



Supplemental Information Package For Analysts and Investors (Unaudited)

Q4 2020











#### **Cautionary Note regarding Non-IFRS Financial Measures**

This document contains some non-IFRS financial measures. Terms by which non-IFRS financial measures are identified include, but are not limited to, "base earnings (loss)", "base earnings per common share", "return on equity", "base return on equity", "premiums and deposits", "sales", "assets under management" and "assets under administration". Non-IFRS financial measures are used to provide management and investors with additional measures of performance to help assess results where no comparable IFRS measure exists. However, non-IFRS financial measures do not have standard meanings prescribed by IFRS and are not directly comparable to similar measures used by other companies. Where a non-IFRS measure has not been described in this document, refer to the "Non-IFRS Financial Measures" section in the Company's 2020 Annual MD&A for the appropriate reconciliations of these non-IFRS financial measures to measures prescribed by IFRS as well as additional details on each measure.



#### **Table of Contents**

Overview	3	United States	40
		Consolidated Statements of Net Earnings	41
Great-West Lifeco Inc.		Financial Services Consolidated Statements of Net Earnings	42
Lifeco Financial Highlights	5	Reinsured Insurance & Annuity Business	43
Lifeco Common Shareholder Net Earnings	6	Empower Retirement	44
Lifeco Base Earnings	7	Personal Capital	45
Lifeco - Reconciliation of Earnings	8	U.S. Other	46
Canada - Reconciliation of Earnings	9	Empower Retirement Participants and Customer Account Values	47
U.S Reconciliation of Earnings	10	Asset Management Statements of Net Earnings	48
Europe - Reconciliation of Earnings	11	Asset Management AUM	49
Capital and Risk Solutions - Reconciliation of Earnings	12	Participating Account Statements of Net Earnings	50
Currency Translation Rates	13	Corporate Statements of Net Earnings	51
Financial Strength - Credit Ratings	14	U.S. Balance Sheets	52
Lifeco Common Shares Outstanding	15		
Lifeco Financial Ratio Highlights	16	Europe	53
The Canada Life Assurance Company - OSFI Regulatory Capital - 2020 vs. 2019	17	Consolidated Statements of Net Earnings	54
The Canada Life Assurance Company - LICAT	18	U.K. Statements of Net Earnings	55
GWL&A Risk-Based Capital	19	Ireland Statements of Net Earnings	56
		Germany Statements of Net Earnings	57
Lifeco		Participating Account Statements of Net Earnings	58
Capital Structure	20	Corporate Statements of Net Earnings	59
Statements of Net Earnings	21	Europe Balance Sheets	60
Balance Sheets	22		
Supplemental Balance Sheet Information	23	Capital and Risk Solutions	61
Impaired Loans and Credit Losses	24	Consolidated Statements of Net Earnings	62
Cash Flow Statements	25	Reinsurance Statements of Net Earnings	63
Statements of Accumulated and Contributed Surplus	26	Participating Account Statements of Net Earnings	64
Reconciliation of Accumulated Other Comprehensive Income	27	Corporate Statements of Net Earnings	65
Sales	28	Capital and Risk Solutions Balance Sheets	66
Premiums & Deposits	29		
Fee and Other Income	30	Lifeco Corporate Statements of Net Earnings	67
Expense Summary	31		
·		Lifeco Consolidated Source of Earnings	68
Canada	32	Canada Consolidated Source of Earnings	69
Consolidated Statements of Net Earnings	33	U.S. Consolidated Source of Earnings	70
Individual Customer Statements of Net Earnings	34	Putnam Source of Earnings	71
Group Customer Statements of Net Earnings	35	Europe Consolidated Source of Earnings	72
Canada Wealth Assets Under Administration	36	Capital and Risk Solutions Consolidated Source of Earnings	73
Participating Account Statements of Net Earnings	37	Corporate Consolidated Source of Earnings	74
Corporate Statements of Net Earnings	38		
Canada Balance Sheets	39		



#### **Lifeco Overview**

Great-West Lifeco Inc. (GWO, Lifeco or the Company) is a financial services holding company with interests in the life insurance, health insurance, retirement savings, investment management, and reinsurance businesses, primarily in Canada, the United States, and Europe through its operating subsidiaries including The Canada Life Assurance Company, Great-West Life & Annuity Insurance Company, Putnam Investments, LLC and Irish Life Group Limited. Lifeco and its companies have approximately \$1,976 billion in assets under administration. Lifeco is a member of the Power Corporation group of companies.

On April 3, 2019, Lifeco announced that its three Canadian life insurance companies, The Great-West Life Assurance Company, London Life Insurance Company and The Canada Life Assurance Company, were moving to one brand in Canada: Canada Life. Canada Life became the brand under which the organization creates, delivers and communicates products and services in Canada across all of its lines of business. On July 19, 2019, the Corporation announced that the boards of directors of Great-West Life, London Life, Canada Life and their holding companies, Canada Life Financial Corporation and London Insurance Group Inc., had approved plans to proceed with the amalgamation of these five entities into one single life insurance company operating under The Canada Life Assurance Company name. The amalgamation was completed on January 1, 2020.

#### **Investor Relations Contact Information**

#### **David McCarthy**

Executive Vice-President & Deputy Chief Financial Officer

Great-West Lifeco Inc. 330 University Avenue Toronto, ON M5G 1R8 Tel: (416) 552-3822

E-mail: david.mccarthy@canadalife.com

#### **Deirdre Neary**

Assistant Vice-President, Investor Relations

Great-West Lifeco Inc. 330 University Avenue Toronto, ON M5G 1R8 Tel: (416) 552-3208

E-mail: deirdre.neary@canadalife.com



# **Great-West Lifeco Inc.**















#### **Lifeco Financial Highlights**

(C\$MM, except Eamings per common share)		2020				201	Fiscal	Fiscal		
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Income										
Total net premiums	11,747	9,976	10,390	10,906	9,478	9,324	(3,887)	9,595	43,019	24,510
Total net investment income (loss)	3,544	2,278	7,914	(2,074)	(304)	3,554	4,042	5,815	11,662	13,107
Fee and other income	1,569	1,486	1,406	1,441	1,515	1,496	2,591	1,479	5,902	7,081
Total income	16,860	13,740	19,710	10,273	10,689	14,374	2,746	16,889	60,583	44,698
Net earnings - common shareholders	912	826	863	342	513	730	459	657	2,943	2,359
Net earnings attributable to preferred shareholders	33	33	34	33	33	33	34	33	133_	133
Net earnings - total shareholders	945	859	897	375	546	763	493	690	3,076	2,492
Common shareholder earnings (loss) - by segment										
Net earnings (loss)										
Canada	300	266	353	151	188	300	280	283	1,070	1,051
U.S.	208	89	78	5	(121)	77	(98)	81	380	(61)
Europe	253	316	253	91	335	282	193	194	913	1,004
Capital and Risk Solutions	167	167	187	93	117	75	89	105	614	386
Corporate	(16)	(12)	(8)	2	(6)	(4)	(5)	(6)	(34)	(21)
Total	912	826	863	342	513	730	459	657	2,943	2,359
Base earnings (loss)										
Canada	348	270	315	273	274	355	292	257	1,206	1,178
U.S.	90	83	83	17	89	79	101	81	273	350
Europe	195	182	179	132	317	161	155	163	688	796
Capital and Risk Solutions	124	156	137	119	157	86	84	74	536	401
Corporate	(16)	(12)	(8)	2	(6)	(4)	(5)	(6)	(34)	(21)
Total	741	679	706	543	831	677	627	569	2,669	2,704
Earnings per common share										
Net earnings (Basic)	\$0.983	\$0.891	\$0.930	\$0.369	\$0.552	\$0.786	\$0.489	\$0.665	\$3.173	\$2.494
Net earnings (Diluted)	\$0.983	\$0.891	\$0.930	\$0.369	\$0.552	\$0.785	\$0.489	\$0.665	\$3.172	\$2.493
Base earnings (Basic)	\$0.799	\$0.732	\$0.761	\$0.585	\$0.895	\$0.729	\$0.668	\$0.576	\$2.878	\$2.859
Base earnings (Diluted)	\$0.799	\$0.732	\$0.761	\$0.585	\$0.894	\$0.728	\$0.667	\$0.576	\$2.877	\$2.857



#### **Lifeco Common Shareholder Net Earnings**

(C\$MM)		2020				201	9		Fiscal	Fiscal
Common shareholder net earnings (loss)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Canada										
Individual Customer	(9)	119	195	12	87	85	135	124	317	431
Group Customer	189	134	197	147	114	206	161	151	667	632
Corporate (1)	120	13	(39)	(8)	(13)	9	(16)	8	86	(12)
·	300	266	353	151	188	300	280	283	1,070	1,051
U.S.										
Financial Services (2)(3)(4)	62	112	68	44	100	63	62	86	286	311
Asset Management	35	13	12	(42)	18	13	6	(4)	18	33
Corporate (5)	111	(36)	(2)	Ì 3	(239)	1	3	(1)	76	(236)
Reinsured Insurance & Annuity Business (2)	-	-	-	-		-	(169)	-	-	(169)
	208	89	78	5	(121)	77	(98)	81	380	(61)
Europe <sup>(6)</sup>										
U.K.	156	67	109	91	206	167	71	122	423	566
Ireland	54	196	101	(16)	88	83	75	33	335	279
Germany	47	56	46	19	35	36	49	40	168	160
Corporate	(4)	(3)	(3)	(3)	6	(4)	(2)	(1)	(13)	(1)
	253	316	253	91	335	282	193	194	913	1,004
Capital and Risk Solutions										
Reinsurance	171	168	188	94	128	75	89	105	621	397
Corporate	(4)	(1)	(1)	(1)	(11)	-	-		(7)	(11)
	167	167	187	93	117	75	89	105	614	386
Lifeco Corporate	(16)	(12)	(8)	2	(6)	(4)	(5)	(6)	(34)	(21)
Total common shareholder net earnings	912	826	863	342	513	730	459	657	2,943	2,359

<sup>(1)</sup> Q4 2020 includes a \$143m (after-tax) net gain on the sale of GLC Asset Management Inc. (GLC), as well as restructuring costs of \$34m (after-tax).

<sup>(2)</sup> The Financial Services business unit includes the operating results of the business that was transferred to Protective Life Insurance Company (Protective Life) under an indemnity reinsurance agreement effective June 1, 2019, up to and including Q2 2019. The net charge of \$199m (after-tax) relating to the transfer of this business is included in the Reinsured Insurance & Annuity Business in Q2 2019. Comparative figures for the U.S. segment have not been restated to reflect current presentation.

<sup>(3)</sup> Q3 2020 includes the operating results of Personal Capital Corporation (Personal Capital) for the period from the acquisition date of August 17, 2020 to September 30, 2020.

<sup>&</sup>lt;sup>(4)</sup> Q4 2020 includes integration costs of \$4m (after-tax).

<sup>(5)</sup> Q4 2020 includes a \$196m revaluation of a deferred tax asset, \$47m (after-tax) of transaction costs related to the acquisitions of Personal Capital and the retirement services business of Massachusetts Mutual Life Insurance Company (MassMutual) and restructuring costs of \$29m (after-tax). Q3 2020 includes \$31m (after-tax) of transaction costs related to the Personal Capital and MassMutual retirement services business acquisitions. Q4 2019 includes \$36m (after-tax) of restructuring costs and a charge of \$199m relating to the revaluation of a deferred tax asset.

<sup>(6)</sup> Q3 2020 includes a \$94m (after-tax) net gain on the Irish Progressive Services International Limited (IPSI) transaction. Q4 2019 includes an \$8m (after-tax) net gain on the Scottish Friendly transaction.



#### **Lifeco Base Earnings**

(C\$MM)		2020				2019	9		Fiscal	Fiscal
Base earnings (loss)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Canada										
Individual Customer	132	123	159	138	143	165	147	125	552	580
Group Customer	205	134	195	143	144	181	161	124	677	610
Corporate	11	13	(39)	(8)	(13)	9	(16)	8	(23)	(12)
	348	270	315	273	274	355	292	257	1,206	1,178
U.S.										
Financial Services (1)(2)	64	75	73	56	75	65	92	86	268	318
Asset Management	35	13	12	(42)	18	13	6	(4)	18	33
Corporate	(9)	(5)	(2)	3_	(4)	1	3	(1)	(13)	(1)
	90	83	83	17	89	79	101	81	273	350
Europe										
U.K.	96	78	88	72	233	105	69	96	334	503
Ireland	62	70	53	27	52	29	54	31	212	166
Germany	41	37	41	36	34	31	34	37	155	136
Corporate	(4)	(3)	(3)	(3)	(2)	(4)	(2)	(1)	(13)	(9)
	195	182	179	132	317	161	155	163	688	796
Capital and Risk Solutions										
Reinsurance	124	157	138	120	162	85	84	74	539	405
Corporate	-	(1)	(1)	(1)	(5)	1	-	-	(3)	(4)
	124	156	137	119	157	86	84	74	536	401
Lifeco Corporate	(16)	(12)	(8)	2	(6)	(4)	(5)	(6)	(34)	(21)
Total base earnings	741	679	706	543	831	677	627	569	2,669	2,704

<sup>(1)</sup> The Financial Services business unit includes the operating results of the business that was transferred to Protective Life under an indemnity reinsurance agreement effective June 1, 2019, up to and including Q2 2019.

<sup>(2)</sup> Q3 2020 includes the operating results of Personal Capital for the period from the acquisition date of August 17, 2020 to September 30, 2020.



#### **Lifeco – Reconciliation of Earnings**

(C\$MM)	2020					2019				Fiscal
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Lifeco totals										
Base earnings (loss)	741	679	706	543	831	677	627	569	2,669	2,704
Items excluded from base earnings										
Actuarial assumption changes and other management actions	(23)	66	122	(52)	(78)	81	38	129	113	170
Market-related impacts on liabilities	(31)	18	35	(149)	(13)	(28)	(7)	(41)	(127)	(89)
Revaluation of deferred tax asset	196	-	-	-	(199)	-	-	-	196	(199)
Restructuring and Integration costs	(67)	-	-	-	(36)	-	-	-	(67)	(36)
Net gain/charge on business dispositions <sup>(1)</sup>	143	94	-	-	8	-	(199)	-	237	(191)
Transaction costs related to the acquisitions of Personal										
Capital and MassMutual	(47)	(31)	-		-	-	-		(78)	
Net earnings	912	826	863	342	513	730	459	657	2,943	2,359

<sup>(1)</sup> Net gain/charge on business dispositions includes:

<sup>•</sup> In Q4 2020, a net gain of \$143m on the sale of GLC included in the Canada Corporate business unit.

<sup>•</sup> In Q3 2020, a net gain of \$94m on the sale of IPSI included in Europe Ireland business unit.

<sup>•</sup> In Q4 2019 a net gain of \$8m on the sale of heritage block of individual policies to Scottish Friendly included in the Europe Corporate business unit.

<sup>•</sup> In Q2 2019, a net charge of \$199m relating to the sale, via indemnity reinsurance, of the U.S. individual life insurance and annuity business included in the U.S. Reinsured Insurance & Annuity Business unit.



#### **Canada – Reconciliation of Earnings**

(C\$MM)							Fiscal	Fiscal		
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Canada										
Individual Customer										
Base earnings	132	123	159	138	143	165	147	125	552	580
Items excluded from base earnings										
Actuarial assumption changes and other management actions	(131)	4	41	(98)	(52)	(80)	(12)	1	(184)	(143)
Market-related impacts on liabilities	(10)	(8)	(5)	(28)	(4)	-	-	(2)	(51)	(6)
Net earnings	(9)	119	195	12	87	85	135	124	317	431
Group Customer										
Base earnings	205	134	195	143	144	181	161	124	677	610
Items excluded from base earnings				•					0	0.0
Actuarial assumption changes and other management actions	(16)	_	2	4	(30)	25	_	27	(10)	22
Net earnings	189	134	197	147	114	206	161	151	667	632
<b>.</b>										
Corporate										
Base earnings (loss)	11	13	(39)	(8)	(13)	9	(16)	8	(23)	(12)
Items excluded from base earnings										
Restructuring and integration costs	(34)								(34)	-
Net gain/charge on business dispositions <sup>(1)</sup>	143								143	-
Net earnings (loss)	120	13	(39)	(8)	(13)	9	(16)	8	86	(12)
Canada totals										
Base earnings	348	270	315	273	274	355	292	257	1,206	1,178
Items excluded from base earnings										
Actuarial assumption changes and other management actions	(147)	4	43	(94)	(82)	(55)	(12)	28	(194)	(121)
Market-related impacts on liabilities	(10)	(8)	(5)	(28)	(4)	. ,		(2)	(51)	(6)
Restructuring and integration costs	(34)	( )	. ,	. ,	( )			. ,	(34)	-
Net gain/charge on business dispositions <sup>(1)</sup>	143								143	_
Net earnings	300	266	353	151	188	300	280	283	1,070	1,051
-										

<sup>&</sup>lt;sup>(1)</sup> Net gain/charge on business dispositions includes:

<sup>•</sup> In Q4 2020, a net gain of \$143m on the sale of GLC included in the Canada Corporate business unit.



U.S. - Reconciliation of Earnings

(C\$MM)		2020				201	9		Fiscal	Fiscal
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
U.S.										
Financial Services <sup>(2)</sup>										
Base earnings	64	75	73	56	75	65	92	86	268	318
Items excluded from base earnings										
Actuarial assumption changes and other management actions	3	38	-	-	25	(2)	-	-	41	23
Market-related impacts on liabilities	(1)	(1)	(5)	(12)	-	-	-	-	(19)	-
Restructuring and integration costs	(4)								(4)	-
Net gain/charge on business dispositions <sup>(1)</sup>	_	_	_	-	-	_	(199)	_	_	(199)
Net earnings (loss)	62	112	68	44	100	63	(107)	86	286	142
Asset Management										
Base earnings (loss)	35	13	12	(42)	18	13	6	(4)	18	33
Net earnings (loss)	35	13	12	(42)	18	13	6	(4)	18	33
Corporate										
Base earnings (loss)	(9)	(5)	(2)	3	(4)	1	3	(1)	(13)	(1)
Items excluded from base earnings										
Revaluation of deferred tax asset	196	-	-	-	(199)	-	-	-	196	(199)
Restructuring and integration costs	(29)	-	-	-	(36)	-	-	-	(29)	(36)
Capital and MassMutual	(47)	(31)	-		-	-	-		(78)	
Net earnings (loss)	111	(36)	(2)	3	(239)	1	3	(1)	76	(236)
U.S. Totals										
Base earnings	90	83	83	17	89	79	101	81	273	350
Items excluded from base earnings										
Actuarial assumption changes and other management actions	3	38	-	-	25	(2)	-	-	41	23
Market-related impacts on liabilities	(1)	(1)	(5)	(12)	-	-	-	-	(19)	-
Legal accrual	-	-	-	-	-	-	-	-	-	-
Revaluation of deferred tax asset	196	-	-	-	(199)	-	-	-	196	(199)
Restructuring and integration costs	(33)	-	-	-	(36)	-	-	-	(33)	(36)
Net gain/charge on business dispositions <sup>(1)</sup>	-	-	-	-	-	-	(199)	-	-	(199)
Capital and MassMutual	(47)	(31)	-	<u> </u>	-	-	-		(78)	
Net earnings (loss)	208	89	78	5	(121)	77	(98)	81_	380	(61)

<sup>(1)</sup> Net gain/charge on business dispositions includes:

<sup>•</sup> In Q2 2019, a net charge of \$199m relating to the sale, via indemnity reinsurance, of the U.S. individual life insurance and annuity business included in the U.S. Reinsured Insurance & Annuity business unit.

<sup>(2)</sup> Q3 2020 includes the operating results of Personal Capital for the period from the acquisition date of August 17, 2020 to September 30, 2020.



#### **Europe – Reconciliation of Earnings**

CSMM    Q4	Q3 105 81 (19) 167 29 66 (12)	Q2 69 13 (11) 71 54	96 65 (39) 122	334 114 (25) 423	503 150 (87) 566
U.K.         Base earnings       96       78       88       72       233         Items excluded from base earnings       80       (27)       39       22       (9)         Market-related impacts on liabilities       (20)       16       (18)       (3)       (18)         Net earnings       156       67       109       91       206         Ireland       Base earnings       62       70       53       27       52         Items excluded from base earnings       69       31       11       16       27         Market-related impacts on liabilities       (2)       1       37       (59)       9	81 (19) <b>167</b> <b>29</b>	13 (11) 71	65 (39) <b>122</b>	114 (25) <b>423</b>	150 (87) <b>566</b>
Base earnings         96         78         88         72         233           Items excluded from base earnings         Actuarial assumption changes and other management actions         80         (27)         39         22         (9)           Market-related impacts on liabilities         (20)         16         (18)         (3)         (18)           Net earnings         156         67         109         91         206           Ireland         Base earnings         62         70         53         27         52           Items excluded from base earnings         Actuarial assumption changes and other management actions         (6)         31         11         16         27           Market-related impacts on liabilities         (2)         1         37         (59)         9	81 (19) <b>167</b> <b>29</b>	13 (11) 71	65 (39) <b>122</b>	114 (25) <b>423</b>	150 (87) <b>566</b>
Items excluded from base earnings   Actuarial assumption changes and other management actions   80   (27)   39   22   (9)     Market-related impacts on liabilities   (20)   16   (18)   (3)   (18)     Net earnings   156   67   109   91   206      Ireland   Base earnings   62   70   53   27   52     Items excluded from base earnings   Actuarial assumption changes and other management actions   (6)   31   11   16   27     Market-related impacts on liabilities   (2)   1   37   (59)   9	81 (19) <b>167</b> <b>29</b>	13 (11) 71	65 (39) <b>122</b>	114 (25) <b>423</b>	150 (87) <b>566</b>
Actuarial assumption changes and other management actions       80       (27)       39       22       (9)         Market-related impacts on liabilities       (20)       16       (18)       (3)       (18)         Net earnings       156       67       109       91       206         Ireland         Base earnings       62       70       53       27       52         Items excluded from base earnings       60       31       11       16       27         Market-related impacts on liabilities       (2)       1       37       (59)       9	(19) 167 29 66	(11) 71 54	(39) <b>122</b>	(25) <b>423</b>	(87) <b>566</b>
Market-related impacts on liabilities         (20)         16         (18)         (3)         (18)           Net earnings         156         67         109         91         206           Ireland           Base earnings         62         70         53         27         52           Items excluded from base earnings         60         31         11         16         27           Actuarial assumption changes and other management actions         (6)         31         11         16         27           Market-related impacts on liabilities         (2)         1         37         (59)         9	(19) 167 29 66	(11) 71 54	(39) <b>122</b>	(25) <b>423</b>	(87) <b>566</b>
Net earnings         156         67         109         91         206           Ireland         Base earnings         62         70         53         27         52           Items excluded from base earnings         Actuarial assumption changes and other management actions         (6)         31         11         16         27           Market-related impacts on liabilities         (2)         1         37         (59)         9	<b>167 29</b> 66	71 54	122	423	566
Ireland  Base earnings 62 70 53 27 52 Items excluded from base earnings Actuarial assumption changes and other management actions (6) 31 11 16 27 Market-related impacts on liabilities (2) 1 37 (59) 9	<b>29</b> 66	54			
Base earnings6270532752Items excluded from base earningsActuarial assumption changes and other management actions(6)31111627Market-related impacts on liabilities(2)137(59)9	66		31	212	166
Items excluded from base earnings  Actuarial assumption changes and other management actions  (6) 31 11 16 27  Market-related impacts on liabilities  (2) 1 37 (59) 9	66		31	212	166
Actuarial assumption changes and other management actions (6) 31 11 16 27 Market-related impacts on liabilities (2) 1 37 (59) 9		17			
Market-related impacts on liabilities (2) 1 37 (59) 9		17			
	(12)		4	52	114
Not gain/sharge an husiness dispositions <sup>(1)</sup>		4	(2)	(23)	(1)
	-	-		94_	
Net earnings (loss) 54 196 101 (16) 88	83	75	33	335	279
Germany					
Base earnings 41 37 41 36 34	31	34	37	155	136
Items excluded from base earnings					
Actuarial assumption changes and other management actions 4 18 1	2	15	1	22	19
Market-related impacts on liabilities215	3	-	2	(9)	5
Net earnings 47 56 46 19 35	36	49	40	168	160
Corporate					
Base earnings (loss) (4) (3) (3) (2)	(4)	(2)	(1)	(13)	(9)
Items excluded from base earnings					
Net gain/charge on business dispositions <sup>(1)</sup>	-	-			8
Net earnings (loss) (4) (3) (3) 6	(4)	(2)	(1)	(13)	(1)
Europe totals					
Base earnings 195 182 179 132 317	161	155	163	688	796
Items excluded from base earnings					
Actuarial assumption changes and other management actions 78 22 50 38 19	149	45	70	188	283
Market-related impacts on liabilities (20) 18 24 (79) (9)	(28)	(7)	(39)	(57)	(83)
Net gain/charge on business dispositions <sup>(1)</sup>				94	8
Net earnings 253 316 253 91 335	282	193	194	913	1,004

<sup>(1)</sup> Net gain/charge on business dispositions includes:

<sup>•</sup> In Q3 2020, a net gain of \$94m on the sale of IPSI included in Europe Ireland business unit.

