

¹ Total Ratio = Total Capital Resources / Base Solvency Buffer (incl Scalar)

² Core Ratio = [Total Tier 1 Capital + 70% (Surplus Allowance and Eligible Deposits)] / Base Solvency Buffer (incl Scalar)

The Life Insurance Capital Adequacy Test (LICAT) Ratio is based on the consolidated results of The Canada Life Assurance Company. The LICAT Ratio is calculated in accordance with the Office of Superintendent of Financial Institutions' guideline - Life Insurance Capital Adequacy Test.



Lifeco Statement of Net Earnings¹

| (C\$MM, except Earnings per common share) | | 202 | 3 | | 2022 | | | | Fiscal | Fiscal |
|---|---------|---------|---------|---------|---------|---------|----------|---------|----------|----------|
| | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | 2023 | 2022 |
| Insurance service result | | | | | | | | | | |
| Insurance revenue | 5,174 | 5,110 | 5,081 | 5,037 | 5,442 | 4,648 | 4,762 | 4,780 | 20,402 | 19,632 |
| Insurance service expenses | (3,898) | (3,921) | (3,963) | (3,995) | (4,368) | (3,622) | (3,545) | (3,737) | (15,777) | (15,272) |
| Net expense from reinsurance contracts | (386) | (401) | (415) | (342) | (376) | (374) | (419) | (362) | (1,544) | (1,531) |
| _ | 890 | 788 | 703 | 700 | 698 | 652 | 798 | 681 | 3,081 | 2,829 |
| Net investment result | | | | | | | | | | |
| Total net investment income ¹ | 13,473 | (3,186) | (607) | 5,673 | 3,436 | (5,372) | (11,660) | (9,810) | 15,353 | (23,406) |
| Net finance income (expenses) from insurance contracts | (9,586) | 3,287 | 631 | (3,570) | (1,611) | 3,180 | 9,013 | 8,227 | (9,238) | 18,809 |
| Net finance income (expenses) from | | | | | | | | | | |
| reinsurance contracts | 349 | (212) | (6) | 93 | (94) | (160) | (544) | (453) | 224 | (1,251) |
| Changes in investment contract liabilities | (3,971) | 761 | 286 | (1,882) | (1,668) | 3,157 | 3,775 | 3,190 | (4,806) | 8,454 |
| | 265 | 650 | 304 | 314 | 63 | 805 | 584 | 1,154 | 1,533 | 2,606 |
| Other income and expenses | | | | | | | | | | |
| Fee and other income | 1,558 | 1,450 | 1,466 | 1,400 | 1,372 | 1,280 | 1,317 | 1,189 | 5,874 | 5,158 |
| Operating and administrative expenses | (1,780) | (1,522) | (1,571) | (1,529) | (1,561) | (1,336) | (1,468) | (1,239) | (6,402) | (5,604) |
| Amortization of finite life intangible assets | (79) | (100) | (97) | (90) | (89) | (96) | (89) | (80) | (366) | (354) |
| Financing costs | (104) | (103) | (104) | (115) | (113) | (97) | (95) | (88) | (426) | (393) |
| Restructuring and integration expenses | (143) | (38) | (19) | (26) | (43) | (58) | (60) | (17) | (226) | (178) |
| Earnings before income taxes | 607 | 1,125 | 682 | 654 | 327 | 1,150 | 987 | 1,600 | 3,068 | 4,064 |
| Income taxes - Current | 80 | 50 | 163 | 174 | 137 | 108 | 94 | 155 | 467 | 494 |
| - Deferred | (250) | 87 | (107) | (144) | (192) | 11 | 29 | 52 | (414) | (100) |
| Net earnings from continuing operations before non-controlling interests | 777 | 988 | 626 | 624 | 382 | 1,031 | 864 | 1,393 | 3,015 | 3,670 |
| Attributable to non-controlling interests | 1 | 20 | 24 | (22) | (129) | 13 | 1 | 27 | 23 | (88) |
| Net earnings from continuing operations before preferred share dividends | 776 | 968 | 602 | 646 | 511 | 1,018 | 863 | 1,366 | 2,992 | 3,758 |
| Preferred share dividends | 33 | 32 | 33 | 32 | 33 | 32 | 33 | 32 | 130 | 130 |
| Net earnings from continuing operations | 743 | 936 | 569 | 614 | 478 | 986 | 830 | 1,334 | 2,862 | 3,628 |
| Net earnings (loss) from discontinued operations | (3) | (31) | (71) | (19) | (26) | 1 | (7) | | (124) | (32) |
| Net earnings - common shareholders | 740 | 905 | 498 | 595 | 452 | 987 | 823 | 1,334 | 2,738 | 3,596 |
| = | | | | | | | | | | |
| Base earnings | 971 | 950 | 920 | 826 | 894 | 809 | 903 | 712 | 3,667 | 3,318 |
| Earnings per common share | | | | | | | | | | |
| Net earnings (Basic) | 0.79 | 0.97 | 0.53 | 0.64 | 0.48 | 1.06 | 0.88 | 1.43 | 2.94 | 3.86 |
| Net earnings from continuing operations (Basic) | 0.80 | 1.01 | 0.61 | 0.66 | 0.51 | 1.06 | 0.89 | 1.43 | 3.07 | 3.89 |
| Base earnings (Basic) | 1.04 | 1.02 | 0.99 | 0.89 | 0.96 | 0.87 | 0.97 | 0.76 | 3.94 | 3.56 |
| | | | | | | | | | | |

¹ The total net investment income includes net investment income and changes in fair value through profit or loss assets.



Lifeco - Drivers of Earnings - Common Shareholders

| Risk adjustment release105112114109113112120124440CSM recognized for services provided246244249249243232247237988Short-term insurance contracts3923763763553443313273171,499Impact of new insurance business(1)(2)(1)(1)(2)(1)(1)(4)(5)Insurance experience gains and losses11256(27)(53)(24)(52)91(30)88 | cal |
|---|---------|
| Expected insurance earnings 743 732 739 713 700 675 694 678 2,927 Risk adjustment release 105 112 114 109 113 112 120 124 440 CSM recognized for services provided 246 244 249 249 243 232 247 237 988 Short-term insurance contracts 392 376 376 355 344 331 327 317 1,499 Impact of new insurance business (1) (2) (1) (1) (2) (1) (1) (4) (5) Insurance experience gains and losses 112 56 (27) (53) (24) (52) 91 (30) 88 Base earnings - insurance service result ¹ 854 786 711 659 674 622 784 644 3,010 | 22 |
| Risk adjustment release 105 112 114 109 113 112 120 124 440 CSM recognized for services provided 246 244 249 249 243 232 247 237 988 Short-term insurance contracts 392 376 376 355 344 331 327 317 1,499 Impact of new insurance business (1) (2) (1) (1) (2) (1) (1) (2) (1) (1) (2) (30) 88 Base earnings - insurance service result ¹ 854 786 711 659 674 622 784 644 3,010 | |
| CSM recognized for services provided 246 244 249 249 243 232 247 237 988 Short-term insurance contracts 392 376 376 355 344 331 327 317 1,499 Impact of new insurance business (1) (2) (1) (1) (2) (1) (1) (4) (5) Insurance experience gains and losses 112 56 (27) (53) (24) (52) 91 (30) 88 Base earnings - insurance service result ¹ 854 786 711 659 674 622 784 644 3,010 | 2,747 |
| Short-term insurance contracts 392 376 376 355 344 331 327 317 1,499 Impact of new insurance business (1) (2) (1) (1) (2) (1) (1) (2) (1) (1) (2) (1) (1) (4) (5) Insurance experience gains and losses 112 56 (27) (53) (24) (52) 91 (30) 88 Base earnings - insurance service result ¹ 854 786 711 659 674 622 784 644 3,010 | 469 |
| Impact of new insurance business (1) (2) (1) (1) (2) (1) (1) (1) (4) (5) Insurance experience gains and losses 112 56 (27) (53) (24) (52) 91 (30) 88 Base earnings - insurance service result ¹ 854 786 711 659 674 622 784 644 3,010 | 959 |
| Insurance experience gains and losses 112 56 (27) (53) (24) (52) 91 (30) 88 Base earnings - insurance service result ¹ 854 786 711 659 674 622 784 644 3,010 | 1,319 |
| Base earnings - insurance service result ¹ 854 786 711 659 674 622 784 644 3,010 | (8) |
| | (15) |
| Expected investment earnings 72 83 80 57 81 86 94 96 292 | 2,724 |
| | 357 |
| Credit experience (47) (22) (11) (4) (15) (10) 5 (5) (84) | (25) |
| Trading activity 19 13 53 36 88 76 26 — 121 | 190 |
| Earnings on surplus 168 148 144 125 110 57 73 54 585 | 294 |
| Base earnings - net investment result ¹ 212 222 266 214 264 209 198 145 914 | 816 |
| Net fee and spread income 477 412 464 381 407 363 289 310 1,734 | 1,369 |
| Non-directly attributable and other expenses (351) (294) (310) (293) (325) (279) (229) (279) (1,248) (| (1,112) |
| Income taxes on base earnings (188) (144) (178) (103) (94) (72) (106) (76) (613) | (348) |
| Non-controlling interests, preferred dividends and | |
| other (33) (32) (33) (32) (32) (34) (33) (32) (130) | (131) |
| Base earnings ¹ 971 950 920 826 894 809 903 712 3,667 | 3,318 |
| Items excluded from base earnings | |
| Market experience relative to expectations (213) 153 (79) (168) (386) 151 79 686 (307) | 530 |
| Realized OCI losses from asset rebalancing — — (121) — — — — — (121) | — |
| Assumption changes and management $actions^2$ 83 (106) (4) 7 (5) 85 (15) (18) (20) | 47 |
| Business transformation impacts ² (67) (25) (111) (19) (61) (23) (101) (19) (222) | (204) |
| Amortization of acquisition-related finite life | (100) |
| intangibles (31) (36) (36) (32) (27) (36) (36) (27) (135) | (126) |
| Tax legislative changes impact — _ <th< td=""><td>63</td></th<> | 63 |
| Total items excluded from base earnings (228) (14) (351) (212) (416) 177 (73) 622 (805) | 310 |
| | 3,628 |
| Net earnings (loss) from discontinued operations (3) (31) (71) (19) (26) 1 (7) — (124) | (32) |
| Net earnings - common shareholders 740 905 498 595 452 987 823 1,334 2,738 | 3,596 |
| Base earnings (loss) ¹ | |
| | 1,550 |
| Wealth & Asset Management 144 157 119 119 153 156 134 114 539 | 557 |
| | 1,321 |
| Lifeco Corporate (45) (16) (30) (30) (78) (30) 4 (6) (121) | (110) |
| Lifeco base earnings 971 950 920 826 894 809 903 712 3,667 | 3,318 |

¹ This metric is a non-GAAP financial measure. Refer to the "Drivers of Earnings - Glossary" and the "Drivers of Earnings - Reconciliations" sections of this document for additional information regarding this non-GAAP financial measure.

² Following internal reviews, the mapping of certain assumption changes and management actions and business transformation impacts has been modified to reflect current presentation and comparative results for the periods ended December 31, 2022 have been restated, as applicable.



Lifeco Balance Sheets - Assets

| (C\$MM, unless otherwise stated) | Dec 31 2023 | Sep 30 2023 | Jun 30 2023 | Mar 31 2023 | Dec 31 2022 | Jan 1 2022 |
|---|----------------|----------------|----------------|----------------|----------------|---------------|
| Assets | | | | | (Restated) | (Restated) |
| Cash and cash equivalents | 7,742 | 6,978 | 7,171 | 6,666 | 7,290 | 6,075 |
| Bonds | 157,051 | 150,042 | 152,325 | 158,252 | 156,091 | 142,655 |
| Mortgage loans | 38,414 | 37,276 | 36,929 | 37,643 | 37,197 | 29,357 |
| Stocks | 15,733 | 14,831 | 14,793 | 15,309 | 14,301 | 14,225 |
| Investment properties | 7,870 | 8,070 | 8,210 | 8,328 | 8,344 | 7,763 |
| Total invested assets | 226,810 | 217,197 | 219,428 | 226,198 | 223,223 | 200,075 |
| | 220,010 | 211,107 | 210,120 | 220,100 | 220,220 | 200,010 |
| Insurance contract assets | 1,193 | 1,201 | 1,090 | 1,158 | 1,140 | 1,533 |
| Reinsurance contract held assets | 17,332 | 16,507 | 16,778 | 17,601 | 17,571 | 21,843 |
| Assets held for sale ² | 4,467 | 4,133 | 4,433 | _ | _ | _ |
| Goodwill | 11,249 | 10,747 | 10,510 | 10,623 | 10,611 | 9,107 |
| Intangible assets | 4,484 | 4,608 | 4,538 | 6,223 | 6,230 | 5,514 |
| Derivative financial instruments | 2,219 | 1,980 | 2,361 | 2,158 | 2,314 | 967 |
| Owner occupied properties | 731 | 727 | 717 | 724 | 724 | 736 |
| Fixed assets | 335 | 325 | 342 | 403 | 399 | 422 |
| Accounts and interest receivable | 4,863 | 5,248 | 4,604 | 4,420 | 4,355 | 3,210 |
| Other assets | 14,483 | 13,247 | 12,754 | 15,450 | 15,949 | 14,435 |
| Current income taxes | 260 | 228 | 150 | 170 | 338 | 268 |
| Deferred tax assets | 1,848 | 1,578 | 1,682 | 1,579 | 1,470 | 1,325 |
| Investments on account of segregated fund policyholders | 422,956 | 402,284 | 410,616 | 405,146 | 387,882 | 357,419 |
| Total assets | 713,230 | 680,010 | 690,003 | 691,853 | 672,206 | 616,854 |
| | | | | | | |
| Other assets under management ¹ | 382,144 | 352,847 | 352,370 | 348,361 | 331,734 | 377,155 |
| Other assets under administration ¹ | 1,757,166 | 1,595,507 | 1,601,005 | 1,555,937 | 1,464,523 | 1,283,949 |
| Total assets under administration | 2,852,540 | 2,628,364 | 2,643,378 | 2,596,151 | 2,468,463 | 2,277,958 |

¹ Additional information regarding the composition of this financial measure has been incorporated by reference and can be found in the Glossary section of the Company's Q4 2023 MD&A, available for review on SEDAR at www.sedarplus.com.

² On May 31, 2023, Lifeco agreed to sell Putnam Investments to Franklin Templeton. The transaction was completed on January 1, 2024. Beginning Q2 2023, the related assets have been classified as assets held for sale.



