

# 2016 Annual Information Form

DATED February 9, 2017

# Great-West Lifeco Inc.

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# GENERAL

This Annual Information Form ("AIF") is intended to provide material information about Great-West Lifeco Inc. ("Lifeco") and its business.

Unless otherwise indicated, all information in this AIF is presented as at December 31, 2016 and all amounts are expressed in Canadian dollars.

#### Incorporation by Reference

Lifeco's 2016 Management's Discussion and Analysis dated February 9, 2017 (the "MD&A") is hereby incorporated by reference into this AIF and is available for review at www.sedar.com.

# Cautionary Note Regarding Forward-Looking Information

This AIF and the documents incorporated by reference may contain forward-looking statements. Forward-looking statements include statements that are predictive in nature, depend upon or refer to future events or conditions, or include words such as "expects", "anticipates", "intends", "plans", "believes", "estimates" and other similar expressions or negative versions thereof. These statements may include, without limitation, statements about Lifeco's operations, business, financial condition, expected financial performance (including revenues, earnings or growth rates), ongoing business strategies or prospects, and possible future actions by Lifeco, including statements made with respect to the expected benefits of acquisitions and divestitures. Forward-looking statements are based on expectations, forecasts, predictions, projections and conclusions about future events that were current at the time of the statements and are inherently subject to, among other things, risks, uncertainties and assumptions about Lifeco, economic factors and the financial services industry generally, including the insurance and mutual fund industries. They are not guarantees of future performance, and the reader is cautioned that actual events and results could differ materially from those expressed or implied by forward-looking statements. Material factors and assumptions that were applied in formulating the forward-looking information contained herein include the assumption that the business and economic conditions affecting Lifeco's operations will continue substantially in their current state, including, without limitation, with respect to customer behavior, Lifeco's reputation, market prices for products provided, sales levels, premium income, fee income, expense levels, mortality experience, morbidity experience, policy lapse rates, reinsurance arrangements, liquidity requirements, capital requirements, credit ratings, taxes, inflation, interest and foreign exchange rates, investment values, hedging activities, global equity and capital markets, business competition and other general economic, political and market factors in North America and internationally. Many of these assumptions are based on factors and events that are not within the control of Lifeco and there is no assurance that they will prove to be correct. Other important factors and assumptions that could cause actual results to differ materially from those contained in forward-looking statements include customer responses to new products, impairments of goodwill or other intangible assets, Lifeco's ability to execute strategic plans and changes to strategic plans, technological changes, breaches or failure of information systems and security (including cyber attacks), payments required under investment products, changes in local and international laws and regulations, changes in accounting policies and the effect of applying future accounting policy changes, unexpected judicial or regulatory proceedings, catastrophic events, continuity and availability of personnel and third party service providers, Lifeco's ability to complete transactions and integrate acquisitions and unplanned material changes to Lifeco's facilities, customer and employee relations or credit arrangements. The reader is cautioned that the foregoing list of assumptions and factors is not exhaustive, and there may be other factors, including those set out herein under "Risk Factors", and any listed in other filings with securities regulators, including factors set out under "Risk Management and Control Practices" and "Summary of Critical Accounting Estimates" in the MD&A. which, along with other filings, is available for review at www.sedar.com. The reader is also cautioned to consider these and other factors, uncertainties and potential events carefully and not to place undue reliance on forwardlooking statements. Other than as specifically required by applicable law, Lifeco does not intend to update any forward-looking statements whether as a result of new information, future events or otherwise.

# Cautionary Note Regarding Non-International Financial Reporting Standards ("IFRS") Financial Measures

This AIF and the documents incorporated by reference contain some non-IFRS financial measures. Terms by which non-IFRS financial measures are identified include, but are not limited to, "operating earnings", "constant

currency basis", "premiums and deposits", "sales" "assets under management", "assets under administration" and other similar expressions. Non-IFRS financial measures are used to provide management and investors with additional measures of performance to help assess results where no comparable IFRS measure exists. However, non-IFRS financial measures do not have standardized meanings prescribed by IFRS and are not directly comparable to similar measures used by other companies. Please refer to the appropriate reconciliations of these non-IFRS financial measures to measures prescribed by IFRS.

# **CORPORATE STRUCTURE**

#### Name, Address and Incorporation

Lifeco was incorporated under the *Canada Business Corporations Act* on November 8, 1979 as 94972 Canada Inc. Its name was changed to Great-West Lifeco Inc. and its capital structure was reorganized by Certificate of Amendment dated May 15, 1986. Its articles, as further amended, were restated by Restated Certificate of Incorporation dated August 7, 1997 and were subsequently amended to create Non-Cumulative First Preferred Shares Series F, Series G, Series H, Series I, Series J, Series K, Series L, Series M, Series N, Series O, Series P, Series Q, Series R and Series S. The registered office and principal place of business of Lifeco is located at 100 Osborne Street North, Winnipeg, Manitoba, Canada R3C 1V3.

#### Intercorporate Relationships

The chart shown below depicts the corporate relationships among Lifeco and certain of its subsidiaries. Unless otherwise indicated, all such subsidiaries were incorporated or have been continued under the laws of Canada. Lifeco beneficially owns, or exercises control or direction over, 100% of the voting securities of each such subsidiary.

POWER FINANCIAL CORPO	RATION			
GREAT-WEST LIFECO INC.				
THE GREAT-WEST LIFE ASSURANCE	CE COMPANY		GREAT-WEST LIFECO U.S. LLC	
Canada Life Financial Corporation	London Insurance Group Inc.	GLC Asset Management Group Ltd.	GWL&A Financial Inc. [Delaware]	Putnam Investments, LLC [Delaware]
The Canada Life Assurance Company	London Life Insurance Company	GWL Reality Advisors Inc.	Great-West Life & Annuity Insurance Company [Colorado]	
Canada Life Capital Corporation Inc.	London Reinsurance Group Inc.		Advised Assets Group, LLC [Colorado]	Great-West Capital Management, LLC [Colorado]
The Canada Life Group (U.K.) Limited [England and Wales]	Quadrus Investment Services Ltd.		FASCore, LLC [Colorado]	Great-West Financial Retirement Plan Services, LLC [Delaware]
Canada Life Limited [England and Wales]				Great-West Life & Annuity Insurance Company of New York (New York)
Irish Life Group Limited [Ireland]				Great-West Trust Company, LLC [Colorado]
Irish Life Assurance p.i.c. [ireland]				GWFS Equities, Inc. [Delaware]

# **DESCRIPTION OF THE BUSINESS**

#### General

Lifeco is a financial services holding company with interests in the life insurance, health insurance, asset management, investment and retirement savings and reinsurance businesses. Lifeco has operations in Canada, the United States, Europe and Asia through The Great-West Life Assurance Company ("Great-West"), London Life Insurance Company ("London Life"), The Canada Life Assurance Company ("Canada Life"), Great-West Life & Annuity Insurance Company ("Great-West Financial"), Putnam Investments, LLC ("Putnam"), Canada Life Limited and Irish Life Group Limited ("Irish Life"). Lifeco and its subsidiaries have over \$1.2 trillion in assets under administration and, at December 31, 2016, had approximately 24,300 employees worldwide. Lifeco currently has no other holdings, and currently carries on no business or activities unrelated to its holdings in Great-West, London Life, Canada Life, Great-West Financial, Putnam, Canada Life Limited, Irish Life and their subsidiaries. However, Lifeco is not restricted to investing in those companies, and may make other investments in the future.

Lifeco, through its operating subsidiaries, provides products and services under a number of brands, including the Great-West Life brand, London Life brand, the Canada Life brand, the Freedom 55 Financial<sup>™</sup> brand, the Irish Life brand, the Great-West Financial brand, the Empower Retirement brand and the Putnam Investments and PanAgora brands.

Lifeco's foreign currency denominated operating results were translated to Canadian dollars at prevailing market translation rates. Based on reported results for the twelve months ended December 31, 2016, of the \$46.4 billion of total revenue consisting of premium income, net investment income, and fee and other income, approximately \$29.1 billion, or 62.7%, was denominated in currencies other than Canadian dollars. Similarly, \$1,449 million, or 54.9% of the \$2,641 million total net earnings attributable to shareholders, was denominated in foreign currencies. At December 31, 2016, approximately \$246.4 billion, or 61.6% of the \$399.9 billion of total general fund assets, were denominated in foreign currencies.

#### Canada

In Canada, Great-West, London Life and Canada Life offer a broad portfolio of financial and benefit plan solutions for individuals, families, businesses and organizations through a network of Freedom 55 Financial, the Wealth and Estate Planning Group and Great-West financial security advisors and through a multi-channel network of brokers, advisors, managing general agencies and financial institutions.

Through their Individual Insurance business units, Great-West, London Life and Canada Life provide life, disability and critical illness insurance products to individual clients. Through their Wealth Management business units, Great-West, London Life and Canada Life provide accumulation products and annuity products for both group and individual clients. Through their Group Insurance business units, Great-West and Canada Life provide life, health, critical illness, disability and creditor insurance products to group clients.

The individual business units access the various distribution channels through distinct product labels offered by Great-West, London Life, Canada Life and Quadrus Investment Services Ltd. Unique products and services meet the needs of each distribution channel, allowing Lifeco to maximize opportunities while minimizing channel conflict.

#### United States

In the United States, Great-West Financial is a leading provider of employer-sponsored retirement savings plans in the public/non-profit and corporate sectors. Under the Empower Retirement brand name, Great-West Financial offers employer-sponsored defined contribution plans, individual retirement accounts, enrollment services, communication materials, investment options and education services as well as fund management, investment and advisory services. Retirement services and products are marketed nationwide through brokers, consultants, advisors, third-party administrators and financial institutions. Through its FASCore subsidiary, it offers private-label recordkeeping and administrative services for financial institutions and other providers of defined contribution plans and associated defined benefit plans. Great-West Financial also provides life insurance, annuity products and

executive benefits products. These products are distributed through its wholesale and retail sales force, financial institutions, broker dealers, investment advisors, and specialized consultants.

Putnam provides investment management, certain administrative functions and distribution services. Putnam offers a broad range of investment products, including equity, fixed income, absolute return and alternative strategies, through the Putnam Funds, Putnam World Trust Funds and institutional portfolios. Revenue is derived from the value and composition of assets under management, performance fees as well as service and distribution fees. Accordingly, fluctuations in the financial markets, and changes in the composition of assets or accounts affect revenues and results of operations. Individual retail investors are served through a broad network of distribution relationships with unaffiliated broker-dealers, financial planners, registered investment advisors and other financial institutional investors are supported by Putnam's dedicated account management, product management, and client service professionals and through strategic relationships with certain investment management firms outside of the United States.