<sup>•</sup> In Q4 2019 a net gain of \$8m on the sale of heritage block of individual policies to Scottish Friendly included in the Europe Corporate business unit.



#### Capital and Risk Solutions - Reconciliation of Earnings

(C\$MM)	2020				2019				Fiscal	Fiscal
•	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Capital and Risk Solutions										
Reinsurance										
Base earnings	124	157	138	120	162	85	84	74	539	405
Items excluded from base earnings										
Actuarial assumption changes and other management actions	47	2	29	4	(34)	(10)	5	31	82	(8)
Market-related impacts on liabilities	-	9	21	(30)	-	-	-	-	-	-
Net earnings	171	168	188	94	128	75	89	105	621	397
Corporate										
Base earnings (loss)	-	(1)	(1)	(1)	(5)	1	-	-	(3)	(4)
Items excluded from base earnings										
Actuarial assumption changes and other management actions	(4)	-	-	-	(6)	(1)	-	-	(4)	(7)
Net earnings (loss)	(4)	(1)	(1)	(1)	(11)	-	-		(7)	(11)
Capital and Risk Solutions Totals										
Base earnings	124	156	137	119	157	86	84	74	536	401
Items excluded from base earnings										
Actuarial assumption changes and other management actions	43	2	29	4	(40)	(11)	5	31	78	(15)
Market-related impacts on liabilities	-	9	21	(30)	•	-	-	-	-	· -
Net earnings	167	167	187	93	117	75	89	105	614	386



# **Currency Translation Rates**

		202	2019						
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	
(C\$ / US\$)									
Balance sheet	1.27	1.33	1.36	1.40	1.30	1.32	1.31	1.34	
Income and expenses	1.30	1.33	1.39	1.34	1.32	1.32	1.34	1.33	
(C\$ / £)									
Balance sheet	1.74	1.72	1.68	1.74	1.72	1.63	1.66	1.74	
Income and expenses	1.72	1.72	1.72	1.72	1.70	1.63	1.72	1.73	
(C\$ / €)									
Balance sheet	1.55	1.56	1.52	1.55	1.46	1.44	1.49	1.50	
Income and expenses	1.55	1.56	1.53	1.48	1.46	1.47	1.50	1.51	



# **Financial Strength – Credit Ratings**

Rating Agency	Measurement	Lifeco	Canada Life	Irish Life	GWL&A
A.M. Best Company	Financial Strength		A+		A+
DBRS Morningstar	Issuer Rating Financial Strength Senior Debt Subordinated Debt	A (high) A (high)	AA AA AA (low)		NR
Fitch Ratings	Insurer Financial Strength Senior Debt Subordinated Debt	А	AA A+	AA	AA
Moody's Investors Service	Insurance Financial Strength		Aa3		Aa3
S&P Global Ratings	Insurer Financial Strength Senior Debt Subordinated Debt	A+	AA AA-		AA



# **Lifeco Common Shares Outstanding**

	Opening	New Sha	res Issued	Normal Course Issuer Bid			Sub	stanital Issue	r Bid	Basic
	Common	Private/	Exercised	Shares			Shares			Shares
	Shares	Public	Options	Bought	Price	Cost	Bought	Price	Cost	Outstanding
Q1 2019	987,739,408	-	494,565	-	-	-	-	-	-	988,233,973
Q2 2019	988,233,973	-	313,921	-	-	-	59,700,974	\$33.50	\$1,999,982,629	928,846,920
Q3 2019	928,846,920	-	38,480	-	-	-	-	-	-	928,885,400
Q4 2019	928,885,400	-	395,786	2,000,000	\$32.91	\$65,820,000	-	-	-	927,281,186
Q1 2020	927,281,186	-	398,720	-	-	-	-	-	-	927,679,906
Q2 2020	927,679,906	-	5,000	-	-	-	-	-	-	927,684,906
Q3 2020	927,684,906	-	41,800	-	-	-	-	-	-	927,726,706
Q4 2020	927,726,706	-	126,400	-	-	-	-	-	-	927,853,106
							12 mont	hs ended Ded	c. 31, 2020	
						Average common s	hares outstanding	- Basic		927,675,108
						Potential exercise	109,974			
						Average common s	hares outstanding	- Diluted		927,785,082



#### **Lifeco Financial Ratio Highlights**

		2020				201	9	
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
Share Price								
High	\$31.10	\$27.43	\$25.73	\$35.30	\$33.75	\$31.88	\$34.38	\$32.72
Low	\$26.01	\$23.28	\$19.86	\$19.16	\$30.13	\$27.59	\$29.69	\$27.90
Close	\$30.35	\$26.02	\$23.80	\$24.31	\$33.26	\$31.81	\$30.15	\$32.36
Earnings per share								
Net EPS	\$0.983	\$0.891	\$0.930	\$0.369	\$0.552	\$0.786	\$0.489	\$0.665
Base EPS	\$0.799	\$0.732	\$0.761	\$0.585	\$0.895	\$0.729	\$0.668	\$0.576
Dividends								
Common dividends declared / share		\$0.4380	\$0.4380	\$0.4380	\$0.4380	\$0.4130	\$0.4130	\$0.4130
Common dividends paid / share	\$0.4380	\$0.4380	\$0.4380	\$0.4380	\$0.4130	\$0.4130	\$0.4130	\$0.4130
Paid dividend growth (qtr / qtr)	0.0%	0.0%	0.0%	6.1%	0.0%	0.0%	0.0%	6.2%
Paid dividend growth (yr/yr)	6.1%	6.1%	6.1%	6.1%	6.2%	6.2%	6.2%	6.2%
Dividend payout ratio <sup>(1)</sup>	44.6%	49.2%	47.1%	118.7%	74.8%	52.5%	84.5%	62.1%
Dividend yield (annualized) <sup>(2)</sup>	5.8%	6.7%	7.4%	7.2%	5.0%	5.2%	5.5%	5.1%
Ratios								
P/E ratio (rolling 4 qtrs - net earnings)	9.6x	9.5x	9.0x	11.1x	13.3x	12.0x	11.7x	11.1x
P/Book value ratio	1.3x	1.2x	1.1x	1.1x	1.5x	1.5x	1.4x	1.5x
ROE (3) (12 months trailing)	14.1%	12.4%	12.1%	10.3%	11.7%	12.4%	12.0%	13.5%
Share information								
Total shares outstanding (mm)	927.9	927.7	927.7	927.7	927.3	928.9	928.8	988.2
Majority shareholder beneficial ownership (mm)	657.6	657.6	657.6	657.6	657.6	657.6	657.6	709.3
Public float shares (mm)	270.3	270.1	270.1	270.1	269.7	271.3	271.2	278.9
Total market capitalization (mm)	\$28,160	\$24,139	\$22,079	\$22,552	\$30,841	\$29,548	\$28,003	\$31,979
Public float (mm)	\$8,203	\$7,029	\$6,428	\$6,566	\$8,970	\$8,630	\$8,177	\$9,026
Book value per share	\$22.97	\$22.57	\$21.98	\$22.34	\$21.53	\$21.02	\$20.84	\$22.07
•	*		,	• -				

<sup>(1)</sup> Common dividends paid per share/net earnings per common share (basic)

<sup>(2)</sup> Common dividends paid per share \* 4 / quarterly closing share price

<sup>(3)</sup> Return on common shareholder equity



# The Canada Life Assurance Company - OSFI Regulatory Capital - 2020 vs. 2019

(C\$MM, unless otherwise stated)	2020	<b>2019</b> <sup>(3)</sup>	Change	In-year movement
Canada Life Assurance Company	Q4	Q4	(Y/Y)	
Tier 1	11,593	11,952		Upon January 1st amalgamation, Tier 1 capital decreased and Tier 2
Tier 2	4,568	3,637		capital increased by an equal and offsetting amount. Retained earnings increased during the year.
Available Capital	16,161	15,589	4%	
Surplus Allowance and Eligible Deposits	14,226	12,625	13%	Surplus Allowance increased due to regular business activities and the impact of lower interest rates. A new eligible deposit was added.
Total Capital Resources	30,387	28,214	8%	
Base Solvency Buffer (includes OSFI scalar 1.05)	23,607	20,911	13%	Base Solvency Buffer increased due to regular business activities including the addition of new business written, market movements, and the switch in the LICAT interest rate scenario in North America.
Total Ratio (1)	129%	135%	-6 pts	
Core Ratio (2)	91%	99%	-8 pts	

<sup>(1)</sup> Total Ratio = Total Capital Resources / Base Solvency Buffer (after 1.05 Scalar)

<sup>(2)</sup> Core Ratio = [Total Tier 1 Capital + 70% (Surplus Allowance and Eligible Deposits)] / Base Solvency Buffer (after 1.05 Scalar)

<sup>(3)</sup> Comparative figures presented as at Q4 2019 are those of Great-West Life representing the company results prior to amalgamation



#### **The Canada Life Assurance Company - LICAT**

(C\$MM unless otherwise stated)		2020				201	9	
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
Available Capital:								
Tier 1 Capital								
Common shares	7,884	7,884	7,884	7,884	8,884	8,882	8,882	8,882
Shareholder Surplus	12,218	12,132	12,168	11,655	11,824	11,499	11,071	12,132
Other Tier 1	3,048	2,985	2,757	3,481	2,747	2,374	2,544	2,952
Less: Goodwill & Intangibles	(8,453)	(8,368)	(8,313)	(8,314)	(8,176)	(8,080)	(8,086)	(8,115)
Less: Other Deductions	(3,104)	(3,233)	(3,166)	(3,223)	(3,327)	(3,072)	(3,277)	(3,447)
Total Tier 1 Capital	11,593	11,400	11,330	11,483	11,952	11,603	11,134	12,404
Tier 2 Capital	4,568	4,787	4,709	4,340	3,637	3,466	3,655	3,722
Available Capital	16,161	16,187	16,039	15,823	15,589	15,069	14,789	16,126
Surplus Allowance and Eligible Deposits	14,226	13,788	13,341	12,942	12,625	11,927	11,723	11,137
Total Capital Resources	30,387	29,975	29,380	28,765	28,214	26,996	26,512	27,263
Base Solvency Buffers Non-Participating Business:								
Credit Risk	3,012	2,867	2,819	2,732	2,692	2,649	2,610	2,606
Market Risk	2,735	2,651	2,581	2,574	2,306	2,227	2,339	2,415
Insurance Risk, Net of Adjustable Credits	13,790	13,484	13,273	12,911	12,691	11,262	11,516	11,503
5 // // 5 / T / 15 /	19,537	19,002	18,673	18,217	17,689	16,138	16,465	16,524
Participating Business Total Risk	3,689	3,350	3,183	2,909	2,933	2,983	2,857	2,907
Less: Diversification & Other Credits	(4,093)	(3,960)	(3,889)	(3,742)	(3,592)	(3,370)	(3,392)	(3,451)
Segregated Fund Guarantee Risk	694	738	720	735	359	321	317	324
Operational Risk	2,656	2,587	2,547	2,522	2,526	2,374	2,364	2,275
Solvency Buffers prior to OSFI scalar	22,483	21,717	21,234	20,641	19,915	18,446	18,611	18,579
Base Solvency Buffer (includes OSFI scalar of 1.05)	23,607	22,803	22,296	21,673	20,911	19,368	19,542	19,508
LICAT Ratios:								
Total Ratio (1) (OSFI Supervisory Target = 100%)	129%	131%	132%	133%	135%	139%	136%	140%
Core Ratio (2) (OSFI Supervisory Target = 70%)	91%	92%	93%	95%	99%	103%	99%	104%
Oore Natio (Oor Foupervisory ranges - 7070)	31/0	3 <b>Z</b> /0	90 /0	90/0	33 /O	10370	99/0	104 /0

<sup>(1)</sup> Total Ratio = Total Capital Resources / Base Solvency Buffer (after 1.05 Scalar)
(2) Core Ratio = [Total Tier 1 Capital + 70% (Surplus Allowance and Eligible Deposits)] / Base Solvency Buffer (after 1.05 Scalar)



# **GWL&A Risk-Based Capital**

	2020	2019
	Q4	Q4
Risk-Based Capital (RBC) - US\$		
GWL&A		
Total Adjusted Capital	2,126	1,654
Company Action Level	519	250
Ratio	409% (1)	662%

Note: The RBC ratio is included for information only and it is not intended as a means to rank insurers generally or for any other purpose.

<sup>(1)</sup> Estimated at December 31, 2020



# **Lifeco Capital Structure**

(C\$MM)		20:	20		201	19			2020			201	19
LIABILITIES	Q4	Q3	Q2	Q1	Q4	Q3	EQUITY	Q4	Q3	Q2	Q1	Q4	Q3
Short-term Commercial paper and other short-term debt instruments, unsecured	125	132	135	139	130	131	Non-Controlling Interests	116	119	152	151	107	121
Putnam revolving credit facility	210	33	159	281	299	159	Non-controlling interest in capital stock & surplus	116	119	152	151	107	121
Great-West Lifeco U.S. LLC revolving credit facility	635	33	159	201	299	139							
1.96% Short-term bank loan due November 21, 2019	-	_	-	-	-	225	Undistributed Participating Account Surplus						
Total short-term	970	165	294	420	429	515	Canada Life	2.858	2,858	2,836	2,833	2,745	2,782
Total Short-torni	5.0		-0-	720	720	0.0	GWL&A	13	14	14	15	14	14
Long-term								2,871	2,872	2,850	2,848	2,759	2,796
Lifeco													
4.65% Debentures due August 13, 2020, unsecured, repaid during													
the year	-	-	500	500	500	500	Total Non-Controlling Interest	2,987	2,991	3,002	2,999	2,866	2,917
6.74% Debentures due November 24, 2031, unsecured	195	194	194	194	194	194							
6.67% Debentures due March 21, 2033, unsecured	394	394	394	394	393	393	Lifeco						
5.998% Debentures due November 16, 2039, unsecured	342	342	342	342	342	342	Series F 5.90% Non-Cumulative Preferreds	194	194	194	194	194	194
3.337% Debentures due February 28, 2028, unsecured	498	498	498	498	498	498	Series G 5.20% Non-Cumulative Preferreds	300	300	300	300	300	300
2.981% Debentures due July 8, 2050, unsecured	493	494	-	-	-	-	Series H 4.85% Non-Cumulative Preferreds	300	300	300	300	300	300
2.50% Debentures due April 18, 2023, unsecured, (500 euro)	774	779	758	773	728	718	Series I 4.50% Non-Cumulative Preferreds	300	300	300	300	300	300
2.379% Debentures due May 14, 2030, unsecured	597	597	597	-	-		Series L 5.65% Non-Cumulative Preferreds	170	170	170	170	170	170
1.75% Debentures due December 7, 2026, unsecured, (500 euro)	771	776	755	770	725	715	Series M 5.80% Non-Cumulative Preferreds	150	150	150	150	150	150
Canada Life							Series N 1.749% Non-Cumulative Rate Reset Preferreds (1) Series O Non-Cumulative Floating Rate Preferreds (2)	250	213 37	213 37	213 37	213 37	213 37
6.40% Subordinated debentures due December 11, 2028, unsecured	100	100	100	100	100	100	Series O Non-Cumulative Floating Rate Preferreds  Series P 5.40% Non-Cumulative Preferreds	250	250	250	250	250	250
0.40 % Substantia deboniares due December 11, 2020, anoconica	100	100	100	100	100	100	Series Q 5.15% Non-Cumulative Preferreds	200	200	200	200	200	200
Great-West Life & Annuity Insurance Capital, LP							Series R 4.80% Non-Cumulative Preferreds	200	200	200	200	200	200
6.625% Deferrable debentures due November 15, 2034, unsecured (U.S. \$175)	-	-	-	-	_	228	Series S 5.25% Non-Cumulative Preferreds	200	200	200	200	200	200
							Series T 5.15% Non-Cumulative Preferreds	200	200	200	200	200	200
Great-West Lifeco Finance 2018, LP								2.714	2.714	2.714	2.714	2,714	2.714
4.581% Senior notes due May 17, 2048, unsecured, (U.S. \$500)	628	658	673	693	643	653							
4.047% Senior notes due May 17, 2028, unsecured, (U.S. \$300)	379	397	406	418	388	394	Common Stock	5,651	5,647	5,646	5,646	5,633	5,633
							Accumulated & Contributed Surplus	15,176	14,660	14,205	13,740	13,835	13,744
Great-West Lifeco Finance (Delaware) LP							Accumulated Other Comprehensive Income	487	636	542	1,342	495	149
4.15% Senior notes due June 3, 2047, unsecured, (U.S. \$700)	874	915	933	961	894	907							
							Total Equity Capital	27,015	26,648	26,109	26,441	25,543	25,157
Great-West Lifeco U.S. Finance 2020, LP													
0.904% Senior notes due August 12, 2025, unsecured, (U.S. \$500)	631	661	-	-	-	-							
F													
Empower Finance 2020, LP 3.075% Senior notes due September 17, 2051, unsecured,													
(U.S. \$700)	879	921											
1.776% Senior notes due March 17, 2031, unsecured, (U.S. \$400)	505	529		-		-							
1.357% Senior notes due September 17, 2027, unsecured, (U.S. \$400)	505	530	_	_	_	_							
1.007 % Collist Notes and Coptember 11, 2021, discoulded, (C.C. \$100)	000	000											
Total Debt and Other Loans	9,535	8,950	6,444	6,063	5,834	6,157							
Canada Life Capital Trust (CLCT)													
7.529% due June 30, 2052, unsecured, face value	150	150	150	150	150	150							
Acquisition related FMV adjustment	8	8	8	8	9	9							
	158	158	158	158	159	159							
Trust securities held by consolidated group	(37) 121	(37)	(37) 121	(37)	122	(37)							
Capital Trust Securities (externally held)	121	121	121	121	122	122							

<sup>(1)</sup> Fixed dividend rate per annum until December 30, 2025, at which time the dividend becomes equal to the five year Government of Canada yield plus 1.30% for the subsequent five year period. The fixed dividend rate had been 2.176% per annum for the five year period beginning December 31, 2015 and ending December 30, 2020.

<sup>(2)</sup> Floating dividend rate which is reset quarterly to the three month Government of Canada Treasury Bill yield plus 1.30%. On December 31, 2020, all outstanding Series O Shares were automatically converted into Series N Shares on a one-for-one basis. Please refer to the "Lifeco Capital Structure" section of the annual 2020 Lifeco Management's Discussion and Analysis for additional details on the conversion.