Lifeco Balance Sheets - Liabilities and Equity

| (C\$MM, unless otherwise stated) | Dec 31 | Sep 30 | Jun 30 | Mar 31 | Dec 31 | Jan 1 |
|--|---------|---------|---------|---------|------------|------------|
| | 2023 | 2023 | 2023 | 2023 | 2022 | 2022 |
| | | | | | (Restated) | (Restated) |
| Liabilities | | | | | | |
| Insurance contract liabilities | 144,388 | 133,724 | 136,774 | 138,765 | 135,438 | 157,910 |
| Investment contract liabilities | 88,919 | 88,960 | 89,777 | 94,612 | 94,810 | 53,694 |
| Reinsurance contract held liabilities | 648 | 601 | 625 | 549 | 537 | 1,290 |
| Liabilities held for sale ¹ | 2,407 | 2,023 | 2,424 | _ | — | — |
| Debentures and other debt instruments | 9,046 | 9,207 | 9,201 | 10,311 | 10,509 | 8,804 |
| Derivative financial instruments | 1,288 | 1,884 | 1,347 | 1,508 | 1,639 | 1,030 |
| Accounts payable | 3,216 | 2,887 | 2,754 | 2,347 | 2,758 | 2,469 |
| Other liabilities | 9,587 | 8,114 | 6,896 | 8,663 | 8,913 | 6,293 |
| Current income taxes | 137 | 124 | 112 | 170 | 152 | 193 |
| Deferred tax liabilities | 787 | 673 | 703 | 745 | 773 | 677 |
| Insurance contracts on account of segregated fund policyholders | 60,302 | 57,265 | 59,220 | 59,435 | 57,841 | 65,253 |
| Investment contracts on account of segregated fund policyholders | 362,654 | 345,019 | 351,396 | 345,711 | 330,041 | 292,166 |
| Total liabilities | 683,379 | 650,481 | 661,229 | 662,816 | 643,411 | 589,779 |
| Equity | | | | | | |
| Non-controlling interests | | | | | | |
| Participating account surplus in subsidiaries | 2,847 | 2,752 | 2,764 | 2,778 | 2,734 | 2,984 |
| Non-controlling interests in subsidiaries | 168 | 170 | 162 | 190 | 152 | 129 |
| Shareholders' equity | | | | | | |
| Share capital | | | | | | |
| Limited recourse capital notes | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| Preferred shares | 2,720 | 2,720 | 2,720 | 2,720 | 2,720 | 2,720 |
| Common shares | 6,000 | 5,958 | 5,846 | 5,804 | 5,791 | 5,748 |
| Accumulated surplus | 15,492 | 15,288 | 14,910 | 14,942 | 14,976 | 13,216 |
| Accumulated other comprehensive income | 890 | 917 | 661 | 905 | 713 | 586 |
| Contributed surplus | 234 | 224 | 211 | 198 | 209 | 192 |
| Total equity | 29,851 | 29,529 | 28,774 | 29,037 | 28,795 | 27,075 |
| Total liabilities and equity | 713,230 | 680,010 | 690,003 | 691,853 | 672,206 | 616,854 |
| | | | | | | |

¹ On May 31, 2023, Lifeco agreed to sell Putnam Investments to Franklin Templeton. The transaction was completed on January 1, 2024. Beginning Q2 2023, the related liabilities have been classified as liabilities held for sale.



Lifeco Cash at Holding Company

| (C\$MM, unless otherwise stated) | Fiscal 2023 |
|---|----------------|
| Lifeco cash balance | |
| Beginning | 996 |
| Dividends to Lifeco | 3,471 |
| Debenture interest paid by Lifeco ¹ | (404) |
| Changes in external debentures and short-term debt | (1,360) |
| Other capital flows | 122 |
| Ending Lifeco cash balance before dividends and common share buy-back | 2,825 |
| Lifeco common share dividends | (1,937) |
| Lifeco preferred share dividends | (130) |
| Lifeco common share buy-back (NCIB) | (233) |
| Ending Lifeco cash balance | 525 |

¹ Includes debenture interest payments made directly by operating subsidiaries and excludes interest paid on leases and other standby credit facilities.

Q4 2023 Quarterly Information Package

Lifeco Supplemental Balance Sheet Information

| (C\$MM, unless otherwise stated) | 2023 | | | | | |
|--|---------|---------|---------|---------|---------|--|
| | Q4 | Q3 | Q2 | Q1 | Q4 | |
| Total Bond Portfolio Quality | | | | | | |
| AAA | 24,298 | 24,159 | 24,000 | 24,373 | 25,397 | |
| AA | 31,435 | 29,508 | 30,764 | 32,333 | 31,614 | |
| A | 54,807 | 52,097 | 53,102 | 55,274 | 53,864 | |
| BBB | 44,811 | 42,556 | 42,725 | 44,578 | 43,482 | |
| BB or Lower | 1,700 | 1,722 | 1,734 | 1,694 | 1,734 | |
| Total | 157,051 | 150,042 | 152,325 | 158,252 | 156,091 | |
| Short-term bonds included in total | 5,876 | 5,571 | 5,413 | 4,135 | 4,241 | |
| | | 202 | 3 | | 2022 | |
| | Q4 | Q3 | Q2 | Q1 | Q4 | |
| Corporate and Non-Agency Securitized Bonds | | | | | | |
| Corporate | | | | | | |
| Electric utilities | 16,699 | 15,470 | 15,686 | 16,056 | 15,561 | |
| Consumer products | 14,656 | 14,495 | 14,697 | 15,431 | 15,197 | |
| Industrial products | 11,781 | 11,313 | 11,544 | 12,296 | 12,051 | |
| Banks | 8,732 | 7,949 | 8,268 | 9,235 | 9,553 | |
| Financial services | 7,951 | 7,401 | 7,455 | 7,685 | 7,574 | |
| Real estate | 6,495 | 6,227 | 6,264 | 6,486 | 6,322 | |
| Transportation | 6,806 | 6,198 | 6,241 | 6,313 | 6,063 | |
| Energy | 6,520 | 6,019 | 6,174 | 6,662 | 6,526 | |
| Technology | 5,127 | 4,933 | 4,940 | 5,233 | 4,881 | |
| Communications | 3,669 | 3,508 | 3,616 | 3,772 | 3,640 | |
| Gas utilities | 3,634 | 3,303 | 3,434 | 3,225 | 2,986 | |
| Auto & auto parts | 2,640 | 2,614 | 2,478 | 2,587 | 2,460 | |
| Other utilities | 2,435 | 2,233 | 2,257 | 2,327 | 2,222 | |
| īotal | 97,145 | 91,663 | 93,054 | 97,308 | 95,036 | |
| Non-Agency Securitized | | | | | | |
| CMBS | 4,900 | 5,040 | 5,102 | 5,489 | 5,565 | |
| RMBS | 216 | 199 | 176 | 184 | 211 | |
| Other ABS | 12,062 | 11,782 | 11,847 | 12,586 | 12,442 | |
| īotal | 17,178 | 17,021 | 17,125 | 18,259 | 18,218 | |
| | | 202 | 3 | | 2022 | |
| | Q4 | Q3 | Q2 | Q1 | Q4 | |
| Segregated Fund Net Assets | | | | | | |
| Stocks, mutual funds and units in unit trusts | 318,964 | 302,079 | 307,963 | 301,715 | 286,322 | |
| Bonds | 72,111 | 70,320 | 71,764 | 72,893 | 69,371 | |
| Mortgage loans | 2,022 | 2,006 | 2,012 | 2,080 | 2,159 | |
| Investment properties | 12,071 | 12,417 | 12,693 | 12,907 | 13,035 | |
| Cash and cash equivalents and other ¹ | 17,788 | 15,462 | 16,184 | 15,551 | 16,995 | |
| Total | 422,956 | 402,284 | 410,616 | 405,146 | 387,882 | |

GREAT-WEST INC. Non-Insured Insured Total 328 1,183 1,511 2,586 6,786 9,372 4,203 4,203 _ 23,328 23,328 _ 2,914 35,500 38,414 342 1,228 1,570 2,552 6,745 9,297 3,657 3,657 _ 22,752 22,752 _ 2,894 34,382 37,276

1,287

6,583

3,625

22,571

34,066

1,322

7,001

3,654

22,723

34,700

1,346

7,033

3,371

22,460

34,210

1,655

9,078

3,625

22,571

36,929

1,705

9,561

3,654

22,723

37,643

1,738

9,628

3,371

22,460

37,197

368

—

_

2,495

2,863

383

_

2,560

2.943

392

_

2,987

2,595

Mortgage Loan Portfolio

Single-family residential

Multi-family residential

Equity Release

Total Mortgage Loans

Single-family residential

Multi-family residential

Equity Release

Total Mortgage Loans

Single-family residential

Multi-family residential

Equity Release

Total Mortgage Loans

Single-family residential

Multi-family residential

Equity Release

Total Mortgage Loans

Single-family residential

Multi-family residential

Equity Release

Total Mortgage Loans

Commercial

Commercial

Commercial

Commercial

Commercial

Q4 2023

Q3 2023

Q2 2023

Q1 2023

Q4 2022

¹Other includes accrued income, other liabilities and non-controlling mutual funds interest.

Q4 2023 Quarterly Information Package

Lifeco Capital Structure



| (C\$MM) | | 2023 | 3 | | 2022 | | 2023 | | | | 2022 |
|---|-------|-------|-------|--------|--------|---|-----------------|-----------------|-----------------|-----------------|-----------------|
| LIABILITIES | Q4 | Q3 | Q2 | Q1 | Q4 | EQUITY | Q4 | Q3 | Q2 | Q1 | Q4 |
| Short-term | | | | | | Non-Controlling Interests | | | | | |
| Commercial paper and other short-term debt instruments, unsecured | 132 | 136 | 132 | 135 | 135 | Non-controlling interest in capital stock & surplus | 168 | 170 | 162 | 190 | 152 |
| Putnam revolving credit facility | 60 | _ | _ | 40 | 67 | | | | | | |
| Great-West Lifeco U.S. LLC non-revolving credit facility ¹ | — | 136 | 264 | 473 | 675 | Undistributed Participating Account Surplus | | | | | |
| Total short-term | 192 | 272 | 396 | 648 | 877 | Canada Life | 2,844 3 | 2,749 3 | 2,761 3 | 2,775 3 | 2,733 1 |
| Long-term | | | | | | Empower _ | 2,847 | 2,752 | 2,764 | 2,778 | 2,734 |
| Lifeco | | | | | | | | | | | |
| 6.74% Debentures due November 24, 2031, unsecured | 196 | 196 | 196 | 196 | 196 | Total Non-Controlling Interest | 3,015 | 2,922 | 2,926 | 2,968 | 2,886 |
| 6.67% Debentures due March 21, 2033, unsecured | 395 | 395 | 395 | 395 | 395 | | | | | | |
| 5.998% Debentures due November 16, 2039, unsecured | 343 | 343 | 343 | 343 | 343 | Lifeco | | | | | |
| 4.70% Senior bonds due November 16, 2029, unsecured, (€500) | 726 | 716 | 721 | 731 | 721 | Series 1 3.60% Limited Recourse Capital Notes ³ | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 3.337% Debentures due February 28, 2028, unsecured | 499 | 499 | 499 | 498 | 498 | | | | | | |
| 2.981% Debentures due July 8, 2050, unsecured | 494 | 494 | 494 | 494 | 494 | Series G 5.20% Non-Cumulative Preferreds | 300 | 300 | 300 | 300 | 300 |
| 2.50% Senior bonds due April 18, 2023, unsecured, (€500) ² | _ | _ | _ | 735 | 725 | Series H 4.85% Non-Cumulative Preferreds | 300 | 300 | 300 | 300 | 300 |
| 2.379% Debentures due May 14, 2030, unsecured | 598 | 597 | 597 | 597 | 597 | Series I 4.50% Non-Cumulative Preferreds | 300 | 300 | 300 | 300 | 300 |
| 1.75% Senior bonds due December 7, 2026, unsecured, (€500) | 728 | 718 | 723 | 733 | 722 | Series L 5.65% Non-Cumulative Preferreds | 170 | 170 | 170 | 170 | 170 |
| | | | | | | Series M 5.80% Non-Cumulative Preferreds | 150 | 150 | 150 | 150 | 150 |
| Canada Life | | | | | | Series N 1.749% Non-Cumulative Rate Reset Preferreds ⁴ | 250 | 250 | 250 | 250 | 250 |
| 6.40% Subordinated debentures due December 11, 2028, unsecured | 100 | 100 | 100 | 100 | 100 | Series P 5.40% Non-Cumulative Preferreds | 250 | 250 | 250 | 250 | 250 |
| ······································ | | | | | | Series Q 5.15% Non-Cumulative Preferreds | 200 | 200 | 200 | 200 | 200 |
| Great-West Lifeco Finance 2018, LP | | | | | | Series R 4.80% Non-Cumulative Preferreds | 200 | 200 | 200 | 200 | 200 |
| 4.581% Senior notes due May 17, 2048, unsecured, (U.S. \$500) | 659 | 674 | 654 | 669 | 669 | Series S 5.25% Non-Cumulative Preferreds | 200 | 200 | 200 | 200 | 200 |
| 4.047% Senior notes due May 17, 2028, unsecured, (U.S. \$300) | 398 | 406 | 394 | 403 | 403 | Series T 5.15% Non-Cumulative Preferreds | 200 | 200 | 200 | 200 | 200 |
| | | | | | | Series Y 4.50% Non-Cumulative Preferreds | 200 | 200 | 200 | 200 | 200 |
| Great-West Lifeco Finance (Delaware) LP | | | | | | | 2,720 | 2,720 | 2,720 | 2,720 | 2,720 |
| 4.15% Senior notes due June 3, 2047, unsecured, (U.S. \$700) | 917 | 937 | 909 | 930 | 930 | | 0.000 | 5 050 | 5.040 | 5 004 | E 704 |
| Great-West Lifeco U.S. Finance 2020, LP | | | | | | Common Stock | 6,000 15,726 | 5,958 15,512 | 5,846 15,121 | 5,804 15,140 | 5,791 15,185 |
| 0.904% Senior notes due August 12, 2025, unsecured, (U.S. \$500) | 663 | 678 | 658 | 673 | 672 | Accumulated & Contributed Surplus Accumulated Other Comprehensive Income | 890 | 917 | 661 | 905 | 713 |
| 0.904% Senior holes due August 12, 2025, unsecured, (0.5. \$500) | 003 | 070 | 000 | 073 | 072 | Accumulated Other Comprehensive Income | 690 | 917 | 001 | 905 | 713 |
| Empower Finance 2020, LP | | | | | | – Total Equity Capital | 29,851 | 29,529 | 28,774 | 29,037 | 28,795 |
| 3.075% Senior notes due September 17, 2051, unsecured, (U.S. \$700) | 922 | 942 | 914 | 935 | 935 | = | | , | | | |
| 1.776% Senior notes due March 17, 2031, unsecured, (U.S. \$400) | 530 | 542 | 526 | 537 | 537 | | | | | | |
| 1.357% Senior notes due September 17, 2027, unsecured, (U.S. \$400) | 530 | 542 | 526 | 538 | 538 | | | | | | |
| Total Dabt and Other Lange | 0.000 | 0.054 | 0.045 | 40.455 | 40.050 | | | | | | |
| Total Debt and Other Loans | 8,890 | 9,051 | 9,045 | 10,155 | 10,352 | | | | | | |
| Canada Life Capital Trust (CLCT) | | | | | | | | | | | |
| 7.529% due June 30, 2052, unsecured, face value | 150 | 150 | 150 | 150 | 150 | | | | | | |
| Acquisition related FMV adjustment | 6 | 6 | 6 | 6 | 7 | | | | | | |
| - | 156 | 156 | 156 | 156 | 157 | | | | | | |
| Trust securities held by consolidated group | (37) | (37) | (37) | (37) | (37) | | | | | | |
| Capital Trust Securities (externally held) | 119 | 119 | 119 | 119 | 120 | | | | | | |

¹ Great-West Lifeco U.S. LLC, a subsidiary of the Company, made payments on its non-revolving credit facility of U.S. \$150 on March 31, 2023, U.S. \$150 on June 30, 2023, U.S. \$100 on September 29, 2023 and U.S. \$100 on December 29, 2023. The remaining drawn balance was nil as at December 31, 2023.

² On April 18, 2023, the Company repaid the principal amount of its maturing 2.50% €500 senior bonds, together with accrued interest.