# Europe

The Europe segment is comprised of two distinct business units: Insurance & Annuities, which offers protection and wealth management products, including payout annuity products, through subsidiaries of Canada Life in the United Kingdom (U.K.), Isle of Man (IoM), Ireland and Germany and through Irish Life in Ireland; and Reinsurance, which operates primarily in the United States, Barbados and Ireland. Reinsurance products are provided through Canada Life, London Life and their subsidiaries.

The core products offered in the U.K. are payout annuities, savings and group insurance. These products are distributed through independent financial advisors and employee benefit consultants. The U.K.'s international operations based in the IoM and Dublin, Ireland offer investment, savings and individual protection products that are sold through independent financial advisors and private banks in the U.K. and in other selected territories. The core products offered by Irish Life in Ireland are savings and investments, individual and group life insurance, health insurance and pension products. These products are distributed through independent brokers, a direct sales force and tied agent bank branches. The German operation focuses on pension, lifetime guaranteed minimum withdrawal benefit and individual protection products that are distributed through independent brokers and multi-tied agents.

Canada Life's and London Life's reinsurance business includes both reinsurance and retrocession business transacted directly with clients or through reinsurance brokers. As a retrocessionaire, the companies provide reinsurance to other reinsurers to allow those companies to spread their reinsurance risk. The product portfolio offered by the companies includes life, annuity and property and casualty reinsurance and retrocession products, provided on both a proportional and non-proportional basis.

In addition to providing reinsurance products to third parties, Lifeco and its subsidiaries also utilize internal reinsurance transactions between companies in the Lifeco group. These transactions are undertaken in order to better manage insurance risks relating to retention, volatility and concentration; and to facilitate capital management for Lifeco and its subsidiaries and branch operations. These internal reinsurance transactions may produce benefits that are reflected in one or more of Lifeco and its subsidiaries' business units.

#### Corporate

The Lifeco Corporate segment includes operating results for activities that are not specifically associated with other business units.

For a further description of Lifeco's business, see pages 1 to 99 of the MD&A.

# **Risk Factors**

Lifeco's risk profile is impacted by a variety of risks and its risk management and independent oversight processes are tailored to the type, volatility and magnitude of each risk. Lifeco has defined specific risk management and oversight processes for risks, broadly grouped in the following categories:

- 1. Market and Liquidity Risks
- 2. Credit Risks
- 3. Insurance Risks
- 4. Operational/Other Risks

It should be noted that risks included in the fourth category, such as legal, regulatory or reputational risks, may still represent serious risks notwithstanding the expectation that they may be less likely to be realized or may be of a lesser magnitude.

For a more detailed description of risk factors, see pages 69 to 85 of the MD&A.

# **GENERAL DEVELOPMENT OF THE BUSINESS**

# **Three Year History**

Over the three year period ending December 31, 2016 total revenue from continuing operations increased from \$39,181 million in 2014 to \$46,381 million in 2016. Total assets under administration for continuing operations have grown from \$1,063,333 million at December 31, 2014, to \$1,248,418 million at December 31, 2016. The growth experienced by Lifeco has been achieved both through organic growth as well as through transactions with third parties. The significant transactions involving Lifeco and its subsidiaries are described below.

On August 29, 2014, Great-West Financial completed the acquisition of J.P. Morgan Retirement Plan Services' (RPS) large-market recordkeeping business expanding the Great-West Financial footprint in the United States retirement services business. As part of this acquisition a new combined brand –"Empower Retirement"– was launched to consolidate and support the retirement services businesses of Great-West Financial, Great-West Financial Retirement Plan Services (formerly J.P. Morgan Retirement Plan Services) and Putnam Investments. Effective January 1, 2015, these retirement services businesses merged creating the second largest record-keeping provider in the United States. At December 31, 2016 the number of participant accounts was over 8 million. On September 3, 2014, Great-West completed the acquisition of Plan Direct Insurance Services Inc. a service provider that markets and administers individual health insurance for Canadians.

On December 31, 2015, at the election of holders, Lifeco converted 1,475,578 of its outstanding 10,000,000 Non-Cumulative 5-Year Rate Reset First Preferred Shares, Series N into Non-Cumulative Floating Rate First Preferred Shares, Series O on a one-for-one basis.

On August 1, 2016, Irish Life completed the acquisition of Aviva Health Insurance Ireland Limited and assumed control of GloHealth Financial Services Limited. The new Irish health insurance business operates under the Irish Life Health brand.

On November 15, 2016, Lifeco announced that Putnam has undertaken US\$65 million in expense reductions and will be realigning its resources to best position itself for current and future opportunities. Putnam expects that it will achieve these expense reductions through reduction in staff, elimination of certain non-core business programs and vendor consolidation.

On December 7, 2016, Lifeco issued 500 million of 10-year bonds denominated in euros with an annual coupon of 1.75%.

Beginning in 2017, Great-West, London Life and Canada Life have realigned their Canadian operations into two new business units within each company – one focused on individual customers and the other on group customers. Lifeco expects that it will continue to seek external growth opportunities.

For a more detailed description of the recent general development of Lifeco's business, and the outlook for Lifeco's current financial year, see pages 1 to 99 of the MD&A.

# DIVIDENDS

Lifeco does not have a formal dividend policy. The declaration and payment of dividends is at the discretion of the Lifeco Board of Directors. The decision to declare a dividend takes into account a variety of factors including the level of earnings, adequacy of capital, and availability of cash resources. As a holding company, Lifeco's ability to pay dividends is dependent upon Lifeco receiving dividends from its operating subsidiaries. Lifeco's operating subsidiaries are subject to regulation in a number of jurisdictions, each of which maintains its own regime for determining the amount of capital that must be held in connection with the different businesses carried on in those jurisdictions. The requirements imposed by the regulators in any jurisdiction may change from time to time, and thereby impact the ability of the operating subsidiaries to pay dividends to Lifeco.

In March of 2002, the Canada Life Capital Trust issued 150,000 Canada Life Trust Securities – Series B (the "CLiCS – Series B"). Canada Life Financial Corporation ("CLFC") has agreed that if (i) the Canada Life Capital Trust fails to pay distributions on the CLiCS – Series B, and (ii) Canada Life does not at that time have sufficient public preferred shares outstanding, then CLFC will not pay dividends on its common shares or on its preferred shares until the 12th month following the Canada Life Capital Trust's failure to have paid the distributions on the CLiCS – Series B, unless the Canada Life Capital Trust first pays such missed distributions. All of the common shares of CLFC are owned by Great-West.

In June of 2007, Great-West Lifeco Finance (Delaware) LP ("Great-West LP") issued \$1,000 million of subordinated debentures and in June of 2008, Great-West Lifeco Finance (Delaware) LP II ("Great-West LP II") issued \$500 million of subordinated debentures (collectively, the "Subordinated Debentures"). Great-West LP and Great-West LP II were formed by Lifeco and affiliates of Lifeco under the laws of the State of Delaware. The Subordinated Debentures are fully and unconditionally guaranteed on a subordinated basis by Lifeco. Great-West LP and Great-West LP II may, on one or more occasions under certain conditions, elect to defer one or more interest payments on the Subordinated Debentures for up to ten consecutive years. During any such period of interest deferral, neither Lifeco nor any of its subsidiaries may declare or pay any dividends or other distributions on any of the capital stock of Lifeco. However, there are no restrictions on the ability of any subsidiary of Lifeco to pay dividends or make any distributions to Lifeco or its other subsidiaries.

The amount of cash dividends paid per share in respect of Lifeco's outstanding shares for each of Lifeco's three most recently completed financial years is as follows:

#### Year Ended December 31

	2016	2015	2014
Lifeco			
Series F First Preferred	\$1.475	\$1.475	\$1.475
Series G First Preferred	\$1.300	\$1.300	\$1.300
Series H First Preferred	\$1.213	\$1.213	\$1.213
Series I First Preferred	\$1.125	\$1.125	\$1.125
Series L First Preferred	\$1.413	\$1.413	\$1.413
Series M First Preferred	\$1.450	\$1.450	\$1.450
Series N First Preferred <sup>(1)</sup>	\$0.544	\$0.913	\$0.913
Series O First Preferred <sup>(2)</sup>	\$0.449	N/A	N/A
Series P First Preferred	\$1.350	\$1.350	\$1.350
Series Q First Preferred	\$1.288	\$1.288	\$1.288
Series R First Preferred	\$1.200	\$1.200	\$1.200
Series S First Preferred <sup>(3)</sup>	\$1.313	\$1.313	\$0.799
Common	\$1.384	\$1.304	\$1.230

- 1. The Series N First Preferred Share dividend was reset to a five year fixed dividend rate of 2.176% per annum on December 30, 2015 which applies until Dec. 30, 2020, at which time the dividend rate becomes equal to the five year Government of Canada Treasury Bill yield plus 1.30%.
- 2. The Series O First Preferred Share dividend was reset to a 3 month floating dividend rate on December 30, 2015. The floating dividend rate is reset quarterly to the three month Government of Canada Treasury Bill yield plus 1.30%.
- 3. The Series S First Preferred Shares were issued on May 22, 2014. The first dividend payment was made on September 30, 2014 in the amount of \$0.47106 per share which included an accrued amount. Regular quarterly dividend payments are \$0.328125 per share.

# CAPITAL STRUCTURE

#### General

The authorized capital of Lifeco consists of an unlimited number of First Preferred Shares, issuable in series (the "First Preferred Shares"), an unlimited number of Class A Preferred Shares, issuable in series (the "Class A Preferred Shares"), an unlimited number of Second Preferred Shares, issuable in series (the "Second Preferred Shares") and an unlimited number of Common Shares (the "Common Shares").