# **Lifeco Statements of Net Earnings**

		2020				201	9		Fiscal	Fiscal
(C\$MM, unless otherwise stated)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Income										
Total net premiums	11,747	9,976	10,390	10,906	9,478	9,324	(3,887)	9,595	43,019	24,510
Regular net investment income	1,560	1,493	1,596	1,314	1,462	1,452	1,797	1,450	5,963	6,161
Changes in fair value through										
profit or loss	1,984	785	6,318	(3,388)	(1,766)	2,102	2,245	4,365	5,699	6,946
Total net investment income (loss)	3,544	2,278	7,914	(2,074)	(304)	3,554	4,042	5,815	11,662	13,107
Fee and other income	1,569	1,486	1,406	1,441	1,515	1,496	2,591	1,479	5,902	7,081
Total Income	16,860	13,740	19,710	10,273	10,689	14,374	2,746	16,889	60,583	44,698
Benefits and expenses										
Total paid or credited to policyholders	13,555	10,668	16,559	7,705	7,769	11,440	(30)	13,912	48,487	33,091
Commissions	657	549	565	625	650	571	598	610	2,396	2,429
Operating and administrative expenses <sup>(1)</sup>	1,498	1,365	1,294	1,335	1,298	1,258	1,374	1,301	5,492	5,231
Premium taxes	124	119	121	116	128	123	125	130	480	506
Financing charges	79	71	69	65	71	70	72	72	284	285
Amortization of finite life intangible assets	63	58	61	56	60	57	54	53	238	224
Restructuring and integration expenses	134	-	-		52	-	-		134	52
Total benefits and expenses	16,110	12,830	18,669	9,902	10,028	13,519	2,193	16,078	57,511	41,818
Earnings before income taxes	750	910	1,041	371	661	855	553	811	3,072	2,880
Income taxes (recovery) - Current	131	87	10	43	16	26	83	71	271	196
- Deferred	(314)	(68)	85	(56)	127	21	(30)	59	(353)	177
Net earnings before non-controlling interests	933	891	946	384	518	808	500	681	3,154	2,507
Non-controlling interests	(12)	32	49	9	(28)	45	7	(9)	78	15
Net earnings	945	859	897	375	546	763	493	690	3,076	2,492
Preferred share dividends	33	33	34	33	33	33	34	33	133	133
Net earnings - common shareholders	912	826	863	342	513	730	459	657	2,943	2,359
Earnings per common share	<b>#0.000</b>	<b>#0.004</b>	Φ0.000	<b>#0.000</b>	<b>40.550</b>	ΦO 700	<b>00.400</b>	<b>40.005</b>	<b>#0.470</b>	<b>#0.404</b>
Basic	\$0.983	\$0.891	\$0.930	\$0.369	\$0.552	\$0.786	\$0.489	\$0.665	\$3.173	\$2.494
Diluted	\$0.983	\$0.891	\$0.930	\$0.369	\$0.552	\$0.785	\$0.489	\$0.665	\$3.172	\$2.493
Average number of shares outstanding (MM) - basic	927.8	927.7	927.7	927.5	928.9	928.9	939.3	987.8	927.7	946.0
Average number of shares outstanding (MM) - diluted	928.0	927.8	927.7	928.0	929.6	929.2	940.0	988.1	927.8	946.5
Effective tax rate	-24.4%	2.1%	9.1%	-3.5%	21.6%	5.5%	9.6%	16.0%	-2.7%	13.0%

<sup>(1)</sup> Includes pre-tax transaction costs related to the Personal Capital and MassMutual acquisitions of \$59m in Q4 2020 and \$36m in Q3 2020.



#### **Lifeco Balance Sheets**

(C\$MM, unless otherwise stated)		2020			2019				
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	
Assets									
Cash and cash equivalents	7,946	5,372	5,869	5,635	4,628	3,853	3,835	4,481	
Government bonds	49,389	51,206	47,501	46,047	47,149	47,899	47,360	48,731	
Corporate bonds	88,203	75,884	72,839	70,165	67,879	67,994	66,267	77,568	
Total bonds (1)	137,592	127,090	120,340	116,212	115,028	115,893	113,627	126,299	
Mortgage loans	27,803	25,369	25,159	25,069	24,268	24,141	23,605	25,509	
Stocks	11,000	9,793	10,075	9,620	10,375	10,086	9,833	10,063	
Investment properties	6,270	5,853	5,616	5,836	5,887	5,542	5,416	5,449	
Loans to policyholders	8,387	8,899	9,068	9,186	8,601	8,717	8,917	8,826	
Total invested assets	198,998	182,376	176,127	171,558	168,787	168,232	165,233	180,627	
Funds held by ceding insurers	18,383	8,273	8,404	8,580	8,714	8,791	8,959	9,299	
Reinsurance assets	22,121	22,335	22,221	21,025	20,707	21,195	20,479	6,124	
Premiums in course of collection, accounts and									
interest receivable	6,102	6,134	5,756	6,154	5,881	5,321	5,718	6,074	
Current income taxes	145	189	256	201	236	264	222	185	
Derivative financial instruments	829	787	863	929	451	694	655	496	
Owner occupied properties	741	741	752	753	727	733	732	724	
Fixed assets	426	449	443	467	455	452	452	445	
Other assets	3,347	3,211	3,230	3,343	3,110	3,051	2,956	2,996	
Deferred tax assets	975	750	627	665	693	876	906	928	
Goodwill	10,106	7,573	6,600	6,612	6,505	6,490	6,492	6,530	
Intangible assets	4,285	3,976	3,998	4,039	3,879	3,875	3,866	3,931	
Assets held for sale	- 004.000	-	- 000 740	- 040 577	-	876	857	908	
Investments on account of segregated fund policyholders	334,032	236,943	228,719	212,577	231,022	222,604	221,092	219,793 3,432	
Investments on account of segregated fund policyholders held for sale	-				-	3,172	3,278		
Total assets	600,490	473,737	457,996	436,903	451,167	446,626	441,897	442,492	
Liabilities									
	208.902	404.070	400.004	470.004	474 504	174.433	474 400	470 700	
Insurance contract liabilities Investment contract liabilities	208,902 9.145	184,379 4.047	182,201 1,762	176,634 1,745	174,521 1,656	1,721	171,490 1,714	170,790 1,729	
investment contract liabilities	218,047	188,426	183,963	178,379	176,177	176,154	173,204	172,519	
Liabilities held for sale	210,047	100,420	103,903	170,379	170,177	876	857	908	
Debentures and other debt instruments	9.693	9.108	6.602	6,221	5,993	6,316	6,331	6,381	
Funds held under reinsurance contracts	1,648	1,602	1,499	1,399	1,433	1,410	1,381	1,381	
Other liabilities	9,409	10,114	10,151	10,846	9,883	9,810	9,642	9,442	
Deferred tax liabilities	646	896	953	1,040	1,116	1,127	1,157	1,236	
Investment and insurance contracts on account of segregated fund	0.0	000	000	1,010	.,	.,	1,101	1,200	
policyholders	334,032	236,943	228,719	212,577	231,022	222,604	221,092	219,793	
Investment and insurance contracts on account of segregated fund									
policyholders held for sale	-	-	-	<u> </u>	-	3,172	3,278	3,432	
Total liabilities	573,475	447,089	431,887	410,462	425,624	421,469	416,942	415,092	
Equity									
Non-controlling interests	2,987	2,991	3,002	2,999	2,866	2,917	2,881	2,877	
Share capital									
Preferred shares	2,714	2,714	2,714	2,714	2,714	2,714	2,714	2,714	
Common shares	5,651	5,647	5,646	5,646	5,633	5,633	5,632	7,298	
Accumulated surplus	14,990	14,485	14,045	13,591	13,660	13,578	13,231	13,483	
Accumulated other comprehensive income	487	636	542	1,342	495	149	337	875	
Contributed surplus	186	175	160	149	175	166	160	153	
Total equity	27,015	26,648	26,109	26,441	25,543	25,157	24,955	27,400	
Total liabilities and equity	600,490	473,737	457,996	436,903	451,167	446,626	441,897	442,492	
Proprietary mutual funds and institutional assets	350,943	341,436	315,326	288,309	320,548	308,425	305,252	304,230	
Other assets under administration	1,024,414	845,862	889,929	798,847	857,966	841,700	820,808	804,202	
Total assets under administration	1,975,847	1,661,035	1,663,251	1,524,059	1,629,681	1,596,751	1,567,957	1,550,924	

<sup>(1)</sup> Includes short-term bonds



# **Lifeco Supplemental Balance Sheet Information**

(C\$MM, unless otherwise stated)		2020				20	19	
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
Bond Portfolio Quality								
Canada								
AAA	7,524	8,002	7,945	7,905	7,645	7,882	7,857	7,944
AA	12,976	12,904	12,898	12,251	12,007	11,230	10,857	10,599
A	18,839	18,536	18,470	17,777	17,635	18,417	18,101	17,768
BBB	12,149	11,849	11,358	10,397	9,943	10.058	9.746	9,378
BB or Lower	120	133	157	155	124	90	90	105
Total	51,608	51,424	50,828	48,485	47,354	47,677	46,651	45,794
U.S.								
AAA	5,464	5,075	5,428	5,751	5,629	5,784	5,723	7,090
AA	4,329	3,158	3,049	2,925	2,797	2,929	2,839	5,188
A	12,569	9,075	7,613	7,753	6,912	7,214	7,040	11,113
BBB	14,563	7,331	6,185	5,721	5,218	5,083	4,451	9,939
BB or Lower	856	409	368	295	230	360	353	542
Total	37,781	25,048	22,643	22,445	20,786	21,370	20,406	33,872
Europe								
AAA	4,773	4,709	4,629	4,855	4,425	4,478	4,307	4,583
AA	15,798	15,386	15,721	15,582	16,035	15,574	15,713	15,985
A	12,410	11,479	11,037	10,915	10,909	10,996	10,941	11,078
BBB	5,729	5,948	5,936	5,585	5,783	5,653	5,555	5,516
BB or Lower	172	171	159	124	152	120	118	345
Total	38,882	37,693	37,482	37,061	37,304	36,821	36,634	37,507
Capital and Risk Solutions								
AAA	1,255	1,082	989	918	804	890	758	727
AA	1,123	1,028	1,325	1,301	1,291	1,272	1,309	1,371
A	1,619	1,687	1,742	1,773	1,687	1,787	1,776	1,797
BBB	883	937	954	951	978	976	933	935
BB or Lower	39	49	49	18	12	14	14	19
Total	4,919	4,783	5,059	4,961	4,772	4,939	4,790	4,849
Total Bond Portfolio Quality								
AAA	19,016	18,868	18,991	19,429	18,503	19,034	18,645	20,344
AA	34,226	32,476	32,993	32,059	32,130	31,005	30,718	33,143
A	45,437	40,777	38,862	38,218	37,143	38,414	37,858	41,756
BBB	33,324	26,065	24,433	22,654	21,922	21,770	20,685	25,768
BB or Lower	1,187	762	733	592	518	584	575	1,011
Total (1)	133,190	118,948	116,012	112,952	110,216	110,807	108,481	122,022
(1) Excludes short term bonds.		2020				20	19	
(C\$B)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
Bonds Unrealized Gain / Loss								
Unrealized Gains	12.9	12.3	12.1	8.2	8.6	10.4	8.7	7.7
Unrealized Losses	(0.1)	(0.3)	(0.3)	(1.3)	(0.2)	(0.2)	(0.2)	(0.4)
Net Gains / Losses	12.8	12.0	11.8	6.9	8.4	10.2	8.5	7.3
		202				20		
Segregated Fund Net Assets	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
Stocks, mutual funds and units in unit trusts	240,252	159,550	153,254	139,141	160,109	152,228	150,831	150,750
Bonds	65,338	49,646	48,034	45,701	44,973	44,960	43,657	42,915
Mortgage loans	2,686	2,631	2,649	2,709	2,670	2,724	2,719	2,741
Investment properties	12,430	12,657	12,535	13,315	12,986	12,871	12,849	12,696
Cash & other	13,326	12,459	12,247	11,711	10,284	9,821	11,036	10,691
Total	334,032	236,943	228,719	212,577	231,022	222,604	221,092	219,793
			,	, •		,	,,,,,	,

Mortgage Loan Portfolio		Non-	
	Insured	Insured	Total
Q4 2020			
Single-family residential	530	1,533	2,063
Multi-family residential	3,255	4,098	7,353
Equity Release	· -	2,020	2,020
Commercial	236	16,131	16,367
Total Mortgage Loans	4,021	23,782	27,803
Q3 2020			
Single-family residential	537	1,552	2,089
Multi-family residential	3,354	3,475	6,829
Equity Release	-	1,805	1,805
Commercial	241	14,405	14,646
Total Mortgage Loans	4,132	21,237	25,369
Q2 2020 Single-family residential	550	1,540	2,090
Multi-family residential	3,412	3,525	6,937
Equity Release	-,	1,708	1,708
Commercial	245	14,179	14,424
Total Mortgage Loans	4,207	20,952	25,159
Q1 2020			
Single-family residential	564	1,512	2,076
Multi-family residential	3,455	3,622	7,077
Equity Release Commercial	251	1,433 14,232	1,433 14,483
Total Mortgage Loans	4,270	20,799	25,069
Q4 2019			
Single-family residential	572	1,497	2,069
Multi-family residential	3,569	3,435	7,004
Equity Release		1,314	1,314
Commercial	267	13,614	13,881
Total Mortgage Loans	4,408	19,860	24,268
Q3 2019 Single-family residential	583	1,491	2,074
Multi-family residential	3,711	3,468	7,179
Equity Release	· -	1,160	1,160
Commercial	272	13,456	13,728
Total Mortgage Loans	4,566	19,575	24,141
Q2 2019	592	1 404	2.002
Single-family residential Multi-family residential	3.810	1,491 3.509	2,083 7.319
Equity Release	3,010	979	979
Commercial	276	12,948	13,224
Total Mortgage Loans	4,678	18,927	23,605
Q1 2019			
Single-family residential	602	1,491	2,093
Multi-family residential	3,861	3,759	7,620
Equity Release	-	924	924
Commercial	297	14,575	14,872
Total Mortgage Loans	4,760	20,749	25,509



# **Lifeco Impaired Loans and Credit Losses**

(C\$MM)		2020	0			2019	9	
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
Gross Impaired Loans								
Fair value through profit or loss (1)	23	25	26	19	19	117	118	236
Available-for-sale	16	18	16	17	16	18	18	31
Loans and receivables	80	74	74	75	80	84	86	21
Total	119	117	116	111	115	219	222	288
Canada	1	-	1	-	_	1	1	1
US	30	33	33	35	35	134	135	265
Europe	88	84	82	76	80	84	86	20
Capital and Risk Solutions	-	-	-	-	-	-	-	2
Total	119	117	116	111	115	219	222	288
Impaired Investment Provisions								
Fair value through profit or loss <sup>(1)</sup>	3	3	2	(1)	(2)	(20)	(16)	(15)
Available-for-sale	(1)	-	-	1	-	(1)	(1)	` -
Loans and receivables	57	49	48	49	51	50	51	9
Total	59	52	50	49	49	29	34	(6)
Canada	_	_	_	-	_	_	_	-
US	(2)	(2)	(2)	-	(2)	(20)	(16)	(13)
Europe	61	54	52	49	51	50	51	8
Capital and Risk Solutions	-	-	-	-	-	(1)	(1)	(1)
Total	59	52	50	49	49	29	34	(6)
Carrying Amount	60	65	66	62	66	190	188	294
Provisions for Future Credit Losses in Insurance Contract Liabilities	3,368	2,781	2,696	2,628	2,575	2,385	2,439	2,657
LUSSES III IIISUI AIICE CUITITACT LIADIIITIES	3,300	2,101	2,090	2,020	2,010	2,300	۷,439	2,037

<sup>(1)</sup> Includes impaired amounts on certain funds held by ceding insurers



#### **Lifeco Cash Flow Statements**

			201	Fiscal	Fiscal					
(CSMM)	Q4	2020 Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Operations										
Earnings before income taxes	750	910	1,041	371	661	855	553	811	3,072	2,880
Income taxes paid, net of refunds received	(116)	(35)	(102)	(114)	(30)	(61)	(107)	(37)	(367)	(235)
Adjustments:										
Change in insurance and investment contract liabilities	4,145	4,377	8,617	(2,663)	(1,789)	3,032	3,963	5,206	14,476	10,412
Change in funds held by ceding insurers	(89)	228	165	163	278	195	19	78	467	570
Change in funds held under reinsurance contracts	32	108	116	(55)	(50)	55	61	15	201	81
Change in reinsurance assets	(550)	(346)	(1,799)	1,066	379	(481)	(626)	(172)	(1,629)	(900)
Changes in fair value through profit or loss	(1,984)	(785)	(6,318)	3,388	1,766	(2,102)	(2,245)	(4,365)	(5,699)	(6,946)
Other	(292)	(131)	(262)	(226)	76	(222)	1,121	(727)	(911)	248
Cash flow from operations <sup>(1)</sup>	1,896	4,326	1,458	1,930	1,291	1,271	2,739	809	9,610	6,110
Financing Activities										
Issue of common shares	4	1	-	13	13	1	10	15	18	39
Purchased and cancelled common shares		-	-	-	(66)	-	(2,000)	-	-	(2,066)
Substantial issuer bid transaction costs		-	-	-	-	-	(3)	-	-	(3)
Issue of debentures and senior notes	-	3,116	597	-	-	-	-	-	3,713	-
Repayment of debentures	-	(500)	-	-	(232)	-	-	-	(500)	(232)
Increase (decrease) in line of credit of subsidiaries	817	(122)	(117)	(39)	145	(86)	(107)	20	539	(28)
Increase (decrease) in debentures and other debt instruments	-	-	-	(1)	(224)	101	123	1	(1)	1
Dividends paid on common shares	(407)	(406)	(406)	(407)	(384)	(384)	(383)	(408)	(1,626)	(1,559)
Dividends paid on preferred shares	(33)	(33)	(34)	(33)	(33)	(33)	(34)	(33)	(133)	(133)
Cash flow from financing activities	381	2,056	40	(467)	(781)	(401)	(2,394)	(405)	2,010	(3,981)
Investment Activities										
Bond sales and maturities	6,000	5,913	5,814	4,923	6,807	5,281	7,414	5,653	22,650	25,155
Mortgage loan repayments	820	493	489	537	908	463	725	436	2,339	2,532
Stock sales	602	1,276	1,021	960	714	703	869	528	3,859	2,814
Investment property sales	3	3	66	1	(3)	-	1	7	73	5
Change in loans to policyholders	254	36	(55)	(151)	33	245	(275)	13	84	16
Business acquisitions, net of cash and equivalents acquired	(343)	(1,017)	(14)	(29)	-	-	-	-	(1,403)	-
Sale of businesses, net of cash and cash equivalents in subsidiaries	173	108	-	-	-	-	-	-	281	-
Cash and cash equivalents related to transfer of business	-	-	-	-	(4)	-	- (4)	-	-	(4)
Cash and cash equivalents classified as held for sale	- (4.040)	- (40.440)	- (0.047)	-	(39)	9	(1)	31	- (07.040)	(0= 00=)
Investment in bonds	(4,849)	(12,148)	(6,917)	(4,028)	(6,376)	(5,638)	(8,033)	(5,040)	(27,942)	(25,087)
Investment in mortgage loans	(959)	(654)	(753)	(1,011)	(813)	(999)	(1,021)	(983)	(3,377)	(3,816)
Investment in stocks	(911)	(732)	(742)	(1,900)	(800)	(724)	(512)	(474)	(4,285)	(2,510)
Investment in investment properties  Cash flow from investment activities	(326) <b>464</b>	(126) ( <b>6,848</b> )	(16) (1,107)	(13) (711)	(203) <b>224</b>	(165) ( <b>825</b> )	(62) (895)	(214) (43)	(481) (8,202)	(644) (1,539)
	(407)		, , ,	` ,	4.0	` ,	, ,	` '	, ,	, . ,
Effect of changes in exchange rates on cash and cash equivalents	(167)	(31)	(157)	255	41	(27)	(96)	(48)	(100)	(130)
Increase (decrease) in cash and cash equivalents	2,574	(497)	234	1,007	775	18	(646)	313	3,318	460
Cash and cash equivalents, beginning of period	5,372	5,869	5,635	4,628	3,853	3,835	4,481	4,168	4,628	4,168
Cash and cash equivalents, end of period	7,946	5,372	5,869	5,635	4,628	3,853	3,835	4,481	7,946	4,628

<sup>(1)</sup> Q3 2020 Cash flow from operations includes \$2.3 billion of deposits transferred from assets under administration to general fund assets in the U.S. segment.



# **Statements of Accumulated and Contributed Surplus**

1	Lifeco Accumulat	ted & Contr	ibuted Sui	rplus					
		2020			2019				
(C\$MM)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	
Balance, beginning of year	13,835	13,835	13,835	13,835	13,481	13,481	13,481	13,481	
Change in accounting policy		-	-		(109)	(109)	(109)	(109)	
Revised balance, beginning of year	13,835	13,835	13,835	13,835	13,372	13,372	13,372	13,372	
Net earnings - YTD	3,076	2,131	1,272	375	2,492	1,946	1,183	690	
Stock option expense	54	43	32	21	37	28	20	11	
Share issue / redemption <sup>(1)</sup>	(50)	(50)	(49)	(49)	(1,717)	(1,662)	(1,660)	(30)	
Share capital carrying value adjustment <sup>(2)</sup>	-	-	-	-	1,304	1,304	1,304	-	
Dividends to shareholders									
Preferred shareholders	(133)	(100)	(67)	(33)	(133)	(100)	(67)	(33)	
Common shareholders	(1,626)	(1,219)	(813)	(407)	(1,559)	(1,175)	(791)	(408)	
Other	20	20	(5)	(2)	39	31	30	34	
Balance, end of period	15,176	14,660	14,205	13,740	13,835	13,744	13,391	13,636	

L	ifeco Surplus	- Participat	ing Accou	nt						
		2020			2019					
(C\$MM)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1		
Balance, beginning of period	2,759	2,759	2,759	2,759	2,737	2,737	2,737	2,737		
Net earnings before policyholder dividend - YTD	1,430	1,088	747	366	1,374	1,071	700	346		
Participating policyholder dividend	(1,364)	(1,022)	(703)	(356)	(1,364)	(1,031)	(704)	(356)		
Other	46	47	47	79	12	19	23	25		
Balance, end of period	2,871	2,872	2,850	2,848	2,759	2,796	2,756	2,752		
By Company:										
Canada Life	2,858	2,858	2,836	2,833	2,745	2,782	2,742	2,738		
GWL&A	13	14	14	15	14	14	14	14		
	2,871	2,872	2,850	2,848	2,759	2,796	2,756	2,752		

 $<sup>^{(1)}</sup>$  Q2 2019 includes (\$1,628m) for excess of redemption proceeds over stated capital per Substantial Issuer Bid  $^{(2)}$  Q2 2019 includes \$1,304m for common share carrying value adjustment per Substantial Issuer Bid



# **Reconciliation of Accumulated Other Comprehensive Income**

	С	omprehens	ive Incom	e						
		2020				201	9		Fiscal	Fiscal
(C\$MM)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Net Earnings	945	859	897	375	546	763	493	690	3,076	2,492
Other comprehensive income										
net of income taxes										
Unrealized foreign exchange gains (losses)										
on translation of foreign operations	(280)	123	(523)	783	302	(183)	(466)	(214)	103	(56
Unrealized foreign exchange gains (losses) on euro debt (after tax)										
designated as hedge of net investment in foreign operations (after-tax)	8	(34)	26	(78)	(18)	43	9	52	(78)	8
Unrealized gains (losses) on available-for-sale assets (after-tax)	21	11	188	18	(75)	63	77	130	238	19
Realized (gains) losses on available-for-sale assets (after-tax)	(13)	(9)	(69)	(35)	(22)	(16)	(20)	(5)	(126)	(6
Unrealized gains (losses) on cash flow hedges (after-tax)	8	16	(2)	4	(1)	1	1	1	26	
Realized (gains) losses on cash flow hedges (after-tax)	(7)	(9)	1	-	-	-	-	-	(15)	
Non-controlling interests (after-tax)	-	11	-	(59)	20	3	(8)	(54)	(48)	(3
Total Items that may be reclassified	(263)	109	(379)	633	206	(89)	(407)	(90)	100	(380
Items that will not be reclassified to										
Consolidated Statement of Earnings										
Re-measurements on defined benefit pension										
and other post-employment benefit plans (after-tax)	122	(24)	(470)	243	152	(100)	(143)	(88)	(129)	(17
Revaluation surplus on transfer to investment properties	-	10	-	-	-	-	-	-	10	
Non-controlling interests (after-tax)	(8)	(1)	49	(29)	(12)	1	12	8_	11_	
	114	(15)	(421)	214	140	(99)	(131)	(80)	(108)	(17
otal other comprehensive income (loss)	(149)	94	(800)	847	346	(188)	(538)	(170)	(8)	(55
Comprehensive income (loss)	796	953	97	1,222	892	575	(45)	520	3,068	1,94

#### Accumulated Other Comprehensive Income (loss), Net of Income Taxes

	2020 2019							
(C\$MM)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
Balance, beginning of year	495	495	495	495	1,045	1,045	1,045	1,045
Other comprehensive income (loss)	(8)	141	47	847	(550)	(896)	(708)	(170)
Balance, end of period	487	636	542	1,342	495	149	337	875



#### **Lifeco Sales**

		2020				201	19		Fiscal	Fiscal
(C\$MM)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Canada										
Individual Customer	2,934	1,928	1,777	2,902	2,718	2,020	2,223	2,357	9,541	9,318
Group Customer	795	592	613	730	891	1,500	717	823	2,730	3,931
Total Canada	3,729	2,520	2,390	3,632	3,609	3,520	2,940	3,180	12,271	13,249
U.S.										
Financial Services <sup>(1)</sup>	10,596	9,621	7,222	33,581	15,798	16,885	11,807	61,298	61,020	105,788
Asset Management	16,843	18,366	21,005	19,650	15,983	14,360	12,406	14,550	75,864	57,299
Total U.S.	27,439	27,987	28,227	53,231	31,781	31,245	24,213	75,848	136,884	163,087
Europe										
U.K.	1,469	672	1,059	1,102	1,027	1,238	1,748	1,216	4,302	5,229
Ireland	5,270	4,561	6,001	8,480	5,393	5,784	5,313	9,888	24,312	26,378
Germany	135	80	81	86	146	76	70	77	382	369
Total Europe	6,874	5,313	7,141	9,668	6,566	7,098	7,131	11,181	28,996	31,976
Total	38,042	35,820	37,758	66,531	41,956	41,863	34,284	90,209	178,151	208,312

<sup>(1)</sup> Q3 2020 includes Personal Capital for the period from the acquisition date of August 17, 2020 to September 30, 2020.