³ Fixed dividend rate per annum until December 31, 2026, at which time the dividend becomes equal to the five year Government of Canada yield plus 2.641% for the subsequent five year period.

⁴ Fixed dividend rate per annum until December 30, 2025, at which time the dividend becomes equal to the five year Government of Canada yield plus 1.30% for the subsequent five year period.



Lifeco Fee and Other Income

| (C\$MM) | | 2023 | 3 | | 2022 | | | | Fiscal | Fiscal |
|--------------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|--------|--------|
| | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | 2023 | 2022 |
| Fee and other income | | | | | | | | | | |
| Canada | | | | | | | | | | |
| Workplace Solutions | 244 | 233 | 240 | 228 | 219 | 189 | 205 | 209 | 945 | 822 |
| Individual Wealth Management | 131 | 88 | 92 | 90 | 88 | 90 | 89 | 93 | 401 | 360 |
| Corporate | 8 | 7 | 9 | 7 | 6 | 8 | 8 | 8 | 31 | 30 |
| Total Canada | 383 | 328 | 341 | 325 | 313 | 287 | 302 | 310 | 1,377 | 1,212 |
| U.S. | | | | | | | | | | |
| Empower Defined Contribution | 796 | 762 | 763 | 740 | 738 | 698 | 694 | 555 | 3,061 | 2,685 |
| Empower Personal Wealth | 148 | 139 | 130 | 119 | 112 | 104 | 101 | 96 | 536 | 413 |
| Asset Management ¹ | 26 | 27 | 28 | 28 | 37 | 28 | 28 | 34 | 109 | 127 |
| Total U.S. | 970 | 928 | 921 | 887 | 887 | 830 | 823 | 685 | 3,706 | 3,225 |
| Europe | | | | | | | | | | |
| Workplace Solutions | 49 | 38 | 64 | 51 | 44 | 44 | 50 | 55 | 202 | 193 |
| Individual Wealth & Asset Management | 151 | 153 | 134 | 135 | 129 | 120 | 140 | 140 | 573 | 529 |
| Insurance & Annuities and Corporate | 1 | (1) | 2 | _ | (5) | (1) | _ | (2) | 2 | (8) |
| Total Europe | 201 | 190 | 200 | 186 | 168 | 163 | 190 | 193 | 777 | 714 |
| Capital and Risk Solutions | | | | | | | | | | |
| Reinsurance | 4 | 4 | 4 | 2 | 4 | _ | 2 | 1 | 14 | 7 |
| Total Capital and Risk Solutions | 4 | 4 | 4 | 2 | 4 | — | 2 | 1 | 14 | 7 |
| Total fee and other income | 1,558 | 1,450 | 1,466 | 1,400 | 1,372 | 1,280 | 1,317 | 1,189 | 5,874 | 5,158 |

¹ Results exclude discontinued operations related to Putnam Investments. On May 31, 2023, Lifeco agreed to sell Putnam Investments to Franklin Templeton. The transaction was completed on January 1, 2024.



Lifeco Operating and Administrative Expenses

| (C\$MM) | | 202 | 23 | | | 2022 | 2 | | Fiscal | Fiscal |
|--|-------|-------|-------|-------|-------|-------|-------|-------|--------|--------|
| | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | 2023 | 2022 |
| Operating and administrative expenses | | | | | | | | | | |
| Salaries and other employee benefits | 1,206 | 1,134 | 1,074 | 1,130 | 1,113 | 1,048 | 1,027 | 960 | 4,544 | 4,148 |
| General and administrative ² | 530 | 377 | 486 | 392 | 335 | 204 | 454 | 271 | 1,785 | 1,264 |
| Interest expense on leases | 3 | 3 | 2 | 3 | 2 | 2 | 3 | 3 | 11 | 10 |
| Amortization of fixed assets | 24 | 21 | 20 | 22 | 27 | 28 | 26 | 24 | 87 | 105 |
| Depreciation of right-of-use assets | 13 | 12 | 12 | 15 | 15 | 14 | 15 | 13 | 52 | 57 |
| Commissions ² | 412 | 370 | 382 | 415 | 428 | 436 | 387 | 407 | 1,579 | 1,658 |
| Total | 2,188 | 1,917 | 1,976 | 1,977 | 1,920 | 1,732 | 1,912 | 1,678 | 8,058 | 7,242 |
| Lifeco | | | | | | | | | | |
| Insurance service operating and administrative expenses ¹ | 408 | 395 | 405 | 448 | 359 | 396 | 444 | 439 | 1,656 | 1,638 |
| Other operating and administrative expenses | 1,780 | 1,522 | 1,571 | 1,529 | 1,561 | 1,336 | 1,468 | 1,239 | 6,402 | 5,604 |
| Total | 2,188 | 1,917 | 1,976 | 1,977 | 1,920 | 1,732 | 1,912 | 1,678 | 8,058 | 7,242 |
| Constant currency | 2,164 | 1,867 | 1,913 | 1,917 | 1,920 | 1,732 | 1,912 | 1,678 | 7,861 | 7,242 |

¹ Excludes claims and benefits incurred, adjustments to the liability for incurred claims, losses and reversal of losses on onerous contracts, impairment losses and reversal of impairment losses on the asset for insurance acquisition cash flows, commissions, amounts attributed to insurance acquisition cash flows and amortziation of insurance acquisition cash flows.

² The Company has adjusted the comparative periods to reflect the reclassification of expenses between the general and administrative and commissions categories.



Canada - Drivers of Earnings - Common Shareholders

| (C\$MM) | | 2023 | 3 | 2022 | | | | Fiscal | Fiscal | |
|--|-------------------|-------------------|-------------------|-------------------|--------------------|-------------------|-------------------|-------------------|----------------------|----------------------|
| - | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | 2023 | 2022 |
| Drivers of earnings analysis (base) | | | | | | | | | | |
| Expected insurance earnings | 325 | 328 | 332 | 330 | 324 | 318 | 329 | 317 | 1,315 | 1,288 |
| Risk adjustment release | 34 | 34 | 35 | 33 | 33 | 31 | 33 | 31 | 136 | 128 |
| CSM recognized for services provided | 99 | 103 | 108 | 110 | 107 | 108 | 120 | 117 | 420 | 452 |
| Short-term insurance contracts | 192 | 191 | 189 | 187 | 184 | 179 | 176 | 169 | 759 | 708 |
| Impact of new insurance business | | (2) | (1) | (1) | (1) | (1) | (1) | (3) | (4) | (6) |
| Insurance experience gains and losses | 45 | 47 | (11) | (25) | (18) | 43 | 46 | (39) | 56 | 32 |
| Base earnings - insurance service result ¹ | 370 | 373 | 320 | 304 | 305 | 360 | 374 | 275 | 1,367 | 1,314 |
| Expected investment earnings | 13 | 21 | 18 | 13 | 11 | 17 | 13 | 18 | 65 | 59 |
| Credit experience | | (4) | 2 | | 1 | 2 | 1 | _ | (2) | 4 |
| Trading activity | 12 | (3) | | 2 | (11) | 5 | 2 | 2 | 11 | (2) |
| Earnings on surplus | 54 | 48 | 54 | 57 | 38 | 25 | 24 | 18 | 213 | 105 |
| Base earnings - net investment result ¹ | 79 | 62 | 74 | 72 | 39 | 49 | 40 | 38 | 287 | 166 |
| Net fee and spread income | 59 | 62 | 68 | 70 | 89 | 74 | 70 | 67 | 259 | 300 |
| Non-directly attributable and other expenses | (104) | (98) | (93) | (96) | (122) | (99) | (60) | (111) | (391) | (392) |
| Income taxes on base earnings | (99) | (97) | (81) | (67) | (47) | (39) | (79) | (40) | (344) | (205) |
| Non-controlling interests, preferred dividends | (4) | (6) | (E) | (E) | (4) | (5) | (5) | (E) | (20) | (10) |
| and other Base earnings ¹ | (4) 301 | (6) 296 | (5) 283 | (5) 278 | (4) 260 | (5) 340 | (5) 340 | (5) 224 | (20) 1,158 | (19) 1,164 |
| base earnings | 301 | 290 | 203 | 210 | 200 | 340 | 340 | 224 | 1,150 | 1,104 |
| Items excluded from base earnings | | | | | | | | | | |
| Market experience relative to expectations | (114) | 147 | (129) | (43) | 61 | (186) | 35 | 226 | (139) | 136 |
| Assumption changes and management actions | (17) | (24) | 1 | 2 | (27) | 125 | (9) | (2) | (38) | 87 |
| Business transformation impacts | (17) | (24) | (2) | Z | (27) | 125 | (9) | (2) | (38) | 07 |
| • | (3) | (1) | (2) | | — | | | | (0) | — |
| Amortization of acquisition-related finite life intangibles | (1) | (4) | (5) | (4) | (5) | (5) | (4) | (5) | (14) | (19) |
| Tax legislative changes impact | | — | | | 63 | — | | | | 63 |
| Total items excluded from base earnings | (135) | 118 | (135) | (45) | 92 | (66) | 22 | 219 | (197) | 267 |
| Net earnings - common shareholders | 166 | 414 | 148 | 233 | 352 | 274 | 362 | 443 | 961 | 1,431 |
| - | | | | | | | | | | |
| Base earnings (loss) ¹ | 100 | 101 | 101 | 150 | 4.4.4 | 407 | 040 | 110 | 700 | C04 |
| Workplace Solutions | 192 | 191 | 164 | 159 | 141 | 167 | 213 | 110 | 706 | 631 |
| Individual Wealth Management | 46 | 49 59 | 46 | 61 | 44 | 60 110 | 52 65 | 43 | 202 | 199 |
| Insurance & Annuities | 60 | 58 | 63 10 | 43 15 | 120 | 110 | 65 10 | 63 | 224 26 | 358 |
| Corporate | 3 301 | (2) 296 | 10 283 | 278 | (45) 260 | 3 | 10 340 | <u> </u> | <u> </u> | (24) 1,164 |
| Canada base earnings = | 301 | 290 | 203 | 210 | 200 | 340 | 340 | 224 | 1,138 | 1,104 |



Canada – Assets Under Administration¹

| (C\$MM) | | 2023 | 5 | | | 2022 | | | Fiscal | Fiscal |
|---|---------|---------|--------|--------|--------|--------|---------|---------|---------|---------|
| _ | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | 2023 | 2022 |
| Workplace Solutions ¹ | | | | | | | | | | |
| Beginning | 61,134 | 62,688 | 61,665 | 58,817 | 55,886 | 56,112 | 61,419 | 63,081 | 58,817 | 63,081 |
| Net asset flows | 435 | (161) | 157 | 418 | 186 | 203 | 86 | 541 | 849 | 1,016 |
| Market impacts & other | 3,943 | (1,393) | 866 | 2,430 | 2,745 | (429) | (5,393) | (2,203) | 5,846 | (5,280) |
| Ending Workplace Solutions AUA | 65,512 | 61,134 | 62,688 | 61,665 | 58,817 | 55,886 | 56,112 | 61,419 | 65,512 | 58,817 |
| Average Workplace Solutions AUA | 64,519 | 61,963 | 61,535 | 60,547 | 57,869 | 57,225 | 58,140 | 60,863 | 61,730 | 58,518 |
| Wealth & Asset Management ^{1,2,3} | | | | | | | | | | |
| Beginning | 67,114 | 64,640 | 64,457 | 63,031 | 61,113 | 62,122 | 69,072 | 71,538 | 63,031 | 71,538 |
| Net asset flows | (572) | (427) | (524) | (437) | (329) | (756) | (412) | 173 | (1,960) | (1,324) |
| Market impacts & other ^{2,3} | 35,742 | 2,901 | 707 | 1,863 | 2,247 | (253) | (6,538) | (2,639) | 41,213 | (7,183) |
| Ending Wealth & Asset Management AUA ^{2,3} | 102,284 | 67,114 | 64,640 | 64,457 | 63,031 | 61,113 | 62,122 | 69,072 | 102,284 | 63,031 |
| Average Wealth & Asset Management AUA | 78,867 | 65,068 | 64,044 | 63,716 | 62,322 | 62,265 | 65,400 | 69,364 | 91,293 | 64,836 |

¹ This metric is a non-GAAP financial measure. Additional information regarding this non-GAAP financial measure has been incorporated by reference and can be found in the Non-GAAP Financial Measures and Ratios section of the Company's Q4 2023 MD&A, available for review on SEDAR at www.sedarplus.com.

² Results for the period ended September 30, 2023 includes \$3.8 billion of other assets under management and \$0.6 billion of other assets under administration related to the acquisition of Value Partners.

³ Results for the period ended December 31, 2023 includes \$5.2 billion of other assets under management and \$26.2 billion of other assets under administration related to the acquisition of Investment Planning Counsel.



Canada – Sales, Net Book Premiums and CSM

| (C\$MM) | | 2023 | ł | | | 2022 | | Fiscal | Fiscal | |
|---|--------|--------|--------|----------|--------|--------|------------|--------|--------|-------------|
| — | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | 2023 | 2022 |
| Group Life & Health book premiums ¹ | | | | | | | | | | |
| Beginning | 14,700 | 12,761 | 12,583 | 12,155 | 11,955 | 11,808 | 11,645 | 11,314 | 12,155 | 11,314 |
| New sales | 113 | 1,912 | 96 | 178 | 108 | 107 | 98 | 205 | 2,299 | 518 |
| Terminations | (120) | (172) | (109) | (201) | (113) | (101) | (122) | (156) | (602) | (492) |
| Organic book growth | 150 | 199 | 191 | 451 | 205 | 141 | 187 | 282 | 991 | 815 |
| Ending Group Life & Health book premiums | 14,843 | 14,700 | 12,761 | 12,583 | 12,155 | 11,955 | 11,808 | 11,645 | 14,843 | 12,155 |
| CSM, excluding participating and segregated fund products | | | | | | | | | | |
| Beginning | 1,149 | 1,213 | 1,268 | 1,264 | 1,332 | 1,646 | 1,634 | 1,679 | 1,264 | 1,679 |
| Impact of new insurance business | 12 | 8 | 11 | 10 | 16 | 10 | 10 | 8 | 41 | 44 |
| Expected movements from asset returns & locked-in rates | 9 | 9 | 0 | 10 | 8 | 8 | 0 | 10 | 37 | 25 |
| | | | 9 | | | | 9 | 10 | | 35 (166) |
| CSM recognized for services provided | (34) | (34) | (37) | (38) | (38) | (42) | (46) 72 | (40) | (143) | (100) |
| Insurance experience gains and losses | (25) | (29) | (28) | 21 | (35) | (8) | | (23) | (61) | |
| Organic CSM movement | (38) | (46) | (45) | 3 | (49) | (32) | 45 | (45) | (126) | (81) |
| Impact of markets | | | _ | — | _ | — | — | — | _ | _ |
| Impact of changes in assumptions and management actions | 48 | (18) | (10) | 1 | (19) | (282) | (33) | | 21 | (334) |
| Total CSM movement | 10 | (64) | (55) | 4 | (68) | (314) | 12 | (45) | (105) | (415) |
| Ending CSM, excluding participating and segregated fund products | 1,159 | 1,149 | 1,213 | 1,268 | 1,264 | 1,332 | 1,646 | 1,634 | 1,159 | 1,264 |
| Sales ¹ | | | | | | | | | | |
| Group Life & Health | 135 | 1,913 | 108 | 180 | 138 | 116 | 101 | 255 | 2,336 | 610 |
| Group Retirement | 1,143 | 617 | 633 | 758 | 1,068 | 859 | 576 | 954 | 3,151 | 3,457 |
| Segregrated fund | 1,090 | 818 | 878 | 1,061 | 1,078 | 840 | 1,076 | 1,443 | 3,847 | 4,437 |
| Mutual fund - proprietary | 321 | 243 | 277 | 291 | 232 | 202 | 303 | 423 | 1,132 | 1,160 |
| Mutual fund - third-party | 1,199 | 865 | 905 | 1,101 | 959 | 680 | 839 | 970 | 4,070 | 3,448 |
| Guaranteed | 259 | 174 | 114 | 205 | 276 | 177 | 99 | 77 | 752 | 629 |
| Individual Wealth Management | 2,869 | 2,100 | 2,174 | 2,658 | 2,545 | 1,899 | 2,317 | 2,913 | 9,801 | 9,674 |
| Insurance & Annuities - Insurance - Non- Participating | 26 | 23 | 24 | 23 | 23 | 22 | 29 | 26 | 96 | 100 |
| Insurance & Annuities - Insurance - Participating | 101 | 72 | 76 | 81 | 107 | 71 | 68 | 67 | 330 | 313 |
| Insurance & Annuities - Insurance | 127 | 95 | 100 | 104 | 130 | 93 | 97 | 93 | 426 | 413 |
| Insurance & Annuities - Payout annuities | 44 | 51 | 52 | 44 | 85 | 90 | 47 | 35 | 191 | 257 |
| Insurance & Annuities - Single premium group annuity (SPGA) | 4 | 6 | 2 | 8 | 63 | 32 | 82 | 55 | 20 | 232 |
| Insurance & Annuities - Annuities | 48 | 57 | 54 | <u> </u> | 148 | 122 | 129 | 90 | 20 - | 489 |
| insurance & Annunies - Annunies | 40 | 51 | J4 | JZ | 140 | 122 | 123 | 30 | 211 | 409 |

¹ Additional information regarding the composition of this financial measure has been incorporated by reference and can be found in the Glossary section of the Company's Q4 2023 MD&A, available for review on SEDAR at www.sedarplus.com.