As at December 31, 2016 there were 986,398,335 Common Shares, 7,740,032 Non-Cumulative First Preferred Shares, Series F ("Series F Shares"), 12,000,000 Non-Cumulative First Preferred Shares, Series G ("Series G Shares"), 12,000,000 Non-Cumulative First Preferred Shares, Series H ("Series H Shares"), 12,000,000 Non-Cumulative First Preferred Shares, Series L ("Series L Shares"), 6,000,000 Non-Cumulative First Preferred Shares, Series L ("Series L Shares"), 6,000,000 Non-Cumulative First Preferred Shares, Series M ("Series M Shares"), 8,524,422 Non-Cumulative 5-Year Rate Reset First Preferred Shares, Series N ("Series N Shares"), 1,475,578 Non-Cumulative Floating Rate First Preferred Shares, Series O ("Series O Shares"), 10,000,000 Non-Cumulative First Preferred Shares, Series Q ("Series Q Shares"), 8,000,000 Non-Cumulative First Preferred Shares, Series R (Series R Shares"), and 8,000,000 Non-Cumulative First Preferred Shares, Series S ("Series S Shares") issued and outstanding. As described below, in certain circumstances the Series N Shares are convertible into Series O Shares or Second Preferred Shares are outstanding.

#### Common Shares

Each Common Share entitles the holder to one vote at all meetings of shareholders (other than at meetings exclusively of another class or series of shareholders). Subject to the prior rights of the holders of Class A Preferred Shares, First Preferred Shares and Second Preferred Shares, the holders of Common Shares are entitled to receive dividends on the Common Shares if, as and when declared by the Board of Directors, and to receive the remaining property of Lifeco on dissolution or winding-up.

#### Class A Preferred Shares

The Class A Preferred Shares may be issued in one or more series with such rights, privileges, restrictions and conditions as the Lifeco Board of Directors designates. With respect to the payment of dividends and the distribution of assets in the event of the liquidation, dissolution or winding-up of Lifeco, the Class A Preferred Shares of each series rank on a parity with the Class A Preferred Shares of every other series and with the First Preferred Shares, and in priority to the Second Preferred Shares and to the Common Shares. The holders of Class A Preferred Shares of any series are not entitled to notice of or to attend or to vote at any meetings of Lifeco shareholders, except as may be required by law or as may be specifically provided for in the provisions attaching to the Class A Preferred Shares of such series.

# First Preferred Shares

The First Preferred Shares may be issued in one or more series with such rights, privileges, restrictions and conditions as the Lifeco Board of Directors designates. With respect to the payment of dividends (which are payable if, as and when declared by the Board of Directors) and the distribution of assets in the event of the liquidation, dissolution or winding-up of Lifeco, the First Preferred Shares of each series rank on a parity with the First Preferred Shares of every other series and with the Class A Preferred Shares, and in priority to the Second Preferred Shares and to the Common Shares. Subject to the temporary voting rights discussed below, the holders of First Preferred Shares of any series are not entitled to notice of or to attend or to vote at any meetings of Lifeco shareholders, except as may be required by law or as may be specifically provided for in the provisions attaching to the First Preferred Shares of such series.

#### Temporary Voting Rights and Restrictions and Constraints on Transfer

Section 411 of the *Insurance Companies Act (Canada)* (the "ICA") requires that Great-West, London Life and Canada Life have voting shares that carry at least 35% of the voting rights attached to all of their outstanding shares beneficially owned by persons who are not "major shareholders" or who are not entities controlled by a major shareholder (the "Public Holding Requirement"). The ICA provides that a person is a major shareholder of a company if the aggregate of the shares of any class of voting shares beneficially owned by the person and by entities controlled by the person exceeds 20% of all of the outstanding shares of that class.

As permitted by the ICA, the Public Holding Requirement applicable to Great-West, London Life and Canada Life has been satisfied by Lifeco through provisions in Lifeco's articles that attach voting rights to the First Preferred Shares and that impose certain constraints on the issue and transfer of the First Preferred Shares. Such provisions currently apply to the First Preferred Shares and will continue to apply until the occurrence of certain events described in Lifeco's articles (such period of time, the "Temporary Period").

During the Temporary Period, holders of First Preferred Shares are entitled to receive notice of and to attend all meetings of Lifeco shareholders (other than meetings of holders of a class or series of shares at which such holders are entitled to vote separately as a class or series). Each First Preferred Share carries that number of votes calculated in accordance with a formula set out in Lifeco's articles. The formula provides, in effect, that the number of votes attached to each First Preferred Share is such that the holders of Common Shares and the holders of First Preferred Shares who do not directly or indirectly own more than 10% of the Common Shares or 10% of the First Preferred Shares respectively will collectively exercise 35% of the voting rights attached to all voting shares of Lifeco.

During the Temporary Period, First Preferred Shares are not to be issued, or be registered in the securities register of Lifeco as transferred, where such issue or transfer would result in a person beneficially owning, directly or indirectly, more than 10% of the First Preferred Shares as a class. If, during the Temporary Period, First Preferred Shares are held by a person who owns more than 10% of the First Preferred Shares as a class, or an entity controlled by such a person owns any First Preferred Shares, the voting rights attached to the First Preferred Shares of such person or entity cannot be exercised.

#### Series F Shares

The Series F Shares carry a non-cumulative dividend of 5.90% per annum, payable quarterly. Lifeco has the right to redeem the Series F Shares in whole or in part at a price of \$25.00 per share. Subject to the prior satisfaction of the claims of all creditors of Lifeco and of holders of shares of Lifeco ranking in priority to the Series F Shares, in the event of the liquidation, dissolution or winding-up of Lifeco, the holders of Series F Shares are entitled to be paid an amount equal to \$25.00 per Series F Share plus declared and unpaid dividends before any amount is paid, or any assets of Lifeco are distributed, to the holders of Common Shares or to the holders of shares of any other class ranking junior to the Series F Shares.

#### Series G Shares

The Series G Shares carry a non-cumulative dividend of 5.20% per annum, payable quarterly. Lifeco has the right to redeem the Series G Shares in whole or in part at a price of \$25.00 per share. Subject to the prior satisfaction of the claims of all creditors of Lifeco and of holders of shares of Lifeco ranking in priority to the Series G Shares, in the event of the liquidation, dissolution or winding-up of Lifeco, the holders of the Series G Shares are entitled to be paid an amount equal to \$25.00 per Series G Share plus declared and unpaid dividends before any amount is paid, or any assets of Lifeco are distributed, to the holders of Common Shares or to the holders of shares of any other class ranking junior to the Series G Shares.

#### Series H Shares

The Series H Shares carry a non-cumulative dividend of 4.85% per annum, payable quarterly. Lifeco has the right to redeem the Series H Shares in whole or in part at a price of \$25.00 per share. Subject to the prior satisfaction of the claims of all creditors of Lifeco and of holders of shares of Lifeco ranking in priority to the Series H Shares, in the event of the liquidation, dissolution or winding-up of Lifeco, the holders of the Series H Shares are entitled to be paid an amount equal to \$25.00 per Series H Share plus declared and unpaid dividends before any amount is paid, or any assets of Lifeco are distributed, to the holders of Common Shares or to the holders of shares of any other class ranking junior to the Series H Shares.

#### Series I Shares

The Series I Shares carry a non-cumulative dividend of 4.50% per annum, payable quarterly. Lifeco has the right to redeem the Series I Shares in whole or in part at a price of \$25.00 per share. Subject to the prior satisfaction of the claims of all creditors of Lifeco and of holders of shares of Lifeco ranking in priority to the Series I Shares, in the event of the liquidation, dissolution or winding-up of Lifeco, the holders of the Series I Shares are entitled to be paid an amount equal to \$25.00 per Series I Share plus declared and unpaid dividends before any amount is paid, or any assets of Lifeco are distributed, to the holders of Common Shares or to the holders of shares of any other class ranking junior to the Series I Shares.

#### Series L Shares

The Series L Shares carry a non-cumulative dividend of 5.65% per annum, payable quarterly. Lifeco has the right to redeem the Series L Shares in whole or in part at a price of \$25.00 per share plus a premium if they are redeemed prior to December 31, 2018. Subject to the prior satisfaction of the claims of all creditors of Lifeco and of holders of shares of Lifeco ranking in priority to the Series L Shares, in the event of the liquidation, dissolution or winding-up of Lifeco, the holders of the Series L Shares are entitled to be paid an amount equal to \$25.00 per Series L Share plus declared and unpaid dividends before any amount is paid, or any assets of Lifeco are distributed, to the holders of Common Shares or to the holders of shares of any other class ranking junior to the Series L Shares.

# Series M Shares

The Series M Shares carry a non-cumulative dividend of 5.80% per annum, payable quarterly. Lifeco has the right to redeem the Series M Shares in whole or in part at a price of \$25.00 per share plus a premium if they are redeemed prior to March 31, 2019. Subject to the prior satisfaction of the claims of all creditors of Lifeco and of holders of shares of Lifeco ranking in priority to the Series M Shares, in the event of the liquidation, dissolution or winding-up of Lifeco, the holders of the Series M Shares are entitled to be paid an amount equal to \$25.00 per Series M Share plus declared and unpaid dividends before any amount is paid, or any assets of Lifeco are distributed, to the holders of Common Shares or to the holders of shares of any other class ranking junior to the Series M Shares.

#### Series N Shares

The Series N Shares carry a non-cumulative dividend, payable quarterly, of 2.176% per annum to but excluding December 31, 2020. On December 31, 2020 and on December 31 every five years thereafter the dividend rate will be reset so as to equal the then current five-year Government of Canada bond yield plus 1.30%. Lifeco has the right to redeem the Series N Shares, in whole or in part, on December 31, 2020 and on December 31 every five years thereafter for \$25.00 per share plus declared and unpaid dividends. Subject to Lifeco's right of redemption and certain other restrictions on conversion described in the Series N Share conditions, each Series N Share is convertible at the option of the holder on December 31, 2020 and on December 31 every five years thereafter into one Series O Share, which will carry a non-cumulative floating rate dividend in the amount per share determined by multiplying \$25.00 by the sum of the relevant Government of Canada Treasury Bill rate plus 1.30%. Subject to the prior satisfaction of the claims of all creditors of Lifeco and of holders of shares of Lifeco ranking in priority to the Series N Shares, in the event of the liquidation, dissolution or winding-up of Lifeco, the holders of Series N Shares are entitled to be paid an amount equal to \$25.00 per Series N Share plus declared and unpaid dividends before any amount is paid, or any assets of Lifeco are distributed, to the holders of Common Shares or to the holders of shares of any other class ranking junior to the Series N Shares.