# **Lifeco Premiums & Deposits**

		2020				201	9		Fiscal	Fiscal
(C\$MM)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Premiums & Deposits										
Canada										
Individual Customer	3,049	2,503	2,290	2,784	3,110	2,490	2,511	2,508	10,626	10,619
Group Customer	3,968	3,658	3,370	4,216	4,119	4,563	3,909	4,136	15,212	16,727
Total Canada	7,017	6,161	5,660	7,000	7,229	7,053	6,420	6,644	25,838	27,346
U.S.										
Financial Services (1)	3,739	5,772	3,343	4,761	3,497	3,310	3,083	3,286	17,615	13,176
Asset Management	16,843	18,366	21,005	19,650	15,983	14,360	12,406	14,550	75,864	57,299
Total U.S.	20,582	24,138	24,348	24,411	19,480	17,670	15,489	17,836	93,479	70,475
Europe										
U.K.	1,361	677	1,125	1,028	957	1,127	1,827	1,233	4,191	5,144
Ireland	6,160	5,136	6,728	9,142	6,602	6,157	5,840	10,409	27,166	29,008
Germany	374	301	297	290	366	305	262	263	1,262	1,196
Par	1	-	1			1	1	1	2	3
Total Europe	7,896	6,114	8,151	10,460	7,925	7,590	7,930	11,906	32,621	35,351
Capital and Risk Solutions										
Reinsurance	5,330	4,484	4,970	4,601	4,455	4,098	4,436	4,454	19,385	17,443
Par	6	6	5	5	7	6	5	5_	22	23
Total Capital and Risk Solutions	5,336	4,490	4,975	4,606	4,462	4,104	4,441	4,459	19,407	17,466
Total Revenue Premium	40,831	40,903	43,134	46,477	39,096	36,417	34,280	40,845	171,345	150,638
Summary										
Risk-based premiums	11,747	9,976	10,390	10,906	9,478	9,324	10,002	9,595	43,019	38,399
ASO contracts and other	1,687	3,104	520	812	841	813	830	811	6,123	3,295
Segregated fund deposits	,	,							,	,
Individual <sup>(2)</sup>	3,962	3,578	3,156	4,338	5,446	4,146	3,723	3,632	15,034	16,947
Group (2)	1,679	1,538	1,597	2,068	1,913	1,999	1,732	2,094	6,882	7,738
Proprietary mutual funds	.,	.,	.,	_,	.,	.,3	-,	_,	-, <b>-</b>	.,. 30
& institutional deposits	21,756	22,707	27,471	28,353	21,418	20,135	17,993	24,713	100,287	84,259
•	40,831	40,903	43,134	46,477	39,096	36,417	34,280	40,845	171,345	150,638

<sup>(1)</sup> Q2 2019 excludes initial ceded premium of \$13,889m related to the business transferred to Protective Life under an indemnity reinsurance agreement effective June 1, 2019.

<sup>(2)</sup> Comparative figures for Q1 2020, Q2 2020 and Q3 2020 have been reclassified to reflect presentation adjustments in Canada.



#### **Lifeco Fee and Other Income**

		2020				201	9		Fiscal	Fiscal
(C\$MM)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Fee and Other Income										
Canada										
Segregated funds	315	311	291	304	270	270	268	254	1,221	1,062
ASO contracts	54	48	36	50	53	51	50	51	188	205
Other	92	86	83	86	134	126	122	117	347	499
Total Canada	461	445	410	440	457	447	440	422	1,756	1,766
U.S.										
Segregated funds	11	11	10	12	12	12	19	21	44	64
Asset Management	326	301	284	291	303	296	298	285	1,202	1,182
Other (1)	417	384	360	362	364	357	367	353	1,523	1,441
Life insurance and annuity									,	,
reinsurance ceding commission (2)	_	_	_	_	_	_	1,080	_	_	1,080
Total U.S.	754	696	654	665	679	665	1,764	659	2,769	3,767
Europe										
Segregated funds & Other	351	342	340	333	377	382	385	395	1,366	1,539
Total Europe	351	342	340	333	377	382	385	395	1,366	1,539
Capital and Risk Solutions										
Reinsurance & Other	3	3	2	3	2	2	2	3	11	9
Total Capital and Risk Solutions	3	3	2	3	2	2	2	3	11	9
Total Fee and Other Income	1,569	1,486	1,406	1,441	1,515	1,496	2,591	1,479	5,902	7,081

<sup>(1)</sup> Q3 2020 includes Personal Capital from the acquisition date of August 17, 2020 to September 30, 2020.

<sup>(2)</sup> Q2 2019 includes a ceding commission of \$1,080m related to the Protective Life transaction.



# **Lifeco Expense Summary**

		2020				201	9		Fiscal	Fiscal
(C\$MM)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Expenses										
Canada	471	431	411	453	451	417	417	444	1,766	1,729
U.S. <sup>(1)</sup>	706	627	569	572	543	555	666	557	2,474	2,321
Europe	285	275	283	283	276	262	262	273	1,126	1,073
Capital and Risk Solutions	25	25	24	23	22	21	21	21	97	85
Lifeco Corporate	11	7	7	4	6	3	8	6	29_	23
Total Operating Expenses	1,498	1,365	1,294	1,335	1,298	1,258	1,374	1,301	5,492	5,231
Investment Expenses	34	32	42	43	43	46	41	36	151	166
Total Expenses	1,532	1,397	1,336	1,378	1,341	1,304	1,415	1,337	5,643	5,397

<sup>(1)</sup> Includes pre-tax transaction costs related to the acquisitions of Personal Capital and MassMutual's retirement services business of \$59m in Q4 2020 and \$36m in Q3 2020.

# Canada





# **Lifeco Canada Net Earnings – Consolidated**

		202	0			201	9		Fiscal	Fiscal
(C\$MM)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Income										
Total net premiums	3,628	3,230	3,083	3,247	3,587	3,606	3,225	3,087	13,188	13,505
Regular net investment income	913	714	807	616	680	732	717	656	3,050	2,785
Changes in fair value										
through profit or loss	1,063	486	3,290	(2,206)	(445)	366	954	2,282	2,633	3,157
Total net investment income	1,976	1,200	4,097	(1,590)	235	1,098	1,671	2,938	5,683	5,942
Fee and other income	461	445	410	440	457	447	440	422	1,756	1,766
Total Income	6,065	4,875	7,590	2,097	4,279	5,151	5,336	6,447	20,627	21,213
Benefits and expenses										
Total paid or credited to policyholders	4,675	3,694	6,251	952	3,111	3,867	4,118	5,172	15,572	16,268
Commissions	388	321	336	370	390	341	336	341	1,415	1,408
General expenses	471	431	411	453	451	417	417	444	1,766	1,729
Restructuring and integration expenses	92	-	-	-	-	-	-	-	92	-
Other	154	150	144	147	156	148	144	145	595	593
Total benefits and expenses	5,780	4,596	7,142	1,922	4,108	4,773	5,015	6,102	19,440	19,998
Earnings before income taxes	285	279	448	175	171	378	321	345	1,187	1,215
Income taxes	(21)	(7)	65	17	12	31	36	70	54	149
Net earnings before										
non-controlling interests	306	286	383	158	159	347	285	275	1,133	1,066
Non-controlling interests	9	23	33	11	(30)	47	4	(8)	76	13
Net earnings	297	263	350	147	189	300	281	283	1,057	1,053
Preferred share dividends	29	28	29	28	29	28	29	28	114	114
Net earnings before capital allocation	268	235	321	119	160	272	252	255	943	939
Capital allocation	32	31	32	32	28	28	28	28	127	112
Net earnings - common shareholders	300	266	353	151	188	300	280	283	1,070	1,051
Common Chambaldon Nat Faminas (Issa)										
Common Shareholder Net Earnings (loss) Individual Customer	(9)	119	195	12	87	85	135	124	317	431
Group Customer	189	134	195	147	114	206	161	151	667	632
Corporate	120	134	(39)	(8)	(13)	9	(16)	8	86	(12)
Total	300	266	353	151	188	300	280	283	1,070	1,051
i otal		200	303		100	300	200	200	1,070	1,001



#### Lifeco Canada – Individual Customer

					201	9		Fiscal	Fiscal		
	(C\$MM)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
	Income										
	Total net premiums	381	417	356	394	381	375	361	372	1,548	1,489
	Total net investment income	430	203	1,840	(626)	(170)	377	718	1,140	1,847	2,065
	Fee and other income	251	251	233	246	258	252	248	237	981	995
	Total income	1,062	871	2,429	14	469	1,004	1,327	1,749	4,376	4,549
	Benefits and expenses										
	Total paid or credited to policyholders	794	486	1,915	(266)	94	659	896	1,318	2,929	2,967
	Commissions	145	127	127	136	139	132	135	125	535	531
	General expenses	131	114	119	130	120	109	120	122	494	471
	Other	13	20	27	14	18	14	18	19	74	69
	Total benefits and expenses	1,083	747	2,188	14	371	914	1,169	1,584	4,032	4,038
	Earnings before income taxes	(21)	124	241	-	98	90	158	165	344	511
	Income taxes (recovery)	(13)	4	45	(13)	7	2	19	38	23	66
	Net earnings (loss) before capital allocation	(8)	120	196	13	91	88	139	127	321	445
	Capital Allocation	(1)	(1)	(1)	(1)	(4)	(3)	(4)	(3)	(4)	(14)
	Net earnings (loss) - common shareholders	(9)	119	195	12	87	85	135	124	317	431
	Participating	85	52	69	89	90	68	62	74	295	294
	Universal Life	8	6	9	9	16	12	12	8	32	48
	Term/Permanent	15	11	12	12	12	12	15	12	50	51
	Third party		-	-			1	-		<u> </u>	1
	Total Individual Life	108	69	90	110	118	93	89	94	377	394
	Critical Illness	5	5	6	5	6	5	5	4	21	20
	Disability	3	2	2	3	4	4	4	3	10_	15_
Sales	Total Living Benefits	8	7	8	8	10	9	9	7	31	35
ű	Total Individual Insurance	116	76	98	118	128	102	98	101	408	429
	Risk-based	101	138	87	132	123	116	103	120	458	462
	Segregated funds	1,374	847	688	1,392	1,450	932	988	1,072	4,301	4,442
	Proprietary mutual funds	491	303	324	445	364	321	379	392	1,563	1,456
	Third party	852	564	580	815	653	549	655	672	2,811	2,529
	Total Individual Wealth	2,818	1,852	1,679	2,784	2,590	1,918	2,125	2,256	9,133	8,889
	Total Individual Customer Sales	2,934	1,928	1,777	2,902	2,718	2,020	2,223	2,357	9,541	9,318
	Risk Based Premiums										
	Participating	1,499	1,158	1,158	1,124	1,428	1,128	1,150	1,061	4,939	4,767
E	Individual Life	240	245	226	247	249	244	234	241	958	968
l ii	Living Benefits	92	90	91	89	89	87	88	88	362	352
Prer	Total Individual Insurance	1,831	1,493	1,475	1,460	1,766	1,459	1,472	1,390	6,259	6,087
Revenue Premium	Risk-based revenue premiums	49	82	39	58	43	44	39	43	228	169
le le	Segregated funds deposits (1)	780	618	518	904	1,021	716	689	769	2,820	3,195
Ş.	Proprietary mutual fund deposits	389	310	258	362	280	271	311	306	1,319	1,168
-	Total Individual Wealth	1,218	1,010	815	1,324	1,344	1,031	1,039	1,118	4,367	4,532
	Total Individual Customer Revenue Premium	3,049	2,503	2,290	2,784	3,110	2,490	2,511	2,508	10,626	10,619

<sup>(1)</sup> Comparative figures for Q1 2020, Q2 2020 and Q3 2020 have been reclassified to reflect presentation adjustments.



# **Lifeco Canada – Group Customer**

	_	2020					201	9		Fiscal	Fiscal
	(C\$MM)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
	Income										
	Total net premiums	1,748	1,655	1,569	1,729	1,778	2,103	1,714	1,654	6,701	7,249
	Total net investment income	214	181	439	61	86	159	255	298	895	798
	Fee and other income	195	179	163	179	184	179	175	170	716	708
	Total income	2,157	2,015	2,171	1,969	2,048	2,441	2,144	2,122	8,312	8,755
	Benefits and expenses										
	Total paid or credited to policyholders	1,502	1,458	1,618	1,373	1,504	1,802	1,566	1,521	5,951	6,393
	Commissions	99	96	96	104	100	95	92	100	395	387
	General expenses	238	226	208	230	225	205	216	231	902	877
	Other	62	59	60	62	61	61	61	62	243	245
	Total benefits and expenses	1,901	1,839	1,982	1,769	1,890	2,163	1,935	1,914	7,491	7,902
	Earnings before income taxes	256	176	189	200	158	278	209	208	821	853
	Income taxes (recovery)	66	41	(9)	53	42	69	46	55	151	212
	Net earnings before capital allocation	190	135	198	147	116	209	163	153	670	641
	Capital allocation	(1)	(1)	(1)	-	(2)	(3)	(2)	(2)	(3)	(9)
	Net earnings - common shareholders	189	134	197	147	114	206	161	151	667	632
	Small/mid-size case	57	52	53	81	75	75	74	80	243	304
	Large case	43	41	20	35	30	150	21	97	139	298
	Creditor/Direct marketing	11	16	2	2	(3)	12	14	9	31	32
တ္	Total Group Insurance	111	109	75	118	102	237	109	186	413	634
Sales	Risk-based	118	40	68	74	128	467	117	54	300	766
	Segregated funds	566	443	470	538	661	796	491	583	2,017	2,531
	Total Group Wealth	684	483	538	612	789	1,263	608	637	2,317	3,297
	Total Group Customer Sales	795	592	613	730	891	1,500	717	823	2,730	3,931
	Small/mid-size case - Insured	706	709	644	733	735	725	723	723	2,792	2,906
_	Large case -Insured	818	798	763	804	811	799	757	755	3,183	3,122
5	ASÕ	846	786	520	812	841	813	830	811	2,964	3,295
Ē	Creditor/Direct marketing	36	36	36	37	42	48	48	44	145	182
Pre	Total Group Insurance	2,406	2,329	1,963	2,386	2,429	2,385	2,358	2,333	9,084	9,505
Revenue Premium	Risk-based revenue premiums	188	112	126	155	190	531	186	132	581	1,039
Še	Segregated funds deposits	1,374	1,217	1,281	1,675	1,500	1,647	1,365	1,671	5,547	6,183
8	Total Group Wealth	1,562	1,329	1,407	1,830	1,690	2,178	1,551	1,803	6,128	7,222
	Total Group Customer Revenue Premium	3,968	3,658	3,370	4,216	4,119	4,563	3,909	4,136	15,212	16,727
				· · · · · · · · · · · · · · · · · · ·			<u> </u>	·	<u></u>	<u></u>	



#### **Canada Wealth – Assets Under Administration**

		2020			2019				
(C\$MM)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	
Assets Under Administration									
Individual Customer									
Risk-based products	4,899	4,915	4,918	4,764	4,920	5,042	5,081	5,071	
Segregated funds	33,866	32,311	31,581	29,356	32,915	32,622	32,559	32,562	
Proprietary mutual funds	7,311	6,800	6,606	6,008	6,803	6,673	6,596	6,494	
Group Customer									
Risk-based products	8,693	8,655	8,705	8,612	8,532	8,574	8,226	8,185	
Segregated funds	56,814	53,574	51,914	47,255	52,697	51,170	50,109	49,432	
Institutional Assets <sup>(1)</sup>	-	179	179	176	183	180	182	182	
Total assets under management	111,583	106,434	103,903	96,171	106,050	104,261	102,753	101,926	
Other assets under administration (2)									
Individual Customer	11,597	10,765	10,202	9,041	9,996	9,652	9,453	9,191	
Group Customer	481	410	370	357	472	468	444	463	
Total	12,078	11,175	10,572	9,398	10,468	10,120	9,897	9,654	
Summary by Business/Product									
Individual Customer	57,673	54,791	53,307	49,169	54,634	53,989	53,689	53,318	
Group Customer	65,988	62,818	61,168	56,400	61,884	60,392	58,961	58,262	
Total assets under administration	123,661	117,609	114,475	105,569	116,518	114,381	112,650	111,580	

<sup>(1)</sup> As a result of the sale of GLC in Q4 2020, there are no institutional assets included as part of total assets under management.

<sup>(2)</sup> Includes mutual funds distributed by Quadrus Investment Services and stock purchase plans administered by Canada Life. Prior to the sale of GLC in Q4 2020, the stock purchase plans were managed by GLC.



# Lifeco Canada – Participating Account (1)

		2020				201		Fiscal	Fiscal	
(C\$MM)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Income										
Net premium income	1,499	1,158	1,158	1,124	1,428	1,128	1,150	1,061	4,939	4,767
Total net investment income	1,132	794	1,811	(1,054)	297	532	679	1,463	2,683	2,971
Total income	2,631	1,952	2,969	70	1,725	1,660	1,829	2,524	7,622	7,738
Benefits and expenses										
Total paid or credited to policyholders	2,375	1,746	2,714	(159)	1,508	1,401	1,651	2,328	6,676	6,888
Commissions	144	98	113	130	151	114	109	116	485	490
General expenses	73	77	69	72	86	77	73	76	291	312
Restructuring and integration expenses	24	-	-	-	-	-	-	-	24	-
Other	30	32	35	27_	37	29	32	30	124	128
Total benefits and expenses	2,646	1,953	2,931	70	1,782	1,621	1,865	2,550	7,600	7,818
Earnings (loss) before income taxes	(15)	(1)	38	-	(57)	39	(36)	(26)	22	(80)
Income taxes (recovery)	(24)	(24)	5	(11)	(27)	(8)	(40)	(18)	(54)	(93)
Net earnings (loss) before										
non-controlling interests	9	23	33	11	(30)	47	4	(8)	76	13
Non-controlling interests	9	23	33	11	(30)	47	4	(8)	76	13
Net earnings		-	-		-	-	-	-		
Sales (New annualized premiums)	85	52	69	89	90	68	62	74	295	294
Risk-based revenue premiums	1,499	1,158	1,158	1,124	1,428	1,128	1,150	1,061	4,939	4,767

<sup>(1)</sup> The Lifeco Canada participating account represents the aggregate of the participating accounts of Canada Life.

The Canada Life participating account is comprised of two components; the closed block represents participating policies issued prior to demutualization and the open block represents policies issued after demutualization.