United States - Drivers of Earnings - Common Shareholders

| (C\$MM) | | 2023 | | | | 2022 | | | Fiscal | Fiscal |
|---|------|------|----------------------|---------------------|------|------|-------|------|--------|--------|
| - | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | 2023 | 2022 |
| Drivers of earnings analysis (base) | | | | | | | | | | |
| Expected insurance earnings | 17 | 16 | 18 | 18 | 18 | 19 | 21 | 8 | 69 | 66 |
| Risk adjustment release | 1 | 1 | 2 | 1 | 1 | 1 | 2 | 1 | 5 | 5 |
| CSM recognized for services provided | 16 | 15 | 16 | 17 | 17 | 18 | 19 | 7 | 64 | 61 |
| Insurance experience gains and losses | 1 | (3) | (7) | (5) | (2) | (2) | (15) | (4) | (14) | (23) |
| Base earnings - insurance service result ² | 18 | 13 | 11 | 13 | 16 | 17 | 6 | 4 | 55 | 43 |
| Expected investment earnings | — | (4) | 4 | (5) | 7 | 6 | 9 | 4 | (5) | 26 |
| Credit experience | (48) | _ | (13) | (4) | (17) | — | — | _ | (65) | (17) |
| Trading activity | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ |
| Earnings on surplus | 49 | 51 | 38 | 27 | 41 | 10 | 19 | 12 | 165 | 82 |
| Base earnings - net investment result ² | 1 | 47 | 29 | 18 | 31 | 16 | 28 | 16 | 95 | 91 |
| Net fee and spread income | 368 | 317 | 353 | 295 | 292 | 282 | 193 | 204 | 1,333 | 971 |
| Non-directly attributable and other expenses | (81) | (78) | (81) | (85) | (88) | (77) | (67) | (71) | (325) | (303) |
| Income taxes on base earnings | (47) | (40) | (49) | (25) | (38) | (26) | 1 | (12) | (161) | (75) |
| Non-controlling interests, preferred dividends and other | 2 | 3 | 2 | 2 | 2 | 2 | 3 | 3 | 9 | 10 |
| Base earnings ² | 261 | 262 | 265 | 218 | 215 | 214 | 164 | 144 | 1,006 | 737 |
| Items excluded from base earnings | | | | | | | | | | |
| Market experience relative to expectations | (9) | 22 | (4) | (5) | _ | (14) | (8) | _ | 4 | (22) |
| Business transformation impacts | (32) | (13) | (73) | (19) | (32) | (11) | (97) | (13) | (137) | (160) |
| Amortization of acquisition-related finite life intangibles | (26) | (27) | (27) | (24) | (15) | (28) | (29) | (19) | (104) | (91) |
| - | (20) | (27) | <u>(27)</u> (104) | <u>(24)</u> (48) | (13) | (28) | (134) | (19) | (104) | (273) |
| Total items excluded from base earnings | (67) | (10) | (104) | (40) | (47) | (60) | (134) | (32) | (237) | (273) |
| Net earnings from continuing operations | 194 | 244 | 161 | 170 | 168 | 154 | 30 | 112 | 769 | 464 |
| Net earnings (loss) from discontinued operations | (3) | (31) | (71) | (19) | (26) | 1 | (7) | _ | (124) | (32) |
| Net earnings - common shareholders | 191 | 213 | 90 | 151 | 142 | 155 | 23 | 112 | 645 | 432 |
| – Base earnings (loss) ² | | | | | | | | | | |
| Empower Defined Contribution | 210 | 219 | 234 | 224 | 183 | 203 | 156 | 142 | 887 | 684 |
| Empower Personal Wealth | 55 | 51 | 51 | 27 | 40 | 36 | 17 | 10 | 184 | 103 |
| Asset Management | _ | (2) | (1) | (5) | 6 | (5) | (2) | 1 | (8) | |
| Corporate | (4) | (6) | (19) | (28) | (14) | (20) | (7) | (9) | (57) | (50) |
| U.S. base earnings | 261 | 262 | 265 | 218 | 215 | 214 | 164 | 144 | 1,006 | 737 |
| - | | | | | | | | | | |

¹ Discontinued operations related to Putnam Investments. On May 31, 2023, Lifeco agreed to sell Putnam Investments to Franklin Templeton. The transaction closed on January 1, 2024, subsequent to the fourth quarter of 2023.



Lifeco U.S. – Empower Defined Contribution

| (US\$MM, unless otherwise stated) | | 2023 | 3 | | 2022 | | | 1 | Fiscal | Fiscal |
|---------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | 2023 | 2022 |
| Net revenue ¹ | | | | | | | | | | |
| Spread income ² | 156 | 183 | 185 | 198 | 222 | 186 | 175 | 124 | 722 | 707 |
| Asset-based fee income (net) | 304 | 316 | 298 | 294 | 270 | 292 | 279 | 235 | 1,212 | 1,076 |
| Other fees | 178 | 146 | 164 | 152 | 152 | 147 | 144 | 122 | 640 | 565 |
| Total net revenue | 638 | 645 | 647 | 644 | 644 | 625 | 598 | 481 | 2,574 | 2,348 |
| Operating expenses (net) ³ | 451 | 446 | 436 | 440 | 467 | 436 | 457 | 325 | 1,773 | 1,685 |
| AUA⁴ | | | | | | | | | | |
| Beginning | 1,339,704 | 1,387,933 | 1,325,463 | 1,256,385 | 1,177,591 | 1,225,585 | 1,086,035 | 1,118,796 | 1,256,385 | 1,118,796 |
| Net asset flows | 8,301 | (6,976) | 2,762 | 6,914 | 3,650 | 5,697 | 310,392 | 27,308 | 11,001 | 347,047 |
| Market impacts & other | 124,690 | (41,253) | 59,708 | 62,164 | 75,144 | (53,691) | (170,842) | (60,069) | 205,309 | (209,458) |
| Ending AUA | 1,472,695 | 1,339,704 | 1,387,933 | 1,325,463 | 1,256,385 | 1,177,591 | 1,225,585 | 1,086,035 | 1,472,695 | 1,256,385 |
| Ending participants (in millions) | 17.9 | 17.7 | 17.7 | 17.6 | 17.3 | 17.1 | 16.9 | 13.0 | 17.9 | 17.3 |
| Asset-based fee income (net) | | | | | | | | | | |
| Gross asset-based fees | 408 | 423 | 406 | 396 | 391 | 394 | 392 | 316 | 1,633 | 1,493 |
| Commissions | (48) | (50) | (49) | (51) | (71) | (51) | (60) | (58) | (198) | (240) |
| Managed account expenses | (17) | (17) | (19) | (17) | (16) | (17) | (16) | (17) | (70) | (66) |
| Sub-advisor expenses | (39) | (41) | (40) | (34) | (34) | (34) | (37) | (6) | (154) | (111) |
| Total asset-based fee income (net) | 304 | 315 | 298 | 294 | 270 | 292 | 279 | 235 | 1,211 | 1,076 |
| Operating expenses (net) | | | | | | | | | | |
| Operating expenses | 507 | 503 | 494 | 491 | 517 | 487 | 510 | 348 | 1,995 | 1,862 |
| Less: Asset-based expenses | (56) | (57) | (58) | (51) | (50) | (51) | (53) | (23) | (222) | (177) |
| Operating expenses (net) | 451 | 446 | 436 | 440 | 467 | 436 | 457 | 325 | 1,773 | 1,685 |
| Total fees | | | | | | | | | | |
| Gross asset-based fees | 408 | 423 | 406 | 396 | 391 | 394 | 392 | 316 | 1,633 | 1,493 |
| Other fees | 178 | 146 | 164 | 152 | 152 | 139 | 152 | 122 | 640 | 565 |
| Total fees | 586 | 569 | 570 | 548 | 543 | 533 | 544 | 438 | 2,273 | 2,058 |

¹ Includes base net investment result, fee revenue, commissions, sub-advisor expenses, advisory services expenses

² Spread income includes the impact of credit experience.

³ Includes all sales expenses net of deferrals, operating and administrative expenses (excludes commissions and premium taxes)

⁴ This metric is a non-GAAP financial measure. Additional information regarding this non-GAAP financial measure has been incorporated by reference and can be found in the Non-GAAP Financial Measures and Ratios section of the Company's Q4 2023 MD&A, available for review on SEDAR at www.sedarplus.com.



Lifeco U.S. – Empower Personal Wealth

| (US\$MM) | | 2023 2022 | | | | | Fiscal | Fiscal | | |
|---------------------------------------|--------|-----------|--------|--------|--------|---------|---------|---------|--------|---------|
| | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | 2023 | 2022 |
| Net revenue ¹ | | | | | | | | • | | |
| Spread income ² | 44 | 44 | 39 | 37 | 35 | 32 | 25 | 14 | 164 | 106 |
| AUM fees (net) | 78 | 76 | 71 | 64 | 64 | 60 | 60 | 61 | 289 | 245 |
| Other fees | 18 | 16 | 16 | 12 | 10 | 10 | 10 | 5 | 62 | 35 |
| Total net revenue | 140 | 136 | 126 | 113 | 109 | 102 | 95 | 80 | 515 | 386 |
| Operating expenses (net) ³ | 84 | 83 | 73 | 86 | 70 | 68 | 77 | 70 | 326 | 285 |
| AUM ³ | | | | | | | | | | |
| Beginning | 51,081 | 51,514 | 49,125 | 45,805 | 41,465 | 42,063 | 42,255 | 41,519 | 45,805 | 41,519 |
| Net asset flows | 890 | 1,171 | 999 | 1,288 | 1,865 | 1,599 | 4,406 | 2,451 | 4,348 | 10,321 |
| Market impacts & other | 4,528 | (1,604) | 1,390 | 2,032 | 2,475 | (2,197) | (4,598) | (1,715) | 6,346 | (6,035) |
| Ending AUM | 56,499 | 51,081 | 51,514 | 49,125 | 45,805 | 41,465 | 42,063 | 42,255 | 56,499 | 45,805 |
| AUA (including AUM)⁴ | | | | | | | | | | |
| Beginning | 64,583 | 64,587 | 60,815 | 54,868 | 49,531 | 50,080 | 47,937 | 47,065 | 54,868 | 47,065 |
| Net asset flows | 1,653 | 1,881 | 1,842 | 3,143 | 2,417 | 1,901 | 8,326 | 2,682 | 8,519 | 15,326 |
| Market impacts & other | 5,611 | (1,885) | 1,930 | 2,804 | 2,920 | (2,450) | (6,183) | (1,810) | 8,460 | (7,523) |
| Ending AUA (including AUM) | 71,847 | 64,583 | 64,587 | 60,815 | 54,868 | 49,531 | 50,080 | 47,937 | 71,847 | 54,868 |
| AUM fees (net) | | | | | | | | | | |
| Gross AUM fees | 91 | 89 | 81 | 76 | 73 | 69 | 69 | 70 | 337 | 281 |
| Asset-based expenses | (13) | (13) | (10) | (12) | (9) | (9) | (9) | (9) | (48) | (36) |
| AUM fees (net) | 78 | 76 | 71 | 64 | 64 | 60 | 60 | 61 | 289 | 245 |
| Operating expenses (net) | | | | | | | | | | |
| Operating expenses | 97 | 96 | 83 | 98 | 79 | 77 | 86 | 79 | 374 | 321 |
| Less: Asset-based expenses | (13) | (13) | (10) | (12) | (9) | (9) | (9) | (9) | (48) | (36) |
| Operating expenses (net) | 84 | 83 | 73 | 86 | 70 | 68 | 77 | 70 | 326 | 285 |
| Total fees | | | | | | | | | | |
| Gross AUM fees | 91 | 89 | 81 | 76 | 73 | 69 | 69 | 70 | 337 | 281 |
| Other fees | 18 | 16 | 16 | 12 | 10 | 10 | 10 | 5 | 62 | 35 |
| Total fees | 109 | 105 | 97 | 88 | 83 | 79 | 79 | 75 | 399 | 316 |

¹ Includes spread, fee revenue, sub-advisor expenses, advisory services expenses

² Spread income includes the impact of credit experience.

³ Includes all sales expenses net of deferrals, operating and administrative expenses (excludes amortization of acquisition related finite life intangible assets)

⁴ This metric is a non-GAAP financial measure. Additional information regarding this non-GAAP financial measure has been incorporated by reference and can be found in the Non-GAAP Financial Measures and Ratios section of the Company's Q4 2023 MD&A, available for review on SEDAR at www.sedarplus.com.