# Series O Shares

The Series O Shares carry a floating rate non-cumulative dividend, payable quarterly, in an amount per share determined each quarter by multiplying \$25.00 by the sum of the relevant Government of Canada Treasury Bill rate plus 1.30%. Lifeco has the right to redeem the Series O Shares, in whole or in part for \$25.50 per share plus declared and unpaid dividends, unless such Series O Shares are redeemed on December 31, 2020 or on December 31 in each fifth year thereafter in which case the redemption price will be \$25.00 per share plus declared and unpaid dividends. Subject to Lifeco's right of redemption and certain other restrictions on conversion described in the Series O Share conditions, each Series O Share is convertible at the option of the holder on December 31, 2020 and on December 31 every five years thereafter into one Series N Share. Subject to the prior satisfaction of the claims of all creditors of Lifeco and of holders of shares of Lifeco ranking in priority to the Series O Shares, in the event of the liquidation, dissolution or winding-up of Lifeco, the holders of Series O Shares are entitled to be paid an amount equal to \$25.00 per Series O Share plus declared and unpaid dividends before any amount is paid, or any assets of Lifeco are distributed, to the holders of Common Shares or to the holders of shares of any other class ranking junior to the Series O Shares.

#### Series P Shares

The Series P Shares carry a non-cumulative dividend of 5.40% per annum, payable quarterly. Lifeco has the right to redeem the Series P Shares in whole or in part on or after March 31, 2017 at a price of \$25.00 per share plus a premium if they are redeemed prior to March 31, 2021. Subject to the prior satisfaction of the claims of all creditors of Lifeco and of holders of shares of Lifeco ranking in priority to the Series P Shares, in the event of the liquidation, dissolution or winding-up of Lifeco, the holders of the Series P Shares are entitled to be paid an amount equal to \$25.00 per Series P Share plus declared and unpaid dividends before any amount is paid, or any assets of Lifeco are distributed, to the holders of Common Shares or to the holders of shares of any other class ranking junior to the Series P Shares.

# Series Q Shares

The Series Q Shares carry a non-cumulative dividend of 5.15% per annum, payable quarterly. Lifeco has the right to redeem the Series Q Shares in whole or in part on or after September 30, 2017 at a price of \$25.00 per share plus a premium if they are redeemed prior to September 30, 2021. Subject to the prior satisfaction of the claims of all creditors of Lifeco and of holders of shares of Lifeco ranking in priority to the Series Q Shares, in the event of the liquidation, dissolution or winding-up of Lifeco, the holders of the Series Q Shares are entitled to be paid an amount equal to \$25.00 per Series Q Share plus declared and unpaid dividends before any amount is paid, or any assets of Lifeco are distributed, to the holders of Common Shares or to the holders of shares of any other class ranking junior to the Series Q Shares.

#### Series R Shares

The Series R Shares carry a non-cumulative dividend of 4.80% per annum, payable quarterly. Lifeco has the right to redeem the Series R Shares in whole or in part on or after December 31, 2017 at a price of \$25.00 per share plus a premium if they are redeemed prior to December 31, 2021. Subject to the prior satisfaction of the claims of all creditors of Lifeco and of holders of shares of Lifeco ranking in priority to the Series R Shares, in the event of the liquidation, dissolution or winding-up of Lifeco, the holders of the Series R Shares are entitled to be paid an amount equal to \$25.00 per Series R Share plus declared and unpaid dividends before any amount is paid, or any assets of Lifeco are distributed, to the holders of Common Shares or to the holders of shares of any other class ranking junior to the Series R Shares.

# Series S Shares

The Series S Shares carry a non-cumulative dividend of 5.25% per annum, payable quarterly. Lifeco has the right to redeem the Series S Shares in whole or in part on or after June 30, 2019 at a price of \$25.00 per share plus a premium if they are redeemed prior to June 30, 2023. Subject to the prior satisfaction of the claims of all creditors of Lifeco and of holders of shares of Lifeco ranking in priority to the Series S Shares, in the event of the liquidation, dissolution or winding-up of Lifeco, the holders of the Series S Shares are entitled to be paid an amount equal to \$25.00 per Series S Share plus declared and unpaid dividends before any amount is paid, or any assets of Lifeco are distributed, to the holders of Common Shares or to the holders of shares of any other class ranking junior to the Series S Shares.

#### Second Preferred Shares

The Second Preferred Shares may be issued in one or more series with such rights, privileges, restrictions and conditions as the Lifeco Board of Directors designates. With respect to the payment of dividends and the distribution of assets in the event of the liquidation, dissolution or winding-up of Lifeco, the Second Preferred Shares of each series rank on a parity with the Second Preferred Shares of every other series and in priority to the Common Shares, but junior to the First Preferred Shares and to the Class A Preferred Shares. The holders of Second Preferred Shares of any series are not entitled to notice of or to attend or to vote at any meetings of Lifeco shareholders except as may be required by law or as may be specifically provided for in the provisions attaching to the Second Preferred Shares of such series.

#### **Consent Solicitation**

On October 30, 2013, Lifeco successfully completed a consent solicitation of the holders of its 6.67% debentures due March 21, 2033. Pursuant to the consent solicitation Lifeco amended its March 21, 2003 trust indenture to remove the replacement capital covenant event of default that Lifeco had given in respect of certain First Preferred Shares and subordinated debentures.

The removal of the event of default provides Lifeco with the ability to be responsive to credit rating agency considerations and emerging regulatory capital developments while providing greater flexibility to manage its capital structure. The consent solicitation and the resulting amendment of the trust indenture does not imply that Lifeco intends to take any future action with respect to the redemption of any of the securities previously subject to the replacement capital covenants.

# Ratings

# The following ratings have been received by Lifeco in connection with its outstanding securities:

	Preferred Shares	Debentures
<b>S&amp;P</b> Rating Outlook Rank Commentary	A-,P-1(low) Stable (5) of 20 Obligor's capacity to meet its financial commitment on the obligation is still strong, but is more susceptible to the adverse effects of changes in circumstances than higher rated categories.	A+ Stable (5) of 22 Obligor's capacity to meet its financial commitment on the obligation is still strong, but is more susceptible to the adverse effects of changes in circumstances than higher rated categories.
DBRS Rating Outlook Rank Commentary	Pfd-2(High) Stable (4) of 16 Preferred shares are of superior credit quality, and are supported by entities with strong earnings and balance sheet characteristics.	A(High) Stable (5) of 26 Debentures are of superior credit quality. The capacity for the payment of financial obligations is considered high. Credit quality differs from AAA only to a small degree. Unlikely to be significantly vulnerable to future events.
Fitch Rating Outlook Rank Commentary	BBB+ Stable (8) of 23 Good credit quality. Denotes expectations of credit risk are currently low. The capacity for payment of financial commitments is considered adequate but adverse business or economic conditions are more likely to impair this capacity.	A Stable (6) of 23 High credit quality. Denotes expectations of credit risk are currently low. The capacity for payment of financial commitments is considered strong. This capacity may, nevertheless, be more vulnerable to adverse business or economic conditions than is the case for higher ratings.
AM Best Rating Outlook Rank Commentary	bbb+ Stable (8) of 22 The issuer has adequate ability to meet the terms of the obligation, however the issuer is more susceptible to changes in economic and other conditions.	a Stable (6) of 22 Strong ability to meet the terms of the obligation.
<b>Moody's</b> Rating Rank Commentary	Moody's does not rate the securities issued by Lifeco. However, it does provide an Insurance Financial Strength rating to Lifeco's major operating subsidiaries.	Moody's does not rate the securities issued by Lifeco. However, it does provide an Insurance Financial Strength rating to Lifeco's major operating subsidiaries.

# Preferred Share Ratings

The preferred share rating is a rating agency's current assessment of the creditworthiness of an obligor with respect to a specific preferred share obligation relative to preferred shares issued by other issuers. The rating reflects the rating agency's assessment of the issuer's capacity and willingness to pay dividends and principal on a timely basis.

# Issuer Credit Ratings

The ratings assigned to the debentures issued by Lifeco are generally referred to as issuer credit ratings. An issuer credit rating is a rating agency's current opinion of the creditworthiness of an obligor with respect to a specific financial obligation, a specific class of financial obligations, or a specific financial program. It takes into consideration the creditworthiness of guarantors, insurers, or other forms of credit enhancement on the obligation as well as the currency in which the obligation is denominated. Issuer credit ratings typically take into account the likelihood of payment (the capacity and willingness of the obligor to meet its financial commitment on an obligation in accordance with the terms of the obligation), the nature of the provisions of the obligation, and the protection afforded by, and relative position of, the obligation in the event of bankruptcy, reorganization, or other arrangement under laws of bankruptcy and other laws affecting creditor rights.

A security rating is not a recommendation to buy, sell or hold securities and may be subject to revision or withdrawal at any time by the rating organization.

#### MARKET FOR SECURITIES

The Common Shares and the First Preferred Shares, Series F, G, H, I, L, M, N, O, P, Q, R and S are listed and posted for trading on the TSX and also trade on a number of alternative trading platforms. The following tables provide trading price and volume statistics for those trades made on the TSX during 2016.