# Lifeco Canada – Corporate

	2020 2019				Fiscal	Fiscal				
(C\$MM)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Income										
Total net investment income	200	22	7	29	22	30	19	37	258	108
Fee and other income	15	15	14	15	15	16	17	15	59	63
Total income	215	37	21	44	37	46	36	52	317	171
Benefits and expenses										
Total paid or credited to policyholders	4	4	4	4	5	5	5	5	16	20
General expenses	29	14	15	21	20	26	8	15	79	69
Restructuring and integration expenses	68	-	-	-	-	-	-	-	68	-
Other	49	39	22	44	40	44	33	34	154	151
Total benefits and expenses	150	57	41	69	65	75	46	54	317	240
Earnings (loss) before income taxes	65	(20)	(20)	(25)	(28)	(29)	(10)	(2)	-	(69)
Income taxes (recovery)	(50)	(28)	24	(12)	(10)	(32)	11	(5)	(66)	(36)
Net earnings (loss) before										
non-controlling interests	115	8	(44)	(13)	(18)	3	(21)	3	66	(33)
Non-controlling interests	-	-	-	-	-	-	-	-	-	-
Net earnings (loss)	115	8	(44)	(13)	(18)	3	(21)	3	66	(33)
Preferred share dividends	29	28	29	28	29	28	29	28	114	114
Net earnings (loss) before capital allocation	86	(20)	(73)	(41)	(47)	(25)	(50)	(25)	(48)	(147)
Capital allocation	34	33	34	33	34	34	34	33	134	135
Net earnings (loss) - common shareholders	120	13	(39)	(8)	(13)	9	(16)	8	86	(12)



#### **Lifeco Canada – Balance Sheets**

(C\$MM, unless otherwise stated)		2020				2019		
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
Assets								
Cash and cash equivalents	962	622	621	454	558	568	483	551
Bonds	53,940	54,584	53,479	50,124	50,034	50,062	48,978	48,187
Mortgage loans	16,036	15,558	15,448	15,154	14,810	14,731	14,461	14,424
Stocks	10,125	9,121	9,422	8,998	9,675	9,499	9,247	9,482
Investment properties	3,626	3,260	3,108	3,157	3,130	2,918	2,728	2,603
Loans to policyholders	3,043	3,079	3,055	3,029	2,972	2,960	2,925	2,871
Total invested assets	87,732	86,224	85,133	80,916	81,179	80,738	78,822	78,118
Reinsurance assets	439	392	370	330	251	271	187	163
Derivative financial instruments	472	336	310	280	167	230	291	201
Owner occupied properties	421	413	406	400	399	404	399	397
Fixed assets	219	232	236	246	251	242	238	222
Other assets	1,906	2,461	2,639	2,739	2,649	2,692	2,541	2,277
Total other assets	3,018	3,442	3,591	3,665	3,466	3,568	3,469	3,097
Deferred tax assets	204	206	178	179	236	226	234	205
Goodwill	4,017	4,037	4,039	4,050	4,043	4,044	4,024	4,024
Intangible assets	1,608	1,541	1,539	1,520	1,517	1,510	1,504	1,501
Investments on account of segregated fund policyholders	90,680	85,885	83,495	76,611	85,612	83,792	82,668	81,994
Total assets	187,698	181,727	178,345	167,271	176,304	174,149	170,908	169,102
Liabilities								
Insurance contract liabilities	81,256	79,182	77,581	73,438	74,635	74,154	72,506	70,768
Investment contract liabilities	300	301	297	300	304	310	314	315
Tivesurierit coritiact liabilities	81,556	79,483	77,878	73,738	74,939	74,464	72,820	71,083
Debentures and other debt instruments	3,239	3,243	3,237	2,649	2,621	2,841	2,755	2,633
Funds held under reinsurance contracts	78	74	72	70	67	63	61	58
Other liabilities	4,130	5,051	5,928	6,048	5,188	4,908	4,641	4,552
Deferred tax liabilities	284	385	449	538	572	572	583	623
Investment and insurance contracts on account of segregated	201	000	110	000	012	012	000	020
fund policyholders	90,680	85,885	83,495	76,611	85,612	83,792	82,668	81,994
Total liabilities	179,967	174,121	171,059	159,654	168,999	166,640	163,528	160,943
Equity								
Non-controlling interests	2,861	2,853	2,828	2,828	2,739	2,776	2,733	2,731
Share capital								
Preferred shares	2,164	2,164	2,164	2,164	2,164	2,164	2,164	2,164
Common shares	5,651	5,647	5,646	5,646	5,633	5,633	5,632	7,298
Accumulated surplus	(1,629)	(1,699)	(2,030)	(2,020)	(2,067)	(1,862)	(1,906)	(2,852)
Accumulated other comprehensive income (loss)	(750)	(793)	(756)	(434)	(597)	(635)	(676)	(613)
Contributed surplus	(566)	(566)	(566)	(567)	(567)	(567)	(567)	(569)
Total equity	7,731	7,606	7,286	7,617	7,305	7,509	7,380	8,159
Total liabilities and equity	187,698	181,727	178,345	167,271	176,304	174,149	170,908	169,102
Proprietary mutual funds and institutional net assets	7,311	6,979	6,785	6,184	6,986	6,853	6,778	6,676
Other assets under administration	18,554	17,749	17,263	16,379	17,118	17,210	16,756	16,736
Total assets under administration	213,563	206,455	202,393	189,834	200,408	198,212	194,442	192,514

# **Lifeco United States**





#### Lifeco U.S. Net Earnings - Consolidated

<b>.</b>		202	0			201		Fiscal	Fiscal	
(C\$MM, unless otherwise stated)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Income										
Total net premiums	1,386	1,722	1,403	2,262	988	966	(12,879)	1,266	6,773	(9,659)
Regular net investment income	310	313	343	312	353	319	644	469	1,278	1,785
Changes in fair value										
through profit or loss	169	136	943	(310)	(63)	201	567	666	938	1,371
Total net investment income	479	449	1,286	2	290	520	1,211	1,135	2,216	3,156
Fee and other income	754	696	654	665	679	665	1,764	659	2,769	3,767
Total income	2,619	2,867	3,343	2,929	1,957	2,151	(9,904)	3,060	11,758	(2,736)
Benefits and expenses										
Total paid or credited to policyholders	1,717	1,973	2,517	2,206	1,117	1,362	(10,630)	2,219	8,413	(5,932)
Commissions	93	96	89	100	102	97	115	118	378	432
General expenses	706	627	569	572	543	555	666	557	2,474	2,321
Restructuring and integration expenses	42	-	-	-	52	-	-	-	42	52
Other	60 2,618	50 2,746	54 3,229	2,925	56 1,870	53 2,067	59 (9,790)	62 2,956	211 11,518	(2,897)
Total benefits and expenses							,			
Earnings (loss) before income taxes	1	121	114	4	87	84	(114)	104	240	161
Income taxes (recovery)	(195)	22	17	(2)	201	7	(23)	20	(158)	205
Net earnings (loss) before										
non-controlling interests	196	99	97	6	(114)	77	(91)	84	398	(44)
Non-controlling interests	(15)	8	16	(2)	3	(3)	3	-	7	3
Net earnings (loss) before capital allocation	211	91	81	8	(117)	80	(94)	84	391	(47)
Preferred share dividends	-	-	-	-	-	-	-	-	-	-
Net earnings (loss) before capital allocation	211	91	81	8	(117)	80	(94)	84	391	(47)
Capital allocation	(3)	(2)	(3)	(3)	(4)	(3)	(4)	(3)	(11)	(14)
Net earnings (loss) - common shareholders	208	89	78	5	(121)	77	(98)	81	380	(61)
Common about helder and coming (local)										
Common shareholder net earnings (loss)										
Financial Services (1)(2)(3)	62	112	68	44	100	63	(107)	86	286	142
Asset Management	35	13	12	(42)	18	13	6	(4)	18	33
Corporate (4)	111	(36)	(2)	<u>3</u> .	(239)	1	3 (22)	(1)	76	(236)
Total	208	89	78	5	(121)	77	(98)	81	380	(61)
Common shareholder net earnings (loss) (US \$)	159	67	57	4	(92)	59	(73)	61	287	(45)

<sup>(1)</sup> The Financial Services business unit includes the operating results of the business that was transferred to Protective Life under an indemnity reinsurance agreement effective June 1, 2019, up to and including Q2 2019. The net charge of \$199m (after-tax) relating to the transfer of this business is included in the Reinsured Insurance and Annuity Business in Q2 2019. Comparative figures for the U.S. segment have not been restated to reflect current presentation.

<sup>(2)</sup> The Financial Services business unit includes the operating results and sales of Personal Capital for the period from the acquisition date of August 17, 2020 to September 30, 2020.

<sup>(3)</sup> Q4 2020 includes integration costs of \$4m (after-tax).

<sup>(4)</sup> Q4 2020 includes a \$196m revaluation of a deferred tax asset, \$47m (after-tax) of transaction costs related to the acquisitions of Personal Capital and the retirement services business of MassMutual, and restructuring costs of \$29m (after-tax). Q3 2020 includes \$31m (after-tax) of transaction costs related to the Personal Capital and MassMutual retirement services business acquisitions. Q4 2019 includes \$36m (after-tax) of restructuring costs and a charge of \$199m relating to the revaluation of a deferred tax asset.



#### Lifeco U.S. – Financial Services – Consolidated (1)(2)

			2020		-	2019		Fiscal	Fiscal		
	(C\$MM, unless otherwise stated)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
	Income										
	Total net premiums	1,372	1,708	1,390	2,245	973	950	(12,893)	1,245	6,715	(9,725)
	Total net investment income	427	389	1,133	34	259	457	1,134	1,065	1,983	2,915
	Fee and other income	428	395	370	374	376	369	1,466	374	1,567	2,585
	Total income	2,227	2,492	2,893	2,653	1,608	1,776	(10,293)	2,684	10,265	(4,225)
	Benefits and expenses										
	Total paid or credited to policyholders	1,669	1,918	2,400	2,191	1,089	1,295	(10,701)	2,144	8,178	(6,173)
	Commissions	36	39	33	39	39	38	55	61	147	193
	General expenses	414	365	340	335	318	332	446	331	1,454	1,427
	Restructuring and integration expenses	5	0.4	0.5	0.4	0.5	0.7	0.5	00	5	445
	Other Total benefits and expenses	22 2,146	2,346	25 2,798	21 2,586	25 1,471	27 1,692	25 (10,175)	2,574	92 9,876	(4,438)
		81	146	95	67	137	84	(118)	110	389	213
	Earnings (loss) before income taxes							, ,			
	Income taxes (recovery)	10	27	19	15	29	12	(22)	16	71	35
	Net earnings (loss) before non-controlling interests	71	119	76	52	108	72	(96)	94	318	178
	Non-controlling interests	1	-	-	-	(1)	1	2	-	1	2
	Net earnings (loss) before capital allocation	70	119	76	52	109	71	(98)	94	317	176
	Capital allocation	(8)	(7)	(8)	(8)	(9)	(8)	(9)	(8)	(31)	(34)
	Net earnings (loss) - common shareholders <sup>(3)</sup>	62	112	68	44	100	63	(107)	86	286	142
	Net earnings (loss) - common shareholders (US\$)	47	84	49	33	76	49	(80)	65	213	110
	Individual Markets	_						87	321		408
	Empower Retirement	9,078	8,900	7,222	33,581	15,798	16,885	11,720	60,977	58,781	105,380
es es	Personal Capital <sup>(2)</sup>	1,518	721	1,222	33,301	10,730	10,000	11,720	00,577	2,239	100,000
Sales	Total Sales	10,596	9,621	7,222	33,581	15,798	16,885	11,807	61,298	61,020	105,788
	Total Sales (US \$)	8,151	7,234	5,196	25,060	11,968	12,792	8,811	46,088	45,641	79,659
	Risk-based premiums	1,372	1,708	1,390	2,245	973	950	(12,893)	1,245	6,715	(9,725)
	ASO contracts and other	841	2,318	1,390	2,245	913	930	(12,093)	1,245	3,159	(9,723)
	Segregated fund deposits	041	2,010	_	_	_	_	_	_	0,100	_
ا ہا	Individual	197	86	104	156	283	222	157	204	543	866
<u>5</u>	Group	305	321	316	393	413	352	367	423	1,335	1,555
E I	Proprietary Mutual Funds	1,010	1,325	1,520	1,950	1,813	1,770	1,549	1,393	5,805	6,525
P.	Total Revenue by Type	3,725	5,758	3,330	4,744	3,482	3,294	(10,820)	3,265	17,557	(779)
Revenue Premium	Individual Markets	234	107	242	53	347	239	(13,596)	550	636	(12,460)
%	Other	48	27	40	26	54	29	36	-	141	119
🗠	Empower Retirement	3,443	5,624	3,048	4,665	3,081	3,026	2,740	2,715	16,780	11,562
	Total Revenue by Business Line (4)	3,725	5,758	3,330	4,744	3,482	3,294	(10,820)	3,265	17,557	(779)
	Total Revenue Premium (US \$)	2,865	4,330	2,396	3,541	2,495	2,495	(8,075)	2,454	13,132	(631)
	Total Revenue Fremium (03 \$)	2,000	4,330	2,390	3,341	2,495	2,495	(6,075)	2,454	13, 132	(03

<sup>(1)</sup> The Financial Services business unit includes the operating results of the business that was transferred to Protective Life under an indemnity reinsurance agreement effective June 1, 2019, up to and including Q2 2019. The net charge of \$199m (after-tax) relating to the transfer of this business is included in the Reinsured Insurance and Annuity Business in Q2 2019. Comparative figures for the U.S. segment have not been restated to reflect current presentation.

<sup>(2)</sup> The Financial Services business unit includes the operating results and sales of Personal Capital for the period from the acquisition date of August 17, 2020.

<sup>(3)</sup> Q4 2020 includes integration costs of \$4m (after-tax).

<sup>(4)</sup> Excludes participating policy revenue premiums.



#### Lifeco U.S. – Financial Services – Reinsured Insurance & Annuity Business (1)

			2020				2019	
	(C\$MM, unless otherwise stated)	Q4	Q3	Q2	Q1	Q4	Q3	Q2
	Income							
	Total net premiums	37	21	138	(103)	64	17	(13,753)
	Total net investment income Fee and other income	-	-	-	-	-	-	617 1,112
	Total income	37	21	138	(103)	64	17	(12,024)
	Benefits and expenses				,			, ,
	Total paid or credited to policyholders	37	21	138	(103)	64	17	(11,970)
	Commissions	-	-	-	-	-	-	14
	General expenses	-	-	-	-	-	-	137
	Other		-	-	<del></del> .	-		4_
	Total benefits and expenses	37	21	138	(103)	64	17	(11,815)
	Earnings (loss) before income taxes	-	-	-	-	-	-	(209)
	Income taxes (recovery)	-	-	-	-	-	-	(40)
	Net earnings before							
	non-controlling interests	-	-	-	-	-	-	(169)
	Non-controlling interests	-	-	-	-	-	-	-
	Net earnings before capital allocation	-	-	-	-	-	-	(169)
	Capital allocation	-	-	-	-	-	-	-
	Net earnings - common shareholders		-	-		-	-	(169)
	Net earnings - common shareholders (US\$)	-	-	-	-	-	-	(126)
	Sales							
	Individual Annuity	_	_	_	_	_	_	23
Sales	Executive Benefits	-	-	-	-	_	_	32
Sa	Individual Life		-	-		-	-	32
		-	-	-	-	-	-	87
	Sales (US \$)	-	-	-	-	-	-	65
	Risk-based premiums	37	21	138	(103)	64	17	(13,753)
lum ium	Segregated fund deposits	197	86	104	`156 <sup>´</sup>	283	222	157
Revenue Premium	Total Revenue by Type (2)	234	107	242	53	347	239	(13,596)
ጿ፟፟፟፟፟፟	Total Revenue (US \$)	180	80	174	39	262	181	(10,146)

<sup>(1)</sup> Reinsured Insurance & Annuity Business reflects business transferred to Protective Life under an indemnity reinsurance agreement effective June 1, 2019

<sup>(2)</sup> Excludes participating policy revenue premiums.



#### Lifeco U.S. – Financial Services – Empower Retirement

		202	0		2019			Fiscal	Fiscal	
(C\$MM, unless otherwise stated)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Income										
Total net premiums	1,287	1,660	1,212	2,322	855	904	824	899	6,481	3,482
Total net investment income	314	263	905	(56)	169	298	334	390	1,426	1,191
Fee and other income	385	373	364	368	367	361	350	329	1,490	1,407
Total income	1,986	2,296	2,481	2,634	1,391	1,563	1,508	1,618	9,397	6,080
Benefits and expenses										
Total paid or credited to policyholders	1,490	1,759	2,015	2,192	865	1,117	1,071	1,210	7,456	4,263
Commissions	35	36	33	37	37	37	38	36	141	148
General expenses	345	327	326	321	337	313	299	295	1,319	1,244
Other	18	18	18	17	16	14	16	17_	71	63
Total benefits and expenses	1,888	2,140	2,392	2,567	1,255	1,481	1,424	1,558	8,987	5,718
Earnings before income taxes	98	156	89	67	136	82	84	60	410	362
Income taxes	17	33	19	17	28	17	19	12	86	76
Net earnings before										
non-controlling interests	81	123	70	50	108	65	65	48	324	286
Non-controlling interests		-	-	-	-	-	-	-	-	-
Net earnings before capital allocation	81	123	70	50	108	65	65	48	324	286
Capital allocation	(8)	(7)	(8)	(8)	(7)	(7)	(8)	(8)	(31)	(30)
Net earnings - common shareholders	73	116	62	42	101	58	57	40	293	256
Net earnings - common shareholders (US\$)	56	87	44	31	77	45	43	30	218	195
Sales										
Empower Retirement	9,078	8,900	7,222	33,581	15,798	16,885	11,720	60,977	58,781	105,380
Sales (US \$)	6,983	6,692	5,196	25,060	11,968	12,792	8,746	45,847	43,931	79,353
Revenue Premium (by Type) <sup>(1)</sup>										
Risk-based premiums	1,287	1,660	1,212	2,322	855	904	824	899	6,481	3,482
ASO contracts and other	841	2,318	-,	_,	-	-		-	3,159	-,
Segregated fund deposits	305	321	316	393	413	352	367	423	1,335	1,555
Proprietary Mutual Funds	1,010	1,325	1,520	1,950	1,813	1,770	1,549	1,393	5,805	6,525
Total Revenue Premium (by Type)	3,443	5,624	3,048	4,665	3,081	3,026	2,740	2,715	16,780	11,562
Total Revenue Premium (US \$)	2,648	4,229	2,193	3,483	2,335	2,293	2,045	2,041	12,553	8,714

<sup>(1)</sup> Excludes participating policy revenue premiums.

Revenue Premium

#### Lifeco U.S. – Financial Services – Personal Capital

	202	20	Fiscal
(C\$MM, unless otherwise stated)	Q4	Q3 <sup>(1)</sup>	2020
Income			
Total net premiums	-	-	-
Total net investment income Fee and other income	36	- 17	-
Total income	36	17 17	<u>53</u>
Benefits and expenses	-	• • •	-
Total paid or credited to policyholders	_	_	-
Commissions	(1)	1	-
General expenses	45	24	69
Restructuring and integration expenses	3	-	3
Other Total benefits and expenses	<u>2</u> 49	1 26	3 75
·	(13)	(9)	
Earnings (loss) before income taxes	, ,	` ,	(22)
Income taxes (recovery)	(5)	(2)	(7)
Net earnings (loss) before			
non-controlling interests	(8)	(7)	(15)
Non-controlling interests			
Net earnings (loss) before capital allocation	(8)	(7)	(15)
Capital allocation		<u> </u>	
Net earnings (loss) - common shareholders	(8)	(7)	(15)
Net earnings (loss) - common shareholders (US\$)	(7)	(5)	(12)
Earnings (loss) before income taxes	(13)	(9)	(22)
Customer acquisition costs	17	9	26
Depreciation and amortization	1	1	2
Restructuring and integration expenses	3	1	4
Interest expense	2	1_	3
Total customer acquisition, depreciation and	23	40	25
amortization, interest and integration expenses	23	12	35
Pre-tax earnings excluding customer acquisition, depreciation and amortization, interest and integration expenses	10	3	13
-0			
Sales			
Personal Capital	1,518	721	2,239
Sales (US \$)	1,168	542	1,710
Total End of Period Trading Clients (000's)	25.8	24.9	
Net New Assets <sup>(2)</sup> (\$)	917	400	
Total End of Period Assets Under Management (\$)	20,665	18,415	

<sup>(1)</sup> Operating results for Q3 2020 are for the period from the acquisition date of August 17, 2020 to September 30, 2020.

Metrics



45

<sup>(2)</sup> Net New Assets for Q3 2020 reflect Personal Capital net cash inflows (outflows) for the period from the acquisition date of August 17, 2020 to September 30, 2020,



#### Lifeco U.S. – Financial Services – Other (1)

		202	0			2019	
(C\$MM, unless otherwise stated)	Q4	Q3	Q2	Q1	Q4	Q3	Q2
Income							
Total net premiums	48	27	40	26	54	29	36
Total net investment income	113	126	228	90	90	159	183
Fee and other income	7	5	6	6	9	8	4
Total income	168	158	274	122	153	196	223
Benefits and expenses							
Total paid or credited to policyholders	142	138	247	102	160	161	198
Commissions	2	2	-	2	2	1	3
General expenses	24	14	14	14	(19)	19	10
Restructuring and integration expenses	2	-	-	-	-	-	-
Other	2	5	7	4	9	13	5
Total Benefits and Expenses	172	159	268	122	152	194	216
Earnings (loss) before income taxes	(4)	(1)	6	-	1	2	7
Income taxes (recovery)	(2)	(4)	-	(2)	1	(5)	(1)
Net earnings before							
non-controlling interests	(2)	3	6	2	-	7	8
Non-controlling interests	1	-	-	-	(1)	1	2
Net earnings before capital allocation	(3)	3	6	2	1	6	6
Capital allocation	-	-	-	-	(2)	(1)	(1)
Net earnings (loss) -							
common shareholders	(3)	3	6	2	(1)	5	5
Net earnings (loss) - common shareholders ( <i>US</i> \$)	(2)	2	5	2	(1)	4	3

<sup>&</sup>lt;sup>(1)</sup> Other reflects certain expense items of the Financial Services business unit. As of Q2 2019, the Other segment will also reflect the retained portion of the Individual Markets business following the sale, via indemnity reinsurance, of the U.S. individual life insurance and annuity business.



#### Lifeco U.S. – Empower Retirement – Participants and Customer Account Values

		2020			2019					
Participants - (000's) <sup>(1)</sup>	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1		
Empower Retirement	11,877	9,382	9,696	9,642	9,370	9,463	9,237	9,100		
		2020				20	19			
Customer Account Values - (C\$MM) (1)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1		
General Account	46,469	22,443	19,761	20,119	17,592	17,872	17,436	17,634		
Segregated Funds	111,223	26,669	26,889	24,814	25,355	26,055	26,475	20,684		
Proprietary Mutual Funds	43,130	41,345	42,758	38,617	40,234	38,426	36,962	36,110		
Unaffiliated Retail Investment Options & ASO _	994,989	817,693	817,404	732,379	792,111	778,450	757,569	742,238		
	1,195,811	908,150	906,812	815,929	875,292	860,803	838,442	816,665		

<sup>(1)</sup> Effective Q4 2020, Empower participants and customer account values reflect the MassMutual retirement services business acquistion.