Lifeco U.S. – Asset Management – Other Assets Under Management^{1,2}

| (US\$MM) | | 2023 | 3 | | | 2022 | 2 |] | Fiscal | Fiscal |
|---|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | 2023 | 2022 |
| PanAgora | | | | | | | | · | | |
| Institutional | | | | | | | | | | |
| Beginning | 30,801 | 33,255 | 33,039 | 31,880 | 30,355 | 33,489 | 41,317 | 43,409 | 31,880 | 43,409 |
| Net asset flows | (995) | (1,486) | (707) | (589) | (675) | (497) | (1,291) | (324) | (3,777) | (2,787) |
| Market impacts & other | 2,668 | (968) | 923 | 1,748 | 2,200 | (2,637) | (6,537) | (1,768) | 4,371 | (8,742) |
| Ending Other Assets Under Management | 32,474 | 30,801 | 33,255 | 33,039 | 31,880 | 30,355 | 33,489 | 41,317 | 32,474 | 31,880 |
| Total Average Other Assets Under Management | 30,921 | 32,290 | 32,630 | 32,789 | 32,178 | 34,095 | 37,164 | 41,307 | 32,153 | 36,153 |
| Discontinued Operations - Putnam | | | | | | | | | | |
| Ending Other Assets Under Management - Mutual Funds | 88,803 | 81,649 | 83,599 | 80,549 | 78,232 | 76,370 | 80,347 | 91,768 | 88,803 | 78,232 |
| Ending Other Assets Under Management - Institutional | 57,171 | 53,960 | 56,029 | 55,510 | 54,600 | 51,103 | 53,128 | 59,244 | 57,171 | 54,600 |
| Total Ending Other Assets Under Management | 145,974 | 135,609 | 139,628 | 136,059 | 132,832 | 127,473 | 133,475 | 151,012 | 145,974 | 132,832 |
| Total Average Other Assets Under Management | 138,577 | 139,429 | 136,895 | 135,537 | 132,813 | 135,788 | 140,745 | 152,531 | 137,621 | 140,401 |
| Other Assets Under Management | | | | | | | | | | |
| Total Other Assets Under Management - PanAgora | 32,474 | 30,801 | 33,255 | 33,039 | 31,880 | 30,355 | 33,489 | 41,317 | 32,474 | 31,880 |
| Total Other Assets Under Management - Discontinued Operations - Putnam | 145,974 | 135,609 | 139,628 | 136,059 | 132,832 | 127,383 | 133,475 | 151,012 | 145,974 | 132,832 |
| Total Other Assets Under Management | 178,448 | 166,410 | 172,883 | 169,098 | 164,712 | 157,738 | 166,964 | 192,329 | 178,448 | 164,712 |

¹ Excludes assets for which Putnam provides investment recommendations, but has no control over implementation of investment decisions and no trading authority, including model portfolios and model-only separately managed accounts, and Putnam-designed custom indices that serve as the reference benchmark for third-party insurance investment products.

² This metric is a non-GAAP financial measure. Additional information regarding the composition of this financial measure has been incorporated by reference and can be found in the Glossary section of the Company's Q4 2023 MD&A, available for review on SEDAR at www.sedarplus.com



Europe - Drivers of Earnings - Common Shareholders

| (C\$MM) | | 2023 | 5 | | | 2022 | | | Fiscal | Fiscal |
|--|-------------------|----------|-----------|------------|----------|----------|----------|----------|------------|------------|
| | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | 2023 | 2022 |
| Drivers of earnings analysis (base) | | | | | | | | | | |
| Expected insurance earnings | 191 | 183 | 180 | 172 | 164 | 153 | 157 | 170 | 726 | 644 |
| Risk adjustment release | 25 | 31 | 29 | 27 | 28 | 30 | 30 | 33 | 112 | 121 |
| CSM recognized for services provided | 93 | 88 | 86 | 83 | 78 | 69 | 70 | 77 | 350 | 294 |
| Short-term insurance earnings | 73 | 64 | 65 | 62 | 58 | 54 | 57 | 60 | 264 | 229 |
| Impact of new insurance business | (1) | _ | _ | _ | (1) | _ | _ | (1) | (1) | (2) |
| Insurance experience gains and losses | 52 | 28 | (2) | 10 | 1 | 3 | 36 | 4 | 88 | 44 |
| Base earnings - insurance service result ¹ | 242 | 211 | 178 | 182 | 164 | 156 | 193 | 173 | 813 | 686 |
| Expected investment earnings | 34 | 43 | 45 | 38 | 53 | 60 | 68 | 72 | 160 | 253 |
| Credit experience | 2 | (18) | _ | _ | 1 | (11) | 4 | (5) | (16) | (11) |
| Trading activity | 7 | 16 | 53 | 34 | 99 | 70 | 24 | (2) | 110 | 191 |
| Earnings on surplus | 48 | 35 | 30 | 24 | 15 | 15 | 15 | 14 | 137 | 59 |
| Base earnings - net investment result ¹ | 91 | 76 | 128 | 96 | 168 | 134 | 111 | 79 | 391 | 492 |
| Net fee and spread income | 46 | 30 | 38 | 16 | 26 | 7 | 26 | 39 | 130 | 98 |
| Non-directly attributable and other expenses | (114) | (94) | (106) | (93) | (81) | (82) | (85) | (81) | (407) | (329) |
| Income taxes on base earnings | (37) | (2) | (41) | (7) | (7) | 5 | (17) | (17) | (87) | (36) |
| Non-controlling interests, preferred dividends and other | (15) | (15) | (17) | (16) | (14) | (17) | (18) | (17) | (63) | (66) |
| Base earnings | 213 | 206 | 180 | 178 | 256 | 203 | 210 | 176 | 777 | 845 |
| Items excluded from base earnings | | | | | | | | | | |
| Market experience relative to expectations | (60) | (128) | 84 | (139) | (262) | 252 | 54 | 388 | (243) | 432 |
| Realized OCI gains / (losses) from asset rebalancing | _ | _ | (121) | _ | _ | _ | _ | _ | (121) | _ |
| Assumption changes and management actions ² | 100 | (37) | (1) | 5 | 17 | (14) | (7) | (11) | 67 | (15) |
| Business transformation impacts ² | (32) | (11) | (36) | — | (29) | (5) | (4) | (6) | (79) | (44) |
| Amortization of acquisition-related finite life intangibles | (4) | (5) | (4) | (4) | (7) | (3) | (3) | (3) | (17) | (16) |
| Total items excluded from base earnings | 4 | (181) | (78) | (138) | (281) | 230 | 40 | 368 | (393) | 357 |
| Net earnings - common shareholders | 217 | 25 | 102 | 40 | (25) | 433 | 250 | 544 | 384 | 1,202 |
| | 217 | | 102 | | (20) | | 200 | | | 1,202 |
| Base earnings (loss) ¹ | 07 | 50 | 50 | 00 | 00 | 70 | 74 | 50 | 050 | 005 |
| Workplace Solutions | 87 43 | 53 59 | 56 23 | 62 36 | 33 63 | 70 65 | 74 67 | 58 60 | 258 161 | 235 255 |
| Individual Wealth & Asset Management | | 59 93 | 23 116 | 36 96 | 163 | 68 | 68 | 60 57 | 396 | 255 356 |
| Insurance & Annuities | 91 | 93 | (15) | 96 (16) | (3) | 00 | 00 | 57 | (38) | (1) |
| Corporate | (8) 213 | 206 | <u> </u> | 178 | <u> </u> | 203 | 210 | 176 | 777 | 845 |
| Europe base earnings = | 213 | 200 | 100 | 170 | 230 | 203 | 210 | 170 | | 045 |
| Base earnings (loss) ¹ | | | | | | | | | | |
| United Kingdom | 100 | 87 | 107 | 88 | 154 | 129 | 113 | 82 | 382 | 478 |
| Ireland | 80 | 70 | 66 | 62 | 76 | 63 | 91 | 76 | 278 | 306 |
| Germany | 34 | 50 | 16 | 32 | 28 | 10 | 6 | 16 | 132 | 60 |
| Corporate | (1) | (1) | (9) | (4) | (2) | 1 | _ | 2 | (15) | 1 |
| Europe base earnings | 213 | 206 | 180 | 178 | 256 | 203 | 210 | 176 | 777 | 845 |
| — | | | | | | | | | | |

¹ This metric is a non-GAAP financial measure. Refer to the "Drivers of Earnings - Glossary" and the "Drivers of Earnings - Reconciliations" sections of this document for additional information regarding this non-GAAP financial measure.

² Following internal reviews, the mapping of certain assumption changes and management actions and business transformation impacts has been modified to reflect current presentation and comparative results for the periods ended December 31, 2022 have been restated, as applicable.



Europe – Assets Under Administration¹

| (C\$MM) | | 202 | 3 | | | 202 | ſ | Fiscal | Fiscal | |
|---|---------|---------|---------|---------|---------|---------|----------|----------|---------|----------|
| - | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | 2023 | 2022 |
| Workplace Solutions ¹ | | | | | | | | - | | |
| Beginning | 29,266 | 29,361 | 28,666 | 27,496 | 25,027 | 25,156 | 27,715 | 29,237 | 27,496 | 29,237 |
| Net asset flows | 408 | 510 | 530 | 157 | 194 | 359 | 239 | 801 | 1,605 | 1,593 |
| Market impacts & other | 1,653 | (605) | 165 | 1,013 | 2,275 | (488) | (2,798) | (2,323) | 2,226 | (3,334) |
| Ending Workplace Solutions AUA | 31,327 | 29,266 | 29,361 | 28,666 | 27,496 | 25,027 | 25,156 | 27,715 | 31,327 | 27,496 |
| Average Workplace Solutions AUA | 30,297 | 29,314 | 29,014 | 28,081 | 26,262 | 25,092 | 26,436 | 28,476 | 29,412 | 28,367 |
| Wealth & Asset Management ¹ | | | | | | | | | | |
| Beginning | 172,059 | 175,557 | 172,762 | 161,805 | 148,783 | 152,317 | 170,097 | 182,077 | 161,805 | 182,077 |
| Net asset flows | 3,388 | 363 | 885 | 3,246 | 1,087 | 455 | (108) | 2,228 | 7,882 | 3,662 |
| Market impacts & other | 10,326 | (3,861) | 1,910 | 7,711 | 11,935 | (3,989) | (17,672) | (14,208) | 16,086 | (23,934) |
| Ending Wealth & Asset Management AUA | 185,773 | 172,059 | 175,557 | 172,762 | 161,805 | 148,783 | 152,317 | 170,097 | 185,773 | 161,805 |
| Average Wealth & Asset Management AUA | 178,916 | 173,808 | 174,160 | 167,284 | 155,294 | 150,550 | 161,207 | 176,087 | 173,789 | 171,941 |
| Insurance & Risk Solutions ¹ | | | | | | | | | | |
| Beginning | 395 | 410 | 401 | 374 | 351 | 380 | 434 | 489 | 374 | 489 |
| Net asset flows | 30 | 21 | 20 | 22 | 17 | 23 | 25 | 24 | 93 | 89 |
| Market impacts & other | 12 | (36) | (11) | 5 | 6 | (52) | (79) | (79) | (30) | (204) |
| Ending Insurance & Risk Solutions AUA | 437 | 395 | 410 | 401 | 374 | 351 | 380 | 434 | 437 | 374 |
| Average Insurance & Risk Solutions AUA | 416 | 403 | 406 | 388 | 363 | 366 | 407 | 462 | 406 | 432 |

¹ This metric is a non-GAAP financial measure. Additional information regarding this non-GAAP financial measure has been incorporated by reference and can be found in the Non-GAAP Financial Measures and Ratios section of the Company's Q4 2023 MD&A, available for review on SEDAR at www.sedarplus.com.



Europe – Sales, Net Book Premiums and CSM

| (C\$MM) | | 2023 | 3 | | | 2022 | [| Fiscal | Fiscal | |
|---|-------|-------|-------------------------|-----------------|-------|-------|-------|--------------------------|------------------|--------------------------|
| | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | 2023 | 2022 |
| Group Life & Health book premiums ¹ | | | | | | | | · | | |
| Beginning | 2,348 | 2,306 | 2,230 | 2,125 | 1,990 | 2,051 | 2,128 | 2,117 | 2,125 | 2,117 |
| New sales | 35 | 35 | 59 | 44 | 36 | 37 | 45 | 48 | 173 | 166 |
| Terminations | (43) | (52) | (60) | (63) | (26) | (29) | (37) | (39) | (218) | (131) |
| Organic book growth | 73 | 46 | 43 | 43 | 33 | 8 | 25 | 26 | 205 | 92 |
| FX | 2 | 13 | 34 | 81 | 92 | (77) | (110) | (24) | 130 | (119) |
| Ending Group Life & Health book premiums | 2,415 | 2,348 | 2,306 | 2,230 | 2,125 | 1,990 | 2,051 | 2,128 | 2,415 | 2,125 |
| CSM, excluding participating and segregated fund products | | | | | | | | | | |
| Beginning | 3,104 | 2,943 | 2,837 | 2,771 | 2,584 | 2,467 | 2,482 | 2,524 | 2,771 | 2,524 |
| Impact of new insurance business | 81 | 98 | 66 | 39 | 63 | 59 | 33 | 69 | 284 | 224 |
| Expected movements from asset returns & locked-in rates | 16 | 10 | 12 | 11 | 8 | 22 | 6 | (10) | 49 | 26 |
| CSM recognized for services provided | (62) | (61) | (57) | (54) | (55) | (47) | (41) | (51) | (234) | (194) |
| Insurance experience gains and losses | (17) | (4) | ` 8 [´] | 31 [′] | (14) | (25) | 16 | ` 57 [´] | `18 [´] | ` 34 [´] |
| Organic CSM movement | 18 | 43 | 29 | 27 | 2 | 9 | 14 | 65 | 117 | 90 |
| Impact of changes in assumptions and management actions ² | 82 | 152 | 81 | (8) | 9 | 137 | 59 | (1) | 307 | 204 |
| Currency impact | 51 | (34) | (4) | 47 | 176 | (29) | (88) | (106) | 60 | (47) |
| Total CSM movement | 151 | 161 | 106 | 66 | 187 | 117 | (15) | (42) | 484 | 247 |
| Ending CSM, excluding participating and segregated fund products | 3,255 | 3,104 | 2,943 | 2,837 | 2,771 | 2,584 | 2,467 | 2,482 | 3,255 | 2,771 |
| | | | | | | | | | | |
| U.K. | 19 | 18 | 27 | 18 | 18 | 21 | 27 | 19 | 82 | 85 |
| Ireland | 577 | 550 | 713 | 421 | 350 | 386 | 293 | 850 | 2,261 | 1,879 |
| Workplace Solutions | 596 | 568 | 740 | 439 | 368 | 407 | 320 | 869 | 2,343 | 1,964 |
| U.K. | 959 | 814 | 906 | 932 | 772 | 761 | 1,056 | 931 | 3,611 | 3,520 |
| Ireland | 5,224 | 4,411 | 5,522 | 5,966 | 4,375 | 4,439 | 3,589 | 5,278 | 21,123 | 17,681 |
| Germany | 77 | 45 | 45 | 46 | 76 | 51 | 65 | 140 | 213 | 332 |
| Wealth and Asset Management | 6,260 | 5,270 | 6,473 | 6,944 | 5,223 | 5,251 | 4,710 | 6,349 | 24,947 | 21,533 |
| U.K. | 1,103 | 1,385 | 618 | 377 | 614 | 727 | 826 | 1,101 | 3,483 | 3,268 |
| Ireland | 107 | 30 | 167 | 40 | 227 | 192 | 40 | 33 | 344 | 492 |
| Germany | 6 | 6 | 6 | 6 | 6 | 5 | 5 | 7 | 24 | 23 |
| Insurance & Annuities | 1,216 | 1,421 | 791 | 423 | 847 | 924 | 871 | 1,141 | 3,851 | 3,783 |

¹ Additional information regarding the composition of this financial measure has been incorporated by reference and can be found in the Glossary section of the Company's Q4 2023 MD&A, available for review on SEDAR at www.sedarplus.com

² In Q2 2023, included in the impact of changes in assumptions above, is a +\$73 million reclassification of CSM from segregated funds into non-participating products excluding segregated funds. There is no change in overall CSM from this reclassification.