Lifeco Common Shares (TSX:GWO)					
	Trading	Range	Volume T	raded	
2016	Low	High	Total	Average <sup>(1)</sup>	
January	\$32.32	\$34.72	9,218,110	460,906	
February	\$32.36	\$35.10	8,636,220	431,811	
March	\$34.30	\$35.81	10,486,230	476,647	
April	\$34.68	\$37.03	8,675,900	413,138	
May	\$34.12	\$37.01	9,430,890	449,090	
June	\$32.71	\$35.70	10,360,980	470,954	
July	\$33.35	\$34.34	5,796,150	289,808	
August	\$31.01	\$33.76	14,060,960	639,135	
September	\$31.17	\$33.07	9,220,810	439,086	
October	\$32.24	\$33.89	7,352,030	367,602	
November	\$33.02	\$35.62	11,064,060	502,912	
December	\$34.69	\$35.75	8,410,390	420,520	

	Trading	Range	Volum	e Traded
2016	Low	High	Total	Average <sup>(1)</sup>
January	\$24.70	\$25.48	149,330	7,467
February	\$25.17	\$25.70	60,420	3,021
March	\$25.35	\$25.65	25,340	1,152
April	\$25.35	\$25.75	30,180	1,437
May	\$25.41	\$25.99	90,970	4,332
June	\$25.50	\$25.97	53,980	2,454
July	\$25.80	\$26.26	80,470	4,024
August	\$26.15	\$26.44	57,140	2,597
September	\$25.70	\$26.15	241,860	11,517
October	\$25.55	\$26.00	25,570	1,279
November	\$25.34	\$25.95	52,890	2,404
December	\$25.34	\$25.65	53,360	2,668

# Lifeco Series G First Preferred Shares (TSX: GWO.PR.G)

	Trading Range		Volum	e Traded
2016	Low	High	Total	Average <sup>(1)</sup>
January	\$21.80	\$23.45	174,810	8,741
February	\$22.37	\$23.23	121,810	6,091
March	\$22.63	\$23.68	135,160	6,144
April	\$23.56	\$24.14	116,490	5,547
May	\$23.89	\$24.50	128,470	6,118
June	\$23.87	\$24.59	97,240	4,420
July	\$24.73	\$25.20	168,820	8,441
August	\$25.17	\$25.45	156,920	7,133
September	\$25.00	\$25.25	106,320	5,063
October	\$25.00	\$25.18	127,660	6,383
November	\$24.14	\$25.10	196,330	8,924
December	\$23.70	\$24.36	336,200	16,810

	Trading Range		Volum	e Traded
2016	Low	High	Total	Average <sup>(1)</sup>
January	\$20.39	\$22.20	145,230	7,262
February	\$21.30	\$21.99	89,660	4,483
March	\$21.29	\$22.14	154,000	7,000
April	\$22.04	\$22.54	142,590	6,790
May	\$22.51	\$23.07	153,930	7,330
June	\$22.31	\$23.00	168,650	7,666
July	\$23.15	\$24.04	129,650	6,483
August	\$23.95	\$24.64	231,080	10,504
September	\$23.90	\$24.14	374,270	17,822
October	\$23.88	\$24.10	335,720	16,786
November	\$22.81	\$24.07	195,600	8,891
December	\$22.15	\$22.72	225,740	11,287

# Lifeco Series H First Preferred Shares (TSX: GWO.PR.H)

# Lifeco Series I First Preferred Shares (TSX: GWO.PR.I)

	Trading Range		Volum	e Traded
2016	Low	High	Total	Average <sup>(1)</sup>
January	\$19.37	\$21.20	122,950	6,148
February	\$20.29	\$21.04	78,990	3,950
March	\$20.38	\$21.26	281,230	12,783
April	\$21.14	\$21.63	165,060	7,860
May	\$21.41	\$22.21	137,220	6,534
June	\$21.17	\$22.00	137,340	6,243
July	\$22.11	\$23.21	100,360	5,018
August	\$22.85	\$23.48	107,080	4,867
September	\$22.60	\$22.86	78,960	3,760
October	\$22.53	\$22.79	139,590	6,980
November	\$21.30	\$22.57	236,430	10,747
December	\$20.70	\$21.53	158,280	7,914

	Trading	Range	Volum	e Traded
2016	Low	High	Total	Average <sup>(1)</sup>
January	\$23.86	\$25.25	73,530	3,677
February	\$24.12	\$24.80	39,070	1,954
March	\$24.11	\$25.20	52,430	2,383
April	\$24.80	\$25.30	73,030	3,478
May	\$25.01	\$25.50	78,120	3,720
June	\$25.25	\$25.81	61,010	2,773
July	\$25.70	\$26.19	37,480	1,874
August	\$25.73	\$26.40	34,500	1,568
September	\$25.33	\$25.83	56,940	2,711
October	\$25.42	\$25.75	289,360	14,468
November	\$25.20	\$25.79	202,380	9,199
December	\$25.20	\$25.55	91,410	4,571

# Lifeco Series M First Preferred Shares (TSX: GWO.PR.M)

	Trading	Range	Volum	e Traded
2016	Low	High	Total	Average <sup>(1)</sup>
January	\$24.87	\$25.76	99,100	4,955
February	\$25.02	\$25.57	86,700	4,335
March	\$24.92	\$25.69	156,940	7,134
April	\$25.38	\$25.71	29,960	1,427
May	\$25.34	\$25.82	64,750	3,083
June	\$25.55	\$26.08	46,010	2,091
July	\$26.18	\$26.87	58,300	2,915
August	\$26.30	\$27.41	54,450	2,475
September	\$25.90	\$26.50	23,490	1,119
October	\$25.72	\$26.09	141,080	7,054
November	\$25.27	\$26.00	115,790	5,263
December	\$25.35	\$25.80	38,090	1,905

Lifeco Series N First Preferred Shares (TSX: GWO.PR.N)					
	Trading	Range	Volum	e Traded	
2016	Low	High	Total	Average <sup>(1)</sup>	
January	\$11.70	\$14.00	197,270	9,864	
February	\$12.00	\$12.99	125,840	6,292	
March	\$12.52	\$13.65	100,290	4,559	
April	\$13.20	\$13.90	126,260	6,012	
May	\$13.65	\$14.15	88,320	4,206	
June	\$13.56	\$14.56	86,550	3,934	
July	\$14.15	\$14.68	71,160	3,558	
August	\$14.24	\$15.05	75,790	3,445	
September	\$13.95	\$14.50	74,760	3,560	
October	\$13.73	\$14.10	432,920	21,646	
November	\$13.30	\$14.40	156,690	7,122	
December	\$13.67	\$14.41	197,780	9,889	

	Trading Range		Volum	e Traded
2016	Low	High	Total	Average <sup>(1)</sup>
January	\$0.00	\$12.55	26,380	1,319
February	\$11.03	\$12.10	16,470	824
March	\$11.00	\$12.24	27,360	1,244
April	\$11.96	\$12.69	11,450	545
May	\$12.43	\$13.50	20,000	952
June	\$13.00	\$13.21	10,470	476
July	\$12.30	\$13.29	17,320	866
August	\$12.65	\$14.20	27,200	1,230
September	\$12.70	\$13.44	29,190	1,390
October	\$12.56	\$13.34	40,090	2,00
November	\$12.82	\$13.40	27,960	1,27
December	\$13.05	\$14.16	48,900	2,44

	Trading Range		Volume Traded	
2016	Low	High	Total	Average <sup>(1)</sup>
January	\$22.85	\$24.68	124,610	6,231
February	\$23.40	\$24.24	113,860	5,693
March	\$23.61	\$24.25	239,370	10,880
April	\$24.14	\$24.60	87,440	4,164
May	\$24.40	\$24.98	176,240	8,392
June	\$24.66	\$25.33	148,220	6,737
July	\$25.37	\$25.85	87,190	4,360
August	\$25.86	\$26.25	105,620	4,801
September	\$25.52	\$25.84	113,150	5,388
October	\$25.40	\$25.69	118,640	5,932
November	\$24.75	\$25.45	152,620	6,937
December	\$24.38	\$24.95	98,940	4,947

Lifeco Series Q First Preferred Shares (TSX: GWO.PR.Q)				
	Trading	Trading Range		e Traded
2016	Low	High	Total	Average <sup>(1)</sup>
January	\$21.72	\$23.32	152,460	7,623
February	\$22.31	\$23.13	79,410	3,971
March	\$22.60	\$23.50	184,980	8,408
April	\$23.35	\$23.98	62,100	2,957
May	\$23.79	\$24.25	66,470	3,165
June	\$23.81	\$24.55	97,440	4,429
July	\$24.62	\$25.10	85,910	4,296
August	\$25.02	\$25.53	111,960	5,089
September	\$24.96	\$25.20	180,620	8,601
October	\$25.03	\$25.21	384,470	19,224
November	\$24.04	\$25.12	194,740	8,852
December	\$23.36	\$24.07	124,670	6,234

Lifeco Series R First Preferred Shares (TSX: GWO.PR.R)				
	Trading Range		Volume Traded	
2016	Low	High	Total	Average <sup>(1)</sup>
January	\$20.15	\$22.00	148,980	7,449
February	\$21.00	\$21.84	194,170	9,709
March	\$21.20	\$21.94	152,400	6,927
April	\$21.99	\$22.49	120,670	5,746
May	\$22.30	\$22.91	152,660	7,270
June	\$22.27	\$22.91	100,990	4,590
July	\$23.03	\$23.89	101,360	5,068
August	\$23.90	\$24.40	84,510	3,841
September	\$23.63	\$23.88	151,020	7,191
October	\$23.60	\$23.85	127,170	6,359
November	\$22.43	\$23.74	165,640	7,529
December	\$21.86	\$22.52	213,920	10,696

Lifeco Series S First Preferred Shares (TSX: GWO.PR.S)				
	Trading Range		Volume Traded	
2016	Low	High	Total	Average <sup>(1)</sup>
January	\$22.54	\$24.94	62,230	3,112
February	\$23.58	\$24.22	51,170	2,559
March	\$23.34	\$24.18	157,460	7,157
April	\$23.85	\$24.20	76,650	3,650
May	\$23.87	\$24.64	113,280	5,394
June	\$24.43	\$25.00	42,800	1,945
July	\$24.95	\$25.91	70,250	3,513
August	\$25.88	\$26.28	55,250	2,511
September	\$25.58	\$25.83	44,330	2,111
October	\$25.44	\$25.75	66,260	3,313
November	\$24.60	\$25.65	110,140	5,006
December	\$23.85	\$24.50	196,250	9,813

1. Average volume traded is the total volume divided by the number of days the security actually traded during the month.

Note: Source data provided by S&P Capital IQ. 'Volume traded' is solely based on the S&P/TSX volume

# DIRECTORS AND OFFICERS

# Directors

The following information is with respect to the Directors of Lifeco.