#### **Lifeco U.S. – Asset Management**

		2020					201		Fiscal	Fiscal	
	(C\$MM, unless otherwise stated)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
	Income										
	Total net investment income	14	24	45	(37)	10	2	9	14	46	35
	Fee and other income	326	301	284	291 <sup>°</sup>	303	296	298	285	1,202	1,182
	Total income	340	325	329	254	313	298	307	299	1,248	1,217
	Benefits and expenses										
	Commissions	57	57	55	60	63	59	59	56	229	237
	General expenses	230	224	226	236	221	211	219	223	916	874
	Other Restructuring expenses	23	26	27	25	28	24	28	26	101	106
	Total benefits and expenses	310	307	308	321	312	294	306	305	1,246	1,217
	Earnings (loss) before income taxes	30	18	21	(67)	1	4	1	(6)	2	-
	Income taxes (recovery)	13	1	(1)	(18)	(13)	(5)	(1)	3	(5)	(16)
	Net earnings (loss) before non-controlling interests	17	17	22	(49)	14	9	2	(9)	<del></del>	16
	Non-controlling interests	(13)		15		1	1	1	-	9	
	· ·	(13)	9	10	(2)	ı ı	· ·		<del>-</del>		3
	Net earnings (loss) before		•	_	(4=)	40	•		(0)	(0)	40
	capital allocation	30	8	7	(47)	13	8	1	(9)	(2)	13
	Capital allocation	5	5	5	5	5	5	5	5	20	20
	Net earnings (loss) -										
	common shareholders	35	13	12	(42)	18	13	6	(4)	18_	33
	Net earnings (loss) - common shareholders (US\$)	26	10	9	(31)	13	9	5	(3)	14	24
	Sales (C\$)										
Sales	Gross sales (1)	16,843	18,366	21,005	19,650	15,983	14,360	12,406	14,550	75,864	57,299
Sa	Redemptions	(18,129)	(15,630)	(16,306)	(34,569)	(15,712)	(16,402)	(13,170)	(17,230)	(84,634)	(62,514)
	Net Sales	(1,286)	2,736	4,699	(14,919)	271	(2,042)	(764)	(2,680)	(8,770)	(5,215)
	Fee Income (C\$)										
o	Investment management fees	203	206	193	199	206	205	204	198	801	813
Fee Income	Performance fees	32	2	(2)	(2)	2	(3)	(3)	(6)	30	(10)
2	Service fees	36	37	38	37	37	37	38	37	148	149
e e	Underwriting & distribution fees	55	56	55	57	58	57	59	56	223_	230
ב"	Total Fee Income (C\$)	326	301	284	291	303	296	298	285	1,202	1,182
	Fee Income (US \$)	252	226	203	218	229	224	222	215	899	890

<sup>(1)</sup> Includes dividends reinvested



# Lifeco U.S. – Asset Management AUM

		2020		2019				
(C\$MM, unless otherwise stated)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
Mutual Funds								
Growth equity	22,817	22,340	19,612	16,235	17,834	16,813	16,915	16,404
Value equity	21,769	21,102	21,037	18,626	23,302	22,326	21,876	21,752
Blend equity	23,081	21,297	22,058	19,598	22,955	22,366	22,939	23,536
Fixed income	50,227	51,638	50,535	48,651	52,289	50,299	47,321	47,238
Total Mutual Funds	117,894	116,377	113,242	103,110	116,380	111,804	109,051	108,930
Institutional Accounts								
Equity	76,843	70,669	67,187	58,883	74,529	73,548	75,844	76,862
Fixed income	48,536	51,048	48,768	46,485	45,332	44,580	43,911	42,785
Total Institutional Accounts	125,379	121,717	115,955	105,368	119,861	118,128	119,755	119,647
Total End of Period Assets Under Management	243,273	238,094	229,197	208,478	236,241	229,932	228,806	228,577
Total End of Period Assets Under Management - US\$	191,554	179,018	168,526	148,912	181,724	174,191	174,661	170,580



# **Lifeco U.S. – Participating Account**

		2020				201	Fiscal	Fiscal		
(C\$MM, unless otherwise stated)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Income										
Total net premiums	14	14	13	17	15	16	14	21	58	66
Total net investment income	36	39	108	1	18	49	63	56	184	186
Total income	50	53	121	18	33	65	77	77	242	252
Benefits and expenses										
Total paid or credited to policyholders	48	55	117	15	28	67	71	75	235	241
Commissions	-	-	1	1	-	-	1	1	2	2
General expenses	2	1	-	1	1	1	1	1	4	4
Other	3	(2)	2	1_	1	2	4	(1)	4	6
Total benefits and expenses	53	54	120	18	30	70	77	76	245	253
Earnings (loss) before income taxes	(3)	(1)	1	-	3	(5)	-	1	(3)	(1)
Income taxes (recovery)	-	-	-	-	-	-	-	1	-	1
Net earnings (loss) before non-controlling interests	(3)	(1)	1	_	3	(5)	-	-	(3)	(2)
Non-controlling interests	(3)	(1)	1	-	3	(5)	-	-	(3)	(2)
Net earnings	-	-	-	-	-	-	-	-	_	
Revenue Premium										
Risk-based premiums	14	14	13	17	15	16	14	21	58	66
Revenue Premium (US \$)	11	11	9	12	12	12	11	16	42	51



#### Lifeco U.S. - Corporate (1)

		2020				201	9		Fiscal	Fiscal
(C\$MM, unless otherwise stated)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Income										
Total net investment income	2	(3)	-	4	3	12	5		3_	20_
Total income	2	(3)	-	4	3	12	5	-	3	20
Benefits and expenses										
Total paid or credited to policyholders	-	-	-	-	-	-	-	-	-	-
General expenses	60	37	3	-	3	11	-	2	100	16
Restructuring and integration expenses	37	-	-	-	52	-	-	-	37	52
Other	12	2	-	-	2	-	2	(1)	14	3
Total benefits and expenses	109	39	3	-	57	11	2	1	151	71
Earnings (loss) before income taxes	(107)	(42)	(3)	4	(54)	1	3	(1)	(148)	(51)
Income taxes (recovery)	(218)	(6)	(1)	1	185	-	-	-	(224)	185
Net earnings (loss) before non-controlling interests	111	(36)	(2)	3	(239)	1	3	(1)	76	(236)
Non-controlling interests	-	=	=	-	-	-	=	-	-	=
Net earnings (loss) before										
capital allocation	111	(36)	(2)	3	(239)	1	3	(1)	76	(236)
Capital allocation	-	-	-	-	-	-	-	-	-	-
Net earnings (loss) -										
common shareholders <sup>(1)(2)(3)</sup>	111	(36)	(2)	3	(239)	1	3	(1)	76	(236)
Net earnings (loss) - common shareholders (US\$)	86	(27)	(1)	2	(181)	1	2	(1)	60	(179)

<sup>(1)</sup> Q4 2019 includes \$36m (after-tax) of restructuring costs and C\$199m of revaluation of a deferred tax asset.

Q3 2020 includes \$31m (after-tax) of transaction costs related to the Personal Capital and MassMutual retirement services business acquisitions.

Q4 2020 includes a \$196m revaluation of a deferred tax asset, \$47m (after-tax) of transaction costs related to the Personal Capital and MassMutual retirement servives business acquisitions, and restructuring costs of \$29m (after-tax)



#### Lifeco U.S. Balance Sheets

Case had cash equivelents	(C\$MM, unless otherwise stated)		2020	0	2019					
Seal march ceal requivalents		Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	
Bonds	Assets									
Mortgape leares	Cash and cash equivalents	4,544	2,147	2,750	2,424	1,445	957	1,162	1,518	
Stock   March   Marc	Bonds	38,338	28,481	23,147	22,935	21,506	22,613	21,679	33,984	
Incomes to pelporties	Mortgage loans	5,957	3,989	4,060	4,266	3,996	4,325	4,327	6,310	
	Stocks	448	271	257	258	301	213	192	185	
Purd Invested assets   \$4,522   \$40,594   \$36,112   \$35,923   \$32,768   \$33,755   \$32,244   \$47,842   \$12,000   \$12,000   \$15,000   \$15,000   \$15,000   \$14,850   \$22,000   \$15,000   \$15,000   \$14,850   \$22,000   \$2	Investment properties	6	6	6	6	6	6	6	6	
Punds held by ceding insurers   9,928   16,345   16,435   15,105   15,105   15,005   14,650   282	Loans to policyholders	5,229	5,700	5,892	6,034	5,514	5,641	5,878	5,839	
Reinsurance assets	Total invested assets	54,522	40,594	36,112	35,923	32,768	33,755	33,244	47,842	
Perivative financial instruments	Funds held by ceding insurers	9,928		-	-	-	-	-	-	
Owner occupied properties         186         195         200         206         190         133         122         186           Fixed assets         135         148         148         156         144         151         154         186           Cher assets         3,030         3,000         2,902         3,268         3,03         2,904         3,010         3,000           Cherred tax assets         7,72         3,003         3,012         4,103         3,874         3,551         3,542         3,788           Deferred tax assets         2,034         1,138         188         194         180         183         181         120         183           Cherred tax assets         2,034         1,138         188         194         180         183         181         180         180         181         181         181         180         180         181         181         180         180         181         181         200         183         181         200         180         181         181         200         180         181         181         200         181         200         180         180         200         200         200 <th< td=""><td>Reinsurance assets</td><td>15,921</td><td>16,345</td><td>16,435</td><td>15,395</td><td>15,103</td><td>15,391</td><td>14,650</td><td>282</td></th<>	Reinsurance assets	15,921	16,345	16,435	15,395	15,103	15,391	14,650	282	
Table   135	Derivative financial instruments	148	260	362	473	137	243	186	147	
State   Stat	Owner occupied properties	186	195	200	206	190	193	192	186	
Columber assets	Fixed assets	135	148	148	156	144	151	154	163	
Potential taxassets   726   509   414   458   444   636   651   688   600	Other assets	3,303	3,000	2,902		3,403	2,964		3,302	
Coodwill   Cookwill	Total other assets	,		3,612	4,103	3,874	3,551	3,542	3,798	
Total assets   2,035   1,827   1,873   1,933   1,810   1,837   1,822   1,888   1,793   1,935	Deferred tax assets		509			444	636	651		
New Stands on account of segregated fund policyholders   117,982   33,088   33,151   30,392   31,433   31,737   32,036   32,736	Goodwill	,								
Cola sasets   208,580   97,104   91,785   88,398   85,612   87,090   86,126   87,439   87,430   87,4	•	,					,			
Cabilities   Cab	Investments on account of segregated fund policyholders	117,982	33,088	33,151	30,392	31,433	31,737	32,036	32,736	
Non-control line line line line line line line lin	Total assets	208,580	97,104	91,785	88,398	85,612	87,090	86,126	87,439	
Propertiest propertiest propertiest propertiest propertiest propertiest propertiest propertiest properties p	Liabilities									
Propertiest propertiest propertiest propertiest propertiest propertiest propertiest propertiest properties p	Insurance contract liabilities	60 180	48 161	48 145	46.850	43 562	44 423	43.059	43 107	
Proprietary mutual funds and institutional net assets   Progress of the properties		,					,		,	
Other liabilities         2,652         2,671         2,229         2,692         2,535         2,566         2,661         2,480           Deferred tax liabilities         (20)         147         127         127         146         129         128         156           Investment and insurance contracts on account of segregated fund policyholders         117,982         33,088         33,151         30,392         31,433         31,737         32,036         32,736           Total liabilities         202,779         91,287         86,107         82,707         80,157         81,459         80,561         81,332           Equity         Non-controlling interests         112         117         154         151         109         123         129         127           Accumulated surplus         4,323         4,116         3,862         3,787         3,848         3,964         3,887         4,288           Accumulated other comprehensive income         614         843         936         1,037         756         811         822         970           Contributed surplus         752         741         726         716         742         733         727         722           Total equity         208,580										
Other liabilities         2,652         2,671         2,229         2,692         2,535         2,566         2,661         2,480           Deferred tax liabilities         (20)         147         127         127         146         129         128         156           Investment and insurance contracts on account of segregated fund policyholders         117,982         33,088         33,151         30,392         31,433         31,737         32,036         32,736           Total liabilities         202,779         91,287         86,107         82,707         80,157         81,459         80,561         81,332           Equity         Non-controlling interests         112         117         154         151         109         123         129         127           Accumulated surplus         4,323         4,116         3,862         3,787         3,848         3,964         3,887         4,288           Accumulated other comprehensive income         614         843         936         1,037         756         811         822         970           Contributed surplus         752         741         726         716         742         733         727         722           Total equity         208,580	Debentures and other debt instruments	5.372	4.777	2.305	2.491	2.354	2.471	2.537	2.703	
Investment and insurance contracts on account of segregated fund policyholders   117,982   33,088   33,151   30,392   31,433   31,737   32,036   32,736		,	,	,	,	,	,	,	,	
Investment and insurance contracts on account of segregated fund policyholders   117,982   33,088   33,151   30,392   31,433   31,737   32,036   32,736	Deferred tax liabilities	(20)	147	127	127	146	129	128	156	
Total liabilities         202,779         91,287         86,107         82,707         80,157         81,459         80,561         81,332           Equity         Non-controlling interests         112         117         154         151         109         123         129         127           Accumulated surplus         4,323         4,116         3,862         3,787         3,848         3,964         3,887         4,288           Accumulated other comprehensive income         614         843         936         1,037         756         811         822         97           Contributed surplus         752         741         726         716         742         733         727         722           Total equity         5,801         5,817         5,678         5,691         5,455         5,631         5,565         6,107           Total liabilities and equity         208,580         97,104         91,785         88,398         85,612         87,090         86,126         87,439           Proprietary mutual funds and institutional net assets         284,251         276,401         251,190         228,058         257,301         250,183         248,253         247,725           Other ass	Investment and insurance contracts on account of segregated	. ,								
Equity           Non-controlling interests         112         117         154         151         109         123         129         127           Accumulated surplus         4,323         4,116         3,862         3,787         3,848         3,964         3,887         4,288           Accumulated other comprehensive income         614         843         936         1,037         756         811         822         970           Contributed surplus         752         741         726         716         742         733         727         722           Total equity         5,801         5,817         5,678         5,691         5,455         5,631         5,565         6,107           Total liabilities and equity         208,580         97,104         91,785         88,398         85,612         87,090         86,126         87,439           Proprietary mutual funds and institutional net assets         284,251         276,401         251,190         228,058         257,301         250,183         248,253         247,725           Other assets under administration         994,989         817,693         817,404         732,379         792,110         778,450         757,569         742,238	fund policyholders	117,982	33,088	33,151	30,392	31,433	31,737	32,036	32,736	
Non-controlling interests         112         117         154         151         109         123         129         127           Accumulated surplus         4,323         4,116         3,862         3,787         3,848         3,964         3,887         4,288           Accumulated other comprehensive income         614         843         936         1,037         756         811         822         970           Contributed surplus         752         741         726         716         742         733         727         722           Total equity         5,801         5,817         5,678         5,691         5,455         5,631         5,565         6,107           Total liabilities and equity         208,580         97,104         91,785         88,398         85,612         87,090         86,126         87,439           Proprietary mutual funds and institutional net assets         284,251         276,401         251,190         228,058         257,301         250,183         248,253         247,725           Other assets under administration         994,989         817,693         817,404         732,379         792,110         778,450         757,569         742,238	Total liabilities	202,779	91,287	86,107	82,707	80,157	81,459	80,561	81,332	
Accumulated surplus         4,323         4,116         3,862         3,787         3,848         3,964         3,887         4,288           Accumulated other comprehensive income         614         843         936         1,037         756         811         822         970           Contributed surplus         752         741         726         716         742         733         727         722           Total equity         5,801         5,817         5,678         5,691         5,455         5,631         5,565         6,107           Total liabilities and equity         208,580         97,104         91,785         88,398         85,612         87,090         86,126         87,439           Proprietary mutual funds and institutional net assets         284,251         276,401         251,190         228,058         257,301         250,183         248,253         247,725           Other assets under administration         994,989         817,693         817,404         732,379         792,110         778,450         757,569         742,238	Equity									
Accumulated surplus         4,323         4,116         3,862         3,787         3,848         3,964         3,887         4,288           Accumulated other comprehensive income         614         843         936         1,037         756         811         822         970           Contributed surplus         752         741         726         716         742         733         727         722           Total equity         5,801         5,817         5,678         5,691         5,455         5,631         5,565         6,107           Total liabilities and equity         208,580         97,104         91,785         88,398         85,612         87,090         86,126         87,439           Proprietary mutual funds and institutional net assets         284,251         276,401         251,190         228,058         257,301         250,183         248,253         247,725           Other assets under administration         994,989         817,693         817,404         732,379         792,110         778,450         757,569         742,238	Non-controlling interests	112	117	154	151	109	123	129	127	
Accumulated other comprehensive income         614         843         936         1,037         756         811         822         970           Contributed surplus         752         741         726         716         742         733         727         722           Total equity         5,801         5,817         5,678         5,691         5,455         5,631         5,565         6,107           Total liabilities and equity         208,580         97,104         91,785         88,398         85,612         87,090         86,126         87,439           Proprietary mutual funds and institutional net assets         284,251         276,401         251,190         228,058         257,301         250,183         248,253         247,725           Other assets under administration         994,989         817,693         817,404         732,379         792,110         778,450         757,569         742,238	<u> </u>	4,323	4,116	3,862	3,787	3,848	3,964	3,887	4,288	
Contributed surplus         752         741         726         716         742         733         727         722           Total equity         5,801         5,817         5,678         5,691         5,455         5,631         5,565         6,107           Total liabilities and equity         208,580         97,104         91,785         88,398         85,612         87,090         86,126         87,439           Proprietary mutual funds and institutional net assets         284,251         276,401         251,190         228,058         257,301         250,183         248,253         247,725           Other assets under administration         994,989         817,693         817,404         732,379         792,110         778,450         757,569         742,238	Accumulated other comprehensive income	614	843		1,037					
Total liabilities and equity         208,580         97,104         91,785         88,398         85,612         87,090         86,126         87,439           Proprietary mutual funds and institutional net assets         284,251         276,401         251,190         228,058         257,301         250,183         248,253         247,725           Other assets under administration         994,989         817,693         817,404         732,379         792,110         778,450         757,569         742,238	·	752	741	726		742	733	727	722	
Proprietary mutual funds and institutional net assets         284,251         276,401         251,190         228,058         257,301         250,183         248,253         247,725           Other assets under administration         994,989         817,693         817,404         732,379         792,110         778,450         757,569         742,238	Total equity	5,801	5,817	5,678	5,691	5,455	5,631	5,565	6,107	
Other assets under administration         994,989         817,693         817,404         732,379         792,110         778,450         757,569         742,238	Total liabilities and equity	208,580	97,104	91,785	88,398	85,612	87,090	86,126	87,439	
Other assets under administration         994,989         817,693         817,404         732,379         792,110         778,450         757,569         742,238	Proprietary mutual funds and institutional net assets	284 251	276 401	251 190	228 058	257 301	250 183	248 253	247 725	
	• •	,		,	,				,	
	Total assets under administration	1,487,820	1,191,198	1,160,379	1,048,835	1,135,023	1,115,723	1,091,948	1,077,402	

# Europe White the second secon



#### **Lifeco Europe Net Earnings – Consolidated**

		2020				201	9		Fiscal	Fiscal
(C\$MM)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Income										
Total net premiums	1,397	534	929	791	441	648	1,326	783	3,651	3,198
Regular net investment income	275	388	357	293	383	315	335	252	1,313	1,285
Changes in fair value										
through profit or loss	590	102	1,641	(664)	(1,115)	1,279	571	1,116	1,669	1,851
Total net investment income	865	490	1,998	(371)	(732)	1,594	906	1,368	2,982	3,136
Fee and other income	351	342	340	333	377	382	385	395	1,366	1,539
Total income	2,613	1,366	3,267	753	86	2,624	2,617	2,546	7,999	7,873
Benefits and expenses										
Total paid or credited to policyholders	1,832	594	2,534	224	(655)	1,882	1,945	1,854	5,184	5,026
Commissions	126	101	112	126	124	105	115	117	465	461
General expenses	285	275	283	283	276	262	262	273	1,126	1,073
Other	45	41	46	39	43	45	42	44	171_	174
Total benefits and expenses	2,288	1,011	2,975	672	(212)	2,294	2,364	2,288	6,946	6,734
Earnings before income taxes	325	355	292	81	298	330	253	258	1,053	1,139
Income taxes (recovery)	46	12	11	(36)	(62)	21	34	38	33	31
Net earnings before										
non-controlling interests	279	343	281	117	360	309	219	220	1,020	1,108
Non-controlling interests	-	-	1	-	(1)	1	-	(1)	1	(1)
Net earnings	279	343	280	117	361	308	219	221	1,019	1,109
Preferred share dividends	4	5	5	5	4	5	5	5	19	19
Net earnings before capital allocation	275	338	275	112	357	303	214	216	1,000	1,090
Capital allocation	(22)	(22)	(22)	(21)	(22)	(21)	(21)	(22)	(87)	(86)
Net earnings - common shareholders	253	316	253	91	335	282	193	194	913	1,004
Common shareholder net earnings (loss)										
U.K.	156	67	109	91	206	167	71	122	423	566
Ireland	54	196	101	(16)	88	83	75	33	335	279
Germany	47	56	46	19	35	36	49	40	168	160
Corporate	(4)	(3)	(3)	(3)	6	(4)	(2)	(1)	(13)	(1)
Total <sup>(1)</sup>	253	316	253	91	335	282	193	194	913	1,004

<sup>(1)</sup> Q3 2020 includes a \$94m (after-tax) net gain on the IPSI transaction. Q4 2019 includes an \$8m (after-tax) net gain on the Scottish Friendly transaction.