Capital and Risk Solutions - Drivers of Earnings - Common Shareholders

| (C\$MM) | | 2023 | 5 | | | 2022 | | | Fiscal | Fiscal |
|--|------|------|------|------|-------|------|------|------|--------|--------|
| _ | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | 2023 | 2022 |
| Drivers of earnings analysis (base) | | | | | | | | | | |
| Expected insurance earnings | 210 | 205 | 209 | 193 | 194 | 185 | 187 | 183 | 817 | 749 |
| Risk adjustment release | 45 | 46 | 48 | 48 | 51 | 50 | 55 | 59 | 187 | 215 |
| CSM recognized for services provided | 38 | 38 | 39 | 39 | 41 | 37 | 38 | 36 | 154 | 152 |
| Short-term insurance contracts | 127 | 121 | 122 | 106 | 102 | 98 | 94 | 88 | 476 | 382 |
| Insurance experience gains and losses | 14 | (16) | (7) | (33) | (5) | (96) | 24 | 9 | (42) | (68) |
| Base earnings - insurance service result ¹ | 224 | 189 | 202 | 160 | 189 | 89 | 211 | 192 | 775 | 681 |
| Expected investment earnings | 25 | 23 | 13 | 11 | 10 | 3 | 4 | 2 | 72 | 19 |
| Credit experience | (1) | — | — | — | — | (1) | — | — | (1) | (1) |
| Trading activity | — | — | — | — | — | 1 | — | — | — | 1 |
| Earnings on surplus | 10 | 5 | 13 | 9 | 8 | (3) | 4 | 3 | 37 | 12 |
| Base earnings - net investment result ¹ | 34 | 28 | 26 | 20 | 18 | _ | 8 | 5 | 108 | 31 |
| Net fee and spread income | 4 | 3 | 5 | _ | _ | _ | _ | _ | 12 | _ |
| Non-directly attributable and other expenses | (18) | (9) | (15) | (12) | (15) | (16) | (12) | (14) | (54) | (57) |
| Income taxes on base earnings | (2) | (7) | (8) | (4) | (5) | (11) | (10) | (5) | (21) | (31) |
| Non-controlling interests, preferred dividends and other | (6) | (6) | (7) | (7) | (6) | (6) | (7) | (7) | (26) | (26) |
| Base earnings ¹ | 236 | 198 | 203 | 157 | 181 | 56 | 190 | 171 | 794 | 598 |
| Items excluded from base earnings | | | | | | | | | | |
| Market experience relative to expectations | (21) | 112 | (30) | 27 | (183) | 96 | (12) | 68 | 88 | (31) |
| Assumption changes and management | () | | | | () | | | | | |
| actions | | (45) | (4) | | 5 | (26) | 1 | (5) | (49) | (25) |
| Total items excluded from base earnings | (21) | 67 | (34) | 27 | (178) | 70 | (11) | 63 | 39 | (56) |
| Net earnings - common shareholders | 215 | 265 | 169 | 184 | 3 | 126 | 179 | 234 | 833 | 542 |
| Base earnings (loss) ¹ | | | | | | | | | | |
| Reinsurance | 222 | 105 | 109 | 153 | 179 | 65 | 190 | 174 | 778 | 607 |
| Corporate | 232 | 195 | 198 | | | | 189 | | | |
| Corporate _ | 4 | 3 | 5 | 4 | 2 | (9) | 1 | (3) | 16 | (9) |
| = | 236 | 198 | 203 | 157 | 181 | 56 | 190 | 171 | 794 | 598 |



Capital and Risk Solutions – Run-Rate Insurance Results and CSM

| (C\$MM) | | 2023 | 3 | | | 2022 | 1 | [| Fiscal | Fiscal |
|--|-------|-------|-------|-------|-------|-------|-------|-------|--------|--------|
| - | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | 2023 | 2022 |
| Run-rate insurance results ¹ | | | | | | | | | | |
| CSM recognized for services provided | 38 | 38 | 39 | 39 | 41 | 37 | 38 | 36 | 154 | 152 |
| Risk adjustment release | 45 | 46 | 48 | 48 | 51 | 50 | 55 | 59 | 187 | 215 |
| Short-term insurance contracts | 127 | 121 | 122 | 106 | 102 | 98 | 94 | 88 | 476 | 382 |
| Total run-rate insurance results = | 210 | 205 | 209 | 193 | 194 | 185 | 187 | 183 | 817 | 749 |
| CSM, excluding participating and segregated fund products | | | | | | | | | | |
| Beginning | 1,735 | 1,740 | 1,762 | 1,796 | 1,720 | 1,600 | 1,646 | 1,691 | 1,796 | 1,691 |
| Impact of new insurance business | 11 | 19 | 9 | 10 | 33 | 20 | 28 | 19 | 49 | 100 |
| Expected movements from asset returns & locked-in rates | 9 | 10 | 8 | 10 | 8 | 8 | 6 | 7 | 37 | 29 |
| CSM recognized for services provided | (38) | (39) | (38) | (39) | (41) | (37) | (38) | (36) | (154) | (152) |
| Insurance experience gains and losses | 3 | (32) | 17 | (29) | (24) | (43) | (13) | 27 | (41) | (53) |
| Organic CSM movement | (15) | (42) | (4) | (48) | (24) | (52) | (17) | 17 | (109) | (76) |
| Impact of changes in assumptions and management actions | _ | 49 | (1) | (7) | 12 | 162 | 10 | 2 | 41 | 186 |
| Currency impact | 25 | (12) | (17) | 21 | 88 | 10 | (39) | (64) | 17 | (5) |
| Total CSM movement | 10 | (5) | (22) | (34) | 76 | 120 | (46) | (45) | (51) | 105 |
| Ending CSM, excluding participating and segregated fund products | 1,745 | 1,735 | 1,740 | 1,762 | 1,796 | 1,720 | 1,600 | 1,646 | 1,745 | 1,796 |



Lifeco Corporate - Drivers of Earnings - Common Shareholders

| (C\$MM) | | 2023 | | | | 2022 | | [| Fiscal | Fiscal |
|---|------|------|------|------|------|------|-----|-----|--------|--------|
| - | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | 2023 | 2022 |
| Drivers of earnings analysis (base) | | | | | | | | | | |
| Earnings on surplus | 7 | 9 | 9 | 8 | 8 | 10 | 11 | 7 | 33 | 36 |
| Base earnings - net investment result ¹ | 7 | 9 | 9 | 8 | 8 | 10 | 11 | 7 | 33 | 36 |
| Non-directly attributable and other expenses | (34) | (15) | (15) | (7) | (19) | (5) | (5) | (2) | (71) | (31) |
| Income taxes on base earnings | (3) | 2 | 1 | — | 3 | (1) | (1) | (2) | — | (1) |
| Non-controlling interests, preferred dividends and other | (10) | (8) | (6) | (6) | (10) | (8) | (6) | (6) | (30) | (30) |
| Base earnings (loss) ¹ | (40) | (12) | (11) | (5) | (18) | (4) | (1) | (3) | (68) | (26) |
| Items excluded from base earnings | | | | | | | | | | |
| Market experience relative to expectations | (9) | — | — | (8) | (2) | 3 | 10 | 4 | (17) | 15 |
| Total items excluded from base earnings | (9) | _ | _ | (8) | (2) | 3 | 10 | 4 | (17) | 15 |
| Net earnings - common shareholders | (49) | (12) | (11) | (13) | (20) | (1) | 9 | 1 | (85) | (11) |

Lifeco Drivers of Earnings – Reconciliation

| (C\$MM) | 2023 | | | | 2022 | | | | Fiscal | Fiscal |
|--|-------|-------|-------|-------|-------|-------|-------|-------|---------|---------|
| = | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | 2023 | 2022 |
| Drivers of earnings analysis (base) ¹ | | | | | | | | | | |
| Base earnings: insurance service result (ISR) | 854 | 786 | 711 | 659 | 674 | 622 | 784 | 644 | 3,010 | 2,724 |
| Base earnings: net investment result (NIR) | 212 | 222 | 266 | 214 | 264 | 209 | 198 | 145 | 914 | 816 |
| Base earnings: other income and expenses | (95) | (58) | (57) | (47) | (44) | (22) | (79) | (77) | (257) | (222) |
| Base earnings | 971 | 950 | 920 | 826 | 894 | 809 | 903 | 712 | 3,667 | 3,318 |
| Items excluded (pre-tax) | | | | | | | | | | |
| ISR - assumption changes and management actions (ACMA) | 1 | (38) | — | 3 | (9) | 5 | (17) | 5 | (34) | (16) |
| ISR - business transformation impacts | _ | _ | (46) | _ | _ | — | _ | _ | (46) | _ |
| NIR - market experience relative to expectations | (351) | 191 | (92) | (209) | (393) | 228 | 152 | 864 | (461) | 851 |
| NIR - ACMA | (29) | (87) | (5) | _ | (12) | 91 | | (24) | (121) | 55 |
| NIR - realized OCI gains (losses) from asset rebalancing | _ | _ | (158) | _ | — | _ | | _ | (158) | _ |
| NIR - business transformation impacts | 124 | _ | _ | _ | _ | (34) | _ | _ | 124 | (34) |
| Fee and other income - ACMA | _ | _ | _ | 6 | _ | _ | _ | _ | 6 | _ |
| Restructuring and integration costs - business transformation impacts | (166) | (30) | (28) | (26) | (43) | (58) | (60) | (17) | (250) | (178) |
| Operating and administrative expenses - business transformation impacts | (95) | (3) | (70) | _ | (30) | 50 | (71) | (8) | (168) | (59) |
| Amortization of acquisition-related finite life intangibles | (42) | (48) | (49) | (43) | (36) | (47) | (49) | (35) | (182) | (167) |
| Tax on items excluded from base earnings | 330 | 1 | 97 | 57 | 107 | (58) | (28) | (163) | 485 | (142) |
| Discontinued operations (post-tax) | (3) | (31) | (71) | (19) | (26) | 1 | (7) | _ | (124) | (32) |
| Reallocation of spread income to NIR from OIE ² | 332 | 322 | 305 | 358 | 366 | 310 | 256 | 184 | 1,317 | 1,116 |
| Total | (231) | (45) | (422) | (231) | (442) | 178 | (80) | 622 | (929) | 278 |
| Net earnings - common shareholders | 740 | 905 | 498 | 595 | 452 | 987 | 823 | 1,334 | 2,738 | 3,596 |
| Drivers of earnings analysis (participating account) | | | | | | | | | | |
| Insurance service result | 35 | 40 | 38 | 38 | 33 | 25 | 31 | 32 | 151 | 121 |
| Net investment result | (23) | 2 | (12) | (49) | (162) | 1 | (22) | (15) | (82) | (198) |
| Other income and expenses | (12) | (42) | (26) | 11 | 129 | (26) | (9) | (17) | (69) | 77 |
| Net earnings - participating account | _ | _ | _ | | _ | _ | _ | | | |
| Income statement (total) | | | | | | | | | | |
| Insurance service result | 890 | 788 | 703 | 700 | 698 | 652 | 798 | 681 | 3,081 | 2,829 |
| Net investment result | 265 | 650 | 304 | 314 | 63 | 805 | 584 | 1,154 | 1,533 | 2,606 |
| Other income and expenses | (548) | (313) | (325) | (360) | (434) | (306) | (395) | (235) | (1,546) | (1,370) |
| Earnings before income taxes | 607 | 1,125 | 682 | 654 | 327 | 1,151 | 987 | 1,600 | 3,068 | 4,065 |
| Taxes, income attributed to non-controlling interests and participating policies, preferred share dividends | 136 | (189) | (113) | (40) | 151 | (165) | (157) | (266) | (206) | (437) |
| Net earnings from continuing operations | 743 | 936 | 569 | 614 | 478 | 986 | 830 | 1,334 | 2,862 | 3,628 |
| Net earnings (loss) from discontinued operations | (3) | (31) | (71) | (19) | (26) | 1 | (7) | _ | (124) | (32) |
| Net earnings - common shareholders | 740 | 905 | 498 | 595 | 452 | 987 | 823 | 1,334 | 2,738 | 3,596 |
| | | | | | | | | | | |

GREAT-WEST

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¹ Comparative results are restated to exclude discontinued operations related to Putnam Investments. On May 31, 2023, Lifeco agreed to sell Putnam Investments to Franklin Templeton. The transaction closed on January 1, 2024, subsequent to the fourth quarter of 2023.

² Within the Drivers of Earnings Analysis, the spread business in the U.S. and Canada has been moved from base earnings - net investment results to the "net fee and spread income" line. The "reallocation of spread income to NIR from OIE" line in the above reconciliation represents the spread income that has been moved. This adjustment does not have an impact on net earnings - common shareholders and is shown as an adjustment to reconcile base earnings - net investment results on the Company's consolidated financial statements.

Canada Drivers of Earnings – Reconciliation

| (C\$MM) | 2023 | | | | 2022 | | | | Fiscal | Fiscal |
|---|-------|-------|-------|------|-------|-------|-------|-------|--------|--------|
| - | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | 2023 | 2022 |
| Drivers of earnings analysis (base) | | | | | | | | | | |
| Base earnings: insurance service result (ISR) | 370 | 373 | 320 | 304 | 305 | 360 | 374 | 275 | 1,367 | 1,314 |
| Base earnings: net investment result (NIR) | 79 | 62 | 74 | 72 | 39 | 49 | 40 | 38 | 287 | 166 |
| Base earnings: other income and expenses | (148) | (139) | (111) | (98) | (84) | (69) | (74) | (89) | (496) | (316) |
| Base earnings | 301 | 296 | 283 | 278 | 260 | 340 | 340 | 224 | 1,158 | 1,164 |
| Items excluded (pre-tax) | | | | | | | | | | |
| ISR - assumption changes and management actions (ACMA) | (1) | (22) | _ | 3 | (1) | (4) | (14) | 5 | (20) | (14) |
| NIR - market experience relative to expectations | (162) | 204 | (179) | (60) | 78 | (200) | 65 | 298 | (197) | 241 |
| NIR - ACMA | (21) | (12) | 1 | _ | (36) | 139 | 4 | (8) | (32) | 99 |
| NIR - business transformation impacts | _ | _ | | _ | _ | _ | _ | _ | _ | _ |
| Operating and administrative expenses - business transformation impacts | (5) | (1) | (3) | _ | _ | _ | _ | | (9) | _ |
| Amortization of acquisition-related finite life intangibles | (2) | (6) | (6) | (6) | (7) | (7) | (6) | (6) | (20) | (26) |
| Tax on items excluded from base earnings | 56 | (45) | 52 | 18 | 58 | 6 | (27) | (70) | 81 | (33) |
| Reallocation of spread income to NIR from OIE ¹ | 12 | 20 | 14 | 15 | 15 | 13 | 10 | 7 | 61 | 45 |
| Total | (135) | 118 | (135) | (45) | 92 | (66) | 22 | 219 | (197) | 267 |
| Net earnings - common shareholders | 166 | 414 | 148 | 233 | 352 | 274 | 362 | 443 | 961 | 1,431 |
| Drivers of earnings analysis (participating account) | | | | | | | | | | |
| Insurance service result | 32 | 36 | 34 | 34 | 31 | 22 | 28 | 27 | 136 | 108 |
| Net investment result | (32) | 2 | (13) | (50) | (167) | 6 | (18) | (11) | (93) | (190) |
| Other income and expenses | — | (38) | (21) | 16 | 136 | (28) | (10) | (16) | (43) | 82 |
| Net earnings - participating account | _ | _ | _ | | _ | — | — | _ | | _ |
| Income statement (total) | | | | | | | | | | |
| Insurance service result | 401 | 387 | 354 | 341 | 335 | 378 | 388 | 307 | 1,483 | 1,408 |
| Net investment result | (124) | 276 | (103) | (23) | (71) | 7 | 101 | 324 | 26 | 361 |
| Other income and expenses | (97) | (87) | (71) | (69) | (94) | (68) | (22) | (76) | (324) | (260) |
| Earnings before income taxes | 180 | 576 | 180 | 249 | 170 | 317 | 467 | 555 | 1,185 | 1,509 |
| Taxes, income attributed to non-controlling interests and participating policies, preferred share dividends | (14) | (162) | (32) | (16) | 182 | (43) | (105) | (112) | (224) | (78) |
| Net earnings - common shareholders | 166 | 414 | 148 | 233 | 352 | 274 | 362 | 443 | 961 | 1,431 |
| | | | | | | | | | | |

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¹ Within the Drivers of Earnings Analysis, the spread business in Canada has been moved from base earnings - net investment results to the "net fee and spread income" line. The "reallocation of spread income to NIR from OIE" line in the above reconciliation represents the spread income that has been moved. This adjustment does not have an impact on net earnings - common shareholders and is shown as an adjustment to reconcile base earnings - net investment results on the Company's consolidated financial statements.