Name, Residence, Principal Occupation, Major Positions with Lifeco	Served as Director From
Marcel R. Coutu (3)(4)(5)(6)(7) - Calgary, Alberta, Canada Mr. Coutu's principal occupation is that of a Corporate Director. He is the former Chairman of Syncrude Canada Ltd. and is past President and Chief Executive Officer of Canadian Oil Sands Limited.	May 3, 2007
André Desmarais, O.C., O.Q. (3)(4)(5)(6)(7) - Westmount, Québec, Canada Mr. Desmarais is Executive Co-Chairman of Power Financial Corporation, a holding company with substantial interests in the financial services industry, and Deputy Chairman, President and Co-Chief Executive Officer of Power Corporation of Canada, a holding and management company.	April 22, 1992
Paul Desmarais, Jr., O.C., O.Q. (3)(4)(5)(6)(7) - Westmount, Québec, Canada Mr. Desmarais is Executive Co-Chairman of Power Financial Corporation and Chairman and Co-Chief Executive Officer of Power Corporation of Canada.	May 15, 1986
Gary A. Doer (3)(6)(7) - Winnipeg, Manitoba, Canada Mr. Doer has served as a Senior Business Advisor at Dentons Canada LLP, a global law firm, since August 2016. He previously served as Canada's Ambassador to the United States from October 2009 to January 2016.	May 5, 2016
Claude Généreux (3)(5)(6)(7) - Westmount, Québec, Canada Mr. Généreux has served as Executive Vice-President of Power Financial Corporation and Power Corporation of Canada since 2015. He was previously a senior Director of McKinsey & Company.	May 7, 2015
Chaviva M. Hošek, O.C., Ph.D, LL.D. (1)(2) - Toronto, Ontario, Canada Ms. Hošek is President Emeritus of The Canadian Institute for Advanced Research, Toronto and is a Professor at the School of Public Policy and Governance at the University of Toronto. She was previously President and Chief Executive Officer of The Canadian Institute until her retirement in 2012.	May 1, 2008
J. David A. Jackson, LL.B. (3)(4)(5)(6)(7) - Toronto, Ontario, Canada Mr. Jackson retired as a Partner in the law firm Blake, Cassels & Graydon LLP in 2012 and currently serves as Senior Counsel to the Firm.	May 2, 2013
Paul A. Mahon (3)(6) - Winnipeg, Manitoba, Canada Mr. Mahon is President and Chief Executive Officer of Lifeco, Great-West, London Life and Canada Life, a position he has held since May, 2013. He was previously President and Chief Operating Officer, Canada of Lifeco, Great- West, London Life and Canada Life.	August 1, 2013

Name, Residence, Principal Occupation, Major Positions with Lifeco	Served as Director From
Susan J. McArthur (3)(5)(6)(7) - Toronto, Ontario, Canada Ms. McArthur is a Managing Partner at GreenSoil Investments, a private equity firm focused on investing in real estate technology and agro food technology. She was previously a Senior Investment Banker at Jacob Securities Inc.	May 7, 2015
<ul> <li>R. Jeffrey Orr (3)(4)(5)(6)(7) - Westmount, Québec, Canada</li> <li>Mr. Orr has been Chair of the Board of Lifeco, Great-West, London Life and Canada Life since May, 2013 and of Great-West Financial since July, 2013.</li> <li>Mr. Orr is also President and Chief Executive Officer of Power Financial Corporation.</li> </ul>	July 30, 2002
Rima Qureshi (3)(6)(7) - Westmount Québec, Canada Ms. Qureshi has served as President, North America at Ericsson, an international technology software and services company, since July, 2016. She was previously Chief Strategy Officer at Ericsson between 2014 and 2016, Senior Vice-President Strategic Projects between 2013 and 2014 and Head of Business Unit CDMA Mobile Systems between 2010 and 2012.	May 5, 2016
Henri-Paul Rousseau, Ph.D. (3)(6)(7) - Montréal, Québec, Canada Mr. Rousseau has been Vice-Chairman of Power Financial Corporation and Power Corporation of Canada since January, 2009. He was previously President and Chief Executive Officer of la Caisse de dépôt et placement du Québec.	May 7, 2009
Raymond Royer, O.C., O.Q., FCPA, FCA (1) - Montréal, Québec, Canada Mr. Royer's principal occupation is that of a Corporate Director. He was previously President and Chief Executive Officer and a Director of Domtar Inc.	May 7, 2009
T. Timothy Ryan (3)(4)(5)(6)(7) - Bal Harbour, Florida, United States of America Mr. Ryan's principal occupation is that of a Corporate Director. He was previously Vice-Chairman of Regulatory Affairs at JPMorgan Chase from 2013 to 2014 and President and Chief Executive Officer of the Securities Industry and Financial Markets Association from 2008 to 2013.	May 8, 2014
Jerome J. Selitto (2)(3)(6)(7) - Philadelphia, Pennsylvania, United States of	May 3, 2012
America Mr. Selitto's has served as President of Avex Funding Corporation, a technology focused mortgage lender with offices in New York, California and operations in India since 2015. He is also Director and President of One Zero Mortgage. He was previously a Director and the President and Chief Executive Officer of PHH Corporation from 2009 to 2012.	
James M. Singh, CPA, CMA (1)(2)(3)(6)(7) - Saint Légier, Vaud, Switzerland Mr. Singh is the President and Secretary of JS Bravo Advisory Sàrl, a financial and strategic advisory services company. He was previously Executive Vice- President and Chief Financial Officer of Nestlé S.A until his retirement in 2012.	August 1, 2012

Name, Residence, Principal Occupation, Major Positions with Lifeco	Served as Director From
Emőke J.E. Szathmáry, C.M., O.M., Ph.D. (3) - Winnipeg, Manitoba, Canada Dr. Szathmáry is President Emeritus of the University of Manitoba as well as Professor Emeritus and Senior Scholar in the Department of Anthropology. She is an elected member of the McMaster University Board of Governors and was previously Provost and Vice-President (Academic) of McMaster University.	May 4, 2006
Gregory D. Tretiak, FCPA, FCA (3)(6)(7) - Westmount, Québec, Canada Mr. Tretiak is Executive Vice-President and Chief Financial Officer of Power Corporation of Canada and Power Financial Corporation, positions that he has held since May 2012. He was previously Executive Vice-President and Chief Financial Officer of IGM Financial Inc.	May 3, 2012
Siim A. Vanaselja, CPA, CA (1)(3)(6)(7) - Westmount, Québec, Canada Mr. Vanaselja's principal occupation is that of a Corporate Director. He was previously the Executive Vice-President and Chief Financial Officer of BCE Inc. and Bell Canada from 2001 to 2015.	May 8, 2014
Brian E. Walsh (3)(4)(5)(6)(7) - Rye, New York, United States of America Mr. Walsh is Partner and Chief Strategist of Titan Advisors LLC, an asset management firm. He was previously Chairman and Chief Investment Officer of Saguenay Strathmore Capital from 2011 to 2015.	May 7, 2009
<ol> <li>Member of the Audit Committee.</li> <li>Member of the Conduct Review Committee.</li> </ol>	

- (3) Member of the Executive Committee.
- (4) Member of the Governance and Nominating Committee.
- (5) Member of the Human Resources Committee.
- (6) Member of the Investment Committee.
- (7) Member of the Risk Committee.

The term of office of each of the Lifeco Directors will expire at the close of the next Lifeco annual meeting.

# **Executive Officers**

The following information is with respect to the Executive Officers of Lifeco.

Name and Place of Residence	Position and Principal Occupation
R. Jeffrey Orr Westmount, Québec, Canada	Mr. Orr is Chair of the Board of Lifeco, Great-West, London Life, Canada Life and Great-West Financial and is President and Chief Executive Officer of Power Financial Corporation.
Paul A. Mahon Winnipeg, Manitoba, Canada	Mr. Mahon is President and Chief Executive Officer of Lifeco, Great-West, London Life and Canada Life.
Arshil Jamal Toronto, Ontario, Canada	Mr. Jamal is President and Chief Operating Officer, Europe of Lifeco, Great-West, London Life and Canada Life.
Stefan K. Kristjanson Winnipeg, Manitoba, Canada	Mr. Kristjanson is President and Chief Operating Officer, Canada of Lifeco, Great- West, London Life and Canada Life.

Name and Place of Residence	Position and Principal Occupation
Philip Armstrong Burlington, Ontario, Canada	Mr. Armstrong is Executive Vice-President and Global Chief Information Officer of Lifeco, Great-West, London Life and Canada Life, positions that he has held since January 2016. Prior to joining Lifeco Mr. Armstrong served as Senior Vice-President, Application Services & Chief Digital Technology Officer with Sun Life Financial and Senior Vice-President & Chief Technology Officer for Manulife Financial.
Graham R. Bird Toronto, Ontario, Canada	Mr. Bird is Executive Vice-President and Chief Risk Officer of Lifeco, Great-West, London Life and Canada Life, positions that he has held since March, 2015. Prior to joining Lifeco Mr. Bird served as Chief Financial Risk Officer with Hartford Financial Services Group, Inc.
Andrew D. Brands Toronto, Ontario, Canada	Mr. Brands is Executive Vice-President, General Counsel and Compliance of Lifeco, Great-West, London Life and Canada Life.
S. Mark Corbett Englewood, Colorado, USA	Mr. Corbett is Executive Vice-President and Global Chief Investment Officer, Lifeco.
Garry MacNicholas Oakville, Ontario, Canada	Mr. MacNicholas is Executive Vice-President and Chief Financial Officer of Lifeco, Great-West, London Life and Canada Life.
Grace M. Palombo Aurora, Ontario, Canada	Ms. Palombo is Executive Vice-President and Chief Human Resources Officer of Lifeco, Great-West, London Life and Canada Life, positions that she has held since November, 2014. Prior to joining Lifeco Ms. Palombo served in senior human resources capacities with TD Bank Group (or its affiliates) and with CanWest Global Communications.
Dervla Tomlin Dublin, Ireland	Ms. Tomlin is Executive Vice-President and Chief Actuary of Lifeco, Great-West, London Life and Canada Life.
Ross Petersmeyer Toronto, Ontario, Canada	Mr. Petersmeyer is Senior Vice-President, Regulatory Affairs of Lifeco, Great-West, London Life and Canada Life.
Nancy D. Russell London, Ontario, Canada	Ms. Russell is Senior Vice-President and Chief Compliance Officer of Lifeco, Great- West, London Life and Canada Life.
Douglas, J. Tkach Winnipeg, Manitoba, Canada	Mr. Tkach is Senior Vice-President and Chief Internal Auditor of Lifeco, Great-West, London Life and Canada Life.
Laurie A. Speers Winnipeg, Manitoba, Canada	Ms. Speers is Vice-President and Corporate Secretary of Lifeco, Great-West, London Life and Canada Life.

All of the above named executive officers, with the exception of Messrs. Armstrong and Bird and Ms. Palombo, have held their present positions or other senior positions with Lifeco or its affiliates for the past five years.

# **Shareholdings of Directors and Executive Officers**

As at December 31, 2016, the directors and executive officers of Lifeco, as a group, beneficially owned, directly or indirectly, or exercised control or direction over, 758,475 Common Shares representing approximately 0.08% of the outstanding Common Shares.