#### Lifeco Europe – U.K.

			2020				201	9		Fiscal	Fiscal
	(C\$MM)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
	Income										
	Total net premiums	929	282	713	380	255	498	1,135	541	2,304	2,429
	Total net investment income	757	274	1,740	(330)	(448)	1,290	611	1,111	2,441	2,564
	Fee and other income	43	42	44	39	63	54	52	56	168	225
	Total income	1,729	598	2,497	89	(130)	1,842	1,798	1,708	4,913	5,218
	Benefits and expenses										
	Total paid or credited to policyholders	1,412	406	2,257	(103)	(383)	1,540	1,580	1,419	3,972	4,156
	Commissions	28	25	32	35	28	31	33	32	120	124
	General expenses	77	85	83	79	78	79	77	82	324	316
	Other Transfer of the second s	3	3	3	4	3 (974)	4	4	4 507	13	15
	Total benefits and expenses	1,520	519	2,375	15	(274)	1,654	1,694	1,537	4,429	4,611
	Earnings before income taxes	209	79	122	74	144	188	104	171	484	607
	Income taxes (recovery)	35	(7)	(5)	(35)	(80)	4	15	31	(12)	(30)
	Net Earnings before										
	non-controlling interests	174	86	127	109	224	184	89	140	496	637
	Non-controlling interests	-	-	-	-	-	-	-	-	-	-
	Net Earnings	174	86	127	109	224	184	89	140	496	637
	Perpetual share dividends	-	-	-	-	-	-	-	-		-
	Net earnings before capital allocation	174	86	127	109	224	184	89	140	496	637
	Capital allocation	(18)	(19)	(18)	(18)	(18)	(17)	(18)	(18)	(73)	(71)
	Net earnings - common shareholders	156	67	109	91	206	167	71	122	423	566
2	UK / Isle of Man	1,469	672	1,059	1,102	1,027	1,238	1,748	1,216	4,302	5,229
3	Total - UK / Isle of Man	1,469	672	1,059	1,102	1,027	1,238	1,748	1,216	4,302	5,229
				.,		.,	.,	.,	-,		
Ε	Risk-based revenue premiums	929	282	713	380	255	498	1,135	541	2,304	2,429
nin	Segregated fund deposits	432	395	412	648	702	629	692	692	1,887	2,715
Premium	Total - UK / Isle of Man <sup>(1)</sup>	1,361	677	1,125	1,028	957	1,127	1,827	1,233	4,191	5,144

<sup>&</sup>lt;sup>(1)</sup> Excludes participating policy revenue premiums.



# Lifeco Europe - Ireland

CSMM    Q4   Q3   Q2   Q1   Q4   Q3   Q2   Q1   Q4   Q3   Q2   Q1   Q00   Q0	Fiscal
Total net premiums         451         243         206         399         168         109         189         240         1,299           Total net investment income         125         222         276         (87)         (229)         263         270         243         536           Fee and other income         189         189         185         189         229         238         225         235         752           Total income         765         654         667         501         168         610         684         718         2,587           Benefits and expenses         501         501         168         610         684         718         2,587           Benefits and expenses         454         215         302         263         (168)         292         367         444         1,234           Commissions         44         36         42         44         45         34         41         43         166           General expenses         163         151         160         166         152         146         149         153         640           Other         32         30         35         30         33<	2019
Total net investment income         125         222         276         (87)         (229)         263         270         243         536           Fee and other income         189         189         185         189         229         238         225         235         752           Total income         765         654         667         501         168         610         684         718         2,587           Benefits and expenses         Total paid or credited to policyholders         454         215         302         263         (168)         292         367         444         1,234           Commissions         44         36         42         44         45         34         41         43         166           General expenses         163         151         160         166         152         146         149         153         640           Other         32         30         35         30         33         31         30         29         127           Total benefits and expenses         693         432         539         503         62         503         587         669         2,167	
Fee and other income         189         189         185         189         229         238         225         235         752           Total income         765         654         667         501         168         610         684         718         2,587           Benefits and expenses         Total paid or credited to policyholders         454         215         302         263         (168)         292         367         444         1,234           Commissions         44         36         42         44         45         34         41         43         166           General expenses         163         151         160         166         152         146         149         153         640           Other         32         30         35         30         33         31         30         29         127           Total benefits and expenses         693         432         539         503         62         503         587         669         2,167	706
Total income         765         654         667         501         168         610         684         718         2,587           Benefits and expenses         Total paid or credited to policyholders         454         215         302         263         (168)         292         367         444         1,234           Commissions         44         36         42         44         45         34         41         43         166           General expenses         163         151         160         166         152         146         149         153         640           Other         32         30         35         30         33         31         30         29         127           Total benefits and expenses         693         432         539         503         62         503         587         669         2,167	547
Benefits and expenses       Total paid or credited to policyholders     454     215     302     263     (168)     292     367     444     1,234       Commissions     44     36     42     44     45     34     41     43     166       General expenses     163     151     160     166     152     146     149     153     640       Other     32     30     35     30     33     31     30     29     127       Total benefits and expenses     693     432     539     503     62     503     587     669     2,167	927
Total paid or credited to policyholders       454       215       302       263       (168)       292       367       444       1,234         Commissions       44       36       42       44       45       34       41       43       166         General expenses       163       151       160       166       152       146       149       153       640         Other       32       30       35       30       33       31       30       29       127         Total benefits and expenses       693       432       539       503       62       503       587       669       2,167	2,180
Commissions         44         36         42         44         45         34         41         43         166           General expenses         163         151         160         166         152         146         149         153         640           Other         32         30         35         30         33         31         30         29         127           Total benefits and expenses         693         432         539         503         62         503         587         669         2,167	
General expenses         163         151         160         166         152         146         149         153         640           Other         32         30         35         30         33         31         30         29         127           Total benefits and expenses         693         432         539         503         62         503         587         669         2,167	935
Other         32         30         35         30         33         31         30         29         127           Total benefits and expenses         693         432         539         503         62         503         587         669         2,167	163
Total benefits and expenses         693         432         539         503         62         503         587         669         2,167	600
	1,821
Earnings (loss) before income taxes 72 222 128 (2) 106 107 97 49 420	
	359
Income taxes 5 15 15 3 7 12 12 5 38	36
Net earnings (loss)         before non-controlling interests         67         207         113         (5)         99         95         85         44         382	323
Non-controlling interests 1 - 1 - 1 - 1 - 2	1
Net Earnings 66 207 112 (5) 99 94 85 44 380	322
Perpetual share dividends	-
Net earnings (loss) before capital allocation 66 207 112 (5) 99 94 85 44 380	322
Capital allocation (12) (11) (11) (11) (11) (10) (11) (45)	(43)
Net earnings (loss) - common shareholders         54         196         101         (16)         88         83         75         33         335	279
Ireland 5,270 4,561 6,001 8,480 5,393 5,784 5,313 9,888 24,312	26,378
Ireland         5,270         4,561         6,001         8,480         5,393         5,784         5,313         9,888         24,312           Total - Ireland         5,270         4,561         6,001         8,480         5,393         5,784         5,313         9,888         24,312	26,378
Risk-based revenue premiums 451 243 206 399 168 109 189 240 1,299	706
Segregated fund deposits 2,195 2,187 1,834 2,352 3,092 2,314 1,924 1,705 8,568 Proprietary mutual funds & institutional deposits 3,514 2,706 4,688 6,391 3,342 3,734 3,727 8,464 17,299 Total - Ireland (1) 6,160 5,136 6,728 9,142 6,602 6,157 5,840 10,409 27,166	9,035
Froprietary mutual funds & institutional deposits 3,514 2,706 4,688 6,391 3,342 3,734 3,727 8,464 17,299  Total - Ireland (1) 6,160 5,136 6,728 9,142 6,602 6,157 5,840 10,409 27,166	19,267 <b>29,008</b>
Total - Ireland (1)	

<sup>&</sup>lt;sup>(1)</sup> Excludes participating policy revenue premiums.



# **Lifeco Europe – Germany**

			2020				2019	•		Fiscal	Fiscal
	(C\$MM)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
	Income										
	Total net premiums	16	9	9	12	18	40	1	1	46	60
	Total net investment income	(22)	(5)	(24)	63	(43)	29	19	(5)	12	-
	Fee and other income	119	111	111	105	109	90	108	104	446	411
	Total income	113	115	96	180	84	159	128	100	504	471
	Benefits and expenses										
	Total paid or credited to policyholders	(40)	(27)	(30)	76	(55)	40	(7)	(25)	(21)	(47)
	Commissions	54	40	38	47	51	40	41	42	179	174
	General expenses	40	37	36	35	39	33	33	34	148	139
	Other	2	2	1	1	2	2	11	1	6	6
	Total benefits and expenses	56	52	45	159	37	115	68	52	312	272
	Earnings before income taxes	57	63	51	21	47	44	60	48	192	199
	Income taxes (recovery)	9	6	3	-	10	6	9	6	18	31
	Net earnings before capital allocation	48	57	48	21	37	38	51	42	174	168
	Capital allocation	(1)	(1)	(2)	(2)	(2)	(2)	(2)	(2)	(6)	(8)
	Net earnings - common shareholders	47	56	46	19	35	36	49	40	168	160
v	]										
Sales	Germany	135	80	81	86_	146	76	70	77	382	369
ιÿ	Total - Germany	135	80	81	86	146	76	70	77	382	369
9 E	Risk-based revenue premiums	16	9	9	12	18	40	1	1	46	60
Revenue Premium	Segregated fund deposits	358	292	288	278	348	265	261	262	1,216	1,136
em em	Total Carmany (1)		301	297			305				
፠ ፚ <u>፟</u>	Total - Germany <sup>(1)</sup>	374	301	297	290	366	305	262	263	1,262	1,196

<sup>(1)</sup> Excludes participating policy revenue premiums.



# **Lifeco Europe – Participating Account**

		2020				201	9		Fiscal	Fiscal
(C\$MM)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Income										
Total net premiums	1	-	1	-	-	1	1	1	2	3
Total net investment income	5	(1)	6	(16)	(5)	12	6	19	(6)	32
Fee and other income		-		<del>-</del>	- (=)		<u> </u>	<del></del>		
Total income	6	(1)	7	(16)	(5)	13	7	20	(4)	35
Benefits and expenses										
Total paid or credited to policyholders	6	-	5	(12)	(6)	10	5	16	(1)	25
Commissions	-	-	-	-	-	-	-	-	-	-
General expenses	-	-	-	-	2	1	1	1	-	5
Other	1	(1)	1	(3)	(1)	2	<u>1</u>	4	(2)	6
Total benefits and expenses	7	(1)	6	(15)	(5)	13	7	21	(3)	36
Earnings (loss) before										
income taxes	(1)	-	1	(1)	-	-	-	(1)	(1)	(1)
Income taxes (recovery)	-	-	1	(1)	1	-	-	-	-	1
Net earnings (loss) before										
non-controlling interests	(1)	-	-	-	(1)	-	-	(1)	(1)	(2)
Non-controlling interests	(1)	-	-	-	(1)	-	-	(1)	(1)	(2)
Net earnings - common shareholders	-	-	-		-	-	-	-	-	
Risk-based revenue premiums	1	-	1	-	-	1	1	1	2	3



# **Lifeco Europe – Corporate**

		2020				201	9		Fiscal	Fiscal
(C\$MM)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Income										
Net premium income	-	-	-	-	-	-	-	-	-	-
Total net investment income	-	-	-	(1)	(7)	-	-	-	(1)	(7)
Fee and other income	-	-	-	- (4)	(24)	-	-		- (4)	(24)
Total income	-	-	-	(1)	(31)	-	-	-	(1)	(31)
Benefits and expenses										
Total paid or credited to policyholders	-	-	-	-	(43)	-	-	-	-	(43)
Commissions	-	-	-	-	-	-	-	-	-	-
General expenses	5	2	4	3	5	3	2	3	14	13
Other	7	7	6	7	6 (20)	6	6	6	27	24
Total benefits and expenses	12	9	10	10	(32)	9	8	9	41	(6)
Earnings (loss) before										
income taxes	(12)	(9)	(10)	(11)	1	(9)	(8)	(9)	(42)	(25)
Income taxes (recovery)	(3)	(2)	(3)	(3)	-	(1)	(2)	(4)	(11)	(7)
Net Earnings (loss)	(9)	(7)	(7)	(8)	1	(8)	(6)	(5)	(31)	(18)
Preferred shareholder dividends	4	5	5	5	4	5	5	5	19	19
Net earnings (loss) before										
capital allocation	(13)	(12)	(12)	(13)	(3)	(13)	(11)	(10)	(50)	(37)
Capital allocation	9	9	9	10	9	9	9	9	37	36
Net earnings (loss) -										
common shareholders	(4)	(3)	(3)	(3)	6	(4)	(2)	(1)	(13)	(1)



# **Lifeco Europe – Balance Sheets**

(C\$MM, unless otherwise stated)		2020			2019				
(,	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	
Assets									
Cash and cash equivalents	2,032	1,939	1,797	2,006	1,952	1,689	1,622	1,543	
Bonds	39,948	38,760	38,295	37,814	38,353	37,954	37,813	39,058	
Mortgage loans	5,746	5,755	5,581	5,570	5,388	5,008	4,741	4,695	
Stocks	427	401	396	364	399	374	392	394	
Investment properties	2,638	2,587	2,502	2,673	2,751	2,618	2,682	2,840	
Loans to policyholders	2	2	2	2	2	3	3	4	
Total invested assets	50,793	49,444	48,573	48,429	48,845	47,646	47,253	48,534	
Assets held for sale	-	-	-	-	-	876	857	908	
Funds withheld by ceding insurers	2	-	-	-	-	-	-	-	
Reinsurance assets	5,622	5,460	5,281	5,169	5,231	5,420	5,524	5,561	
Derivative financial instruments	208	191	191	176	147	221	178	148	
Owner occupied properties	134	133	146	147	138	136	141	141	
Fixed assets	71	67	57	63	58	57	58	58	
Other assets	4,075	3,775	3,391	3,350	2,879	2,737	3,055	3,356	
Total other assets	4,488	4,166	3,785	3,736	3,222	3,151	3,432	3,703	
Goodwill	2,395	2,398	2,373	2,368	2,282	2,263	2,287	2,301	
Intangible assets	642	608	586	586	552	528	540	542	
Deferred tax assets	39	45	34	41	12	12	19	33	
Investments on account of segregated fund policyholders Investments on account of segregated fund policyholders held for sale	125,370	117,970	112,073	105,574	113,977	107,075 3,172	106,388 3,278	105,063 3,432	
Total assets	189,351	180,091	172,705	165,903	174,121	170,143	169,578	170,077	
. 5 (1)	100,001	.00,001	,	.00,000	,	,	.00,0.0	,	
Liabilities									
Insurance contract liabilities	47,998	46,568	45,809	45,518	45,447	44,767	44,756	45,356	
Investment contract liabilities	245	254	231	226	215	230	227	226	
	48,243	46,822	46,040	45,744	45,662	44,997	44,983	45,582	
Liabilities held for sale		-	-	-	-	876	857	908	
Debentures and other debt instruments	1,082	1,088	1,060	1,081	1,018	1,004	1,039	1,045	
Funds held under reinsurance contracts	1,570	1,528	1,427	1,329	1,366	1,347	1,319	1,323	
Other liabilities	1,827	1,597	961	908	994	1,276	1,300	1,470	
Deferred tax liabilities	288	258	250	260	275	282	296	307	
Investment and insurance contracts on account of segregated fund policyholders	125,370	117,970	112,073	105,574	113,977	107,075	106,388	105,063	
Investment and insurance contracts on account of segregated fund	-,-	,-	,-						
policyholders held for sale Total liabilities	178,380	169,263	164 044	154,896	462 202	3,172 <b>160,029</b>	3,278 <b>159,460</b>	3,432	
	170,300	109,203	161,811	154,656	163,292	160,029	155,460	159,130	
Equity									
Non-controlling interests	24	26	24	24	22	22	23	23	
Share capital									
Preferred shares	550	550	550	550	550	550	550	550	
Accumulated surplus	10,002	9,951	10,229	10,023	10,145	9,766	9,551	10,107	
Accumulated other comprehensive income (loss)	395	301	91	410	112	(224)	(6)	267	
Total equity	10,971	10,828	10,894	11,007	10,829	10,114	10,118	10,947	
Total liabilities and equity	189,351	180,091	172,705	165,903	174,121	170,143	169,578	170,077	
Proprietary mutual funds and institutional net assets	59,381	58,056	57,351	54,067	56,261	51,389	50,221	49,829	
Other assets under administration	10,871	10,420	55,262	50,089	48,738	46,040	46,483	45,228	
Total assets under administration	259,603	248,567	285,318	270,059	279,120	267,572	266,282	265,134	

# **Capital and Risk Solutions**



# **Capital and Risk Solutions Net Earnings – Consolidated**

		2020				201		Fiscal	Fiscal	
(C\$MM)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Income										
Total net premiums	5,336	4,490	4,975	4,606	4,462	4,104	4,441	4,459	19,407	17,466
Regular net investment income	68	80	88	84	47	87	98	74	320	306
Changes in fair value										
through profit or loss	162	61	444	(208)	(143)	256	153	301	459	567
Total net investment income	230	141	532	(124)	(96)	343	251	375	779	873
Fee and other income	3	3	2	3	2	2	2	3	11	9
Total income	5,569	4,634	5,509	4,485	4,368	4,449	4,694	4,837	20,197	18,348
Benefits and expenses										
Total paid or credited to policyholders	5,331	4,407	5,257	4,323	4,196	4,329	4,537	4,667	19,318	17,729
Commissions	50	31	28	29	34	28	32	34	138	128
General expenses	25	25	24	23	22	21	21	21	97	85
Other	4	3	5	4	4	3	4	5	16	16
Total benefits and expenses	5,410	4,466	5,314	4,379	4,256	4,381	4,594	4,727	19,569	17,958
Earnings before income taxes	159	168	195	106	112	68	100	110	628	390
Income taxes (recovery)	(7)	(5)	4	7	(7)	(10)	8	3	(1)	(6)
Net earnings before										
non-controlling interests	166	173	191	99	119	78	92	107	629	396
Non-controlling interests	(6)	1	(1)	-	-	-	-	-	(6)	-
Net earnings	172	172	192	99	119	78	92	107	635	396
Preferred share dividends	-	-	-	-	-	-	-	-	-	-
Net earnings before capital allocation	172	172	192	99	119	78	92	107	635	396
Capital allocation	(5)	(5)	(5)	(6)	(2)	(3)	(3)	(2)	(21)	(10)
Net earnings - common shareholders	167	167	187	93	117	75	89	105	614	386
Common shareholder net earnings (loss)										
Reinsurance	171	168	188	94	128	75	89	105	621	397
Corporate	(4)	(1)	(1)	(1)	(11)	-	-	-	(7)	(11)
Total	167	167	187	93	117	75	89	105	614	386



# **Capital and Risk Solutions – Reinsurance**

		2020				201	9		Fiscal	Fiscal
(C\$MM)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Income										
Total net premiums	5,330	4,484	4,970	4,601	4,455	4,098	4,436	4,454	19,385	17,443
Regular net investment income	61	73	79	77	37	77	90	66	290	270
Changes in fair value										
through profit or loss	148	54	390	(210)	(129)	222	123	269	382	485
Total net investment income	209	127	469	(133)	(92)	299	213	335	672	755
Fee and other income	3	3	2	3	2	2	2	3	11	9
Total income	5,542	4,614	5,441	4,471	4,365	4,399	4,651	4,792	20,068	18,207
Benefits and expenses										
Total paid or credited to policyholders	5,296	4,389	5,188	4,310	4,183	4,280	4,495	4,623	19,183	17,581
Commissions	50	31	28	29	34	28	32	34	138	128
General expenses	23	23	23	21	21	20	20	20	90	81
Other	4	3	5	4	4	3	4	5	16	16
Total benefits and expenses	5,373	4,446	5,244	4,364	4,242	4,331	4,551	4,682	19,427	17,806
Earnings before income taxes	169	168	197	107	123	68	100	110	641	401
Income taxes (recovery)	(7)	(5)	4	7	(7)	(10)	8	3	(1)	(6)
Net earnings before capital allocation	176	173	193	100	130	78	92	107	642	407
Capital allocation	(5)	(5)	(5)	(6)	(2)	(3)	(3)	(2)	(21)	(10)
Net earnings - common shareholders	171	168	188	94	128	75	89	105	621	397
Risk-based revenue premiums	5,330	4,484	4,970	4,601	4,455	4,098	4,436	4,454	19,385	17,443



# **Capital and Risk Solutions – Participating Account**

		2020				201	9		Fiscal	Fiscal
(C\$MM)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Income										
Total net premiums	6	6	5	5	7	6	5	5	22	23
Regular net investment income	7	7	9	7	8	9	8	8	30	33
Changes in fair value through profit or loss	12	6	48	4	(13)	31	27	29	70	74
Total net investment income	19	13	<del>40</del> 57	11	(5)	40	35	37	100	107
Total income	25	19	62	16	2	46	40	42	122	130
i otai income	25	19	62	10	2	40	40	42	122	130
Benefits and expenses										
Total paid or credited to policyholders	32	19	62	16	7	46	40	42	129	135
Commissions	-	-	-	-	-	-	-	-	-	-
General expenses	(1)	-	-	-	(5)	-	-	-	(1)	(5)
Other				<del></del>		-	-			
Total benefits and expenses	31	19	62	16	2	46	40	42	128	130
Earnings before income taxes	(6)	-	-		-	-	-	-	(6)	
Income taxes	-	-	-	-	-	-	-	-	-	-
Net Earnings before									-	
non-controlling interests	(6)	-	-	-	-	-	-	-	(6)	-
Non-controlling interests	(6)			-	-	-	-	-	(6)	-
Net Earnings	-	-	-	-	-	-	-	-	-	-
Net earnings before capital allocation	-	-	-	-	-	-	-	-	-	-
Capital allocation	-	-	-	-	-	-	-	-	-	-
Net earnings - common shareholders	-	-	-		-	-	-	-	-	
Risk-based revenue premiums	6	6	5	5	7	6	5	5	22	23