U.S. Drivers of Earnings – Reconciliation

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|--------------------------|
| |

| (C\$MM) | | 2023 | | | | 2022 | | | Fiscal | Fiscal |
|--|-------|-------|-------|-------|-------|-------|-------|------|--------|--------|
| | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | 2023 | 2022 |
| Drivers of earnings analysis (base) ¹ | | | | | | | | | | |
| Base earnings: insurance service result (ISR) | 18 | 13 | 11 | 13 | 16 | 17 | 6 | 4 | 55 | 43 |
| Base earnings: net investment result (NIR) | 1 | 47 | 29 | 18 | 31 | 16 | 28 | 16 | 95 | 91 |
| Base earnings: other income and expenses | 242 | 202 | 225 | 187 | 168 | 181 | 130 | 124 | 856 | 603 |
| Base earnings | 261 | 262 | 265 | 218 | 215 | 214 | 164 | 144 | 1,006 | 737 |
| Items excluded (pre-tax) | | | | | | | | | | |
| NIR - market experience relative to expectations | (13) | 27 | (4) | (5) | — | (18) | (8) | 1 | 5 | (25) |
| NIR - business transformation impacts | _ | — | _ | _ | — | (34) | _ | _ | _ | (34) |
| Restructuring and integration costs - business transformation impacts | (52) | (18) | (28) | (26) | (43) | (58) | (60) | (17) | (124) | (178) |
| Operating and administrative expenses - business transformation impacts | _ | _ | (67) | _ | _ | 55 | (67) | (2) | (67) | (14) |
| Amortization of acquisition-related finite life intangibles | (35) | (36) | (37) | (32) | (21) | (37) | (39) | (25) | (140) | (122) |
| Tax on items excluded from base earnings | 33 | 9 | 32 | 15 | 17 | 32 | 40 | 11 | 89 | 100 |
| Discontinued operations (post-tax) ¹ | (3) | (31) | (71) | (19) | (26) | 1 | (7) | _ | (124) | (32) |
| Reallocation of spread income to NIR from OIE ² | 320 | 302 | 291 | 343 | 351 | 297 | 246 | 177 | 1,256 | 1,071 |
| Total | (70) | (49) | (175) | (67) | (73) | (59) | (141) | (32) | (361) | (305) |
| Net earnings - common shareholders | 191 | 213 | 90 | 151 | 142 | 155 | 23 | 112 | 645 | 432 |
| Drivers of earnings analysis (participating account) | | | | | | | | | | |
| Insurance service result | 3 | 4 | 4 | 4 | 2 | 3 | 3 | 3 | 15 | 11 |
| Net investment result | 8 | _ | _ | _ | 4 | (5) | (3) | (3) | 8 | (7) |
| Other income and expenses | (11) | (4) | (4) | (4) | (6) | 2 | | | (23) | (4) |
| Net earnings - participating account | - | — | — | _ | — | _ | — | _ | _ | _ |
| Income statement (total) | | | | | | | | | | |
| Insurance service result | 21 | 17 | 15 | 17 | 18 | 20 | 9 | 7 | 70 | 54 |
| Net investment result | 316 | 376 | 316 | 356 | 386 | 256 | 263 | 191 | 1,364 | 1,096 |
| Other income and expenses | (125) | (121) | (154) | (195) | (213) | (135) | (288) | (88) | (595) | (724) |
| Earnings before income taxes | 212 | 272 | 177 | 178 | 191 | 141 | (16) | 110 | 839 | 426 |
| Taxes, income attributed to non-controlling interests and participating policies, preferred share dividends | (18) | (28) | (16) | (8) | (23) | 13 | 46 | 2 | (70) | 38 |
| Net earnings from continuing operations | 194 | 244 | 161 | 170 | 168 | 154 | 30 | 112 | 769 | 464 |
| Net earnings (loss) from discontinued operations | (3) | (31) | (71) | (19) | (26) | 1 | (7) | | (124) | (32) |
| Net earnings - common shareholders | 191 | 213 | 90 | 151 | 142 | 155 | 23 | 112 | 645 | 432 |

¹ Comparative results are restated to exclude discontinued operations related to Putnam Investments. On May 31, 2023, Lifeco agreed to sell Putnam Investments to Franklin Templeton. The transaction closed on January 1, 2024, subsequent to the fourth quarter of 2023.

² Within the Drivers of Earnings Analysis, the spread business in the U.S has been moved from base earnings - net investment results to the "net fee and spread income" line. The "reallocation of spread income to NIR from OIE" line in the above reconciliation represents the spread income that has been moved. This adjustment does not have an impact on net earnings - common shareholders and is shown as an adjustment to reconcile base earnings - net investment results on the Company's consolidated financial statements.

Europe Drivers of Earnings – Reconciliation

| $ \begin{array}{ c c c c c c c c c c c c c c c c c c c$ | (C\$MM) | | 2023 | | | | 2022 | | | Fiscal | Fiscal |
|--|--|-------|-------|-------|-------|-------|------|------|-------|--------|--------|
| Base carning: insurance service result (NR) 242 211 178 182 164 166 193 173 813 686 Base earning: other income and expenses (120) (81) (126) (100) (76) (87) (94) (76) (87) (94) (77) (833) Base earning: other income and expenses 213 206 180 179 256 203 210 177 (84) Base earning: other income and expenses 213 206 180 179 256 203 210 176 777 645 Heas excluded (pre-tax) ISR - assumption changes and mangement actions 2 (6) - (6) 9 (3) - (46) - ISR - assumption changes and mangement actions (141) (152) 100 (155) (28) 295 70 463 (32) (46) - - - - - - - - - - - - - - <th>_</th> <th>Q4</th> <th>Q3</th> <th>Q2</th> <th>Q1</th> <th>Q4</th> <th>Q3</th> <th>Q2</th> <th>Q1</th> <th>2023</th> <th>2022</th> | _ | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | 2023 | 2022 |
| Base earnings: 11 78 134 111 79 391 492 Base earnings: 1(20) (81) (126) (100) (76) (87) (94) (77) (433) Base earnings: 213 206 180 178 256 203 210 176 (77) (45) Base earnings: 216 - - (6) 9 (3) - (4) (2) SR- assumption changes and management actions: 2 (6) - - - - (46) - - - (46) - - - (46) - - - - (14) (14) (14) (14) (14) (14) (14) (14) (14) (14) (14) (14) (14) (12) - - - - (15) - - - - - - - - - - - - - | Drivers of earnings analysis (base) | | | | | | | | | | |
| Base earnings: other income and expenses (120) (81) (126) (100) (76) (67) (94) (76) (427) (433) Base earnings 213 206 180 178 286 203 210 176 777 645 Items excluded (pr-tx) ISR - sasumption changes and management actions 2 (6) - - - - - (46) - ISR - statings individued (pre-tx) 2 (6) - - - - - - (46) - - - - - (46) - - - - (40) (21) 560 026 295 70 463 (22) - - - - 124 - - - - - 124 - - - - - - 124 - - - - - 124 - - - - - - | Base earnings: insurance service result (ISR) | 242 | | | | 164 | 156 | 193 | | 813 | |
| Base earnings 213 206 180 177 256 203 210 176 777 645 Items excluded (pre-tax) (ACMA) SR - assumption changes and management actions (ACMA) 2 (6) - - (8) 9 (3) - (4) (2) SR - assumption changes and management actions (ACMA) 2 (6) - - - - - (46) - - - - (46) - - - - - (46) - | c | | | | | | | | | | |
| Lens exclude (pre-tax) ISR - assumption changes and management actions (ACMA) 2 (6) - - (8) 9 (3) - (4) (2) ISR - assumption changes and management actions (ACMA) 114 (152) 100 (155) (288) 295 70 463 (321) 500 NIR - market experience relative to expectations (114) (152) 100 (155) (288) 295 70 463 (321) 500 NIR - ACMA (8) (39) (1) - 19 (17) (5) (114) (12) - - - - 124 - NIR - regitzed CD1 gains (tosses) from asset trabsformation impacts - | | () | () | () | . , | () | () | () | | | |
| $ \begin{array}{c c c c c c c c c c c c c c c c c c c $ | Base earnings | 213 | 206 | 180 | 178 | 256 | 203 | 210 | 176 | 777 | 845 |
| (ACMA) - - - (6) - - - (6) 9 (3) - (4) (2) SR- business transformation impacts - - (46) - - - - (46) (2) NIR - market experience relative to expectations (114) (152) 100 (155) (268) 295 70 463 (321) 560 NIR - ACMA (8) (39) (1) - 19 (17) (5) (11) (48) (14) NIR - business transformation impacts 124 - - - - - 124 - NIR - trainest transformation impacts (14) (12) - - - - - 6 - - - 6 - - - 6 - - - 6 - - - 6 - - - 6 - - - 6 - - - 6 - - - 6 - - - | Items excluded (pre-tax) | | | | | | | | | | |
| NIR - market experience relative to expectations (114) (152) 100 (155) (268) 295 70 463 (321) 560 NIR - ACMA (8) (39) (1) - 19 (17) (6) (11) (48) (14) NIR - business transformation impacts 124 - | | 2 | (6) | _ | _ | (8) | 9 | (3) | _ | (4) | (2) |
| NIR - ACMA (6) (39) (1) - 19 (17) (5) (11) (48) (14) NIR - business transformation impacts 124 - - - - - 124 - NIR - related CCI gains (losses) from asset rebatancing - - - - - - - - 124 - Restructuring and integration costs - business transformation impacts (114) (12) - - - - - - 124 - Prestructuring and integration costs - business transformation impacts (114) (12) - - - - - - - - - - - - - - - - - 6 - - - - 6 - - - 6 - - - 6 - - - 6 - - - 7 - 6 - - | ISR - business transformation impacts | _ | _ | (46) | _ | _ | _ | _ | _ | (46) | _ |
| NIR - business transformation impacts 124 - - - - - 124 - NIR - realized OCI gains (losses) from asset rebalancing transformation impacts - - - - - - 1158 - Restructuring and integration costs - business transformation impacts (114) (12) - - - - - - - - 6 - Operating and integration costs - business transformation impacts (90) (2) - - 6 - - 6 - - 6 - - 6 - - 6 - - 6 - - 6 - - 6 - - 6 - - - 6 - - 6 - - 6 - - 6 - - 6 - - 6 - - 6 - - 6 - - 6 - - 6 - - 6 - - 6 - - | NIR - market experience relative to expectations | (114) | (152) | 100 | (155) | (268) | 295 | 70 | 463 | (321) | 560 |
| NIR - business transformation impacts 124 - - - - - 124 - NIR - realized OCI gains (losses) from asset rebalancing transformation impacts - - - - - - 1158 - Restructuring and integration costs - business transformation impacts (114) (12) - - - - - - - - 6 - Operating and integration costs - business transformation impacts (90) (2) - - 6 - - 6 - - 6 - - 6 - - 6 - - 6 - - 6 - - 6 - - 6 - - - 6 - - 6 - - 6 - - 6 - - 6 - - 6 - - 6 - - 6 - - 6 - - 6 - - 6 - - 6 - - | NIR - ACMA | (8) | (39) | (1) | _ | 19 | (17) | (5) | (11) | (48) | (14) |
| rebalancing - - (158) - - - - - - - (158) - Restructing and integration costs - business transformation impacts (114) (12) - | NIR - business transformation impacts | | _ | _ | _ | _ | _ | _ | _ | 124 | _ |
| transformation impacts (114) (12) - 1 < | | _ | _ | (158) | _ | _ | _ | _ | _ | (158) | _ |
| $\begin{array}{c c c c c c c c c c c c c c c c c c c $ | | (114) | (12) | _ | _ | _ | _ | _ | _ | (126) | _ |
| transformation impacts(90)(2) $ -$ (30)(5)(4)(6)(92)(45)Amortization of acquisition-related finite life intangibles(5)(6)(6)(5)(8)(3)(4)(4)(22)(19)Tax on items excluded from base earnings20936331614(49)(14)(74)294(123)Total4(181)(78)(138)(281)23040368(393)357Net earnings - common shareholders2172510240(25)4332505443841,202Drivers of earnings analysis (participating account)1 $ 2$ $ 2$ Insurance service result $ 2$ $ 2$ Net earnings - participating account(1) $ 1$ 1 $ 2$ $ 2$ 2 $ 2$ 2 $ 2$ $ 2$ $ 2$ $ 2$ $ 2$ $ 2$ $ 2$ $ 2$ $ 2$ $ 2$ $ 2$ $ 2$ $ 2$ $-$ <t< td=""><td>Fee and other income - ACMA</td><td>_</td><td></td><td>_</td><td>6</td><td></td><td></td><td></td><td>_</td><td>6</td><td>_</td></t<> | Fee and other income - ACMA | _ | | _ | 6 | | | | _ | 6 | _ |
| $\begin{array}{ c c c c c c c c c c c c c c c c c c c$ | | (90) | (2) | _ | _ | (30) | (5) | (4) | (6) | (92) | (45) |
| Total4(181)(78)(138)(281)23040368(393)357Net earnings - common shareholders2172510240(25)4332505443841,202Drivers of earnings analysis (participating account)Insurance service result $ 2$ $ 2$ Net investment result1 $-$ 11 1 $ 2$ $ 2$ Net investment result1 $-$ (1)(1)(1) 3 (1)Other income and expenses(1) $-$ (1)(1)(1) $ -$ Income statement (total)Insurance service result244205132182156165190175763686Net investment result94(115)70(58)(80)412175530(9)1,037Other income and expenses(278)(84)(75)(77)(92)(83)(67)(54)(514)(296)Earnings before income taxes60612747(16)4942986512401,427Taxes, income attributed to non-controlling interests and participating policies, prefered share dividends15719(25)(7)(9)(61)(48)(107)144(225) | | (5) | (6) | (6) | (5) | (8) | (3) | (4) | (4) | (22) | (19) |
| Net earnings - common shareholders 217 25 102 40 (25) 433 250 544 384 $1,202$ Drivers of earnings analysis (participating account)Insurance service result $ 2$ $ 2$ Net investment result1 $-$ 11 $ (1)$ (1) (1) (1) (1) Other income and expenses (1) $ (1)$ (1) (1) $ -$ Income and expenses (1) $ -$ Income statement (total)Insurance service result 244 205 132 182 156 165 190 175 763 686 Net investment result 94 (115) 70 (58) (80) 412 175 530 (9) $1,037$ Other income and expenses (278) (84) (75) (77) (92) (83) (67) (54) (514) (296) Earnings before income taxes 60 6 127 47 (16) 494 298 651 240 $1,427$ Taxes, income attributed to non-controlling interests and participating policies, preferred share dividends 157 19 (25) (7) (9) (61) (48) (107) 144 (225) | Tax on items excluded from base earnings | 209 | 36 | 33 | 16 | 14 | (49) | (14) | (74) | 294 | (123) |
| Drivers of earnings analysis (participating account) Insurance service result $ -$ | Total | 4 | (181) | (78) | (138) | (281) | 230 | 40 | 368 | (393) | 357 |
| Insurance service result $ 2$ $ 2$ Net investment result1 $-$ 111 $-$ (1)(1)3(1)Other income and expenses(1) $-$ (1)(1)(1) $-$ 1(1)(3)(1)Net earnings - participating account $ -$ | Net earnings - common shareholders | 217 | 25 | 102 | 40 | (25) | 433 | 250 | 544 | 384 | 1,202 |
| Net investment result1 $-$ 111 $-$ (1)(1)3(1)Other income and expenses(1) $-$ (1)(1)(1)(1) $-$ 1(1)(3)(1)Net earnings - participating account $ -$ <td>Drivers of earnings analysis (participating account)</td> <td></td> | Drivers of earnings analysis (participating account) | | | | | | | | | | |
| Net investment result1 $-$ 111 $-$ (1)(1)3(1)Other income and expenses(1) $-$ (1)(1)(1) $-$ 1(1)(3)(1)Net earnings - participating account $ -$ <td>Insurance service result</td> <td>_</td> <td>_</td> <td>_</td> <td>_</td> <td></td> <td>_</td> <td>_</td> <td>2</td> <td>_</td> <td>2</td> | Insurance service result | _ | _ | _ | _ | | _ | _ | 2 | _ | 2 |
| $ \begin{array}{c ccccccccccccccccccccccccccccccccccc$ | Net investment result | 1 | _ | 1 | 1 | 1 | _ | (1) | | 3 | |
| Net earnings - participating account - | Other income and expenses | (1) | _ | (1) | (1) | (1) | _ | | | (3) | |
| Insurance service result 244 205 132 182 156 165 190 175 763 686 Net investment result 94 (115) 70 (58) (80) 412 175 530 (9) 1,037 Other income and expenses (278) (84) (75) (77) (92) (83) (67) (54) (514) (296) Earnings before income taxes 60 6 127 47 (16) 494 298 651 240 1,427 Taxes, income attributed to non-controlling interests and participating policies, preferred share dividends 157 19 (25) (7) (9) (61) (48) (107) 144 (225) | Net earnings - participating account | _ | _ | | | _ | _ | _ | | | |
| Net investment result 94 (115) 70 (58) (80) 412 175 530 (9) 1,037 Other income and expenses (278) (84) (75) (77) (92) (83) (67) (54) (514) (296) Earnings before income taxes 60 6 127 47 (16) 494 298 651 240 1,427 Taxes, income attributed to non-controlling interests and participating policies, preferred share dividends 157 19 (25) (7) (9) (61) (48) (107) 144 (225) | Income statement (total) | | | | | | | | | | |
| Other income and expenses (278) (84) (75) (77) (92) (83) (67) (54) (514) (296) Earnings before income taxes 60 6 127 47 (16) 494 298 651 240 1,427 Taxes, income attributed to non-controlling interests and participating policies, preferred share dividends 157 19 (25) (7) (9) (61) (48) (107) 144 (225) | Insurance service result | 244 | 205 | 132 | 182 | 156 | 165 | 190 | 175 | 763 | 686 |
| Other income and expenses (278) (84) (75) (77) (92) (83) (67) (54) (514) (296) Earnings before income taxes 60 6 127 47 (16) 494 298 651 240 1,427 Taxes, income attributed to non-controlling interests and participating policies, preferred share dividends 157 19 (25) (7) (9) (61) (48) (107) 144 (225) | Net investment result | 94 | (115) | | (58) | (80) | 412 | 175 | 530 | (9) | 1,037 |
| Earnings before income taxes60612747(16)4942986512401,427Taxes, income attributed to non-controlling interests and participating policies, preferred share dividends15719(25)(7)(9)(61)(48)(107)144(225) | Other income and expenses | (278) | . , | (75) | . , | . , | (83) | (67) | (54) | | (296) |
| Taxes, income attributed to non-controlling interests and participating policies, preferred share dividends15719(25)(7)(9)(61)(48)(107)144(225) | Earnings before income taxes | , , | | | | | , , | | | | |
| Net earnings - common shareholders 217 25 102 40 (25) 433 250 544 384 1,202 | Taxes, income attributed to non-controlling interests and participating policies, preferred share dividends | 157 | 19 | (25) | (7) | () | (61) | (48) | (107) | 144 | |
| | Net earnings - common shareholders | 217 | 25 | 102 | 40 | (25) | 433 | 250 | 544 | 384 | 1,202 |