# LEGAL AND REGULATORY PROCEEDINGS

Lifeco and its subsidiaries are from time to time subject to legal actions, including arbitrations and class actions, arising in the normal course of business. While it is inherently difficult to predict the outcome of any of these proceedings with certainty, and while it is possible that an adverse resolution could be material, based on information presently known it is not expected that any of the existing legal actions, either individually or in the aggregate, will be material. Lifeco and its subsidiaries are also subject to regulatory reviews in the normal course of business.

# TRANSFER AGENT AND REGISTRAR

Lifeco's transfer agent and registrar is Computershare Investor Services Inc. In Canada, the Common Shares and the Series F Shares are transferable at the following locations:

Canadian Offices Computershare Investor Services Inc. 8th Floor, 100 University Avenue, Toronto, Ontario M5J 2Y1 600, 530 8th Avenue S.W., Calgary, Alberta T2P 3S8 1500 Robert-Bourassa Boulevard, 7<sup>th</sup> Floor, Montréal, Québec H3A 3S8 2nd Floor, 510 Burrard Street, Vancouver, British Columbia V6C 3B9 Phone: 1-888-284-9137 (toll free in Canada and the United States), 514-982-9557 (direct dial)

The Series G, H, I, L, M, N, O, P, Q, R and S Shares are only transferable at the Toronto Office of Computershare Investor Services Inc.

Internationally, the Common Shares and the Series F Shares are also transferable at the following locations:

United States Office	Computershare Trust Company, N.A. 250 Royal Street, Canton, Massachusetts 02021 480 Washington Boulevard, Jersey City, New Jersey 07310 211 Quality Circle, College Station, Texas 77845-4470 Phone: 1-888-284-9137 (toll free in Canada and the United States)
United Kingdom Office	Computershare Investor Services PLC The Pavilions, Bridgwater Road Bristol BS99 6ZZ, United Kingdom Phone: 0370 702 0003
Ireland Office	Computershare Investor Services (Ireland) Limited Heron House, Corrig Road, Sandyford Industrial Estate Dublin 18, Ireland Phone: 216 3100

Shareholders wishing to contact the transfer agent by email can do so at GWO@computershare.com.

# **INTERESTS OF EXPERTS**

Deloitte LLP is the external auditor of Lifeco that prepared the Auditors' Report to Shareholders included with the consolidated annual financial statements of Lifeco for its most recently completed financial year. To the knowledge of Lifeco, Deloitte LLP is independent within the meaning of the Rules of Professional Conduct of the Chartered Professional Accountants of Manitoba.

# AUDIT COMMITTEE INFORMATION

#### Audit Committee Charter

The Audit Committee Charter as approved by the Board of Directors is attached as Appendix A.

#### Composition of the Audit Committee

The Audit Committee of Lifeco is comprised of Raymond Royer (Chair), Chaviva M. Hošek, James M. Singh and Siim A. Vanaselja. Each audit committee member is independent and financially literate within the meaning of Multilateral Instrument 52-110 (Audit Committees).

#### **Relevant Education and Experience**

In addition to their general business background and involvement with other companies, the members of the Lifeco Audit Committee have experience as audit committee members with the Lifeco group of companies. New members of the Audit Committee generally participate in a Directors Orientation program which includes a session entitled Financial Literacy. This session was developed and is usually presented by management and by Lifeco's external auditor, and includes information on Lifeco's structure and operating segments, significant accounting policies, materiality, the Auditor's Report and the role of the external auditor. All members of the Lifeco Audit Committee have experience in reviewing financial statements and in dealing with related accounting and auditing issues. The following sets out the relevant education and experience of each member of the Lifeco Audit Committee:

Raymond Royer – Mr. Royer, who is both a Fellow Chartered Professional Accountant and Fellow Chartered Accountant, was President and Chief Executive Officer and a director of Domtar Inc., a pulp and paper company based in Montréal, from 1996 until December, 2008. He was previously President and Chief Operating Officer of Bombardier Inc. Mr. Royer is also a director of Power Financial Corporation. He was a director of Shell Canada Limited until 2007, and is a member of the Board of the Research Institute of the McGill University Health Centre and of the International Advisory Board of École des Hautes Études Commerciales of Montréal. He is also a Director and Chair of the Audit Committees of Great-West, London Life, Canada Life, Great-West Financial and Putnam.

Chaviva M. Hošek – Ms. Hošek is President Emeritus of The Canadian Institute for Advanced Research, Toronto. She was President and Chief Executive Officer of the Institute until her retirement in 2012. Ms. Hošek is a Professor at the School of Public Policy & Governance at the University of Toronto. From 1993 to 2000 she was Senior Policy Advisor to the Prime Minister and Director of Policy and Research, Prime Minister's Office. She served as Senior Policy Advisor to the Leader of the Liberal Party of Canada, as MPP - Oakwood and Minister of Housing, Government of Ontario, and as a Member of the Policy and Priorities Board of the Cabinet of Ontario. She has also been a member of The Economic Council of Canada. Ms. Hošek is a Director and a member of the Audit Committees of Great-West, London Life and Canada Life. She has been a Director of Maple Leaf Foods Inc. and Inco Ltd., and serves as a director and trustee for a number of non-profit organizations.

James M. Singh - Mr. Singh was Executive Vice-President and Chief Financial Officer of Nestlé S.A until his retirement in 2012. He joined Nestlé Canada in 1977 and held various positions within the company. Mr. Singh is a Director and a member of the Audit Committees of Great-West, London Life and Canada Life. He holds a Bachelor of Social Science from the University of Guyana and a Bachelor of Commerce (Hon) and Master of Business Administration from the University of Windsor. Mr. Singh is a Chartered Professional Accountant and Fellow of the Chartered Institute of Management Accountants, United Kingdom. He is a Director and Chairman of the Audit Committee of the RTL Group in Luxembourg and also a Director of the American Skin Association. Until recently, he was Chairman of the Chief Financial Officers' Task Force of the European Roundtable of Industrialists and a member of the International Integrated Financial Reporting Standard Committee.

Siim A. Vanaselja – Mr. Vanaselja was Executive Vice-President and Chief Financial Officer of BCE Inc. and Bell Canada until his retirement in 2015. Mr. Vanaselja is a Chartered Professional Accountant, Chartered Accountant and prior to joining BCE Inc. he was a Partner with KPMG in Toronto. He is a Director and Chair of the Audit Committees of TransCanada Corporation and Maple Leaf Sports & Entertainment Ltd. Mr. Vanaselja is a Director and member of the Audit Committees of Great-West, London Life and Canada Life.

# Pre-Approval Policy

On February 1, 2005, the Lifeco Audit Committee adopted a Policy Regarding the Pre-Approval of Services provided by the External Auditor (the "Pre-Approval Policy") for the purpose of identifying, mitigating and/or eliminating potential threats to the independence of the external auditor. The Pre-Approval Policy is reviewed and approved by the Lifeco Audit Committee on an annual basis.

The Pre-Approval Policy prohibits Lifeco or any of its subsidiaries from engaging the external auditor to provide certain specified non-audit services. Pursuant to the Pre-Approval Policy, all non-audit services that are not specifically prohibited may be provided to Lifeco or to any of its subsidiaries by the external auditor if such services have been pre-approved by the Lifeco Audit Committee and the audit committees of each of Power Financial Corporation and Power Corporation of Canada.

# External Auditor Service Fees

	Year Ended December 31, 2016	Year Ended December 31, 2015
Corporate Audit Fees <sup>1</sup> Segregated and Other Fund	22,190,540	19,838,074
Audit Fees <sup>2</sup>	8,168,026	8,130,034
Audit-Related Fees <sup>3</sup>	5,539,718	6,058,800
Tax Fees⁴	1,392,673	2,504,283
All Other Fees <sup>5</sup>	4,460,523	6,332,945
Total	41,751,480	42,864,136

- 1. General Corporate Audit Fees: These audit fees are for the audits of the financial statements of Lifeco and its subsidiaries and other audit services normally provided by the external auditor in connection with statutory and regulatory filings.
- 2. Segregated and Other Fund Audit Fees: These audit fees are for the financial statements of the segregated funds of Lifeco's insurance subsidiaries, for the audits of the financial statements of registered or unregistered funds and other investment products managed by subsidiaries of Lifeco, and for the audits of the financial statements of partnerships to which Lifeco, its subsidiaries or the segregated funds of Lifeco's insurance subsidiaries are a party.
- 3. Audit-Related Fees: These audit-related fees include fees for reviews of interim financial statements of Lifeco and its subsidiaries, for the audits of pension plans of subsidiaries of Lifeco, for reviews of securities filings and for audits/specified procedures mainly related to regulatory filings, information barriers, internal controls, benefit plans, managed properties, business cycle processes and capital adequacy requirements.
- 4. Tax Fees: These tax fees primarily relate to tax compliance and planning.
- 5. All Other Fees: These other fees relate to specific engagements including translation services, internal control assessments, independent peer reviews, quality assurance services and innovation projects.

# ADDITIONAL INFORMATION

Additional information relating to Lifeco is available for review at www.sedar.com.

Additional information in respect of Lifeco, including directors' and officers' remuneration and indebtedness, principal holders of its securities and securities authorized for issuance under the Lifeco Stock Option Plan is contained in Lifeco's Management Proxy Circular for its most recent annual meeting of shareholders that involved the election of directors. Additional financial information is provided in Lifeco's consolidated financial statements and MD&A for its most recently completed financial year.

# APPENDIX A

# **GREAT-WEST LIFECO INC.**

# AUDIT COMMITTEE CHARTER

# 1.0 COMPOSITION

The Audit Committee (the "*Committee*") of the Board of Directors (the "**Board**") shall be composed of not less than three directors of the Corporation, all of whom shall be independent and financially literate within the meaning of Canadian Securities Administrators National Instrument 52-110.