# **Capital and Risk Solutions – Corporate**

Income taxes			2020				201	9		Fiscal	Fiscal
Total net premiums	(C\$MM)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Regular net investment income         -         -         -         -         2         1         -	Income										
Changes in fair value through profit or loss         2         1         6         (2)         (1)         3         3         3         7         8           Total net investment income         2         1         6         (2)         1         4         3         3         7         11           Total income         2         1         6         (2)         1         4         3         3         7         11           Benefits and expenses           Total paid or credited to policyholders         3         (1)         7         (3)         6         3         2         2         6         13           Commissions         3         (1)         7         (3)         6         3         2         2         2         6         13           Commissions         3         2         1         2         6         1         1         1         8         9           Other         1         2         1         2         6         1         1         1         2         1         1         1         2         1         1         1         2         1         1		-	-	-	-	-	-	-	-	-	-
Total net investment income		-	-	-	-	2	1	-	-	-	3
Total net investment income 2 1 6 (2) 1 4 3 3 3 7 11  Total income 2 1 6 (2) 1 4 3 3 3 7 11  Benefits and expenses  Total paid or credited to policyholders 3 (1) 7 (3) 6 3 2 2 2 6 13  Commissions 3 2 1 2 6 1 1 1 1 8 9  General expenses 3 2 1 2 6 1 1 1 1 1 8 9  Other 3 2 1 8 (1) 12 4 3 3 3 14 22  Earnings (loss) before income taxes (4) - (2) (1) (11) (7) (11)  Income taxes (4) - (2) (1) (11) (7) (11)  Non-controlling interests (4) - (2) (1) (11) (7) (11)  Non-controlling interests (4) (1) (1) (1) (1) (11) (7) (11)  Preferred share dividends (7) (11)  Rearnings (loss) before capital allocation (4) (1) (1) (1) (1) (11) (7) (11)		2	1	6	(2)	(1)	3	3	3	7	8
Total income		•	1			1					
Benefits and expenses   Total paid or credited to policyholders   3   (1)   7   (3)   6   3   2   2   2   6   13   15   15   15   15   15   15   15			<u> </u>			<u>'</u>				<del></del>	
Total paid or credited to policyholders 3 (1) 7 (3) 6 3 2 2 6 13  Commissions	Total income	2	1	6	(2)	1	4	3	3	7	11
Commissions	Benefits and expenses										
General expenses Other         3         2         1         2         6         1         1         1         8         9           Total benefits and expenses         6         1         8         1         12         4         3         3         14         22           Earnings (loss) before income taxes         (4)         -         (2)         (1)         (11)         -         -         -         (7)         (11)           Income taxes         -	Total paid or credited to policyholders	3	(1)	7	(3)	6	3	2	2	6	13
Other         - <td></td> <td>-</td>		-	-	-	-	-	-	-	-	-	-
Total benefits and expenses         6         1         8         (1)         12         4         3         3         14         22           Earnings (loss) before income taxes         (4)         -         (2)         (1)         (11)         -         -         -         (7)         (11)           Income taxes         -		3	2	1	2	6	1	1	1	8	9
Capital allocation   Capital			-	-	<u> </u>	-	-	-	-		
Net earnings (loss) before	Total benefits and expenses	6	1	8	(1)	12	4	3	3	14	22
Net earnings (loss) before non-controlling interests         (4)         -         (2)         (1)         (11)         -         -         -         (7)         (11)           Non-controlling interests         -         1         (1)         -	Earnings (loss) before income taxes	(4)	-	(2)	(1)	(11)	-	-		(7)	(11)
non-controlling interests         (4)         -         (2)         (1)         (11)         -         -         -         (7)         (11)           Non-controlling interests         -         1         (1)         -<	Income taxes	-	-	-	-	-	-	-	-	-	-
non-controlling interests         (4)         -         (2)         (1)         (11)         -         -         -         (7)         (11)           Non-controlling interests         -         1         (1)         -<	Net earnings (loss) before									-	
Net earnings (loss)     (4)     (1)     (1)     (1)     (11)     -     -     -     -     (7)     (11)       Preferred share dividends     -		(4)	-	(2)	(1)	(11)	-	-	-	(7)	(11)
Preferred share dividends         - <td>Non-controlling interests</td> <td>-</td> <td>1</td> <td>(1)</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td>	Non-controlling interests	-	1	(1)	-	-	-	-	-	-	-
Net earnings (loss) before capital allocation         (4)         (1)         (1)         (1)         (11)         -         -         -         -         (7)         (11)           Capital allocation         -	Net earnings (loss)	(4)	(1)	(1)	(1)	(11)	-	-	-	(7)	(11)
Capital allocation	Preferred share dividends	-	-	-	-	-	-	-	-	-	-
·	Net earnings (loss) before capital allocation	(4)	(1)	(1)	(1)	(11)	-	-	-	(7)	(11)
Net earnings (loss) - common shareholders (4) (1) (1) (1) (11) (7) (11)	Capital allocation	-	-	-	-	-	-	-	-	-	-
	Net earnings (loss) - common shareholders	(4)	(1)	(1)	(1)	(11)	-	-	-	(7)	(11)



# **Capital and Risk Solutions – Balance Sheets**

(C\$MM)		2020				201	9	
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
Assets								
Cash and cash equivalents	408	664	701	751	673	639	568	869
Bonds	5,366	5,265	5,419	5,339	5,135	5,264	5,157	5,070
Mortgage loans	64	67	70	79	74	77	76	80
Stocks	-	-	-	-	-	-	2	2
Loans to policyholders	113	118	119	121	113	113	111	112
Total invested assets	5,951	6,114	6,309	6,290	5,995	6,093	5,914	6,133
Funds held by ceding insurers	8,453	8,273	8,404	8,580	8,714	8,791	8,959	9,299
Reinsurance assets	139	138	135	131	122	113	118	118
Derivative financial instruments	1	-	-	-	-	-	-	-
Fixed assets	1	2	2	2	2	2	2	2
Other assets	310	298	310	341	296	243	290	320
Total other assets	312	300	312	343	298	245	292	322
Deferred tax assets	6	(10)	1	(13)	1	2	2	2
Total assets	14,861	14,815	15,161	15,331	15,130	15,244	15,285	15,874
Liabilities								
Insurance contract liabilities	10,459	10,468	10,666	10,828	10,877	11,089	11,169	11,559
Investment contract liabilities	996	1,049	1,084	1,064	1,010	1,048	1,033	1,038
	11,455	11,517	11,750	11,892	11,887	12,137	12,202	12,597
Funds held under reinsurance contracts	-	-	· <u>-</u>	-	-	· -	1	-
Other liabilities	800	795	1,033	1,198	1,166	1,060	1,040	940
Deferred tax liabilities	94	106	127	115	123	144	150	150
Total liabilities	12,349	12,418	12,910	13,205	13,176	13,341	13,393	13,687
Equity								
Non-controlling interests Share capital	(10)	(5)	(4)	(4)	(4)	(4)	(4)	(4)
Accumulated surplus	2,294	2,117	1,984	1,801	1,734	1,710	1,699	1,940
Accumulated other comprehensive income	228	285	271	329	224	197	197	251
Total equity	2,512	2,397	2,251	2,126	1,954	1,903	1,892	2,187
Total liabilities and equity	14,861	14,815	15,161	15,331	15,130	15,244	15,285	15,874
• •		•	•		•		•	<u> </u>



# **Lifeco Corporate**

		2020				201	9		Fiscal	Fiscal
(C\$MM)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Income										
Total net premiums	-	-	-	_	-	-	-	-	-	-
Total net investment income	(6)	(2)	1	9	(1)	(1)	3	(1)	2	-
Fee and other income		-	-		-	-	-			
Total income	(6)	(2)	1	9	(1)	(1)	3	(1)	2	-
Benefits and expenses										
General expenses	11	7	7	4	6	3	8	6	29	23
Other	3	4	2	<u> </u>	(1)	1	2	<u> </u>	9	2
Total benefits and expenses	14	11	9	4	5	4	10	6	38	25
Earnings (loss) before										
income taxes	(20)	(13)	(8)	5	(6)	(5)	(7)	(7)	(36)	(25)
Income taxes (recovery)	(6)	(3)	(2)	1	-	(2)	(2)	(2)	(10)	(6)
Net earnings (loss) before										
capital allocation	(14)	(10)	(6)	4	(6)	(3)	(5)	(5)	(26)	(19)
Capital allocation	(2)	(2)	(2)	(2)	-	(1)	-	(1)	(8)	(2)
Net earnings (loss) -										
common shareholders	(16)	(12)	(8)	2	(6)	(4)	(5)	(6)	(34)	(21)



#### **Lifeco – Consolidated Source of Earnings**

		For the th	hree months	ended Dec.	31, 2020			2020			201	9		Fiscal	Fiscal
(CSMM)	Canada	U.S.	Europe	C&RS	Corp	Total	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Expected profit on in-force business	322	148	213	163	(4)	842	803	732	729	762	752	734	704	3,106	2,952
Impact of new business	2	(51)	3	(40)	-	(86)	(66)	(69)	(86)	(5)	(13)	(17)	(73)	(307)	(108)
Experience gains and losses	87	(1)	20	(6)	(7)	93	36	98	(195)	55	(2)	37	18	32	108
Management actions and changes in assumptions	(40)	(56)	83	42	-	29	132	140	(81)	(102)	65	(10)	151	220	104
Other	(68)	(42)	-	-	-	(110)	-	-		(52)	-	(202)	-	(110)	(254)
Earnings on surplus (incl. financing charges)	29	3	(16)	1	(11)	6	8	102	4	57	20	44	38	120	159
Earnings (loss) before income taxes	332	1	303	160	(22)	774	913	1,003	371	715	822	586	838	3,061	2,961
Income taxes (recovery)	(3)	194	(46)	7	6	158	(44)	(90)	2	(167)	(57)	(92)	(148)	26	(464)
Net earnings (loss) before non-controlling interests & preferred											•	•			
dividends	329	195	257	167	(16)	932	869	913	373	548	765	494	690	3,087	2,497
Non-controlling interests & preferred dividends	(29)	13	(4)			(20)	(43)	(50)	(31)	(35)	(35)	(35)	(33)	(144)	(138)
Net earnings (loss) - Common Shareholders	300	208	253	167	(16)	912	826	863	342	513	730	459	657	2,943	2,359
Items excluded from Base Earnings - post tax															
Actuarial assumption changes and other management actions	(147)	3	78	43	-	(23)	66	122	(52)	(78)	81	38	129	113	170
Market-related impacts on liabilities (experience gains and losses and taxes)	(10)	(1)	(20)	-	-	(31)	18	35	(149)	(13)	(28)	(7)	(41)	(127)	(89)
Net gain/charge on business dispositions <sup>(1)</sup>	143	-	-	-	-	143	94	-	-	8	-	(199)	-	237	(191)
Transaction costs related to the acquisitions of Personal Capital and MassMutual (management actions)	-	(47)	-	-	-	(47)	(31)	-	-	-	-	-	-	(78)	-
Revaluation of deferred tax asset (taxes)	-	196	-	-	-	196	-	-	-	(199)	-	-	-	196	(199)
Restructuring and integration costs (other)	(34)	(33)				(67)	-	-		(36)	-	-		(67)	(36)
Items excluded from Base Earnings	(48)	118	58	43		171	147	157	(201)	(318)	53	(168)	88	274	(345)
Base Earnings (loss)	348	90	195	124	(16)	741	679	706	543	831	677	627	569	2,669	2,704

<sup>(1)</sup> Net gain/charge on business dispositions includes:

- In Q4 2020, a net gain of \$143m on the sale of GLC included in the Canada Corporate business unit.
- . In Q3 2020, a net gain of \$94m on the sale of IPSI included in Europe Ireland business unit.
- In Q4 2019, a net gain of \$8m on the sale of heritage block of individual policies to Scottish Friendly included in the Europe Corporate business unit.
- In Q2 2019, a net charge of \$199m (US\$148m) relating to the sale, via indemnity reinsurance, of the U.S. individual life insurance and annuity business included in the U.S. Reinsured Insurance & Annuity Business unit.

Note: Base earnings (loss) are defined as net earnings excluding the impact of actuarial assumption changes and other management actions, direct equity and interest rate market impacts on insurance and investment contract liabilities, and items that management believes are not indicative of the Company's underlying business results. These items would include restructuring and integration costs, material legal settlements, material impairment charges related to goodwill and intangible assets, legislative tax changes and other tax impairments, and gains or losses related to the disposition of a business.

#### Expected Profit on In-Force Business

This component represents the portion of the consolidated net income on business in-force at the start of the reporting period that was expected to be realized based on the achievement of the best-estimate assumptions. It includes releases of provisions for adverse deviations, expected net earnings on deposits and expected net management fees. For fee based businesses, it includes all pre-tax core earnings except for sales-based expenses and the impact of fees being different from expected.

#### Impact of New Business

For non-fee based businesses, this is the difference between the premium received and the sum of the expenses incurred as a result of the sale and the new liabilities established at the point of sale. For fee based businesses, the impact of new business is equal to that portion of the expenses incurred as a result of the sale that have not been capitalized.

#### Experience Gains and Losses

This component represents gains and losses that are due to differences between the actual experience during the reporting period and the best-estimate assumptions at the start of the reporting period.

#### Management Actions and Changes in Assumptions

This component represents the impact on net income resulting from management actions, changes in actuarial assumptions or methodology, changes in margins for adverse deviations, and correction of errors.

#### Other

This component represents the amounts not included in any other line of the sources of earnings.

#### Earnings on Surplus

This component represents the earnings on the Company's surplus funds including investment income on seed capital and external financing costs.



#### **Canada – Consolidated Source of Earnings**

		2020	0			2019	)		Fiscal	Fiscal
(CSMM)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Expected profit on in-force business	322	319	303	297	328	324	296	282	1,241	1,230
Impact of new business	2	(16)	(12)	(17)	(6)	25	9	1	(43)	29
Experience gains and losses	87	(6)	69	33	32	77	76	41	183	226
Management actions and changes in assumptions	(40)	4	58	(128)	(113)	(76)	(16)	39	(106)	(166)
Other	(68)	-	-	-	-	-	-	-	(68)	-
Earnings on surplus (incl. financing charges)	29	11	24	22	13	18	19	36	86_	86
Earnings (loss) before income taxes	332	312	442	207	254	368	384	399	1,293	1,405
Income taxes (recovery)	(3)	(18)	(60)	(28)	(37)	(40)	(75)	(88)	(109)	(240)
Net earnings (loss) before non-controlling interests & preferred dividends	329	294	382	179	217	328	309	311	1,184	1,165
Non-controlling interests & preferred dividends	(29)	(28)	(29)	(28)	(29)	(28)	(29)	(28)	(114)	(114)
Net earnings (loss) - Common Shareholders	300	266	353	151	188	300	280	283	1,070	1,051
Items excluded from Base Earnings - post tax										
Actuarial assumption changes and other management actions	(147)	4	43	(94)	(82)	(55)	(12)	28	(194)	(121)
Market-related impacts on liabilities (experience gains and losses and taxes)	(10)	(8)	(5)	(28)	(4)	-	-	(2)	(51)	(6)
Net gain/charge on business dispositions (management actions) (1)	143	-	-	-	-	-	-	-	143	-
Restructuring and integration costs (other)	(34)	-	-			-	-	-	(34)	
Items excluded from Base Earnings	(48)	(4)	38	(122)	(86)	(55)	(12)	26	(136)	(127)
Base Earnings	348	270	315	273	274	355	292	257	1,206	1,178

 <sup>(1)</sup> Net gain/charge on business dispositions includes:
 In Q4 2020, a net gain of \$143m on the sale of GLC included in the Canada Corporate business unit.



#### **U.S. – Consolidated Source of Earnings**

		202	0			2019	9		Fiscal	Fiscal
(C\$MM)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Expected profit on in-force business	148	114	90	95	108	109	123	110	447	450
Impact of new business	(51)	(40)	(32)	(41)	(37)	(33)	(31)	(36)	(164)	(137)
Experience gains and losses	(1)	11	5	(20)	23	5	16	19	(5)	63
Management actions and changes in assumptions	(56)	13	-	-	32	(2)	(45)	-	(43)	(15)
Other	(42)	-	-	-	(52)	-	(202)	-	(42)	(254)
Earnings on surplus (incl. financing charges)	3	22	47	(33)	7	7	19	8	39	41_
Earnings (loss) before income taxes	1	120	110	1	81	86	(120)	101	232	148
Income taxes (recovery)	194	(22)	(17)	2	(201)	(8)	23	(20)	157	(206)
Net earnings (loss) before non-controlling interests & preferred dividends	195	98	93	3	(120)	78	(97)	81	389	(58)
Non-controlling interests & preferred dividends	13	(9)	(15)	2	(1)	(1)	(1)	-	(9)	(3)
Net earnings (loss) - Common Shareholders	208	89	78	5	(121)	77	(98)	81	380	(61)
Items excluded from Base Earnings - post tax										
Actuarial assumption changes and other management actions	3	38	_	_	25	(2)	-	_	41	23
Market-related impacts on liabilities (experience gains and losses and taxes)	(1)	(1)	(5)	(12)	-	-	-	-	(19)	-
Net gain/charge on business dispositions (management actions) <sup>(1)</sup>	-	-	-	-	-	-	(199)	-	-	(199)
Transaction costs related to the acquisitions of Personal Capital and	(47)	(24)							(70)	
MassMutual (management actions) Revaluation of deferred tax asset (taxes)	(47) 196	(31)	-	-	(199)	-	-	-	(78) 196	(199)
Restructuring and integration costs (other)	(33)	-	-	-	(36)	-	-	-	(33)	(36)
Items excluded from Base Earnings	118	6	(5)	(12)	(210)	(2)	(199)		107	(411)
·			· · · · · · · · · · · · · · · · · · ·	<u> </u>			. ,			
Base Earnings (loss)	90	83	83	17	89	79	101	81	273	350

<sup>(1)</sup> Net gain/charge on business dispositions includes:
• In Q2 2019, a net charge of \$199m (US\$148m) relating to the sale, via indemnity reinsurance, of the U.S. individual life insurance and annuity business included in the U.S. Reinsured Insurance & Annuity Business unit.



# **Putnam – Source of Earnings**

		2020				2019	9		Fiscal	Fiscal
(C\$MM)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Expected profit on in-force business	42	13	2	12	21	26	18	1	69	66
Impact of new business	(9)	(10)	(10)	(14)	(13)	(9)	(9)	(8)	(43)	(39)
Experience gains and losses	4	8	2	(10)	5	3	3	6	4	17
Management actions and changes in assumptions	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Earnings on surplus (incl. financing charges)	(2)	12	32	(50)	(7)	(11)	(6)		(8)	(24)
Earnings (loss) before income taxes	35	23	26	(62)	6	9	6	(1)	22	20
Income taxes (recovery)	(13)	(1)	1	18	13	5	1	(3)	5	16
Net earnings (loss) before non-controlling interests & preferred dividends	22	22	27	(44)	19	14	7	(4)	27	36
Non-controlling interests & preferred dividends	13	(9)	(15)	2	(1)	(1)	(1)	_	(9)	(3)
Net earnings (loss) - common shareholders	35	13	12	(42)	18	13	6	(4)	18	33



#### **Europe – Consolidated Source of Earnings**

		202	0			2019	9		Fiscal	Fiscal
(C\$MM)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Expected profit on in-force business	213	213	189	193	196	194	194	194	808	778
Impact of new business	3	(19)	(29)	(26)	(15)	15	41	(21)	(71)	20
Experience gains and losses	20	40	33	(152)	33	(61)	(55)	(10)	(59)	(93)
Management actions and changes in assumptions	83	120	56	45	30	167	47	82	304	326
Other	-	-	-	-	-	-	-	-	-	-
Earnings on surplus (incl. financing charges)	(16)	(20)	21		31	(6)	4	(7)	(15)	22
Earnings (loss) before income taxes	303	334	270	60	275	309	231	238	967	1,053
Income taxes (recovery)	(46)	(12)	(11)	36	65	(21)	(33)	(39)	(33)	(28)
Net earnings (loss) before non-controlling interests & preferred dividends	257	322	259	96	340	288	198	199	934	1,025
Non-controlling interests & preferred dividends	(4)	(6)	(6)	(5)	(5)	(6)	(5)	(5)	(21)	(21)
Net earnings (loss) - Common Shareholders	253	316	253	91	335	282	193	194	913	1,004
Items excluded from Base Earnings - post tax										
Actuarial assumption changes and other management actions	78	22	50	38	19	149	45	70	188	283
Market-related impacts on liabilities (experience gains and losses and taxes)	(20)	18	24	(79)	(9)	(28)	(7)	(39)	(57)	(83)
Net gain/charge on business dispositions (management actions) (1)	-	94	-	<u> </u>	8	-	-		94	8
Items excluded from Base Earnings	58	134	74	(41)	18	121	38	31	225	208
Base Earnings	195	182	179	132	317	161	155	163	688	796

 <sup>(1)</sup> Net gain/charge on business dispositions includes:
 In Q3 2020, a net gain of \$94m on the sale of IPSI included in Europe Ireland business unit

<sup>•</sup> In Q4 2019, a net gain of \$8m on the sale of heritage block of individual policies to Scottish Friendly included in the Europe Corporate business unit



# **Capital and Risk Solutions – Consolidated Source of Earnings**

		202	0			2019	9		Fiscal	Fiscal
(C\$MM)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Expected profit on in-force business	163	161	155	149	134	129	127	122	628	512
Impact of new business	(40)	9	4	(2)	53	(20)	(36)	(17)	(29)	(20)
Experience gains and losses	(6)	(7)	(7)	(57)	(31)	(24)	2	(31)	(77)	(84)
Management actions and changes in assumptions	42	(5)	26	2	(51)	(24)	4	30	65	(41)
Other	-	-	-	-	-	-	-	-	-	-
Earnings on surplus (incl. financing charges)	1	4	13	8	7	4	1	3	26	15_
Earnings (loss) before income taxes	160	162	191	100	112	65	98	107	613	382
Income taxes (recovery)	7	5	(4)	(7)	5	10	(9)	(2)	1	4
Net earnings (loss) before non-controlling interests & preferred										
dividends	167	167	187	93	117	75	89	105	614	386
Non-controlling interests & preferred dividends		-	-		-	-	-			-
Net earnings (loss) - Common Shareholders	167	167	187	93	117	75	89	105	614	386
Items excluded from Base Earnings - post tax										
Actuarial assumption changes and other management actions	43	2	29	4	(40)	(11)	5	31	78	(15)
Market-related impacts on liabilities (experience gains and losses and taxes)		9	21	(30)	-	-	-			-
Items excluded from Base Earnings	43	11	50	(26)	(40)	(11)	5	31	78	(15)
Base Earnings	124	156	137	119	157	86	84	74	536	401



# **Corporate – Consolidated Source of Earnings**

	2020					2019		Fiscal	Fiscal	
(C\$MM)	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2020	2019
Expected profit on in-force business	(4)	(4)	(5)	(5)	(4)	(4)	(6)	(4)	(18)	(18)
Impact of new business	-	-	-	-	-	-	-	-	-	-
Experience gains and losses	(7)	(2)	(2)	1	(2)	1	(2)	(1)	(10)	(4)
Management actions and changes in assumptions	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Earnings on surplus (incl. financing charges)	(11)	(9)	(3)	7	(1)	(3)	1	(2)	(16)	(5)
Earnings (loss) before income taxes	(22)	(15)	(10)	3	(7)	(6)	(7)	(7)	(44)	(27)
Income taxes (recovery)	6	3	2	(1)	1	2	2	1_	10_	6
Net earnings (loss) before non-controlling interests & preferred dividends	(16)	(12)	(8)	2	(6)	(4)	(5)	(6)	(34)	(21)
Non-controlling interests & preferred dividends		-	-		-	-	-			
Net earnings (loss) - Common Shareholders	(16)	(12)	(8)	2	(6)	(4)	(5)	(6)	(34)	(21)
Base Earnings (loss)	(16)	(12)	(8)	2	(6)	(4)	(5)	(6)	(34)	(21)