GREAT-WEST

INC.



Capital & Risk Solutions Drivers of Earnings – Reconciliation

| (C\$MM) | 2023 | | | | 2022 | | | | Fiscal | Fiscal |
|--|------|------|------|------|-------|------|------|------|--------|--------|
| - | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | 2023 | 2022 |
| Drivers of earnings analysis (base) | | | | | | | | | | |
| Base earnings: insurance service result (ISR) | 224 | 189 | 202 | 160 | 189 | 89 | 211 | 192 | 775 | 681 |
| Base earnings: net investment result (NIR) | 34 | 28 | 26 | 20 | 18 | | 8 | 5 | 108 | 31 |
| Base earnings: other income and expenses | (22) | (19) | (25) | (23) | (26) | (33) | (29) | (26) | (89) | (114) |
| Base earnings | 236 | 198 | 203 | 157 | 181 | 56 | 190 | 171 | 794 | 598 |
| Items excluded (pre-tax) | | | | | | | | | | |
| ISR - assumption changes and management actions (ACMA) | _ | (10) | _ | _ | _ | _ | _ | _ | (10) | _ |
| NIR - market experience relative to expectations | (50) | 112 | (9) | 22 | (201) | 147 | 11 | 97 | 75 | 54 |
| NIR - assumption changes and management actions | _ | (36) | (5) | _ | 5 | (31) | 1 | (5) | (41) | (30) |
| Tax on items excluded from base earnings | 29 | 1 | (20) | 5 | 18 | (46) | (23) | (29) | 15 | (80) |
| Total | (21) | 67 | (34) | 27 | (178) | 70 | (11) | 63 | 39 | (56) |
| Net earnings - common shareholders | 215 | 265 | 169 | 184 | 3 | 126 | 179 | 234 | 833 | 542 |
| Income statement (total) | | | | | | | | | | |
| Insurance service result | 224 | 179 | 202 | 160 | 189 | 89 | 211 | 192 | 765 | 681 |
| Net investment result | (16) | 104 | 12 | 42 | (178) | 116 | 20 | 97 | 142 | 55 |
| Other income and expenses | (14) | (6) | (10) | (12) | (16) | (15) | (13) | (15) | (42) | (59) |
| Earnings before income taxes | 194 | 277 | 204 | 190 | (5) | 190 | 218 | 274 | 865 | 677 |
| Taxes, income attributed to non-controlling interests and participating policies, preferred share dividends | 21 | (12) | (35) | (6) | 8 | (64) | (39) | (40) | (32) | (135) |
| Net earnings - common shareholders | 215 | 265 | 169 | 184 | 3 | 126 | 179 | 234 | 833 | 542 |



Lifeco Corporate Drivers of Earnings – Reconciliation

| (C\$MM) | | 2023 | | | | 2022 | | | | Fiscal |
|--|------|------|------|------|------|------|------|------|-------|--------|
| - | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | 2023 | 2022 |
| Drivers of earnings analysis (base) | | | | | | | | | | |
| Base earnings: insurance service result (ISR) | — | — | _ | _ | _ | _ | _ | _ | _ | _ |
| Base earnings: net investment result (NIR) | 7 | 9 | 9 | 8 | 8 | 10 | 11 | 7 | 33 | 36 |
| Base earnings: other income and expenses | (47) | (21) | (20) | (13) | (26) | (14) | (12) | (10) | (101) | (62) |
| Base earnings | (40) | (12) | (11) | (5) | (18) | (4) | (1) | (3) | (68) | (26) |
| Items excluded (pre-tax) | | | | | | | | | | |
| NIR - market experience relative to expectations | (12) | — | _ | (11) | (2) | 4 | 14 | 5 | (23) | 21 |
| Tax on items excluded from base earnings | 3 | — | — | 3 | _ | (1) | (4) | (1) | 6 | (6) |
| Total | (9) | _ | _ | (8) | (2) | 3 | 10 | 4 | (17) | 15 |
| Net earnings - common shareholders = | (49) | (12) | (11) | (13) | (20) | (1) | 9 | 1 | (85) | (11) |
| Income statement (total) | | | | | | | | | | |
| Net investment result | (5) | 9 | 9 | (3) | 6 | 14 | 25 | 12 | 10 | 57 |
| Other income and expenses | (34) | (15) | (15) | (7) | (19) | (5) | (5) | (2) | (71) | (31) |
| Earnings before income taxes | (39) | (6) | (6) | (10) | (13) | 9 | 20 | 10 | (61) | 26 |
| Taxes, income attributed to non-controlling interests and participating policies, preferred share dividends | (10) | (6) | (5) | (3) | (7) | (10) | (11) | (9) | (24) | (37) |
| Net earnings - common shareholders | (49) | (12) | (11) | (13) | (20) | (1) | 9 | 1 | (85) | (11) |



Drivers of Earnings - Glossary

| Drivers of earnings | Description | Characteristics |
|---|--|---|
| Expected insurance earni | ngs | |
| Risk adjustment release | Release of in-period insurance risk margins into profit for non-Premium Allocation Approach (PAA) insurance contracts. | Stable period to period and emerges predictably into earnings assuming cash flows materialize as expected. |
| CSM recognized for services provided | Contractual service margin (CSM) recognized for services provided in-period. A representation of earned profit released in-period relating to non-PAA insurance contracts. | Stable period to period and emerges predictably into earnings. |
| Short-term insurance earnings | Represents expected profits from Group Life & Health and other short-term insurance contracts measured under the PAA measurement model. Excludes fee-based service contracts and experience gains and losses. | Stable period to period and emerges predictably into earnings. Growth in expected short-term insurance earnings is driven by organic growth of in-force business, margins and net sales. |
| Impact of new insurance business | Represents "onerous" contracts written in-period. Onerous contracts may become non- onerous as a result of subsequent measurement. | Onerous contracts expected to comprise a small proportion of in-force business. |
| Insurance experience gains and losses | Represents the difference between actual insurance experience and beginning of period expectation for claims and expense cash flows that do not adjust the CSM. | More volatile period to period reflecting actual claims experience. Majority of insurance experience gains and losses that impact current quarter earnings relate to group and individual life mortality, group and individual morbidity and expense gain/loss. Annuitant mortality, lapse and policyholder behaviour experience which mainly impact future fulfilment cash flows are typically reflected in adjustments to the CSM and accordingly will impact earnings in future periods. |
| Base earnings - insuran | ce service result | |
| Expected investment earnings | Represents the difference between management's expected return on assets backing insurance contract liabilities and the unwinding of discount rates used to measure corresponding insurance contract liabilities. Includes the release of the allowance for credit risk included in the discount rates into profit. | Relatively stable period to period. Impacted by prevailing interest rates. |
| Credit experience | Impact of downgrades, upgrades and impairments on assets held to back insurance contract liabilities; Impact of impairments on assets held to back general account liabilities in Empower; and changes in expected credit losses on assets supporting surplus. | Variability period to period due to actual credit experience. |
| Trading activity | Impact of trading activity on fixed income assets in certain asset portfolios supporting liabilities | Variability period to period due to actual trading activity and new business volumes. |
| Earnings on surplus | Represents expected investment income on surplus assets net of associated investment expenses. Base earnings on surplus excludes mark-to-market impacts on surplus assets as well as realized gain/losses on surplus assets held at fair value through other comprehensive income (OCI). | Relatively stable period to period. Grows with surplus asset balance and corresponding asset returns. |
| Base earnings - net inve | estment result | |
| Net fee and spread income | Represents net fee income earned, covering businesses such as segregated funds without guarantees, mutual funds products, pension administration / record keeping, and other administrative services only (ASO) contracts. Additionally includes spread income earned on general account investment products which represents the difference between | Asset-based fee and spread income will correspond with level of assets under management/administration driven by business growth and macroeconomic factors as well as expense margins. |
| | earned rates and rates credited to clients; as well as the par transfer on participating account business. Includes the expenses attributable to these businesses. | Non asset-based fee income will correspond with non-asset based drivers (e.g. participants or claims volumes) as well as expense margins. |
| Non-directly attributable and other expenses | Represents non-directly attributable insurance contract expenses as well as financing costs and amortization of finite life intangible assets (excluding amortization of acquisition-related finite life intangible assets). | Non-directly attributable and other expenses should grow at pace with overall business growth. |
| Income taxes on base earnings | The income tax expense for the period represents the sum of current income tax and deferred income tax on base earnings. | Corresponds with earnings levels. |
| preferred dividends and | Non-controlling interests in subsidiaries represents the proportion of equity that is attributable to minority shareholders. | Corresponds with earnings levels. |
| other | Preferred dividends are dividends that are allocated to and paid on the Company's preferred shares. | |
| Base earnings (loss) | | |

Drivers of Earnings - Glossary



| Drivers of earnings | Description | Characteristics | | | | |
|--|--|---|--|--|--|--|
| Items excluded from base e | arnings | | | | | |
| Market experience relative to expectations | The net earnings impact related to the direct equity and interest rate market impacts on insurance and investment contract liabilities, net of hedging, and related deferred tax liabilities, which includes: the impact of hedge ineffectiveness related to segregated fund guarantee liabilities that are hedged and the performance of the related hedge assets; the impact on segregated fund guarantee liabilities not hedged; the market-related impacts that are different than expectations on surplus assets, general account assets and the insurance and investment contract liabilities they support; other market impacts on general account assets and the insurance and investment contract liabilities they support that cannot be attributed to expectations within the period. | Significant volatility which arises from changes in risk-free interest rates, credit spreads and over (under) performance of non-fixed income assets relative to management's expectations. | | | | |
| Assumption changes and management actions | The net earnings impact of: (i) revisions to the methodologies and assumptions used in the measurement of the Company's assets, insurance contract liabilities and investment contract liabilities, and (ii) actions taken by management in the current reporting period which include, but are not limited to, changes in in-force product features (including prices), and new or revised reinsurance deals on in-force business. Assumption changes and management actions are excluded from base earnings. | Based on experience. Moderated impacts compared to IFRS 4 as certain assumption changes adjust the CSM rather than impacting earnings. | | | | |
| Other items excluded from base earnings | Business transformation impacts, which include acquisition and divestiture costs as well as restructuring and integration costs; | Includes items that are typically less predictable and are not indicative of the Company's underlying business performance. | | | | |
| | Amortization of acquisition related finite life intangible assets; | | | | | |
| | Material legal settlements, material impairment charges related to goodwill and intangible assets, impacts of income tax rate changes and other tax impairments, net gains, losses or costs related to the disposition or acquisition of a business; net earnings (loss) from discontinued operations and other items that, when removed, assist in explaining the Company's underlying business performance. | | | | | |

Total items excluded from base earnings

Net earnings - common shareholders