# 2.0 PROCEDURAL MATTERS

In connection with the discharge of its duties and responsibilities, the Committee shall observe the following procedures:

- (1) **Meetings.** The Committee shall meet at least four times every year, and more often if necessary, to discharge its duties and responsibilities hereunder.
- (2) **Joint Meetings with Risk Committee.** The Committee shall meet, at least annually, with the Risk Committee of the Board.
- (3) **Advisors.** The Committee shall have the authority to engage independent counsel and other advisors as it determines necessary to carry out its duties and to set and pay, at the Corporation's expense, the compensation of such advisors.
- (4) **Quorum.** A quorum at any meeting of the Committee shall be two Committee members.
- (5) **Secretary.** The Corporate Secretary or an Associate Corporate Secretary or such other person as may be designated by the Chair (or in the absence of the Chair, the acting Chair) of the Committee, shall act as secretary of meetings of the Committee.
- (6) **Calling of Meetings.** A meeting of the Committee may be called by the Chair of the Committee, by the Chair of the Board of Directors (the "*Board*"), by the President and Chief Executive Officer, by the external auditor of the Corporation, or by any member of the Committee. When a meeting of the Committee is called by anyone other than the Chair of the Board, the Chair of the Committee shall so inform the Chair of the Board.

# 3.0 DUTIES AND RESPONSIBILITIES

#### 3.1 **Disclosure Documents.** The Committee shall:

- (1) review the Corporation's:
  - (a) interim and annual financial statements;
  - (b) interim and annual management's discussions and analyses;
  - (c) interim and annual earnings press releases;
  - (d) other documents containing audited or unaudited financial information, at its discretion; and
  - (e) other documents as may be required pursuant to the Disclosure Policy;

and report thereon to the Board before such documents are approved by the Board and disclosed to the public;

- (2) be satisfied that adequate procedures are in place for the review of the Corporation's public disclosure of financial information extracted or derived from the Corporation's financial statements, other than the public disclosure provided by the financial statements, management's discussions and analyses and earnings press releases, and shall periodically assess the adequacy of those procedures;
- (3) review, at its discretion, any financial information contained in any reports filed by the Corporation with regulatory authorities in connection with the financial condition of the Corporation; and
- (4) review such investments and transactions that could adversely affect the well-being of the Corporation as the external auditor of the Corporation or any officer of the Corporation may bring to the attention of the Committee.
- 3.2 **External Audit.** The Committee shall:
  - (1) recommend to the Board the external auditor to be appointed for purposes of preparing or issuing an auditor's report or performing other audit, review or attest services;
  - (2) review and approve the terms of the external auditor's engagement, review the appropriateness and reasonableness of proposed audit fees, and any issues relating to the payment of audit fees, and make a recommendation to the Board with respect to the compensation of the external auditor;
  - (3) review the independence of the external auditor, including an annual report prepared by the external auditor regarding its independence;
  - (4) review the external auditor's engagement to ensure that the external auditor is duly appointed as external auditor of each of the Corporation's subsidiary entities, unless in the opinion of the Corporation, after consulting the external auditor, the total assets of the subsidiary entity are not a material part of the total assets of the Corporation, or unless, in the case of a subsidiary entity that carries on its operations in a country other than Canada, the laws of the country do not permit such appointment;
  - (5) review the recommendation of the external auditor for the person designated to conduct the audit;
  - (6) meet with the external auditor and with management to review the audit plan, audit findings, any restrictions on the scope of the external auditor's work, and any serious difficulties that the external auditor encounters during the audit;
  - (7) review with the external auditor and management any changes in Generally Accepted Accounting Principles; the quality and the acceptability of major accounting policies and assumptions; alternative treatments of financial information within Generally Accepted Accounting Principles that have been discussed with management, the ramifications of the use of alternative treatments, and the treatment preferred by the external auditor; the presentation and impact of significant risks and uncertainties that could adversely affect the wellbeing of the Corporation; and key estimates and judgments of management; in each case that may be material to the Corporation's financial reporting;
  - (8) have the authority to communicate directly with the external auditor;
  - (9) receive reports directly from the external auditor;
  - (10) directly oversee the work of the external auditor that is related to the preparation or issue of an auditor's report or other audit, review or attest services for the Corporation, including the resolution of disagreements between management and the external auditor regarding financial reporting;

- (11) meet with the external auditor to discuss the annual financial statements (including the report of the external auditor thereon) and the interim financial statements (including the review engagement report of the external auditor thereon);
- (12) review the effect of off-balance sheet transactions, arrangements, obligations (including contingent liabilities) and other relationships with unconsolidated entities or other persons that may have a material current or future effect on the Corporation's financial condition;
- (13) meet with the external auditor to discuss the investments and transactions referred to in subsection 3.1(4) hereof;
- (14) review any management letter containing the recommendations of the external auditor, and the response and follow up by management in relation to any such recommendations;
- (15) review any evaluation of the Corporation's internal control over financial reporting conducted by the external auditor, together with management's response;
- (16) pre-approve (or delegate such pre-approval to one or more of its independent members) in accordance with the pre-approval policy of the Corporation, all engagements for non-audit services to be provided to the Corporation or its subsidiary entities by the external auditor, together with all non-audit services fees, and consider the impact of such engagements and fees on the independence of the external auditor;
- (17) review and approve the Corporation's hiring policy regarding partners, employees and former partners and employees of the present and former external auditor; and
- (18) review all issues and statements related to a change of the external auditor and the steps planned by management for an orderly transition.
- 3.3 **Finance**. The Committee shall:
  - (1) through the Chair of the Committee, have the authority to communicate directly with the Chief Financial Officer;
  - (2) after due consultation with the Chief Executive Officer, the Chair of the Board and the Chair of the Executive Committee recommend to the Board the appointment and/or removal of the Chief Financial Officer;
  - (3) annually review and approve the mandate of the Chief Financial Officer;
  - (4) annually assess the performance of the Chief Financial Officer and the effectiveness of the finance control function; and
  - (5) annually review and approve the organizational and reporting structure and resources of the finance control function and satisfy itself that it has adequate resources and independence to discharge its responsibilities.
- 3.4 Internal Audit. The Committee shall:
  - (1) through the Chair of the Committee, have the authority to communicate directly with the chief internal auditors;

- (2) after due consultation with the Chief Executive Officer, the Chair of the Board and the Chair of the Executive Committee, recommend to the Board the appointment and/or removal of the Chief Internal Auditor;
- (3) annually review and approve the mandate of the Chief Internal Auditor and the internal audit mandate;
- (4) annually assess the performance of the Chief Internal Auditor and the effectiveness of the internal audit control function;
- (5) annually review and approve the internal audit plan and the organizational and reporting structure and resources of the internal audit control function and satisfy itself that it has adequate resources and independence to discharge its responsibilities;
- (6) require management to implement and maintain appropriate internal control procedures and review, evaluate and approve those procedures;
- (7) meet with the Chief Internal Auditor and with management to discuss the effectiveness of the internal control procedures established for the Corporation;
- (8) review a summary of the Chief Internal Auditors' reports and management's responses and subsequent follow-up to any material risks identified in such reports; and
- (9) annually meet with the Risk Committee to review the Chief Internal Auditor's opinion on the Risk Governance Framework, which encompasses effectiveness of, and compliance with, the Risk Appetite Framework.
- 3.5 **Compliance.** The Committee shall:
  - (1) through the Chair of the Committee, have the authority to communicate directly with the Chief Compliance Officer;
  - (2) after due consultation with the Chief Executive Officer, the Chair of the Board and the Chair of the Executive Committee, recommend to the Board the appointment and/or removal of the Chief Compliance Officer, Chief Privacy Officer and Chief Anti-Money Laundering Officer;
  - (3) annually review and approve the mandate of the Chief Compliance Officer, Chief Privacy Officer and Chief Anti-Money Laundering Officer of the Corporation;
  - (4) annually assess the performance of the Chief Compliance Officer, Chief Privacy Officer and Chief Anti-Money Laundering Officer and the effectiveness of the compliance control function;
  - (5) annually review and approve the organizational and reporting structure and resources of the compliance control function and satisfy itself that it has adequate resources and independence to discharge its responsibilities;
  - (6) review reports of the chief compliance officers and chief privacy officers; and
  - (7) monitor compliance with the Code of Conduct.
- 3.6 Accounting Complaints Handling Procedures. The Committee shall establish procedures for:
  - (1) the receipt, retention and treatment of complaints received by the Corporation regarding accounting, internal accounting controls, or auditing matters; and

- (2) the confidential, anonymous submission by employees of the Corporation of concerns regarding questionable accounting or auditing matters.
- 3.7 **In-Camera Sessions.** The Committee shall periodically meet in-camera alone, and meet separately with each of the external auditor, chief internal auditors and management, as the Committee deems appropriate.

# 3.8 Subsidiaries.

- (1) With respect to any Material Subsidiary in the corporate ownership chain between the Corporation and any Direct Subsidiary, the Committee shall review the financial statements of that Material Subsidiary.
- (2) With respect to any Direct Subsidiary:
  - (a) the Committee may rely on the review and approval of the financial statements of the Direct Subsidiary by the audit committee and the board of directors of the Direct Subsidiary, and on reports or opinions of the external auditor on those financial statements;
  - (b) the Committee shall receive a copy of the charter of the Direct Subsidiary's audit committee, together with a memorandum summarizing its meeting processes and structure ("Process Memorandum"); and
  - (c) at each meeting of the Committee, the secretary of the Committee shall table a report from the secretary of the Direct Subsidiary's audit committee confirming that the processes mandated by its charter and Process Memorandum have been followed.
- (3) For these purposes:
  - (a) "*Material Subsidiary*" means a subsidiary whose net income represents 10% or more of the net income of the Corporation; and
  - (b) "*Direct Subsidiary*" means the first Material Subsidiary below the Corporation in a corporate ownership chain that has an audit committee which is comprised of a majority of independent directors.

# 4.0 AUDITOR'S ATTENDANCE AT MEETINGS

The external auditor shall be entitled to receive notice of every meeting of the Committee and, at the expense of the Corporation, to attend and be heard at any meeting of the Committee. If so requested by a member of the Committee, the external auditor shall attend every meeting of the Committee held during the term of office of the external auditor.

# 5.0 ACCESS TO INFORMATION

The Committee shall have access to any information, documents and records that are necessary in the performance of its duties and the discharge of its responsibilities under this Charter.

# 6.0 <u>REVIEW OF CHARTER</u>

The Committee shall periodically review this Charter and recommend any changes to the Board as it may deem appropriate.

# 7.0 <u>REPORTING</u>

The Chair of the Committee shall report to the Board, at such times and in such manner, as the Board may from time to time require on matters subject to the Committee's review and consideration and shall promptly inform the Chair of the Board of any significant issues raised by the members of the Committee, the internal auditor, the external auditor or the regulators and shall provide the Chair of the Board with copies of any written reports or letters provided by the external auditor and the regulators to the Committee.